

City of Garden Grove

BUDGET

2013 - 2014

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City of Garden Grove

BUDGET

2013 - 2014

City Council

Bruce A. Broadwater
Mayor

Dina Nguyen
Mayor Pro Tem

Steven R. Jones
Council Member

Christopher V. Phan
Council Member

Kris Beard
Council Member

City Officials

Matthew J. Fertal
City Manager

Kingsley Okereke
Finance Director

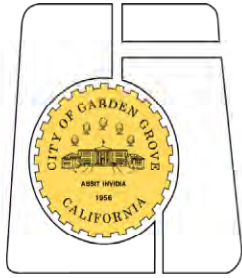
Budget Development

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GARDEN GROVE

CITY OF GARDEN GROVE

Bruce A. Broadwater
Mayor
Dina Nguyen
Mayor Pro Tem
Steven R. Jones
Council Member
Christopher V. Phan
Council Member
Kris Beard
Council Member

September 2013

Garden Grove City Council
Garden Grove, CA

Honorable Mayor and Members of the City Council:

I am pleased to present the FY 2013-14 Budget for the City of Garden Grove. The Budget includes revenues and expenditures for the General and other basic funds: Water, Housing Authority, Successor Agency, Grants, Special Assessment Districts (Main Street, Street Lighting, Parking and Tourism Improvement), Sanitary District, and the current year Capital Improvement Program.

GENERAL ISSUES

Before discussing specific items, the following is a brief overview of the issues that apply to the budget:

- Community Vision and Guiding Principles: The FY 2013-14 budget reflects a continuing commitment to the Community Vision and Guiding Principles that were adopted by the City Council in March 2005.

Community Vision

The vision of Garden Grove is to be a safe, attractive, and economically vibrant city with an informed and involved public. We are a diverse community that promotes our unique attributes and preserves our residential character.

Guiding Principles

We commit ourselves to the betterment of the individual, the organization, and the community by fostering a spirit of trust, creativity, cooperation, integrity, empathy, respect, and quality service to all.

- Economic Condition: After enduring one of the greatest economic downturns in recent memory, the economy continues its slow recovery. Although the recovery is gaining pace, the economy remains fragile due to continued high unemployment and low consumer confidence. Recent economic forecasts

project growth in 2014, with housing and automobiles leading the recovery. Sales tax, the City's largest source of revenue, is anticipated to finally return to levels before the recession. Sales tax is projected at \$20.1 million, a \$1.85 million increase from last fiscal year budget. Property tax revenue remains steady, with a \$0.7 million increase to \$12.7 million. The most improved and significant revenue source, since the economic downturn, is the transient occupancy tax. In November 2012, voters passed Measure Y, which increased the tax from 13% to 14.5%. The passing of Measure Y, as well as improvement in hotel occupancy rates, will provide an estimated \$14.8 million in hotel tax revenue.

In addition, the State of California recently announced a projected budget surplus for the new fiscal year, which spells relief for cities and other local government entities. The State has looked to local governments to help resolve state budget shortfalls. Prior take away actions by the State, including the elimination of the Redevelopment agencies in February 2012, continues to weigh heavily on the financial outlook of the City; however, the State's balanced budget and projected surplus will relieve the City of some uncertainty regarding the need to transfer resources to the State in the near future.

The City remains cautiously optimistic for FY 2013-14. Revenues and expenditures will be closely monitored to maintain the City's financial health. Furthermore, decisions regarding the Public Employees Retirement System (PERS) and the implementation of the Affordable Health Care Act will be carefully analyzed to determine the financial impacts that they may have. The City will continue to be aggressive in pursuing new revenue sources and cost recovery. Although redevelopment has been eliminated, the City will continue to pursue economic development as a main avenue for the growth and expansion of the City's economic base.

- **Balanced Budget:** The FY 2013-14 budget is balanced and includes a basic operating budget of \$94.7 million, capital budget of \$6.1 million for basic services, and \$3.0 million for economic development initiatives. The basic operating budget was balanced using \$4.65 million in reserves and transfers, and a variety of reimbursements to the General Fund for services provided to other funds. This budget implements the second year of the City's 3-Year Fiscal Plan to address the continuing effects of the economic recession and loss of redevelopment revenue. Revenues and expenses will be closely monitored and appropriate adjustments will be made to ensure the City's financial health and stability.

FY 2013-14 BASIC FUND BUDGET

The FY 2013-14 budget reflects the City's established priorities and maintains core services while responding to the impacts of the current economic climate on the City's financial position. Combining established priorities with the annual financial plan enables us to direct our resources toward those programs, projects and activities with the greatest potential for achieving the City's vision.

The use of \$4.65 million in reserves and transfers; a variety of reimbursements to the General Fund for services provided to other funds and various ongoing expenditure reductions/deferrals has facilitated the balancing of the FY 2013-14 budget. As a result of these measures, the budget provides for:

- Requisite operational funding for Public Safety programs
- Reasonable Public Works operations to effectively maintain City infrastructure
- Requisite funding for all City operations including limited vendor contract inflation adjustments
- A negotiated 2% non-safety salary adjustment effective January 2014

The budget also reflects the following cost savings initiatives:

- Continuation of employee furloughs (one Friday a month ~ 4.6% pay cut)
- Managed downsizing by continuing to hold the line on labor and contractual expenses
- Deferral of major expenditures (e.g. vehicle and equipment purchases, building improvements)

Maintaining the strategies outlined in the City's 3-Year Fiscal Plan, along with the implementation of appropriate additional adjustments as necessary, has allowed the City to weather these uncertain economic times while continuing to provide quality services and maintain fiscal strength.

NON-BASIC FUND BUDGETS

Water: The FY 2013-14 Water Services budget totals \$36.3 million and provides for the production and delivery of water throughout the City, replacement and refurbishment of water related infrastructure and equipment as needed, and the construction of new or enhanced water services necessitated by new development and existing infrastructural deficiencies. The adoption of a Water Financial Plan and new water rates in June 2007 enabled the FY 2013-14 balanced budget. Resources are allocated within the budget to continue the implementation of the Water Financial and Capital Plan including replacing defective components of the water system, construction of the Lilly-Trask, Buaro-Haster, and Della fire flow water improvements, and replacement of natural gas engines and pumps at the West Garden Grove Booster Pump Station/Reservoir Facility.

Successor Agency to the Agency for Community Development: On February 1, 2012, pursuant to ABX1 26, the Dissolution Act, all redevelopment agencies in California were dissolved and the process for unwinding their financial affairs began. As a result, the City became the Successor Agency to the Agency for Community Development and is responsible for managing the dissolution process. As part of this process, the Successor Agency is required to prepare and consider for approval a Recognized Obligation Payment Schedule (ROPS) every six months. The FY 2013-14 budget for the Successor Agency is based on the enforceable obligations approved by the California Department of Finance on the ROPS, covering the period from July 2013 to December 2013 and the anticipated ROPS for January 2014 through June 2014. The total FY 2013-14 Successor Agency budget is \$22.2 million.

In addition to overseeing the implementation of the ROPS, the City must continue to explore new economic development opportunities to ensure the future financial strength of the City. In order to provide the resources needed to continue economic development activities, the budget includes the appropriation of \$3.0 million from proceeds of the sale of City properties for necessary property acquisitions and related costs.

Housing Authority: The Housing Authority's FY 2013-14 budget will provide rental assistance to 2,337 families through the Section 8 Rental Assistance Program, which is funded by federal grants. In addition, the Authority conducts inspections to ensure subsidized units are meeting quality standards and safety codes, as well as provide outreach activities to tenants, landlords, and other support agencies to help clients move towards economic sufficiency. The FY 2013-14 Housing Authority budget totals \$30.4 million.

Garden Grove Sanitary District: The District provides trash collection and sewer services to all of Garden Grove. In addition, the District provides sewer services to a small adjacent area of unincorporated land. The Sanitary District is funded sufficiently through its own property taxes and user fees. The total FY 2013-14 budget for Solid Waste is \$3.3 million, which provides for the cost of the service contract with Garden Grove Disposal, administration, and operating and landfill reserves. The Sewer budget for the 2013-14 fiscal year is \$10.2 million, and provides for service main improvements and replacements, and other services consistent with the adopted 2006 financial and systems renovation plan.

SUMMARY

Garden Grove's local economy is showing signs of improvement as evidenced by gains in the City's sales tax, property tax and hotel tax revenues; however, the City's budget remains vulnerable to an economy that is patchy and unreliable. Over the past five years, the City has overcome significant financial challenges as a result of one of the most severe economic recessions in recent history. The City's strategy of cutting and containing costs, use of reserve funds, as well as identifying revenue

generating opportunities, has enabled us to emerge from the recession with a balanced FY 2013-14 budget.

The City still faces a structural budget deficit (gap between ongoing revenues and expenditures). Staff effort will continue to be focused on economic development and prudent fiscal management to ensure the financial health and stability of the City. Construction and development projects, especially along Harbor Boulevard, offer a positive outlook on future revenue growth opportunities.

I am extremely proud of our staff's dedication to provide our residents with the quality services they expect and deserve. With the commitment of our employees, the City Council's leadership and effective management, I am confident Garden Grove is well positioned to build an even greater future for our community. On behalf of our talented and dedicated workforce, I am pleased to present the FY 2013-14 budget.

Sincerely,

A handwritten signature in black ink that reads "Matthew Fertal". The signature is written in a cursive, flowing style.

MATTHEW J. FERTAL
City Manager

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Organizational Mission, Vision, Guiding Principles and Goals

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ORGANIZATIONAL MISSION, VISION, AND GUIDING PRINCIPLES

Mission Statement

The mission of the City of Garden Grove is to provide responsible leadership and quality services as we promote safety, cultural harmony, and life enrichment.

The City's Mission Statement was developed by employees and ratified by the City Council in 1995. It is designed to reflect our purpose.

Vision Statement

The vision of Garden Grove is to be a safe, attractive, and economically vibrant city with an informed and involved public. We are a diverse community that promotes our unique attributes and preserves our residential character.

In 2004, the Garden Grove City Council authorized a community study to determine what issues were most important to Garden Grove residents. Over the following year and-a-half, opinions were gathered through focus groups, surveys, an open house, and a community forum. The results were developed into a Community Vision Statement, Guiding Principles, and Strategic Goals, which were approved in March 2005 by the City Council.

Guiding Principles

We commit ourselves to the betterment of the individual, the organization, and the community, by fostering a spirit of trust, creativity, cooperation, integrity, empathy, respect, and quality service to all.

The City Manager, Department Directors, Division Managers, and City Council developed Guiding Principles to shape the way we conduct our business of serving the community.

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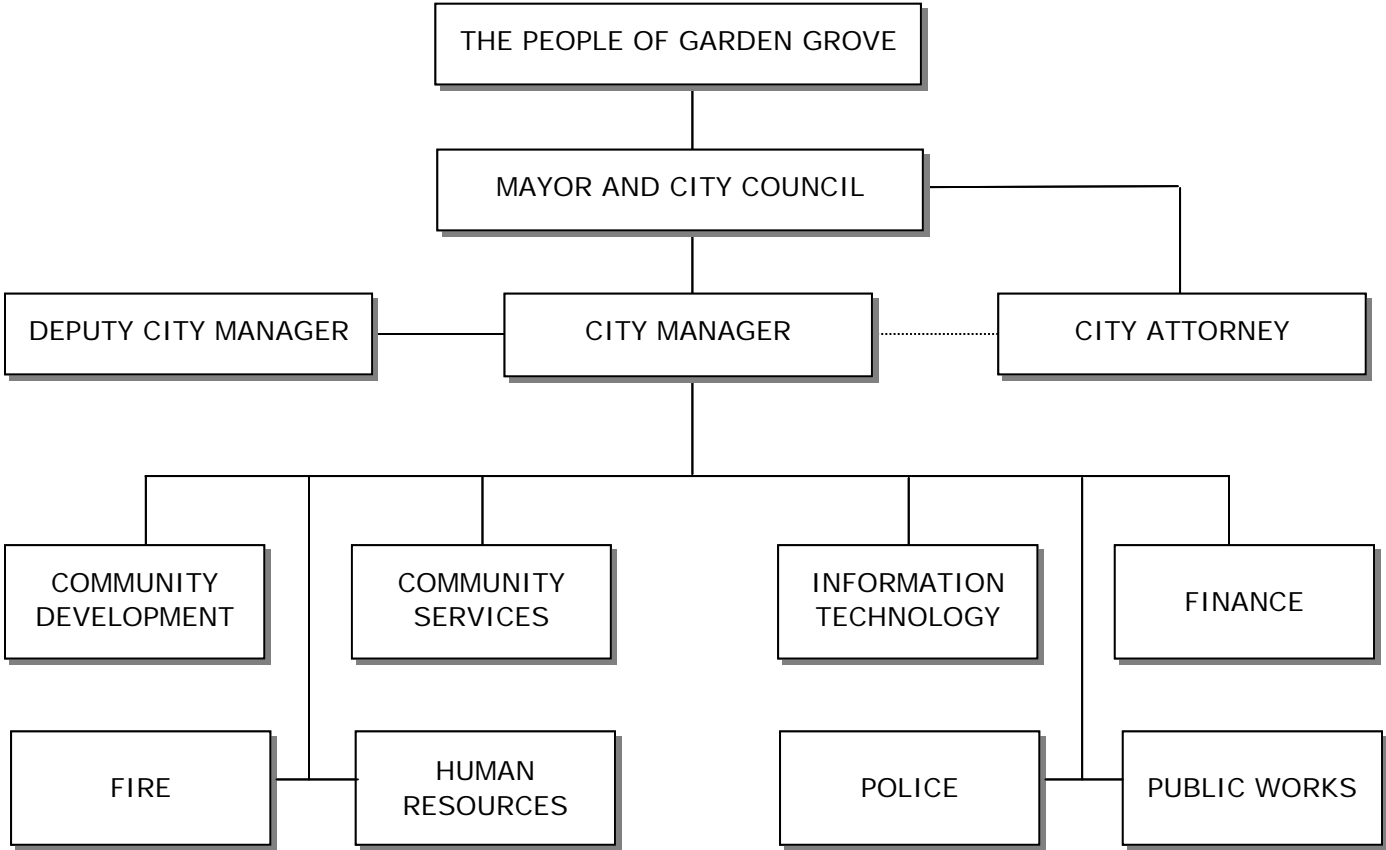
Organizational Goals

Goals help us achieve the vision and mission of the City of Garden Grove. In addition to the goals articulated in each department's budget, the City Manager, Department Directors, and Division Managers, based upon direction from the City Council, have established the following organizational goals.

1. Implement a new economic strategy (due to the elimination of redevelopment) that promotes a prosperous business environment, encourages new business, supports existing business and provides responsive customer service.
2. Implement the second year of the new three-year budget implementation plan to increase organizational efficiency and revenues.
3. Maintain an effective community outreach program that promotes the City's business and customer friendly services.
4. Carry out the enforceable obligations of Garden Grove's dissolved redevelopment agency in compliance with AB X126 and AB 1484, including implementation of the Property Management Plan as approved by the Department of Finance.
5. Complete the comprehensive street, sidewalk, sign, and landscape improvement project in the resort district on Harbor Boulevard.
6. Ensure the preservation of community pride and property values through targeted neighborhood improvement efforts.
7. Implement an organizational mentoring program that will facilitate employee growth and professional development.

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City of Garden Grove



2013

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Budget Summaries

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**REVENUE SUMMARY
(IN THOUSANDS OF DOLLARS)**

	2011-12 (Actual)	2012-13 (Budget)	2012-13 (Projected)	2013-14 (Budget)
<u>BASIC CITY REVENUE FUNDS</u>				
<u>GENERAL PURPOSE FUNDS</u>				
Sales Tax	\$ 18,461	\$ 18,250	\$ 19,100	\$ 20,100
Property Tax				
- General	12,734	12,000	12,200	12,700
- Paramedics	6,968	7,000	7,000	7,200
Property Transfer Tax	326	250	250	250
Motor Vehicle Tax	12,975	13,000	13,233	13,500
Franchises	2,502	2,200	2,200	2,200
Bldg. Permits & Other Fees	1,395	1,200	1,500	1,600
Deferred Municipal Support	3,825	2,682	2,682	2,831
Hotel Visitors Tax	12,320	10,600	13,600	14,800
Business Tax	2,257	2,000	2,100	2,200
Other Income	2,426	3,645	3,645	2,815
Traffic Fines	1,061	1,000	1,000	1,000
Parking Fines	862	1,010	1,010	1,010
Reimbursement Agreement	2,184	0	0	0
Interest	169	400	200	200
Grant OH Support	294	52	52	55
Street Repair/Loan Payback	1,850	2,050	2,050	2,050
Sports Facility Income	89	100	100	100
Land Sales	0	1,400	0	1,000
Total General Purpose Fund	<u>82,698</u>	<u>78,839</u>	<u>81,922</u>	<u>85,611</u>
<u>MISCELLANEOUS FUNDS</u>				
Gas Tax 2106/2107	1,776	1,600	1,800	1,800
Gas Tax 2105	832	800	800	800
Gas Tax 2103	2,839	2,500	1,700	2,000
Golf Course Operations	524	550	525	525
Hotel Visitors Tax Sharing	0	2,120	0	0
Self-Supporting Recreation	650	600	650	675
Police Seizure	92	20	70	90
Traffic Offender Impound Fees	164	50	100	100
Red Light Enforcement	510	750	750	750
Land Sales Proceeds	1,794	N/A	N/A	N/A
Total Miscellaneous Funds	<u>9,181</u>	<u>8,990</u>	<u>6,395</u>	<u>6,740</u>
TOTAL BASIC OPERATIONAL REVENUE	91,879	87,829	88,317	92,351
<u>CONSTRUCTION FUNDS (CAPITAL)</u>				
State Bonds Prop. 1B AB 1266	1,644	845	845	0
Cultural Arts	43	50	40	40
Park Fees	167	50	1,200	50
Drainage Fees	67	75	90	75
Traffic Mitigation Fees	110	100	100	100
Measure M (Reclassified)	5	0	0	0
Measure M-2	1,980	2,000	2,000	2,000
Development Agreement Fees	122	200	0	200
Total Construction Funds (Capital)	<u>4,138</u>	<u>3,320</u>	<u>4,275</u>	<u>2,465</u>
TOTAL BASIC CITY FUNDS	<u>\$ 96,017</u>	<u>\$ 91,149</u>	<u>\$ 92,592</u>	<u>\$ 94,816</u>

**REVENUE SUMMARY
(IN THOUSANDS OF DOLLARS)**

	2011-12 (Actual)	2012-13 (Budget)	2012-13 (Projected)	2013-14 (Budget)
<u>GRANT REVENUE FUNDS</u>				
Public Safety/Augmentation	\$ 617	\$ 490	\$ 533	\$ 575
CDBG/Home/ADDI/ESG/NSP	3,407	2,638	2,236	2,580
Misc. Operational Grants	2,000	1,339	2,382	1,376
Misc. Capital Grants	<u>330</u>	<u>8,560</u>	<u>1,480</u>	<u>3,750</u>
TOTAL GRANT FUNDS	\$ 6,354	\$ 13,027	\$ 6,631	\$ 8,281
<u>SPECIAL ASSESSMENT FUNDS</u>				
Street Lighting	1,343	1,321	1,337	1,328
Main Street	27	27	34	27
Park Maintenance	704	700	707	700
GG Tourist Improvement District	<u>2,316</u>	<u>2,190</u>	<u>2,101</u>	<u>2,190</u>
TOTAL SPECIAL ASSESSMENTS	4,390	4,238	4,179	4,245
<u>WATER ENTERPRISE FUNDS</u>				
Water Revenue	<u>34,493</u>	<u>34,304</u>	<u>34,304</u>	<u>35,788</u>
TOTAL WATER FUNDS	34,493	34,304	34,304	35,788
<u>AGENCY FUNDS</u>				
Redevelopment Fund-81	734	N/A	N/A	N/A
Agency Special Fund-81	7,195	N/A	N/A	N/A
Redev./Buena Clinton	0	N/A	N/A	N/A
Agency Spec./Buena Clinton	257	N/A	N/A	N/A
Housing Set Aside	3,492	N/A	N/A	N/A
RDA UBOC Intrim Loan - 011	0	N/A	N/A	N/A
2008 Katella Note - 012	<u>0</u>	<u>N/A</u>	<u>N/A</u>	<u>N/A</u>
TOTAL AGENCY FUNDS	11,678	N/A	N/A	N/A
<u>SUCCESSOR AGENCY FUND</u>				
Successor RDA	671	0	520	480
RDA Oblig. Retirement Fund	<u>3</u>	<u>16,118</u>	<u>21,931</u>	<u>21,718</u>
TOTAL SUCCESSOR AGENCY FUND	674	16,118	22,451	22,198
<u>CABLE CORPORATION FUNDS</u>				
Garden Grove Cable Corporation	<u>128</u>	<u>105</u>	<u>105</u>	<u>105</u>
TOTAL CABLE CORPORATION FUNDS	128	105	105	105

**REVENUE SUMMARY
(IN THOUSANDS OF DOLLARS)**

	2011-12 (Actual)	2012-13 (Budget)	2012-13 (Projected)	2013-14 (Budget)
<u>HOUSING AUTHORITY FUNDS</u>				
Low/Mod Housing Agency	111	200	734	200
Housing Authority - Sec. 8	30,666	31,491	30,574	30,245
Housing Auth. - Civic Ctr Prop.	<u>41</u>	<u>50</u>	<u>90</u>	<u>90</u>
TOTAL HOUSING AUTHORITY FUNDS	30,818	31,741	31,398	30,535
<u>SEWER FUNDS</u>				
GGSD/Sewer - Operations	9,007	10,387	10,387	10,821
GGSD/Sewer - Capital	132	0	0	0
GGSD/Sewer - Replacement	7	0	0	0
Cert. Of Part./Series A-2006	78	0	0	0
Sewer Fees	<u>68</u>	<u>233</u>	<u>233</u>	<u>237</u>
TOTAL SEWER FUNDS	9,292	10,620	10,620	11,058
<u>SOLID WASTE FUNDS</u>				
GGSD/Solid Waste - Operations	<u>3,156</u>	<u>3,187</u>	<u>3,187</u>	<u>3,250</u>
TOTAL SOLID WASTE FUNDS	3,156	3,187	3,187	3,250
TOTAL ALL FUNDS	<u><u>\$ 197,000</u></u>	<u><u>\$ 204,489</u></u>	<u><u>\$ 205,467</u></u>	<u><u>\$ 210,276</u></u>

FY 2013-14

ADOPTED DEPARTMENTAL OPERATIONAL BUDGETS
DEPARTMENT SUMMARY AND PRIOR YEAR COMPARISON (\$000)

DEPARTMENTS	FY 12-13 (BUDGET)①②	FY 13-14 (ADOPTED)①③
Fire	\$ 19,759.8	\$ 20,014.3
Police	44,776.9	45,880.7
Subtotal Public Safety	\$ 64,536.7	\$ 65,895.0
City Manager	1,647.8	1,567.4
Finance (Successor Agency) ④	24,002.5	30,344.1
Community Development	40,870.6	36,770.0
Public Works	53,012.7	55,223.8
Community Services	5,237.0	5,456.6
City Attorney	758.4	758.4
Human Resources	1,260.4	1,283.7
Information Technology	698.1	716.6
Subtotal Other	\$ 127,487.5	\$ 132,120.6
CITY TOTAL	\$ 192,024.2	\$ 198,015.6

① Excludes Capital Projects

② Excludes Basic Services - Twelfth Year Depreciation of the City's Infrastructure.

③ Excludes Basic Services - Thirteenth Year Depreciation of the City's Infrastructure.

④ Redevelopment has been terminated and replaced by a Successor Agency whose Recognized Obligation Payments are budgeted for in Finance.

FY 2013-14
 BASIC SERVICES BUDGET (\$000)
 ADOPTED SOURCES AND USES OF FUNDS

FUNDS AVAILABLE

Beginning Fund Balances		\$ 10,541.0
Transfer from the Golf Course Fund		600.0
Transfer from the Tourism Improvement District		90.0
Transfer from the Workers Compensation Fund		1,000.0
Transfer from the Vehicle Replacement Fund		1,000.0
Transfer from the PERS Rate Stabilization Reserve		2,000.0
Transfer from the Insurance Fund		750.0
Estimated FY 13-14 Revenue		
General Fund ①	\$ 85,611.0	
Gasoline Tax	2,600.0	
Other Oper. Revenue	<u>6,605.0</u>	
 Total Estimated Revenue		 <u>94,816.0</u>
 TOTAL ESTIMATED FUNDS AVAILABLE		 \$ 110,797.0

EXPENDITURES

Public Safety Services	\$ (64,595.2)	
Other Basic Services ②	<u>(30,137.6)</u>	
Subtotal Operational		\$ (94,732.8)
 Capital Projects		 (6,119.0)
City Economic Development Projects		(3,000.0)
Retired Medical Reserve		0.0
Contingency Reserve		<u>0.0</u>
 Total Estimated Expenditures ③		 \$ (103,851.8)
 Basic Funds Balance (Gross)		 6,945.2
Less: Restricted Funds Balance		(6,894.6)
 <u>BALANCE GENERAL FUND</u>		 <u><u>\$ 50.6</u></u>
 <u>THIRTEENTH YEAR DEPRECIATION OF THE CITY'S INFRASTRUCTURE</u>		 (14,561.6)
<u>NOT FUNDED</u>		
 <u>NET BALANCE GENERAL FUND</u>		 <u><u>\$ (14,511.0)</u></u>

- ① The General Fund was required to transfer \$215.0 to the Self Supporting Recreation Fund.
- ② Includes General Fund subsidy of \$383.9 for St. Lighting and \$651.3 for Park Maintenance.
- ③ The General Fund Expenditures are \$(90,986.4).

FY 2013-14
ADOPTED OPERATIONAL BUDGETS BY DEPARTMENT*
DEPARTMENT SUMMARIES (\$000)

ADOPTED FY 13-14	Fire	Police	Subtotal Public Safety	City Manager	Finance	Community Development	Public Works	Community Services	City Attorney	Human Resources	Information Technology	Subtotal Other	City Totals
TOTAL	\$ 20,014.3	\$ 45,880.7	\$ 65,895.0	\$ 1,567.4	\$ 30,344.1	\$ 36,770.0	\$ 55,223.8	\$ 5,456.6	\$ 758.4	\$ 1,283.7	\$ 716.6	\$ 132,120.6	\$ 198,015.6
Basic Services	19,779.5	44,815.7	64,595.2	1,323.1	3,775.7	4,156.1	13,801.8	4,601.1	758.4	1,011.7	709.7	\$ 30,137.6	\$ 94,732.8
Grant Services	234.8	1,065.0	1,299.8	0.0	0.0	2,322.5	93.8	727.5	0.0	215.4	1.8	\$ 3,361.0	\$ 4,660.8
Special Assessments	0.0	0.0	0.0	16.9	2,500.0	0.0	2,055.3	0.0	0.0	0.0	0.0	\$ 4,572.2	\$ 4,572.2
Water Services	0.0	0.0	0.0	110.3	981.1	22.0	29,109.3	11.5	0.0	30.2	4.6	\$ 30,269.0	\$ 30,269.0
Successor Agency	0.0	0.0	0.0	0.0	22,198.4	0.0	0.0	0.0	0.0	0.0	0.0	\$ 22,198.4	\$ 22,198.4
Cable Services	0.0	0.0	0.0	0.0	0.0	0.0	0.0	105.0	0.0	0.0	0.0	\$ 105.0	\$ 105.0
Housing Services	0.0	0.0	0.0	9.3	170.0	30,269.4	0.0	0.0	0.0	0.0	0.5	\$ 30,449.2	\$ 30,449.2
Sewer Services	0.0	0.0	0.0	87.7	325.3	0.0	7,612.6	5.7	0.0	26.4	0.0	\$ 8,057.7	\$ 8,057.7
Refuse Services	0.0	0.0	0.0	20.1	393.6	0.0	2,551.0	5.8	0.0	0.0	0.0	\$ 2,970.5	\$ 2,970.5

* Excludes Capital Projects

**FY 2013-14
THIRTEENTH YEAR DEPRECIATION
OF CITY'S INFRASTRUCTURE
DETAIL (\$000)**

Furniture/Equipment	\$ 483.2
Streets	11,110.8
Storm Drain System	1,425.6
Buildings/Park Assets	<u>1,542.0</u>
TOTAL THIRTEENTH YEAR DEPRECIATION	<u><u>\$ 14,561.6</u></u>

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Departmental Budgets

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INTRODUCTION

DEPARTMENTAL BUDGETS

This section contains the individual budgets for each City department. Each section contains the following information:

- Mission and Goals - A general statement of the mission for the department and a list of specific goals for the year, which go beyond the department's basic, day-to-day operations.

- Organization Chart - A chart showing the general structure of the department, including the number of authorized personnel.

- Budget Detail - A listing of departmental divisions, including sources of funding and expenditures.

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CITY MANAGER'S OFFICE

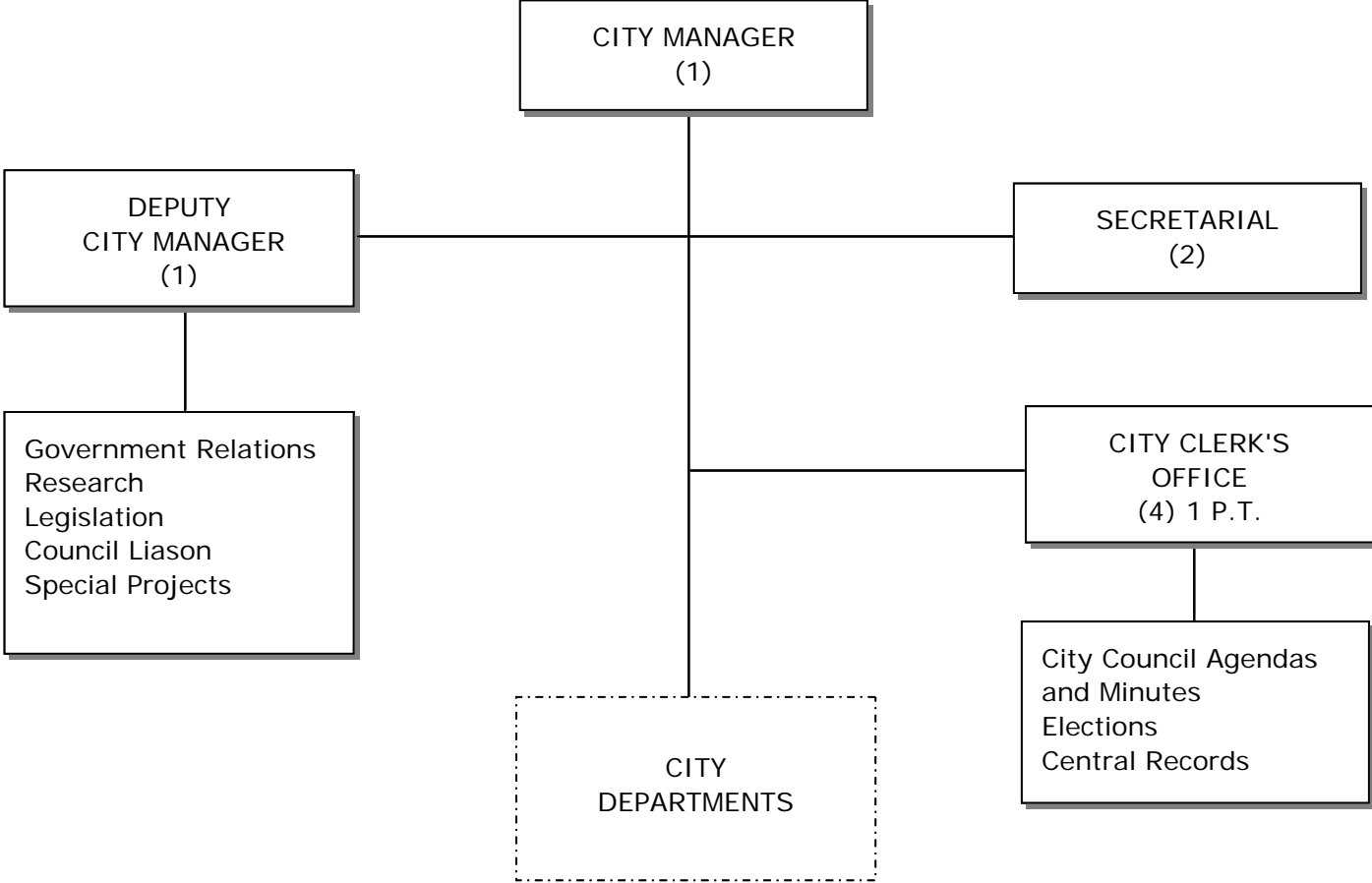
MISSION

The mission of the City Manager's Office is to assist the City Council in establishing community goals and policies and provide leadership and direction in the administration of all City departments and services.

2013-14 GOALS

1. Carry out the policies and priorities established by the City Council as a means to enhance the quality of life in Garden Grove.
2. Take the lead to assist City departments in identifying and completing organizational key projects.
3. Effectively oversee implementation of the second year of the new three-year budget implementation plan to increase organizational efficiency and revenues.
4. Coordinate all City departments to focus efforts toward carrying out the enforceable obligations of Garden Grove's dissolved redevelopment agency, including the Brookhurst Triangle, International West McWhinny Water Park Hotel Development and Hotel Site B-2 Resort (south of Sheraton).
5. Provide emphasis and direction to facilitate completion of key economic development projects in the City, including Hotel Site C on Harbor Boulevard (south of Target) and Walmart.
6. Maintain ongoing programs for customer service excellence and employee professional development, including implementation of an organizational mentoring program that will facilitate employee growth and development.
7. Continue to provide responsive assistance to citizen/public inquiries and concerns.

City Manager's Office



Total Number of Employees - 9
Full Time - 8
Part Time - 1

2013

CITY MANAGER

		Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		13-14		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
				13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14
<u>DIVISIONS</u>												
City Council												
0010	City Council	124.8	Housing/Water/ Sewer/Refuse	107.6			4.4			3.3	0.5	9.0
0011	Council Support	78.4		78.4								
0012	Council Contingency	37.0		37.0								
	Division Total	<u>240.2</u>		<u>223.0</u>			<u>4.4</u>			<u>3.3</u>	<u>0.5</u>	<u>9.0</u>
<u>Detail for Division:</u>												
	Labor	110.1		92.9			4.4			3.3	0.5	9.0
	Contractual Services	74.8		74.8								
	Commodities	18.4		18.4								
	Other	36.9		36.9								
	Capital Outlay											
	Division Total	<u>240.2</u>		<u>223.0</u>			<u>4.4</u>			<u>3.3</u>	<u>0.5</u>	<u>9.0</u>
City Manager												
0020	Management	314.9	Water/Sewer/St.Ltg.	190.2		16.9	63.7				44.1	
0021	Operations	230.1	Housing/ Sewer/Refuse	212.1						6.0	0.9	11.1
0022	City Mgr. Projects	22.5		22.5								
0023	Research/Legislation	250.0	Sewer/Water	165.6			42.2				42.2	
0024	Treasurer	1.0		1.0								
0026	Customer Sv. Support	10.2		10.2								
	Division Total	<u>828.7</u>		<u>601.6</u>		<u>16.9</u>	<u>105.9</u>			<u>6.0</u>	<u>87.2</u>	<u>11.1</u>
<u>Detail for Division:</u>												
	Labor	669.8		442.7		16.9	105.9			6.0	87.2	11.1
	Contractual Services	101.5		101.5								
	Commodities	11.2		11.2								
	Other	46.2		46.2								
	Capital Outlay											
	Division Total	<u>828.7</u>		<u>601.6</u>		<u>16.9</u>	<u>105.9</u>			<u>6.0</u>	<u>87.2</u>	<u>11.1</u>
City Clerk												
0040	City Clerk	255.0		255.0								
0041	Central Records	220.7		220.7								
0042	Elections/Voter Assist.	22.8		22.8								
	Division Total	<u>498.5</u>		<u>498.5</u>								
<u>Detail for Division:</u>												
	Labor	424.0		424.0								
	Contractual Services	38.4		38.4								
	Commodities	4.4		4.4								
	Other	31.7		31.7								
	Capital Outlay											
	Division Total	<u>498.5</u>		<u>498.5</u>								

CITY MANAGER

	Total 13-14	Funding Source	Basic Services 13-14	Grant Services 13-14	Special Assessment Services 13-14	Water Services 13-14	Successor Agency 13-14	Cable Services 13-14	Housing Services 13-14	Sewer Services 13-14	Refuse Services 13-14
<u>TOTAL FOR DEPARTMENT:</u>											
LABOR	1,203.9		959.6		16.9	110.3			9.3	87.7	20.1
CONTRACTUAL SERVICES	214.7		214.7								
COMMODITIES	34.0		34.0								
OTHER	114.8		114.8								
CAPITAL OUTLAY											
TOTAL DEPARTMENT	<u>1,567.4</u>		<u>1,323.1</u>		<u>16.9</u>	<u>110.3</u>			<u>9.3</u>	<u>87.7</u>	<u>20.1</u>

AUTHORIZED POSITIONS FOR DEPARTMENT:

City Manager	1
Deputy City Manager	1
City Clerk	1
Admin. Secretary	1
Deputy City Clerk	1
Senior Admin. Aide	1
Principal Office Assistant	2
TOTAL POSITIONS	<u>8</u>

COMMUNITY DEVELOPMENT DEPARTMENT

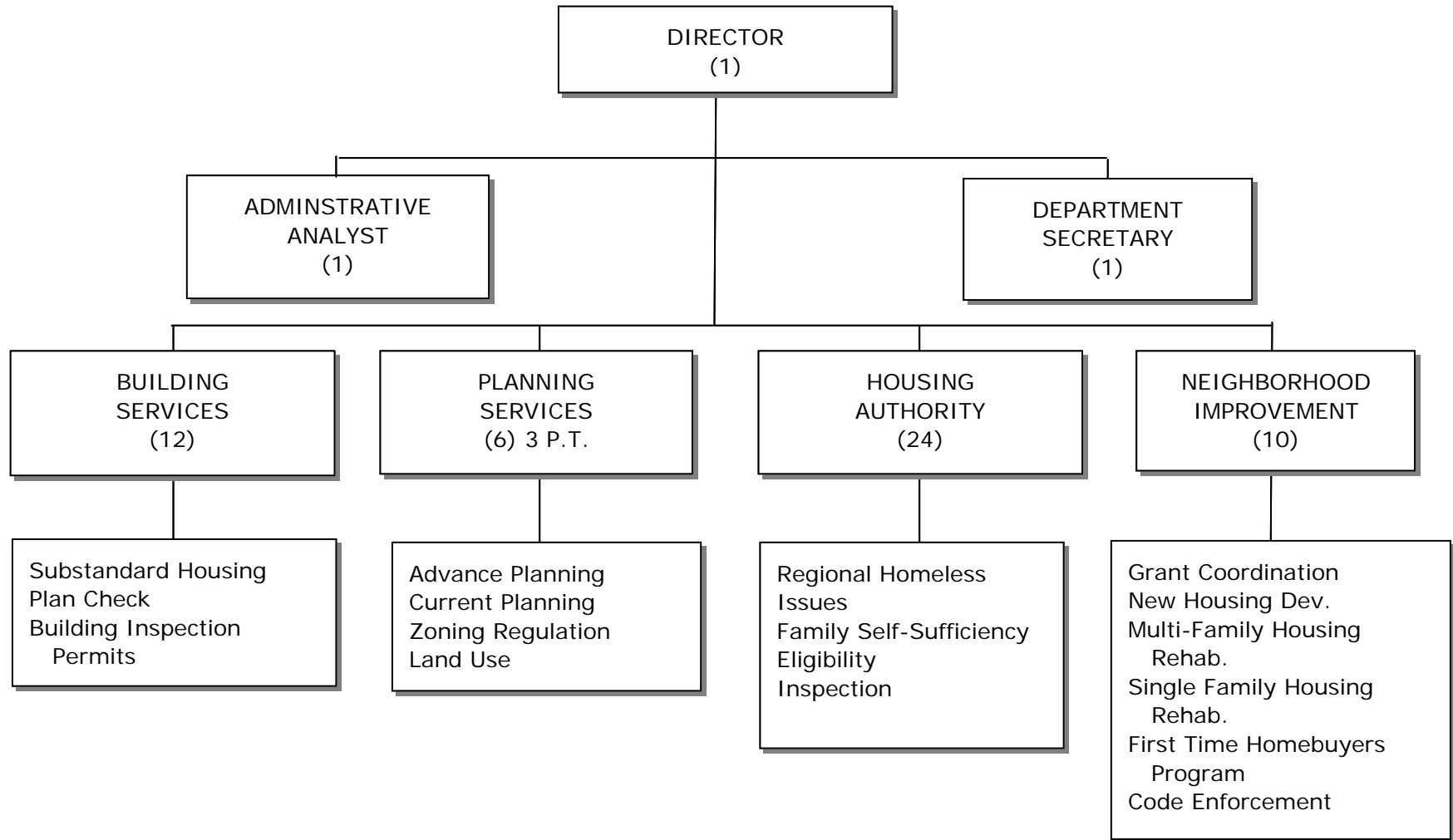
MISSION

Providing Quality Services through Creativity and Collaboration.

2013-14 GOALS

1. Continue process for RE:IMAGINE THE DOWNTOWN in a Vision/Master Plan by gathering ideas from Staff/EDIC Charette and develop an Implementation Program which will include project details, design elements, programs, events, and partnerships.
2. Revise the R-3 (Multi-Family Residential) Zone development standards to reflect code changes in lot size, set backs, and open space requirements to address the increasing customer demand for smaller lot sizes and multiple units.
3. Continue working on a Landscape Plan for the Harbor Boulevard Streetscape, including signage and street furniture to create a unique identity for our major entertainment and tourism district.
4. Continue working with developers to carry out entitlements for the Brookhurst Triangle, obtain permits for the Water Park Hotel, and finalize the construction phases of the Century Triangle.
5. Continue to look for and apply for new funding sources and grants for Neighborhood Improvement.
6. Outreach to the community and other city departments to inform them of the Housing Authority goals, functions and procedures.
7. Maximize opportunities for additional federal funding for the Housing Authority by maintaining its designation as a "High Performance Agency."
8. Continue to reach out to the community and internally to better inform them of the goals, functions, and procedures of the Building Division.
9. Improve the Building Division website to simplify, improve, and create a more "user friendly" customer service experience.
10. Implement the new approved VoicePermit Interactive Voice Response (IVR) solution system to automate the inspection request calls, in an effort to streamline our operation in the Building Division and improve customer service.

Community Development



Total Number of Employees - 58
 Full Time - 55
 Part Time - 3

2013

COMMUNITY DEVELOPMENT

		Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		13-14		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		13-14		13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14
<u>DIVISIONS</u>												
Community Development Mgmt.												
2000	Comm. Dev. Mgmt.	671.2	Housing	469.5						201.7		
	Division Total	671.2		469.5						201.7		
<u>Detail for Division:</u>												
	Labor	515.1		313.4						201.7		
	Contractual Services	1.2		1.2								
	Commodities											
	Other	154.9		154.9								
	Capital Outlay											
	Division Total	671.2		469.5						201.7		
Building Services												
2100	Building Services Mgmt.	218.2		218.2								
2140	Building Abatement	234.1		234.1								
2142	Bldg Abatement CDBG	223.0	CDBG		223.0							
2160	Plan Check/Permits	1,136.3	Water	1,114.3			22.0					
2180	Inspection/General	424.4		424.4								
	Division Total	2,236.0		1,991.0	223.0		22.0					
<u>Detail for Division:</u>												
	Labor	1,361.3		1,116.3	223.0		22.0					
	Contractual Services	687.1		687.1								
	Commodities	25.3		25.3								
	Other	162.3		162.3								
	Capital Outlay											
	Division Total	2,236.0		1,991.0	223.0		22.0					
Planning Services												
2300	Planning Commission	6.3		6.3								
2302	Current Planning	469.4		469.4								
2304	General Plan Update	75.0		75.0								
2306	Advance Planning	335.1	AQMD	319.1	16.0							
2308	Planning Management	275.1		275.1								
	Division Total	1,160.9		1,144.9	16.0							
<u>Detail for Division:</u>												
	Labor	981.2		965.2	16.0							
	Contractual Services	105.9		105.9								
	Commodities	17.8		17.8								
	Other	56.0		56.0								
	Capital Outlay											
	Division Total	1,160.9		1,144.9	16.0							

COMMUNITY DEVELOPMENT

		Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
		13-14		13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14
Neighborhood Improvement												
2700	CDBG Adm./Plan	329.1	CDBG		329.1							
2702	Code Enforcement	550.7		550.7								
2704	Code Enf. CDBG	176.2	CDBG		176.2							
2714	HOME Admin.	47.0	HOME		47.0							
2730	Fair Housing Serv.	34.9	CDBG		34.9							
2732	Sr Hm Imp Grant Prg	19.5	CDBG		19.5							
2733	Comm Senior Serv	21.0	CDBG		21.0							
2740	CDBG Indirect	28.8	CDBG		28.8							
2805	Thomas House Shelter	45.0	Emerg. Shelter		45.0							
2807	Mercy House	10.0	Emerg. Shelter		10.0							
2818	Multi-Fam Acq/Rehab	422.9	HOME		422.9							
2829	Sec. 108 Repayment	857.9	CDBG		857.9							
2874	ESG Admin.	10.6	Emerg. Shelter		10.6							
2876	ESG Women Trans. Ctr.	15.0	Emerg. Shelter		15.0							
2877	Interval House Crisis	58.7	Emerg. Shelter		58.7							
2880	OC Partnership	6.9	Emerg. Shelter		6.9							
	Division Total	<u>2,634.2</u>		<u>550.7</u>	<u>2,083.5</u>							
<u>Detail for Division:</u>												
	Labor	995.3		445.9	549.4							
	Contractual Services	626.0		11.5	614.5							
	Commodities	5.0		5.0								
	Other	1,007.9		88.3	919.6							
	Capital Outlay											
	Division Total	<u>2,634.2</u>		<u>550.7</u>	<u>2,083.5</u>							
Housing Authority												
2535	Civic Ctr. Prop. Mgmt.	90.0	Hsg. Auth.-CC Properties							90.0		
4102	Hsg-Admin	2,703.2	Housing							2,703.2		
4103	Family Self Sufficiency	102.9	Housing							102.9		
4104	Hsg-Vouchers HAP	24,171.6	Housing							24,171.6		
4107	Hsg - HAP Portability	3,000.0	Housing							3,000.0		
	Division Total	<u>30,067.7</u>								<u>30,067.7</u>		
<u>Detail for Division:</u>												
	Labor	2,324.0								2,324.0		
	Contractual Services	245.7								245.7		
	Commodities	33.9								33.9		
	Other	27,464.1								27,464.1		
	Capital Outlay											
	Division Total	<u>30,067.7</u>								<u>30,067.7</u>		

COMMUNITY DEVELOPMENT

	Total 13-14	Funding Source	Basic Services 13-14	Grant Services 13-14	Special Assessment Services 13-14	Water Services 13-14	Successor Agency 13-14	Cable Services 13-14	Housing Services 13-14	Sewer Services 13-14	Refuse Services 13-14
TOTAL FOR DEPARTMENT:											
LABOR	6,176.9		2,840.8	788.4		22.0			2,525.7		
CONTRACTUAL SERVICES	1,665.9		805.7	614.5					245.7		
COMMODITIES	82.0		48.1						33.9		
OTHER	28,845.2		461.5	919.6					27,464.1		
CAPITAL OUTLAY	-										
TOTAL DEPARTMENT	36,770.0		4,156.1	2,322.5		22.0			30,269.4		

AUTHORIZED POSITIONS FOR DEPARTMENT:

Comm. Dev. Director	1
Building Official	1
Deputy Director	1
Economic Development Manager	1
Planning Services Manager	1
Senior Planner	2
Senior Project Planner	1
Plan Check Engineer	1
Supervising Building Inspector	1
Permit Center Supervisor	1
Planner	1
Housing Supervisor	2
Senior Administrative Analyst	1
Senior Program Specialist	3
Associate Planner	1
Building Inspector	6
Plans Examiner	1
Code Enforcement Officer	5
Senior Housing Specialist	3
Department Secretary	1
Housing Specialist	13
Principal Office Assistant	2
Eligibility Technician	2
Senior Office Assistant	1
Office Assistant	1
Clerical Assistant	1
TOTAL POSITIONS	55

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COMMUNITY SERVICES DEPARTMENT

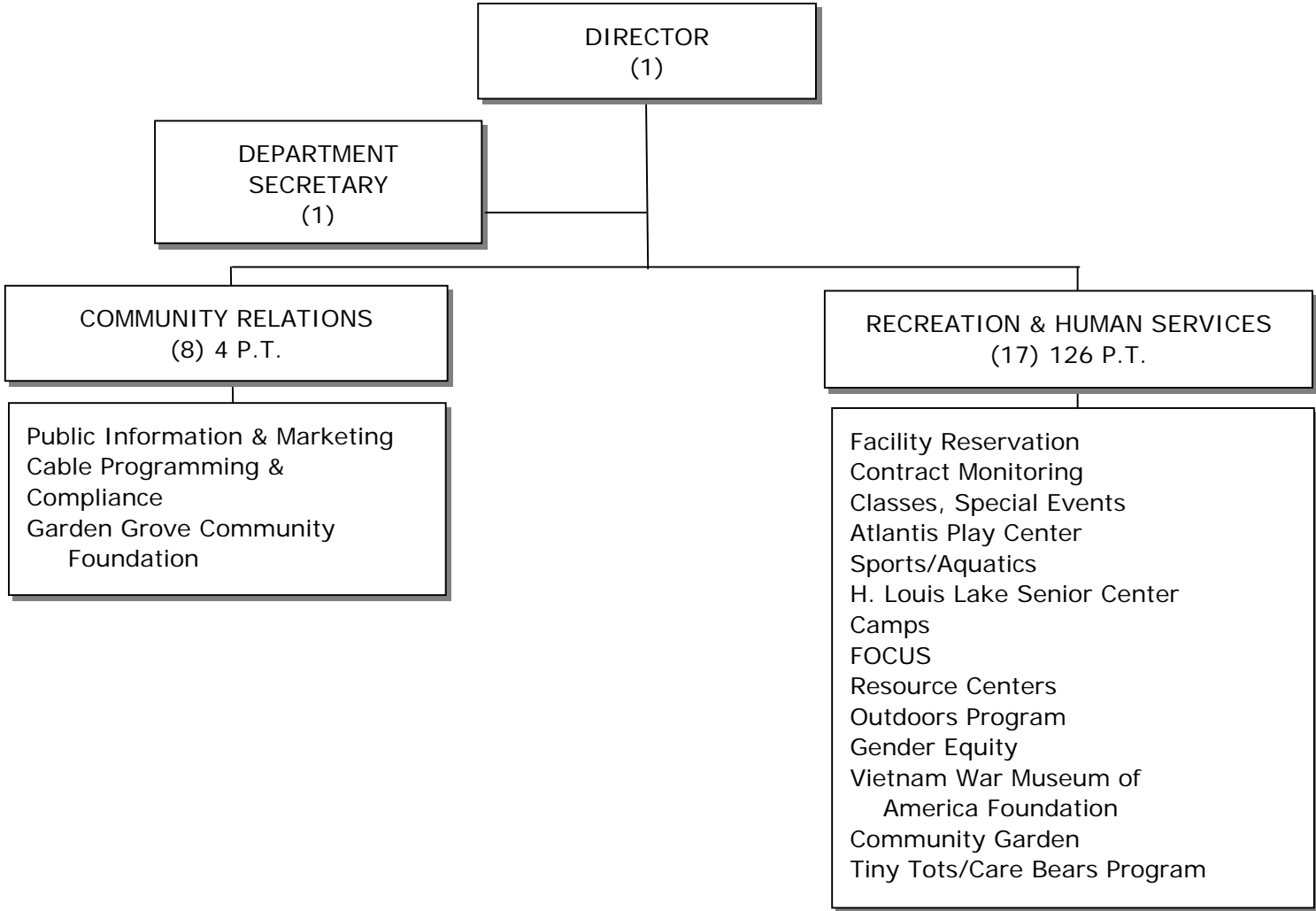
MISSION

The mission of the Community Services Department is to create community and facilitate positive communication with the City Council, residents, co-workers and regional audiences. This is to be accomplished by serving our youth, residents, co-workers and regional audiences with parks, programs, career and educational employment, quality written materials and creative and accurate video productions and website, always keeping in mind the importance of providing top-of-the-line customer service to all.

2013-14 GOALS

1. Continue implementation of the Strategic Plan for the Community Services Department, by strengthening the safety and security of the community by enhancing the collaboratives at the Family Resource Centers.
2. Continue implementation of the Senior Mobility Program which provides senior residents greater access to City support services. These include: daily meal delivery, medical and pharmacy access, and recreational opportunities to improve individual health and wellness.
3. Examine funding options and initiate discussions with outside agencies to explore the expansion of park space within the community.
4. Maintain an open dialogue and promote a positive image of Garden Grove to Orange County residents, Garden Grove residents and our fellow employees, through effective communications, cable programming and access, programs and activities, and an informationally creative and accurate website.

Community Services



Total Number of Employees - 157
 Full Time - 27
 Part Time - 130

COMMUNITY SERVICES

	Total 13-14	Funding Source	Basic Services 13-14	Grant Services 13-14	Special Assessment Services 13-14	Water Services 13-14	Successor Agency 13-14	Cable Services 13-14	Housing Services 13-14	Sewer Services 13-14	Refuse Services 13-14
DIVISIONS											
Community Relations											
0050 Admin. Support	234.6		234.6								
0059 City Partnership	25.0	Cultural Arts	25.0								
0060 Public Information	494.2	Sewer/Refuse/Water	471.2			11.5				5.7	5.8
0061 Special Events	63.3		63.3								
0062 Cable TV	1.2		1.2								
0063 G.G. Cable Programming	13.8	GG Cable						13.8			
0064 Community Access	576.0	GG Cable	484.8					91.2			
Division Total	1,408.1		1,280.1			11.5		105.0		5.7	5.8
<u>Detail for Division:</u>											
Labor	1,146.8		1,055.6					91.2			
Contractual Services	101.3		78.3			11.5				5.7	5.8
Commodities	44.5										
Other	115.5		101.7					13.8			
Capital Outlay											
Division Total	1,408.1		1,280.1			11.5		105.0		5.7	5.8
Recreation & Human Services											
2736 B/Clinton FRC	385.4		385.4								
4200 Community Services Mgmt	654.5	Self-Supp.	654.5								
4201 VVMAF	25.0	Cultural Arts	25.0								
4250 Sport Center/Gym	137.5		137.5								
4300 Recreation Services	244.1		244.1								
4304 Summer Camps	101.8	Self-Supp.	101.8								
4305 Aquatics	194.0	Self-Supp.	194.0								
4306 Facility Reserve	32.3	Self-Supp.	32.3								
4307 Adult Softball	67.2	Self-Supp.	67.2								
4308 Atlantis Park	118.6	Self-Supp.	118.6								
4309 Special Events/Self Supp.	5.5	Self-Supp.	5.5								
4310 Teen Programs	18.4		18.4								
4320 Park Patrol	172.8		172.8								
4330 Youth Sports	75.9		75.9								
4600 Senior Center/CDBG	163.7	CDBG		163.7							
4601 Snr/Mobility Program	213.2	County CSVC		213.2							
4605 Senior Center/Self-Supp.	25.3	Self-Supp.	25.3								
4606 CMC/Self-Support	47.6	Self-Supp.	47.6								
4607 CYC/Self-Support	8.5	Self-Supp.	8.5								
4608 Leisure Classes	146.6	Self-Supp.	146.6								
4609 Tiny Tots	64.1	Self-Supp.	64.1								
4610 Senior Center	255.8	Self-Supp.	255.8								
4620 Community Mtg. Center	332.8		332.8								
4630 Courtyard Center	20.9		20.9								
4640 Special Events	36.9		36.9								
4641 Outdoor Recreation	19.2	Self-Supp.	19.2								
4700 Cultural Arts	8.9	Self-Supp.	8.9								
4701 Arts Fund	30.0	Cultural Arts	30.0								
4914 Mag. Park Fam. Ctr. (13/14)	434.0	FACT		434.0							
4962 Antismoke Education	8.0	CA Hispanic Comm.		8.0							
Division Total	4,048.5		3,321.0	727.5							
<u>Detail for Division:</u>											
Labor	2,707.9		2,408.0	299.9							
Contractual Services	797.2		379.4	417.8							
Commodities	193.5		190.7	2.8							
Other	326.9		319.9	7.0							
Capital Outlay	23.0		23.0								
Division Total	4,048.5		3,321.0	727.5							

COMMUNITY SERVICES

	Total 13-14	Funding Source	Basic Services 13-14	Grant Services 13-14	Special Assessment Services 13-14	Water Services 13-14	Successor Agency 13-14	Cable Services 13-14	Housing Services 13-14	Sewer Services 13-14	Refuse Services 13-14
<u>TOTAL FOR DEPARTMENT:</u>											
LABOR	3,854.7		3,463.6	299.9				91.2			
CONTRACTUAL SERVICES	898.5		457.7	417.8		11.5				5.7	5.8
COMMODITIES	238.0		235.2	2.8							
OTHER	442.4		421.6	7.0				13.8			
CAPITAL OUTLAY	23.0		23.0								
TOTAL DEPARTMENT	<u>5,456.6</u>		<u>4,601.1</u>	<u>727.5</u>		<u>11.5</u>		<u>105.0</u>		<u>5.7</u>	<u>5.8</u>

AUTHORIZED POSITIONS FOR DEPARTMENT:

Community Services Director	1
Division Manager	2
Community Services Supervisor	4
Senior Administrative Analyst	2
Senior Program Specialist	5
Asst. Comm. Svs. Supervisor	3
Senior Administrative Aide	1
Department Secretary	1
Community Services Coordinator	6
Eligibility Technician	1
Office Assistant	1
TOTAL POSITIONS	<u>27</u>

FINANCE DEPARTMENT

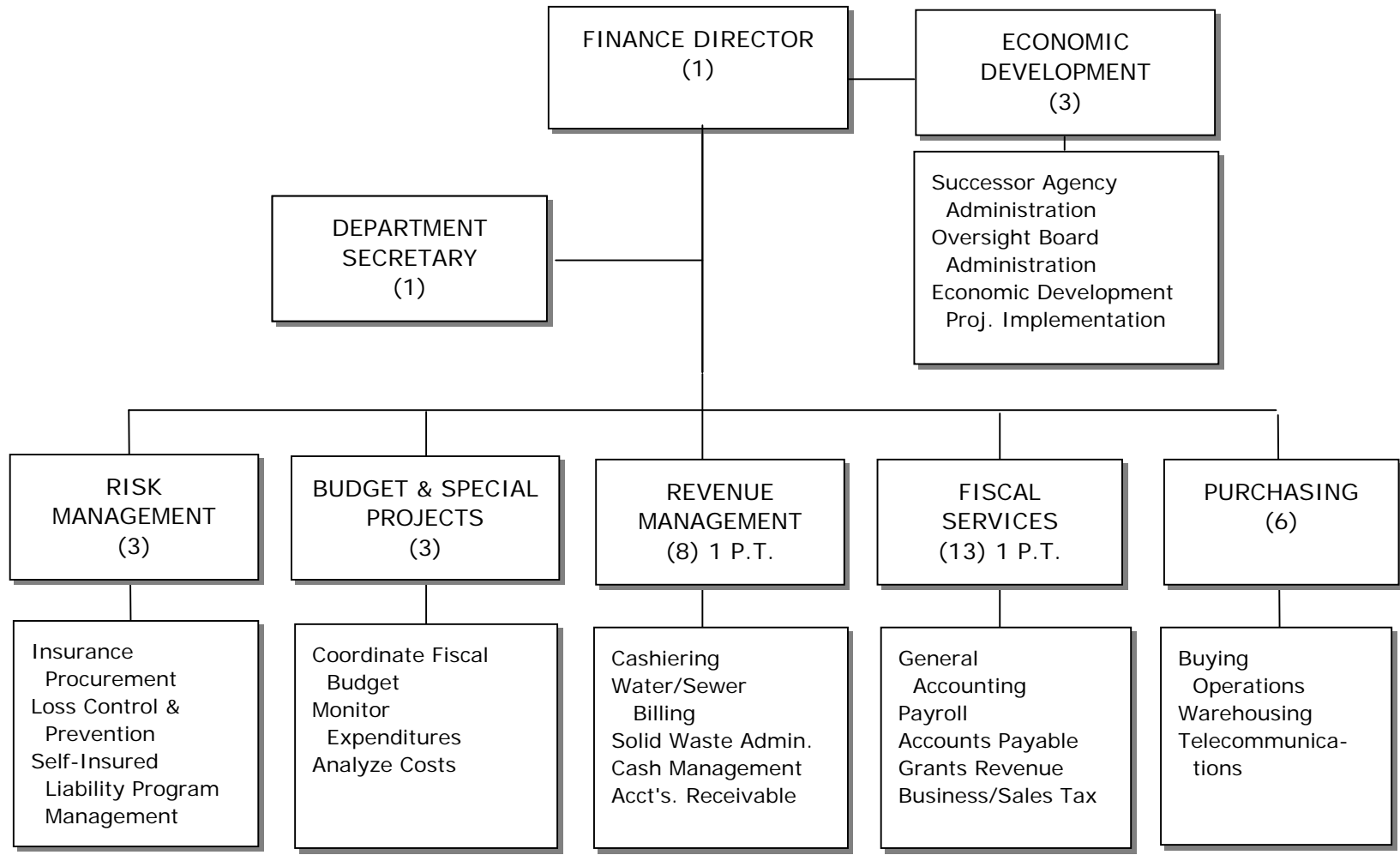
MISSION

The mission of the Finance Department is to provide financial and related organizational services to City Staff, the City Council, and citizens of the community, which are timely, accurate, and in accordance with, or exceeding, industry standards.

2013-14 GOALS

1. Continue to monitor and report on the City's financial position/annual budget, and update the 3-year financial plan/outlook as necessary.
2. Work with Information Technology Department to automate procedures, and internal controls in Accounting, Budget, and Risk Management.
3. Provide training opportunities to professionally grow and develop staff, and actively support, maintain, and strengthen teamwork with other City departments.
4. Prudently manage invested cash by matching of investment maturities to forecasted cash needs, while providing for the necessary safety to avoid losses in principal.
5. Receive the GFOA financial reporting excellence award, and receive an unqualified independent audit opinion from our auditors.
6. Continue to enhance and improve the Risk Management system by integrating other aspects of the Contract/Insurance Review and Approval Process in order to provide continued support to the other City Departments.
7. Continue the wind down of the Agency for Community Development and Successor Agency administration.
8. Implement and complete the projects approved as enforceable obligations.
9. Oversee and implement City economic development projects.
10. Prepare and begin the implementation of an Economic Development Strategic Plan.

Finance



Total Number of Employees - 40
Full Time - 38
Part Time - 2

2013

FINANCE

		Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
		13-14		13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14
DIVISIONS												
Finance Administration												
1000	Finance Admin/Analysis	383.6		383.6								
	Division Total	383.6		383.6								
<u>Detail for Division:</u>												
	Labor	344.4		344.4								
	Contractual Services	13.2		13.2								
	Commodities	4.9		4.9								
	Other	21.1		21.1								
	Capital Outlay											
	Division Total	383.6		383.6								
Budget												
1010	Budget/Special Projects	361.0		361.0								
	Division Total	361.0		361.0								
<u>Detail for Division:</u>												
	Labor	344.7		344.7								
	Contractual Services	1.1		1.1								
	Commodities	0.5		0.5								
	Other	14.7		14.7								
	Capital Outlay											
	Division Total	361.0		361.0								
Fiscal Services												
1020	General Accounting	429.1	Successor RDA/Housing	208.2			53.2	43.4		43.3	51.4	29.6
			Sewer/Refuse/Water									
1021	Financial Planning	490.4	Successor RDA/Housing	198.3			125.1	12.6		12.6	125.1	16.7
			Sewer/Refuse/Water									
1022	Payroll	137.9		137.9								
1024	Accounts Payable	103.0		103.0								
1026	Business Tax Operations	458.5		458.5								
	Division Total	1,618.9		1,105.9			178.3	56.0		55.9	176.5	46.3
<u>Detail for Division:</u>												
	Labor	1,374.4		865.6			175.7	56.0		55.9	175.7	45.5
	Contractual Services	132.9		128.7			2.6				0.8	0.8
	Commodities	21.3		21.3								
	Other	90.3		90.3								
	Capital Outlay											
	Division Total	1,618.9		1,105.9			178.3	56.0		55.9	176.5	46.3

FINANCE

		Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		13-14		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		13-14		13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14
Revenue Management												
1030	Utility Billing	948.3	Water/Sewer				802.8				145.5	
1031	Refuse Billing	317.9	Refuse									317.9
1034	Revenue Operations	79.4	Sewer/Refuse	46.7							3.3	29.4
	Division Total	1,345.6		46.7			802.8				148.8	347.3
<u>Detail for Division:</u>												
	Labor	737.1		31.9			399.6				126.8	178.8
	Contractual Services	394.8		2.2			224.6				22.0	146.0
	Commodities	49.2		2.1			34.4					12.7
	Other	164.5		10.5			144.2					9.8
	Capital Outlay											
	Division Total	1,345.6		46.7			802.8				148.8	347.3
Purchasing												
1094	Purchasing	201.4		201.4								
	Division Total	201.4		201.4								
<u>Detail for Division:</u>												
	Labor	168.6		168.6								
	Contractual Services	12.7		12.7								
	Commodities	2.3		2.3								
	Other	17.8		17.8								
	Capital Outlay											
	Division Total	201.4		201.4								
Economic Development												
2500	SRDA Administration	272.5	Successor RDA	36.5				236.0				
2502	Agency Debt Service	9,223.7	Successor RDA					9,223.7				
2503	Agency Real Property	340.0	Successor RDA					340.0				
2512	GG Center Bldg. Lease	660.0	Successor RDA					660.0				
2513	Coastline Bldg. Lease	230.9	Successor RDA					230.9				
2521	Office Max Rebate	600.0	Successor RDA					600.0				
2522	Residence Inn Rebate	1,620.0	Successor RDA					1,620.0				
2523	Hyatt Rebate	2,090.0	Successor RDA					2,090.0				
2525	GG Hyundai	170.0	Successor RDA					170.0				
2526	Katella Cottages	76.5	Successor RDA					76.5				
2527	Augustine Ltd.	88.3	Successor RDA					88.3				
2531	Sheraton Rebate	450.0	Successor RDA					450.0				
2532	Low/Mod Monitoring	114.1	Low/Mod Hsg. Agency							114.1		
2545	C.O.P. Debt	1,550.6		1,550.6								
2552	Fire Dept. HQ (2013)	609.0	Successor RDA					609.0				
2553	Site B2 DDA	875.0	Successor RDA					875.0				
2554	Waterpark Hotel DDA	4,275.0	Successor RDA					4,275.0				
2557	Sycamore Walk DDA	23.0	Successor RDA					23.0				
2562	Brookhurst Tri DDA	575.0	Successor RDA					575.0				
2601	VCB Visitor Conv. Bureau	2,090.0	TID St. Proj/GG TID	90.0		2,000.0						
2602	GG TID	500.0	GG TID			500.0						
	Division Total	26,433.6		1,677.1		2,500.0		22,142.4		114.1		
<u>Detail for Division:</u>												
	Labor	459.8						345.7		114.1		
	Contractual Services	2,134.1		24.0				2,110.1				
	Commodities											
	Other	23,839.7		1,653.1		2,500.0		19,686.6				
	Capital Outlay											
	Division Total	26,433.6		1,677.1		2,500.0		22,142.4		114.1		

FINANCE

	Total 13-14	Funding Source	Basic Services 13-14	Grant Services 13-14	Special Assessment Services 13-14	Water Services 13-14	Successor Agency 13-14	Cable Services 13-14	Housing Services 13-14	Sewer Services 13-14	Refuse Services 13-14
<u>TOTAL FOR DEPARTMENT:</u>											
LABOR	3,429.0		1,755.2			575.3	401.7		170.0	302.5	224.3
CONTRACTUAL SERVICES	2,688.8		181.9			227.2	2,110.1			22.8	146.8
COMMODITIES	78.2		31.1			34.4					12.7
OTHER	24,148.1		1,807.5		2,500.0	144.2	19,686.6				9.8
CAPITAL OUTLAY											
TOTAL DEPARTMENT	<u>30,344.1</u>		<u>3,775.7</u>		<u>2,500.0</u>	<u>981.1</u>	<u>22,198.4</u>		<u>170.0</u>	<u>325.3</u>	<u>393.6</u>

AUTHORIZED POSITIONS FOR DEPARTMENT:

Finance Director	1	Utility Revenue Supervisor	1
Finance Manager	1	Accountant	1
Budget Services Manager	1	Buyer	1
Revenue Manager	1	Accounting Technician	2
Sr. Project Planner	2	Economic Development Specialist	1
Purchasing Agent	1	Business Tax Inspector	1
Principle Admin Analyst	1	Department Secretary	1
Accounting Supervisor	2	Storekeeper	1
Risk Management Supervisor	1	Principal Office Assistant	1
Senior Accountant	2	Principal Account Specialist	5
Business Tax Supervisor	1	Senior Account Specialist	5
Sr. Program Specialist	1	Office Assistant	1
		Stock Clerk	2
		TOTAL POSITIONS	<u>38</u>

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FIRE DEPARTMENT

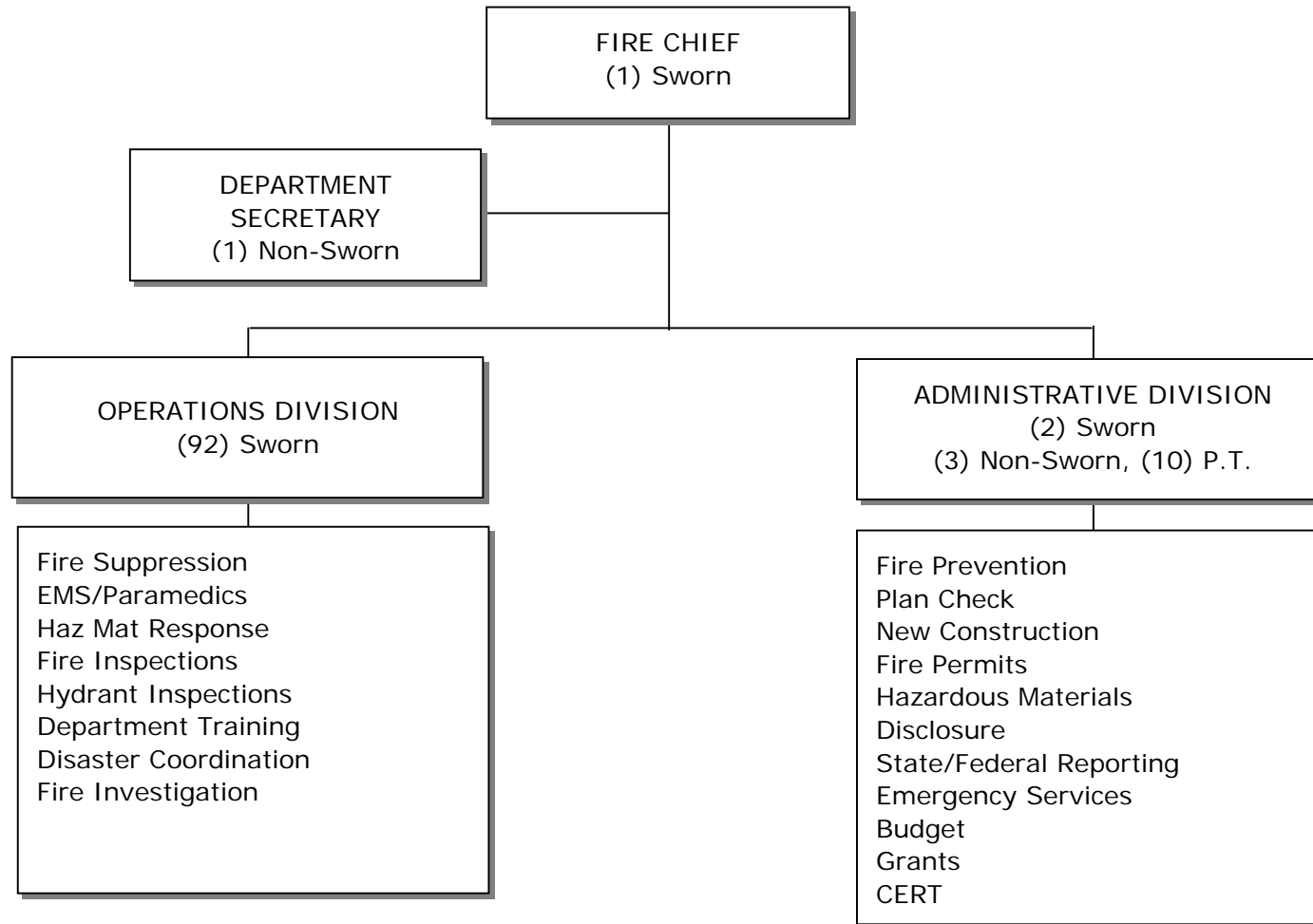
MISSION

The mission of the Fire Department is excellence through rapid response, proactive training, prevention, and preparedness programs, while maintaining a high level of efficiency and well-being for our community.

2013-14 GOALS

1. Continue to proactively seek grant opportunities through public and private agencies to meet department needs and offset equipment purchases and operational costs.
2. Continue to enhance public relations to our culturally diverse community. Focus will center on being business friendly, and working to resolve issues by bridging the gap between local businesses, fire prevention, and building inspections.
3. Keep working on succession training (a component of the mentoring plan) to promote upward mobility for employees. As retirements occur, succession training is a critical employee development piece for those who are interested in impending vacant promotial positions.
4. Continue to work on and modify where needed, a facilities plan for improvement at stations 2, 3, 4, and 5.

Fire



Total Number of Employees - 109
Full Time Sworn - 95
Full Time Non-Sworn - 4
Part Time - 10

FIRE

		Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
		13-14		13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14
DIVISIONS												
Fire Administration												
5001	Fire Management	328.9		328.9								
5002	Fire General Admin.	268.3		268.3								
	Division Total	597.2		597.2								
<u>Detail for Division:</u>												
	Labor	481.6		481.6								
	Contractual Services	30.8		30.8								
	Commodities	14.3		14.3								
	Other	70.5		70.5								
	Capital Outlay											
	Division Total	597.2		597.2								
Fire Suppression												
5100	Fire Contrl Mgmt	2,750.0		2,750.0								
5101	Fire Cmbat/Contrl	572.1	Prop. 172	463.4	108.7							
5102	Emg.Med/Contrl	868.7		868.7								
5103	Comm./Fire Control	638.7	Prop. 172	623.7	15.0							
5104	Inspectn/Control	242.5		242.5								
5105	Emg. Stndby/Control	9,013.1	Prop. 172	8,940.0	73.1							
5106	MDT System	10.0	Prop. 172	10.0								
	Division Total	14,095.1		13,888.3	206.8							
<u>Detail for Division:</u>												
	Labor	11,524.7		11,524.7								
	Contractual Services	773.6		710.5	63.1							
	Commodities	202.3		160.6	41.7							
	Other	1,492.5		1,492.5								
	Capital Outlay	102.0			102.0							
	Division Total	14,095.1		13,888.3	206.8							
Paramedics												
5200	Paramed. Managment	140.8		140.8								
5202	Emg.Medic/Paramed.	789.8	Prop. 172	767.8	22.0							
5205	Emg.Stndby/Paramed.	3,316.9	Prop. 172	3,310.9	6.0							
	Division Total	4,247.5		4,219.5	28.0							
<u>Detail for Division:</u>												
	Labor	4,004.7		4,004.7								
	Contractual Services	41.9		35.9	6.0							
	Commodities	91.7		88.7	3.0							
	Other	90.2		90.2								
	Capital Outlay	19.0			19.0							
	Division Total	4,247.5		4,219.5	28.0							

FIRE

		Total	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		13-14	Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
Funding Source			13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14
Fire Prevention											
5300	Bureau Administration	335.2	335.2								
5301	Technical Support	142.0									
5302	Permit Control	204.5	204.5								
5303	Fire Investigation	37.2	37.2								
5304	Fire Safety Education	3.5	3.5								
5305	Fire Plan Check	17.5	17.5								
	Division Total	<u>739.9</u>	<u>739.9</u>								
<u>Detail for Division:</u>											
	Labor	595.5	595.5								
	Contractual Services	41.9	41.9								
	Commodities	14.6	14.6								
	Other	87.9	87.9								
	Capital Outlay										
	Division Total	<u>739.9</u>	<u>739.9</u>								
Emergency Services											
5061	Citizen Emg. Res. Fire	13.7	13.7								
5400	Emergency Services	56.1	56.1								
	Division Total	<u>69.8</u>	<u>69.8</u>								
<u>Detail for Division:</u>											
	Labor										
	Contractual Services	5.3	5.3								
	Commodities	10.9	10.9								
	Other	53.6	53.6								
	Capital Outlay										
	Division Total	<u>69.8</u>	<u>69.8</u>								
Hazardous Materials											
5055	Haz. Mat. Disclosure	219.8	219.8								
5056	Hazard Mat. Cleanup	45.0	45.0								
	Division Total	<u>264.8</u>	<u>264.8</u>								
<u>Detail for Division:</u>											
	Labor	187.0	187.0								
	Contractual Services	57.6	57.6								
	Commodities	2.3	2.3								
	Other	17.9	17.9								
	Capital Outlay										
	Division Total	<u>264.8</u>	<u>264.8</u>								

FIRE

	Total 13-14	Funding Source	Basic Services 13-14	Grant Services 13-14	Special Assessment Services 13-14	Water Services 13-14	Successor Agency 13-14	Cable Services 13-14	Housing Services 13-14	Sewer Services 13-14	Refuse Services 13-14
TOTAL FOR DEPARTMENT:											
LABOR	16,793.5		16,793.5								
CONTRACTUAL SERVICES	951.0		881.9	69.1							
COMMODITIES	336.1		291.4	44.7							
OTHER	1,812.7		1,812.7								
CAPITAL OUTLAY	121.0				121.0						
TOTAL DEPARTMENT	<u>20,014.3</u>		<u>19,779.5</u>	<u>234.8</u>							

AUTHORIZED POSITIONS FOR DEPARTMENT:

Fire Chief	1
Fire Division Chief	2
Fire Battalion Chief	3
Fire Captain	25
Fire Engineer	24
Firefighter	40
Public Safety Fiscal Analyst	1
Senior Fire Protection Specialist	2
Department Secretary	1
TOTAL POSITIONS	<u>99</u>

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HUMAN RESOURCES DEPARTMENT

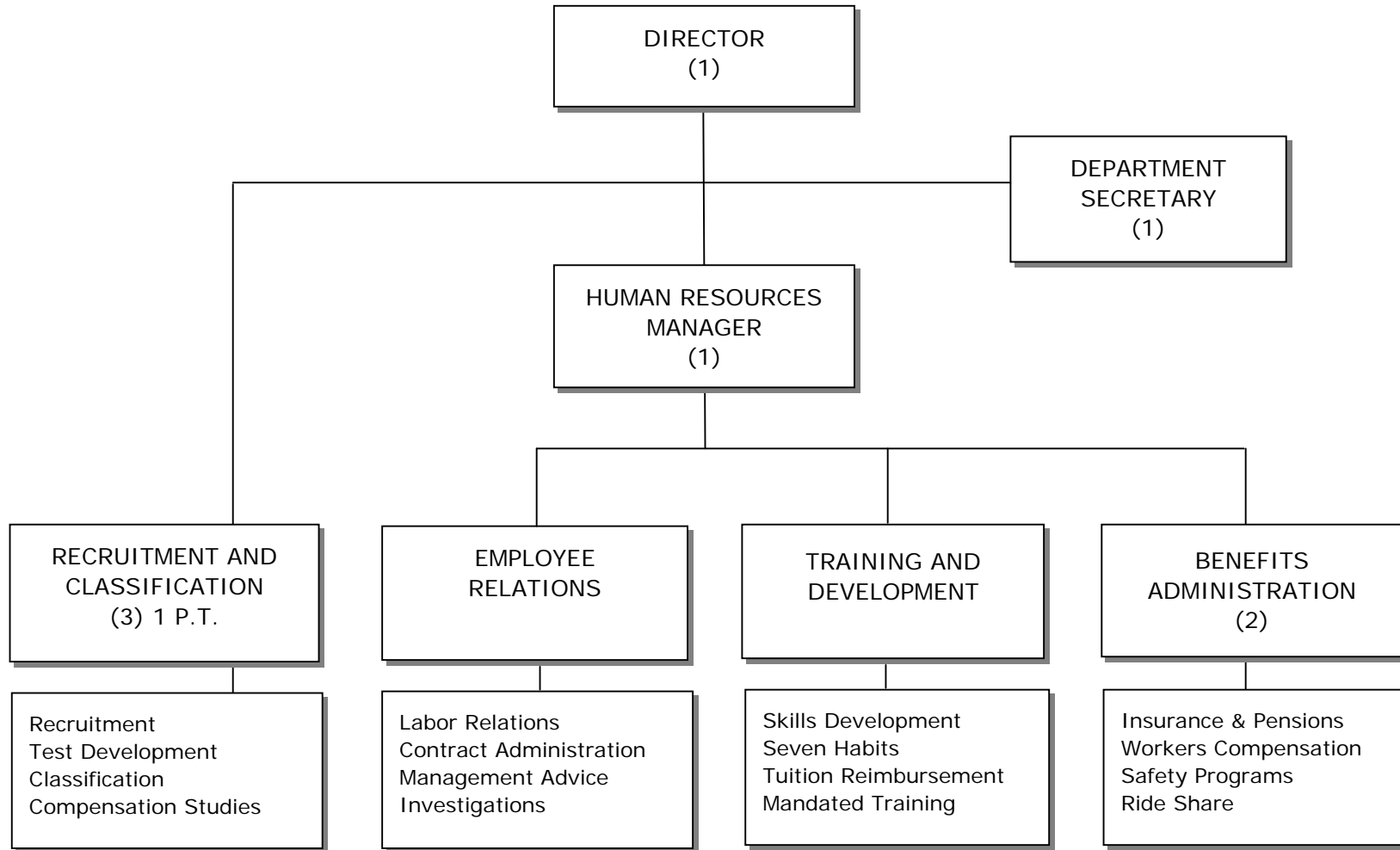
MISSION

The mission of the Human Resources Department is to provide guidance and support to our diverse community of employees and applicants, and to promote the City of Garden Grove as a great place to work and thrive. Human Resources places an emphasis on fairness and consistency in the recruitment, selection, retention and personal and professional development of the City's most important asset-our employees.

2013-14 GOALS

1. Successfully negotiate a new contract with the Garden Grove Police Association.
2. Complete the revision of classification specifications in NeoGOV.
3. Develop a transition plan for the end of the employee furlough.
4. Implement negotiated salary adjustments for members of the Orange County Employees' Association (OCEA) and the OCEA Employees' League.
5. Continue the automation of benefits open enrollment, implementing the 2014 Public Employees Medical & Hospital Care Act, (PEMHCA) risk-adjusted rates.
6. Enroll all qualifying new employees in PEPRA, the new lower-tier PERS plan resulting from pension reform.
7. Conduct a comprehensive salary survey of our standard comparator cities.

Human Resources



Total Number of Employees - 9
Full Time - 8
Part Time - 1

2013

HUMAN RESOURCES

	Total 13-14	Funding Source	Basic Services 13-14	Grant Services 13-14	Special Assessment Services 13-14	Water Services 13-14	Successor Agency 13-14	Cable Services 13-14	Housing Services 13-14	Sewer Services 13-14	Refuse Services 13-14
<u>DIVISIONS</u>											
Human Resources											
6000	Recruit/Class/Comp		386.1								
6001	Employee Relations		488.2								
6004	AQMD/Rideshare	AQMD		215.4							
6005	Contingency		102.4								
6007	Employee Training	Sewer/Water	91.6	35.0		30.2				26.4	
	Division Total		<u>1,283.7</u>	<u>1,011.7</u>	<u>215.4</u>	<u>30.2</u>				<u>26.4</u>	
<u>Detail for Division:</u>											
	Labor		703.9	654.5	4.2					22.6	
	Contractual Services		255.9	230.3	20.9					1.5	
	Commodities		118.6	45.8	66.1					2.3	
	Other		205.3	81.1	124.2						
	Capital Outlay										
	Division Total		<u>1,283.7</u>	<u>1,011.7</u>	<u>215.4</u>	<u>30.2</u>				<u>26.4</u>	
<u>TOTAL FOR DEPARTMENT:</u>											
	LABOR		703.9	654.5	4.2					22.6	
	CONTRACTUAL SERVICES		255.9	230.3	20.9					1.5	
	COMMODITIES		118.6	45.8	66.1					2.3	
	OTHER		205.3	81.1	124.2						
	CAPITAL OUTLAY										
	TOTAL DEPARTMENT		<u>1,283.7</u>	<u>1,011.7</u>	<u>215.4</u>	<u>30.2</u>				<u>26.4</u>	
<u>AUTHORIZED POSITIONS FOR DEPARTMENT:</u>											
	Human Resources Director		1								
	Division Manager		1								
	Principal Personnel Analyst		1								
	Benefits Supervisor		1								
	Personnel Analyst		2								
	Department Secretary		1								
	Senior Office Assistant		1								
	TOTAL POSITIONS		<u>8</u>								

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INFORMATION TECHNOLOGY DEPARTMENT

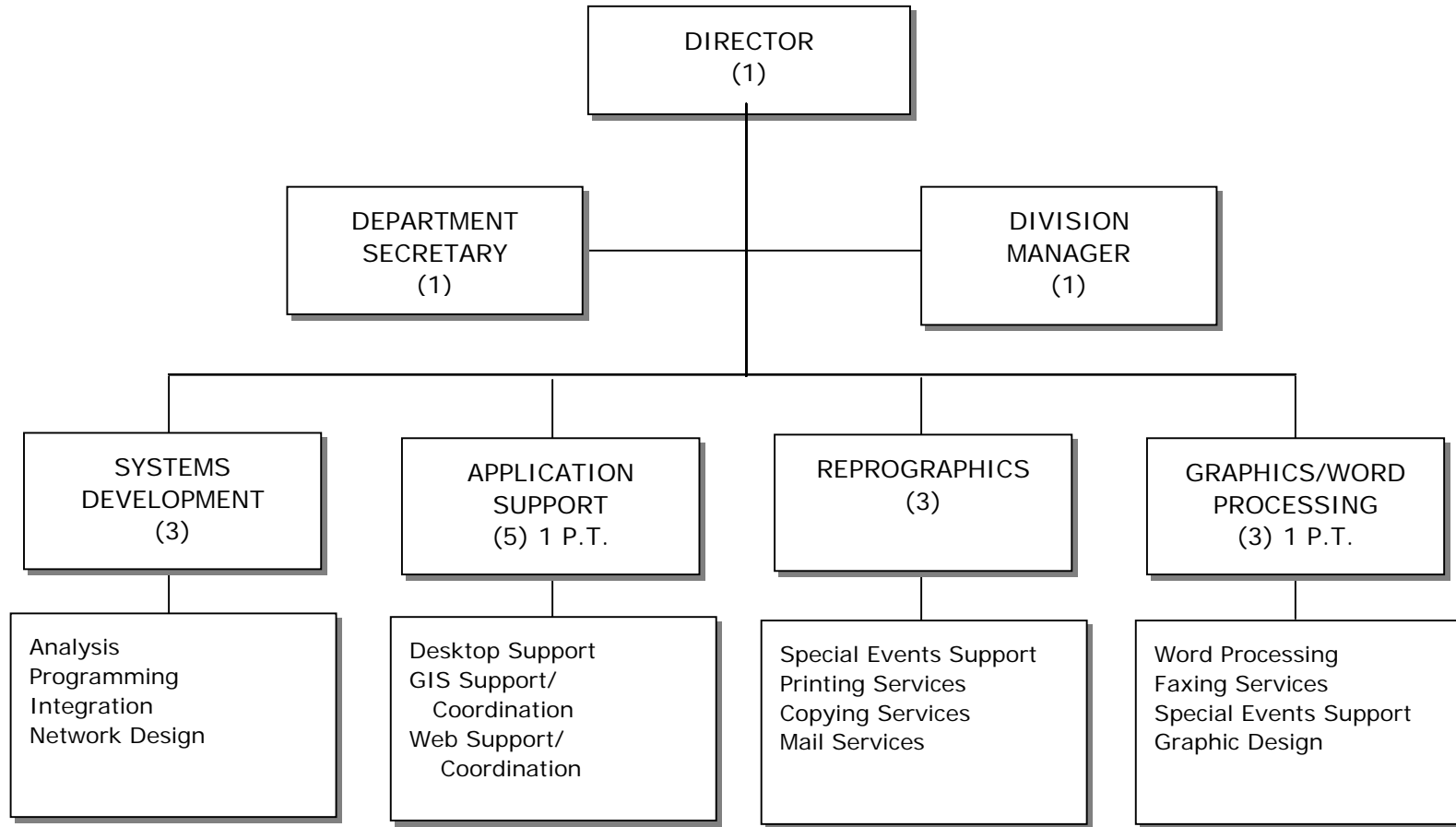
MISSION

The mission of the Information Technology Department is to provide effective and efficient communication, analysis, and tools that promote leadership, public safety, and an informed and involved public while using integrated systems based on open technology.

2013-14 GOALS

1. Provide excellent customer service through analysis, maintenance, integration, and the creation of information processing, storage, and communications systems that meet the City's present and future needs, and provide support and education for its employees.
2. Provide high quality printing, mail, office automation, graphic arts and faxing services in a creative, timely and friendly manner to enhance the organization's ability to effectively communicate both internally and with the public.
3. Create and implement a measurable information technology strategic plan based on important goals identified by the organization with an emphasis on the following:
 - a. Police records management system upgrade
 - b. Implement Phase I of disaster recovery
 - c. Upgrade Fire Intranet application

Information Technology



Total Number of Employees - 19
Full Time - 17
Part Time - 2

2013

INFORMATION TECHNOLOGY

	Total 13-14	Funding Source	Basic Services 13-14	Grant Services 13-14	Special Assessment Services 13-14	Water Services 13-14	Successor Agency 13-14	Cable Services 13-14	Housing Services 13-14	Sewer Services 13-14	Refuse Services 13-14
Admin. Services											
0053 Reprographics	336.8	Hsg/Water	331.7			4.6			0.5		
0054 Graphics/Word Proc.	379.8	AQMD	378.0	1.8							
Division Total	<u>716.6</u>		<u>709.7</u>	<u>1.8</u>		<u>4.6</u>			<u>0.5</u>		
<u>Detail for Division:</u>											
Labor	591.8		590.0	1.8							
Contractual Services	49.9		44.8			4.6			0.5		
Commodities	29.9		29.9								
Other	45.0		45.0								
Capital Outlay											
Division Total	<u>716.6</u>		<u>709.7</u>	<u>1.8</u>		<u>4.6</u>			<u>0.5</u>		
<u>TOTAL FOR DEPARTMENT:</u>											
LABOR	591.8		590.0	1.8							
CONTRACTUAL SERVICES	49.9		44.8			4.6			0.5		
COMMODITIES	29.9		29.9								
OTHER	45.0		45.0								
CAPITAL OUTLAY											
TOTAL DEPARTMENT	<u><u>716.6</u></u>		<u><u>709.7</u></u>	<u><u>1.8</u></u>		<u><u>4.6</u></u>			<u><u>0.5</u></u>		
<u>AUTHORIZED POSITIONS FOR DEPARTMENT:</u>											
Info. Technology Director	1										
Information Systems Manager	1										
Sr. Info. Tech. Analyst	3										
Information Tech. Programmer	1										
GIS Coordinator	1										
Information Tech. Technician	3										
Department Secretary	1										
Administrative Aide	1										
Graphics Designer	2										
Sr. Repro. Equip. Operator	1										
Repro. Equipment Operator	2										
TOTAL POSITIONS	<u><u>17</u></u>										

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POLICE DEPARTMENT

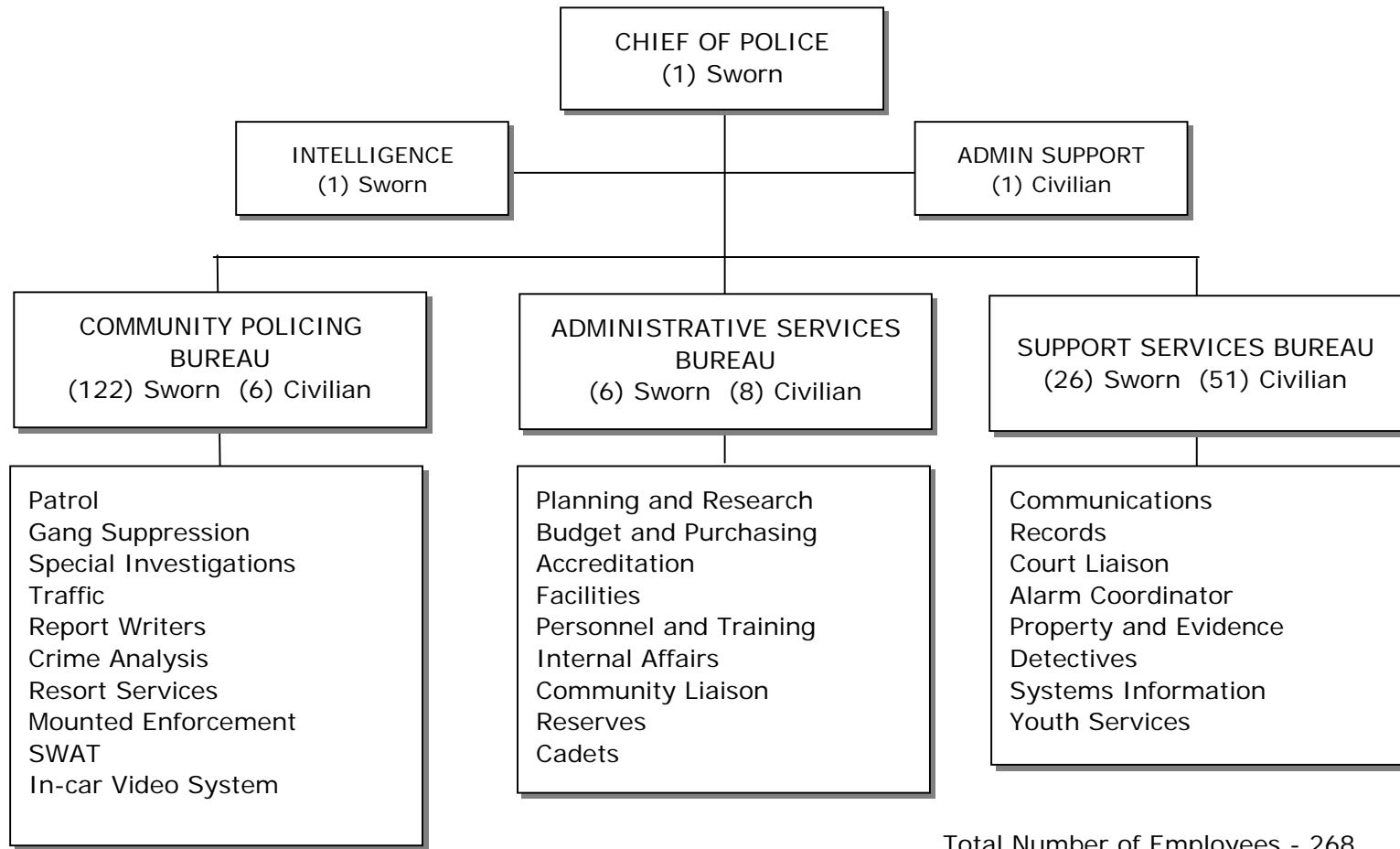
MISSION

The mission of the Garden Grove Police Department, through a community policing partnership, is to improve the quality of life in the City and provide a sense of safety and security to community members.

2013-14 GOALS

1. Reduce crime by targeting career criminals through specific enforcement activities, supplemented by law enforcement-restricted funds.
2. Use public safety-restricted funds to purchase and implement new technology, in furtherance of the Department's goal of becoming paperless. These items include mobile computing solutions for patrol vehicles, and the addition of scanning and archiving capabilities to the automated report writing system.
3. Conduct community outreach events and recruitment campaigns, in an effort to make the Department demographic more closely represent the community it serves.
4. Maintain or improve patrol average response time to emergency calls at or below five minutes.

Police



Total Number of Employees - 268
Full Time Sworn - 156
Full Time Civilian - 66
Part Time - 46

2013

POLICE

		Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
		13-14		13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14
DIVISIONS												
Police Management												
6600	Police Program Mgmt	1,718.0		1,718.0								
	Division Total	1,718.0		1,718.0								
<u>Detail for Division:</u>												
	Labor	628.2		628.2								
	Contractual Services	919.2		919.2								
	Commodities	15.4		15.4								
	Other	155.2		155.2								
	Capital Outlay											
	Division Total	1,718.0		1,718.0								
Community Policing												
6700	Community Policing	2,040.1	SLESF	1,620.1	420.0							
6710	West Patrol Division	8,364.7		8,364.7								
6711	Report Writing	399.1		399.1								
6712	West Patrol OT	723.3		723.3								
6730	East Patrol Division	7,257.0		7,257.0								
6731	East Patrol OT	723.3		723.3								
6740	Neighborhood Traffic Unit	1,481.7		1,481.7								
6746	Red LT Enforc Prog	159.1	Red Lite Enf Prog	159.1								
6747	Traffic Offender	229.5	Traffic Offender	229.5								
6760	Gang Suppression	1,670.7		1,670.7								
6762	Gang Suppr-CDBG	109.9	CDBG		109.9							
6765	Focus Neighborhood	142.8		142.8								
6780	Special Investigations Unit	1,279.4		1,279.4								
6890	Jail Services	576.2	JAG/Prop. 172	391.8	184.4							
6963	Crime Analysis	124.3		124.3								
	Division Total	25,281.1		24,566.8	714.3							
<u>Detail for Division:</u>												
	Labor	23,393.0		23,283.1	109.9							
	Contractual Services	843.1		658.7	184.4							
	Commodities	45.9		45.9								
	Other	579.1		579.1								
	Capital Outlay	420.0			420.0							
	Division Total	25,281.1		24,566.8	714.3							

POLICE

		Total	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		13-14	Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
Funding Source			13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14
Administrative Services											
6800	Admin. Serv. Bureau	1,285.5	1,285.5								
6805	Reserves - Benefitted	51.9	51.9								
6840	Post Cert Training	70.0		70.0							
6850	Cadets/POA	237.5	237.5								
6860	Community Liaison	449.3	449.3								
6870	Professional Standards	1,144.9	1,144.9								
6875	Police Vehicles	2,768.0	2,768.0								
6880	Crossing Guards	185.0	185.0								
	Division Total	<u>6,192.1</u>	<u>6,122.1</u>	<u>70.0</u>							
<u>Detail for Division:</u>											
	Labor	2,770.6	2,770.6								
	Contractual Services	418.3	348.3	70.0							
	Commodities	58.6	58.6								
	Other	2,944.6	2,944.6								
	Capital Outlay										
	Division Total	<u>6,192.1</u>	<u>6,122.1</u>	<u>70.0</u>							
Support Services											
6795	Youth Services	1,004.3	1,004.3								
6796	Graffiti Reward	5.0	5.0								
6900	Departmental Services	675.9	588.5	87.4							
6910	Records	2,354.3	2,354.3								
6920	Communications	2,446.8	2,446.8								
6960	Investigations	4,127.3	4,127.3								
6962	SPEC Enf. Team	1,034.7	841.4	193.3							
6980	Property/Evidence	1,041.2	1,041.2								
	Division Total	<u>12,689.5</u>	<u>12,408.8</u>	<u>280.7</u>							
<u>Detail for Division:</u>											
	Labor	10,099.0	9,922.6	176.4							
	Contractual Services	1,379.1	1,379.1								
	Commodities	551.3	463.9	87.4							
	Other	660.1	643.2	16.9							
	Capital Outlay										
	Division Total	<u>12,689.5</u>	<u>12,408.8</u>	<u>280.7</u>							
TOTAL FOR DEPARTMENT:											
	LABOR	36,890.8	36,604.5	286.3							
	CONTRACTUAL SERVICES	3,559.7	3,305.3	254.4							
	COMMODITIES	671.2	583.8	87.4							
	OTHER	4,339.0	4,322.1	16.9							
	CAPITAL OUTLAY	420.0		420.0							
	TOTAL DEPARTMENT	<u>45,880.7</u>	<u>44,815.7</u>	<u>1,065.0</u>							

POLICE

Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
13-14		13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14

AUTHORIZED POSITIONS FOR DEPARTMENT:

Police Chief	1
Police Captain	2
Police Lieutenant	7
Police Sergeant	22
Police Communications Manager	1
Police Records Manager	1
Police Officer	63
Police Officer A/MO	36
Police Officer B/MO	25
Public Safety Fiscal Analyst	1
Police Services Supervisor	1
Communications Shift Supv.	4
Special Officer	4
Public Safety Dispatcher	12
Sr. Administrative Aide	1
Department Secretary	1
Police Records Shift Supv.	3
Sr. Community Service Officer	8
Principal Office Assistant	2
Community Service Officer	11
Police Records Specialist	16
 TOTAL POSITIONS	 <u>222</u>

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PUBLIC WORKS DEPARTMENT

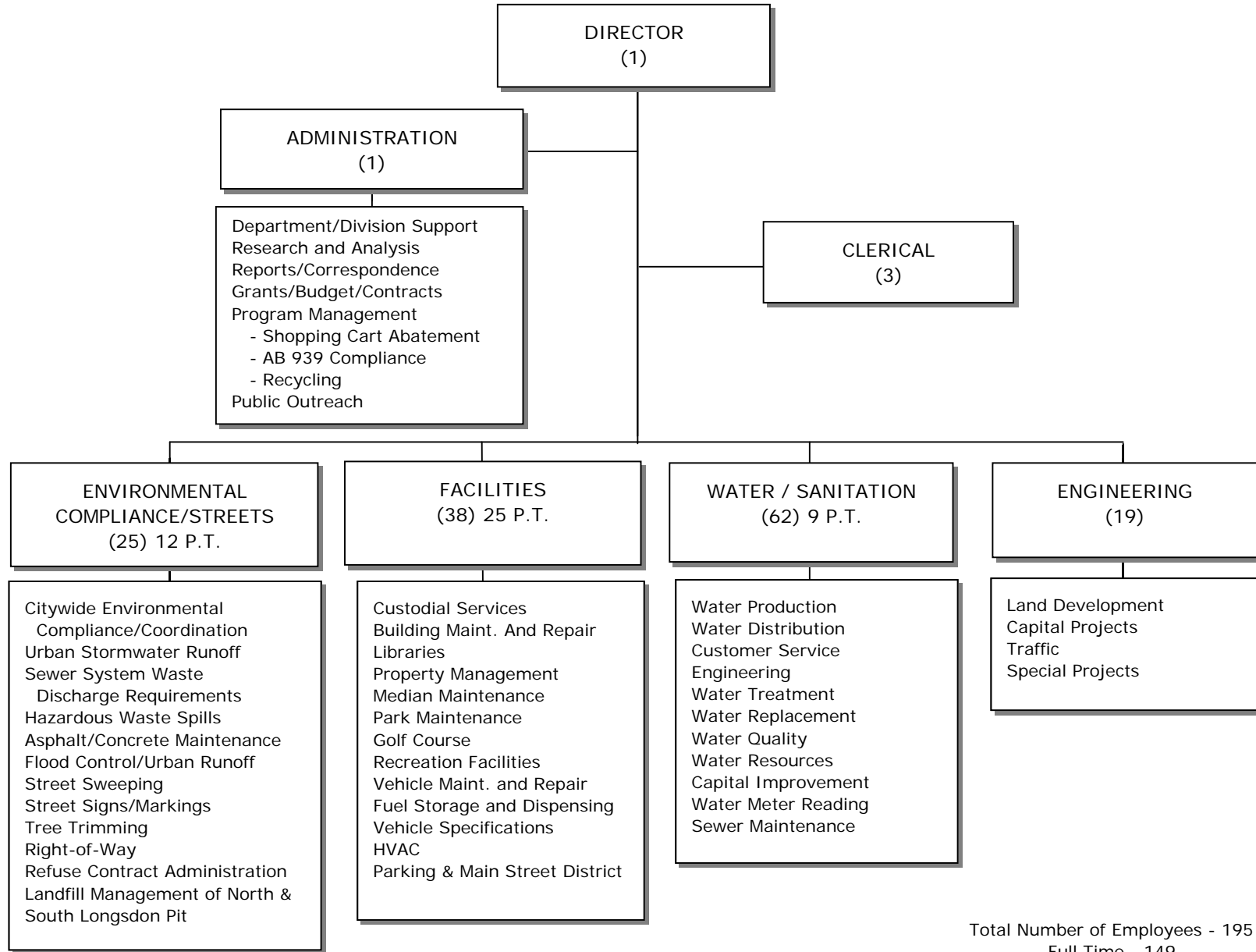
MISSION

The mission of the Public Works Department is to preserve and enhance the health, safety, and environment of the community of Garden Grove through a team effort and responsible use of public resources.

2013-14 GOALS

1. Implement the \$17 million 2013-14 Capital Improvement Plan as a work plan element for the Department.
2. Continue to identify and implement various infrastructure projects, including the improvement of pavement conditions for residential streets, construction of water mains, and American With Disabilities Act (ADA) upgrades for City facilities.
3. Identify, apply, and implement water efficiency and conservation projects throughout City medians and facilities.
4. Increase communication between Public Works' divisions; as well as with other departments in the City.
5. Identify and implement new programs to increase maintenance operations efficiency while enhancing customer service.
6. Continue to identify and implement new programs to improve community awareness of Public Works Department programs and projects.
7. Continue to seek alternatives for mitigating service impacts resulting from reductions in staffing levels and funding.

Public Works



Total Number of Employees - 195
 Full Time - 149
 Part Time - 46

2013

PUBLIC WORKS

		Total	Funding Source		Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		13-14			Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		13-14			13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14
DIVISIONS													
Real Property													
0030	Real Property	137.9	Dev Agrmt Fee/Water/ Sewer		102.8								17.3
	Division Total	<u>137.9</u>			<u>102.8</u>								<u>17.3</u>
<u>Detail for Division:</u>													
	Labor	120.9			86.3								17.3
	Contractual Services	3.2			2.7								0.5
	Commodities	1.1			1.1								
	Other	12.7			12.7								
	Capital Outlay												
	Division Total	<u>137.9</u>			<u>102.8</u>								<u>17.3</u>
Engineering Services													
3123	Traffic Sig. Maintenance	591.5	Gas Tax/St. Lighting		348.4		243.1						
3205	Traffic Engineering	310.2	Gas Tax		310.2								
3206	Red Lt. Safety Program	576.6	Red Lite Enf Prog		576.6								
3210	Street Lighting	1,425.2	St. Lighting		384.0		1,041.2						
3220	Dedicated Fac./Water	62.5	Water					62.5					
3230	Dedicated Fac./Sewer	55.6	Sewer									55.6	
3240	Capital Imprvmt Plan	252.6	Sewer/Refuse		67.1							93.6	91.9
3241	Special Projects	123.8			123.8								
3242	Operation Engineering	98.2			98.2								
3247	Home Imp./Developmt	414.8			414.8								
	Division Total	<u>3,911.0</u>			<u>2,323.1</u>		<u>1,284.3</u>	<u>62.5</u>				<u>149.2</u>	<u>91.9</u>
<u>Detail for Division:</u>													
	Labor	1,495.5			1,007.5		184.4	62.5				149.2	91.9
	Contractual Services	2,109.1			1,112.6		996.5						
	Commodities	71.6			69.1		2.5						
	Other	234.8			133.9		100.9						
	Capital Outlay												
	Division Total	<u>3,911.0</u>			<u>2,323.1</u>		<u>1,284.3</u>	<u>62.5</u>				<u>149.2</u>	<u>91.9</u>
Water Services													
3700	Water Operations	5,396.9	Water					5,396.9					
3710	Water Production	14,270.6	Water					14,270.6					
3780	Water LTD, Depr., O/H	8,364.1	Water					8,364.1					
	Division Total	<u>28,031.6</u>						<u>28,031.6</u>					
<u>Detail for Division:</u>													
	Labor	3,095.2						3,095.2					
	Contractual Services	325.1						325.1					
	Commodities	14,897.8						14,897.8					
	Other	9,698.5						9,698.5					
	Capital Outlay	15.0						15.0					
	Division Total	<u>28,031.6</u>						<u>28,031.6</u>					

PUBLIC WORKS

		Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
		13-14		13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14
Public Works - Administration												
3000	Public Works Gen.Admin	329.3	Water/St.Ltg/Sewer/Refuse	143.0		27.1	57.1				17.3	84.8
	Division Total	<u>329.3</u>		<u>143.0</u>		<u>27.1</u>	<u>57.1</u>				<u>17.3</u>	<u>84.8</u>
<u>Detail for Division:</u>												
	Labor	229.8		52.6		27.1	51.6				13.7	84.8
	Contractual Services	21.3		12.2			5.5				3.6	
	Commodities	7.3		7.3								
	Other	70.9		70.9								
	Capital Outlay											
	Division Total	<u>329.3</u>		<u>143.0</u>		<u>27.1</u>	<u>57.1</u>				<u>17.3</u>	<u>84.8</u>
Street Maintenance												
3110	Street M/S/P	69.5	Gas Tax	69.5								
3111	Seal Coating	465.6	Gas Tax	465.6								
3112	Asphalt Maint./Overlay	894.5	Gas Tax	894.5								
3113	Concrete Maintenance	665.6	Gas Tax	665.6								
3114	Drainage/Misc. Maint.	324.3	Water				324.3					
3115	Graffiti Removal	356.5	Gas Tax	356.5								
3116	R/W & Street Cleaning	1,094.8	Gas Tax	1,094.8								
3117	Spill Cleanup	104.7	Gas Tax	104.7								
3118	Tree Maintenance	1,171.3	Gas Tax	1,171.3								
3120	Traffic Maint. M/S/P	16.4	Gas Tax	16.4								
3121	Traffic Sign Maintenance	209.9	Gas Tax	209.9								
3122	Traffic Painting	151.5	Gas Tax	151.5								
	Division Total	<u>5,524.6</u>		<u>5,200.3</u>			<u>324.3</u>					
<u>Detail for Division:</u>												
	Labor	2,558.0		2,324.6			233.4					
	Contractual Services	1,487.4		1,451.9			35.5					
	Commodities	398.3		396.9			1.4					
	Other	1,080.9		1,026.9			54.0					
	Capital Outlay											
	Division Total	<u>5,524.6</u>		<u>5,200.3</u>			<u>324.3</u>					
Building Maintenance												
3130	HVAC	196.6		196.6								
3131	Energy Retrofit	339.1		339.1								
3300	Facility Mgmt M/S/P	66.5		66.5								
3310	Custodial Services	1,077.3		1,077.3								
3320	Building Maint. & Repair	<u>1,949.8</u>		<u>1,949.8</u>								
	Division Total	<u>3,629.3</u>		<u>3,629.3</u>								
<u>Detail for Division:</u>												
	Labor	1,965.2		1,965.2								
	Contractual Services	989.1		989.1								
	Commodities	206.1		206.1								
	Other	468.9		468.9								
	Capital Outlay											
	Division Total	<u>3,629.3</u>		<u>3,629.3</u>								

PUBLIC WORKS

		Total		Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		13-14	Funding Source	Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		13-14		13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14
Parks Maintenance												
2509	Parking District	6.1	Parking Dist. - Mtn. & Acq.			6.1						
2510	Main St. Assmt. District	37.8	Main St. Assmt. Dist.			37.8						
3500	Parks/Greenbelt M/S/P	39.8		39.8								
3510	Grounds Maintenance	1,389.1	Water	1,174.9			214.2					
3530	Parks Maintenance	700.0	Pk. Maint. Assmt. Dist.		700.0							
3540	R/W Landscape M/S/P	47.8		47.8								
3541	Median Maintenance	650.2		650.2								
3550	Willowick Golf Course	72.3	Golf Course	72.3								
	Division Total	<u>2,943.1</u>		<u>1,985.0</u>		<u>743.9</u>	<u>214.2</u>					
<u>Detail for Division:</u>												
	Labor	1,654.2		1,075.0		433.6	145.6					
	Contractual Services	693.6		490.4		158.8	44.4					
	Commodities	173.3		121.0		32.3	20.0					
	Other	422.0		298.6		119.2	4.2					
	Capital Outlay											
	Division Total	<u>2,943.1</u>		<u>1,985.0</u>		<u>743.9</u>	<u>214.2</u>					
Equipment Maintenance												
3610	Equip. Serv. Operat.	22.5	Water				22.5					
	Division Total	<u>22.5</u>					<u>22.5</u>					
<u>Detail for Division:</u>												
	Labor											
	Contractual Services											
	Commodities											
	Other	22.5					22.5					
	Capital Outlay											
	Division Total	<u>22.5</u>					<u>22.5</u>					
Environmental Compliance												
3010	Environmental Mgmt	387.9	Water/Sewer/Refuse	46.6			43.0				253.3	45.0
3043	NPDES Program	708.0	Water	371.7			336.3					
	Division Total	<u>1,095.9</u>		<u>418.3</u>			<u>379.3</u>				<u>253.3</u>	<u>45.0</u>
<u>Detail for Division:</u>												
	Labor	403.3		149.8			64.0				145.5	44.0
	Contractual Services	590.5		203.0			314.5				73.0	
	Commodities	86.2		60.5							25.7	
	Other	15.9		5.0			0.8				9.1	1.0
	Capital Outlay											
	Division Total	<u>1,095.9</u>		<u>418.3</u>			<u>379.3</u>				<u>253.3</u>	<u>45.0</u>
Sewer												
3800	Sewer Oper.	7,004.3	Sewer Operations								7,004.3	
3810	Sewer Inspect	171.2	Sewer Operations								171.2	
	Division Total	<u>7,175.5</u>									<u>7,175.5</u>	
<u>Detail for Division:</u>												
	Labor	2,015.7									2,015.7	
	Contractual Services	1,009.8									1,009.8	
	Commodities	217.9									217.9	
	Other	3,932.1									3,932.1	
	Capital Outlay											
	Division Total	<u>7,175.5</u>									<u>7,175.5</u>	

PUBLIC WORKS

		Total		Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		13-14	Funding Source	Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		13-14		13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14	13-14
Solid Waste												
3900	Refuse Services	2,305.5	Refuse									2,305.5
3950	Waste Mgmt. Recycling	<u>23.8</u>	Refuse									<u>23.8</u>
	Division Total	<u>2,329.3</u>										<u>2,329.3</u>
<u>Detail for Division:</u>												
	Labor	21.7										21.7
	Contractual Services	1,614.5										1,614.5
	Commodities	1.8										1.8
	Other	691.3										691.3
	Capital Outlay											
	Division Total	<u>2,329.3</u>										<u>2,329.3</u>
Recycling												
3953	Bev Recycling Grant	45.0	CA Dept Conserv		45.0							
3982	OPP 3 FY 12/13	<u>48.8</u>	Used Oil		<u>48.8</u>							
	Division Total	<u>93.8</u>			<u>93.8</u>							
<u>Detail for Division:</u>												
	Labor											
	Contractual Services	93.8			93.8							
	Commodities											
	Other											
	Capital Outlay											
	Division Total	<u>93.8</u>			<u>93.8</u>							
TOTAL FOR DEPARTMENT:												
	LABOR	13,559.5		6,661.0		645.1	3,669.6				2,341.4	242.4
	CONTRACTUAL SERVICES	8,937.4		4,261.9	93.8	1,155.3	725.5				1,086.4	1,614.5
	COMMODITIES	16,061.4		862.0		34.8	14,919.2				243.6	1.8
	OTHER	16,650.5		2,016.9		220.1	9,780.0				3,941.2	692.3
	CAPITAL OUTLAY	15.0					15.0					
	TOTAL DEPARTMENT	<u>55,223.8</u>		<u>13,801.8</u>	<u>93.8</u>	<u>2,055.3</u>	<u>29,109.3</u>				<u>7,612.6</u>	<u>2,551.0</u>
AUTHORIZED POSITIONS FOR DEPARTMENT:												
	Public Works Director	1		Construction Inspector	2			Sr. Park Maintenance Worker			7	
	City Engineer	1		Custodial Supervisor	1			Sr. Sewer Maintenance Worker			3	
	Water Services Manager	1		Senior Engineering Technician	2			Sr. Street Maintenance Worker			8	
	Senior Civil Engineer	1		Senior Water Production Oper.	5			Principal Office Asst.			4	
	Traffic Engineer	1		Public Works Foreman	6			Sewer Maintenance Worker			7	
	Division Manager	2		Senior Environ. Serv. Spec.	2			Street Maintenance Worker			7	
	Environmental Services Manager	1		Senior Administrative Aide	1			Water Service Worker			13	
	Project Engineer	2		Water Quality Technician	3			Park Maintenance Worker			7	
	Associate Engineer	6		Fire Apparatus Mechanic	1			Small Engine Mechanic			1	
	Sr. Project Planner	1		Senior Water Service Worker	5			Equipment Service Worker			1	
	Principal Administrative Analyst	1		Department Secretary	1			Custodian			2	
	Public Works Supervisor	9		Traffic Signal Electrician	1							
	Assistant Engineer	2		Water Production Operator	4						<u>149</u>	
	Principal Engineering Tech.	1		Equipment Mechanic	6							
	Senior Administrative Analyst	2		Heavy Equipment Operator	3							
	Senior Program Specialist	2		Permit Technician	1							
	Senior Traffic Signal Electrician	1		Maintenance Repair Worker	6							
	Water Production Electrician	1		Water Customer Serv. Worker	3							

CITY ATTORNEY'S OFFICE

City Attorney services are provided through contract with the law firm of Woodruff, Spradlin & Smart.

CITY ATTORNEY

	Total 13-14	Funding Source	Basic Services 13-14	Grant Services 13-14	Special Assessment Services 13-14	Water Services 13-14	Successor Agency 13-14	Cable Services 13-14	Housing Services 13-14	Sewer Services 13-14	Refuse Services 13-14
<u>DIVISIONS</u>											
City Attorney											
5510 Legal Services	734.7		734.7								
5520 Special Legal Project	23.7		23.7								
Division Total	<u>758.4</u>		<u>758.4</u>								
 <u>Detail for Division:</u>											
Labor											
Contractual Services	741.7		741.7								
Commodities	7.2		7.2								
Other	9.5		9.5								
Capital Outlay											
Division Total	<u>758.4</u>		<u>758.4</u>								
 <u>TOTAL FOR DEPARTMENT:</u>											
LABOR											
CONTRACTUAL SERVICES	741.7		741.7								
COMMODITIES	7.2		7.2								
OTHER	9.5		9.5								
CAPITAL OUTLAY											
TOTAL DEPARTMENT	<u><u>758.4</u></u>		<u><u>758.4</u></u>								

Special Budgets

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FY 2013-14

SPECIAL ASSESSMENTS (\$000)

	Street Lighting	Parking District (Acq. & Maint.) ^②	Main St.	G.G. Tourism Improvement District	Park Maintenance	Total Special Assessment
<u>FUNDS AVAILABLE</u>						
Beginning Balance	\$ 0.0	\$ 35.4	\$ 31.4	\$ 400.0	\$ 0.0	\$ 466.8
FY 13-14 Assessments	1,328.3	0.0	27.2	2,190.0	700.0	4,245.5
Transfer To TID Street Projects	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>(90.0)</u>	<u>0.0</u>	<u>(90.0)</u>
Total Funds Available	1,328.3	35.4	58.6	2,500.0	700.0	4,622.3
<u>EXPENSES</u>						
Operations & Maintenance	1,328.3 ^①	6.1	37.8	2,500.0	700.0 ^③	4,572.2
Capital Improvements	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total Expenses	1,328.3	6.1	37.8	2,500.0	700.0	4,572.2
FUND BALANCE RESERVE	<u>\$ 0.0</u>	<u>\$ 29.3</u>	<u>\$ 20.8</u>	<u>\$ 0.0</u>	<u>\$ 0.0</u>	<u>\$ 50.1</u>

① Expenditures are short \$384 for St. Lighting which is being subsidized by the General Fund.

② Parking District has no new revenue. Expenditures will terminate when the balance is exhausted.

③ Expenditures are short \$651 for Park Maintenance which is being subsidized by the General Fund.

COMPARISON FY 2012-13 WITH FY 2013-14
COMMUNITY DEVELOPMENT BLOCK GRANT BUDGET (\$000)

<u>CDBG Categories</u>	<u>FY 12-13</u>	<u>FY 13-14</u>	<u>Change</u>	<u>% Change</u>
<u>ENTITLEMENT</u>				
Administration/Planning	\$ 352.8	\$ 357.9	\$ 5.1	1.4%
Building Abatement	339.7	223.0	(116.7)	(34.4%)
Code Enforcement	146.5	176.2	29.7	20.3%
Fair Housing Services	34.9	34.9	0.0	0.0%
Sr. Hm. Imp. Grant Program	50.0	19.5	(30.5)	(61.0%)
Sr. Meals & Services	21.0	21.0	0.0	0.0%
Section 108 Refinance	1,112.3	857.9	(254.4)	(22.9%)
Senior Citizens Center	161.8	163.7	1.9	1.2%
Focus Neighborhood Unit	<u>108.0</u>	<u>109.9</u>	<u>1.9</u>	<u>1.8%</u>
 TOTAL	 \$ 2,327.0	 \$ 1,964.0	 \$ (363.0)	 (15.6%)

Water Supply Budget

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GARDEN GROVE WATER SYSTEM HISTORY

The City of Garden Grove established a municipal water department in 1958 and soon became the primary water retailer within City boundaries. It operated with three sub-systems, the "District System", the "Dyke System" and the "City-Owned System", cumulatively serving 29,000 customers.

The oldest and smallest portion, the "District System", was acquired from the County of Orange in 1960, serving 6,600 accounts. The "City-Owned System", made up of about 10,400 accounts, primarily consisted of facilities donated by subdividers. The "Dyke System", the largest component, had about 12,050 service connections. It was originally built and constructed by the Dyke Water Company, then sold to the City in 1965 to consolidate the various systems in the City of Garden Grove and provide an adequate, reliable water supply.

Today the Utilities Division is part of the Public Works Department and is responsible for maintaining wells, reservoirs, and imported water connections. It also provides ongoing maintenance and repair to the water delivery system.

With a population of over 172,000, the water demand is almost 10 billion gallons per year. Garden Grove has 13 active wells with a pumping capacity of over 35,000 gallons per minute strategically located throughout the City. Its multi-use reservoirs have a total storage capacity of 53 million gallons, which is enough emergency storage for 2.8 days. Four import water connections provide the City with a total import capacity of 24,500 gallons per minute.

One of the most important jobs of the water supplier is to make sure that the water received is the safest and most healthful water possible. To accomplish this goal requires that we recognize the importance of the highest water quality standards, the presence of a comprehensive testing and monitoring program based on these standards, and the vigorous elimination of any nonconforming situations. In Garden Grove, all these elements of quality control receive the highest attention.

Although Garden Grove obtains approximately two-thirds of its water supply from wells and groundwater storage, the import water supply plays an important role in fulfilling the needs of the City's residents and businesses.

Imported water is delivered to Orange County by way of the Colorado River Aqueduct and from Northern California's State Water Project, which are wonderful solutions to the problem of supplying water to the semi-arid region of Southern California. However, they cannot supply all of our water needs during serious drought periods and recent environmental decisions have further limited flow from the State Water Project. Because we are susceptible to droughts, the need to conserve our water has become very important during wet as well as dry years.

The City of Garden Grove has adopted a Water Conservation Ordinance, which identifies stages of conservation based on a daily monitoring of the water supply. The City also participates in various Basin Management Programs, which allows replenishment of the water basin, thus conserving water.

GARDEN GROVE WATER SYSTEM HISTORY (Cont.)

Following the 2007 Water Financial Plan and the 2008 Water Master Plan, the Garden Grove Public Financing Authority issued its Series 2010 Revenue Bonds (Water Services Capital Improvement Program), to fund the design and construction of additions and improvements to the City's municipal water system. Bond projects include completion of several smaller fire flow deficiency projects as well as the second rated water main replacement, the replacement of natural gas engines at the West Garden Grove Booster Pump Station, and continuation of replacement of defective components of the water system. In addition, the construction of a new water transmission main is approximately 70% complete. A new well has also been substantially completed at the Lampson Booster Pump Station.

CITY OF GARDEN GROVE
WATER SUPPLY PROGRAM

BUSINESS PRINCIPLES

1. Satisfy Bond Covenant conditions under which outstanding water revenue bonds were issued.
2. Enterprise fund should break even, not generate a deficit.
3. In order to operate efficiently, a two (2) month cash flow is required, as well as maintenance of \$500,000 in reserves for contingencies.
4. Preserve replacement sinking fund. Ideal amount of fund should approach 5% of system value.
5. Maintain system and facilities up to industry standards by adequately funding new Capital Improvement Programs.
6. Continue design and construction of priority capital projects conforming to the annual budget and spending to the limits of the first tranche of water bonds issued in June 2010 within a three year period.

ISSUES

A. Federal and State Issues

1. New and stricter water quality mandates.
2. New and stricter requirements for NPDES permit.
3. New and stricter discharge requirements.
4. New and stricter AQMD requirements.
5. Comply with all state and federal water quality standards.
6. Continue to implement new State-mandated certification requirements.
7. Continue monitoring for unregulated contaminants as required by the EPA.
8. Comply with new AQMD regulations on ten natural gas engines.

B. Local Issues

1. Continue to improve the infrastructure of the distribution system.
2. Implement an energy conservation program for water production.
3. Continue programs to meet the California Urban Water Conservation Council's Best Management Practices.
4. Continue to improve the Geographic Information System (GIS) for water systems.

WATER SERVICES BUDGET

FY 2012-13 - FY 2014-15

(\$000)

<u>FUNDS AVAILABLE</u>	FY 12-13 Adopted Budget	FY 12-13 Projected Year End	FY 13-14 Adopted Budget	FY 14-15 Forecast
BEGINNING BALANCE	\$ 3,356.6	\$ 3,356.6	\$ 7,152.2	\$ 6,671.5
BOND PROCEEDS (annual allocation)	0.0	0.0	0.0	0.0
TRANSFER FROM REPLACEMENT	0.0	0.0	0.0	0.0
REVENUES	34,304.4	34,304.4	35,788.3	36,332.3
ANNUAL COMMODITY INDEX	0.0	0.0	0.0	0.0
TRANSFER FROM RESERVES	0.0	0.0	0.0	0.0
LOAN FROM GENERAL FUND	0.0	0.0	0.0	0.0
TOTAL FUNDS AVAILABLE	37,661.0	37,661.0	42,940.5	43,003.8
 <u>OPERATION EXPENDITURES</u>				
OPERATIONS				
LABOR	4,088.8	4,088.8	4,399.9	4,483.2
CONTRACTUAL SERVICES	1,241.1	1,241.1	1,242.6	1,295.2
COMMODITIES	810.8	810.8	814.1	896.6
VEHICLE / EQUIPMENT RENTALS	843.8	843.8	902.4	797.0
INSURANCE	263.2	263.2	263.3	298.9
ADMIN SUPPORT COSTS	1,868.0	1,868.0	1,957.2	2,191.8
PURCHASED WATER	13,295.1	13,295.1	14,270.6	14,878.6
LONG TERM DEBT	2,673.2	2,673.2	2,674.9	2,672.1
RESERVE DRAWDOWN PAYBACK	0.0	0.0	0.0	0.0
DEPRECIATION (REPLACEMENT)	1,793.1	1,793.1	2,127.3	2,857.3
STREET REPAIR CHARGE	1,550.0	1,550.0	1,550.0	1,550.0
CAPITAL EQUIPMENT	30.0	30.0	15.0	0.0
REPLACEMENT SINKING FUND	0.0	0.0	0.0	0.0
RATE STABILIZATION FUND	0.0	0.0	0.0	0.0
TOTAL OPERATION EXPENDITURES	28,457.1	28,457.1	30,217.3	31,920.7
PROJECTED AMOUNT UNDER SPENT	0.0	0.0	0.0	0.0
NET OPERATION EXPENDITURES	28,457.1	28,457.1	30,217.3	31,920.7
 <u>WATER CAPITAL EXPENDITURES</u>				
REPLACEMENT OF WATER METERS	51.7	51.7	51.7	51.7
WATER MAINS	2,000.0	2,000.0	6,000.0	2,000.0
PRODUCTION CAPITAL	0.0	0.0	0.0	0.0
TOTAL CAPITAL EXPENDITURES	2,000.0	2,000.0	6,000.0	2,000.0
FUNDS AVAILABLE	37,661.0	37,661.0	42,940.5	43,003.8
WATER EXPENDITURES	30,508.8	30,508.8	36,269.0	33,972.4
ENDING BALANCE	\$ 7,152.2	\$ 7,152.2	\$ 6,671.5	\$ 9,031.4

* Use of Balance will be determined when the Capital Improvement Plan (i.e. structural/ infrastructure deficiencies) has been updated.

WATER CAPITAL PROJECTS

FIVE YEAR PLAN
(\$000)

<u>PROJECTS</u>	<u>12-13</u>	<u>13-14</u>	<u>14-15</u>	<u>15-16</u>	<u>16-17</u>
1. WATER MAINS	\$ 2,000	\$ 6,000	\$ 2,000	\$ 2,000	\$ 2,000
2. PRODUCTION CAPITAL	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$ 2,000	\$ 6,000	\$ 2,000	\$ 2,000	\$ 2,000

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER

FY 2013-14

CURRENT ESTIMATED COSTS

PROJECTS	NEW CAPITAL	REPLACEMENT
Water Services	\$ 0	\$ 435,805
Water Meter	0	1,089,513
Fire Hydrants	0	305,064
Main Valve	0	348,644
Water Main Improvements	6,000,000	0
Production Projects	0	0
	\$ 6,000,000	\$ 2,179,026

WATER SERVICES REPLACEMENT PROGRAM

FIVE YEAR PLAN

(\$000)

BEGINNING BALANCE	\$ 0
REVENUE	52
DEPRECIATION	<u>2,127</u>
	\$2,179
TRANSFER TO CAPITAL	2,127
LESS REPLACEMENT COSTS	<u>(2,179)</u>
ENDING BALANCE	\$2,127

<u>PROJECTS</u>	<u>12-13</u>	<u>13-14</u>	<u>14-15</u>	<u>15-16</u>	<u>16-17</u>
1. WATER SERVICE	\$ 369	436	523	628	753
2. WATER METER	923	1,089	1,634	2,451	3,677
3. FIRE HYDRANT	258	305	348	397	452
4. MAIN VALVE	295	349	404	469	544
5. PRODUCTION	0	0	0	0	0
6. WATER MAIN	0	0	0	0	0
7. NATURAL GAS ENGINE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	<u>\$1,845</u>	<u>\$2,179</u>	<u>\$2,909</u>	<u>\$3,945</u>	<u>\$5,426</u>

WATER REPLACEMENT PROJECTS

1. Replace deficient water service lines.
2. Replace small and large deficient meters.
3. Replace deficient fire hydrants.
4. Replace non-repairable main line gate valves.
5. Replace production equipment as needed.
6. Replace water mains as needed.
7. Replace natural gas engines as needed.

WATER COST FACTOR

(PER ACRE FOOT)

	<u>12-13</u>	<u>13-14</u>	<u>14-15</u>	<u>15-16</u>	<u>16-17</u>
IMPORT WATER COST	\$ 850.8	\$ 890.0	\$ 934.5	\$ 981.2	\$ 1,030.3
POWER COSTS	\$ 44.0	\$ 36.0	\$ 36.0	\$ 37.0	\$ 38.0
REPLENISHMENT ASSESSMENT (GROUNDWATER)	\$ 266.0	\$ 276.0	\$ 290.0	\$ 304.0	\$ 320.0
EQUITY ASSESSMENT (OVER PUMPING COSTS)	\$ 547.0	\$ 618.0	\$ 649.0	\$ 681.0	\$ 715.0
BASIN PRODUCTION PERCENTAGE	68%	70%	68%	68%	68%

Successor Agency

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CITY OF GARDEN GROVE AS SUCCESSOR AGENCY TO THE GARDEN GROVE
AGENCY FOR COMMUNITY DEVELOPMENT

DESCRIPTION AND OBJECTIVES

PROGRAM DESCRIPTION

The purpose of the City of Garden Grove as Successor Agency to the Garden Grove Agency for Community Development is to wind down the affairs of the former Agency for Community Development pursuant to the Dissolution Act while completing the implementation of certain disposition and development agreements as enforceable obligations.

FISCAL YEAR 2013-14
MAJOR PROGRAM OBJECTIVES

SUCCESSOR AGENCY

1. Continue the wind-down of the former Agency for Community Development and administration of the Successor Agency.
2. Continue to implement the Disposition and Development Agreement with McWhinney (Garden Grove, MXD LLC) for a waterpark hotel located on the west side of Harbor Boulevard, north of Garden Grove Boulevard.
3. Continue to implement the Disposition and Development Agreement with Kam Sang Company (New Age Brookhurst, LLC) for a medium/high density commercial and residential mixed-use project for the Brookhurst Triangle, located at the northwest corner of Brookhurst Street and Garden Grove Boulevard.
4. Implement the Disposition and Development Agreement with Kam Sang Company (New Age Garden Grove, LLC) for a second hotel located adjacent to the Sheraton Hotel on the west side of Harbor Boulevard.

THE CITY OF GARDEN GROVE AS SUCCESSOR AGENCY
 TO THE GARDEN GROVE AGENCY FOR COMMUNITY DEVELOPMENT
 FISCAL YEAR 2013-14 ADOPTED BUDGET ANALYSIS (\$000)

	Total Adopted Budget
<hr/>	
<u>Funds Available:</u>	
Reserves and Ending Balances	\$ 0.0
Operating Revenues	<u>22,198.4</u>
Total Funds Available	\$ 22,198.4
<u>Less: Operating Expenditures:</u>	
Administrative Allowance (Schedule 1)	(292.1)
Recognized Obligation Payments (Schedule 2)	<u>(21,906.3)</u>
Total Expenditures	\$ (22,198.4)
Net Amount Available	<u><u>\$ 0.0</u></u>

SCHEDULE 1
 ANALYSIS OF SUCCESSOR AGENCY
 ADOPTED ADMINISTRATIVE ALLOWANCE PACKAGES (\$000)
 FISCAL YEAR 2013-14

Package No.	Description	Adopted Budget
	ADMINISTRATIVE ALLOWANCE	
1020	General Accounting	\$ 43.4
1021	Financial Planning	12.6
2500	SRDA Administration	<u>236.1</u>
	TOTAL ADMINISTRATIVE ALLOWANCE	<u>\$ 292.1</u>

SCHEDULE 2
ANALYSIS OF SUCCESSOR AGENCY
ADOPTED RECOGNIZED OBLIGATION PAYMENT SCHEDULE (ROPS) (\$000)
FISCAL YEAR 2013-14

Package No.	Description	Adopted Budget
	ROPS	
2502	Agency Debt Service	\$ 9,223.7
2503	Agency Real Prop.	340.0
2512	GG Center Bldg. Lease	660.0
2513	Coastline Bldg. Lease	230.9
2521	OfficeMax Rebate	600.0
2522	Residence Inn Rebate	1,620.0
2523	Hyatt Rebate	2,090.0
2525	GG Hyundai	170.0
2526	Katella Cottages	76.4
2527	Augustine LTD	88.3
2531	Sheraton Rebate	450.0
2552	Fire Dept. Headquarters (2013)	609.0
2553	Site B2 DDA	875.0
2554	Waterpark Hotel DDA	4,275.0
2557	Sycamore Walk DDA	23.0
2562	Brookhurst Triangle DDA	<u>575.0</u>
	TOTAL ROPS	<u><u>\$ 21,906.3</u></u>

Housing Authority

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HOUSING AUTHORITY
DESCRIPTION AND OBJECTIVES

PROGRAM DESCRIPTION

The Garden Grove Housing Authority provides rental subsidies for eligible low-income tenants. The Section 8 Rental Assistance Program is funded by federal grants through the Department of Housing and Urban Development. Qualified families are issued a voucher, which can be used in a privately owned rental unit, provided the unit meets Housing Quality Standards for health and safety. The rental subsidy is based on the tenant's income and family size. The Authority also administers a Family Self-Sufficiency Program, which assists housing participants to achieve economic self-sufficiency through education, training and employment.

FISCAL YEAR 2013-14
PROGRAM OBJECTIVES

1. Provide monthly rental subsidies for 2,337 low-income families.
2. Conduct approximately 4,000 initial and annual inspections to ensure subsidized units are meeting the Housing Quality Standards and the Building and Safety Codes.
3. Provide outreach activities to tenants, landlords and other support agencies.
4. Continue to implement the Family Self-Sufficiency Program to help housing clients towards economic self-sufficiency.

HOUSING AUTHORITY

FY 2013-14

ADOPTED BUDGET

<u>Program Descriptions</u>	<u>Amount</u>
City Administration	\$ 267,435
Property Management	204,062
Vouchers Program	29,874,778
Family Self-Sufficiency Program	<u>102,898</u>
TOTAL	<u><u>\$ 30,449,173</u></u>

HOUSING AUTHORITY ADOPTED BUDGET
FY 2013-14

Housing Assistance Grant	13-14 Adopted Budget	Funding Source
Activity:		
Council/Commission		
0010 City Council	\$ 3,300	Housing Authority
City Management		
0021 Operations	6,003	Housing Authority
Support Services		
0053 Reprographics	500	Housing Authority
Fiscal Services		
1020 General Accounting	43,383	Housing Authority
1021 Financial Planning	<u>12,586</u>	Housing Authority
Subtotal	55,969	
Community Development Operations		
2000 Community Dev. Management	201,663	Housing Authority
Housing Authority		
2532 Low/Mod. Monitoring	114,062	Low/Mod Housing Agency
2535 Civic Center Property Mgmt.	90,000	Housing Authority - Civic Center Properties
Subtotal	<u>204,062</u>	
4102 Housing Administration	2,703,151	Housing Authority
4103 Family Self-Sufficiency	102,898	Housing Authority
4104 Housing - Vouchers/HAP	24,171,627	Housing Authority
4107 Housing - HAP Portability	<u>3,000,000</u>	Housing Authority
Subtotal	29,977,676	
Total Program	<u>\$ 30,449,173</u>	

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Sanitary District

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GARDEN GROVE SANITARY DISTRICT

Formed in 1924, the Garden Grove Sanitary District began providing sewer services to an unincorporated area of the County commonly known as Garden Grove. Like the rest of western Orange County, the Garden Grove area underwent a transition from rural agricultural land use to an urban environment of predominantly single-family homes and neighborhood commercial centers during the 1950s and 1960s. The Sanitary District played a significant role in the dramatic development of the region, providing vital sanitary services, in this case before the City incorporated.

In 1993, the City began the process to consolidate sanitation services in the community from two special districts--the Garden Grove Sanitary District and the Midway City Sanitary District--into one provider, the City of Garden Grove. In May of 1997, the City officially consolidated its sewer maintenance, refuse collection, and recycling efforts under one organization--the Garden Grove Sanitary District, whose borders were reorganized to be more contiguous with the City limits. The Garden Grove City Council acts as the Board of Directors of the Garden Grove Sanitary District, a subsidiary district of the City of Garden Grove.

Today, the Garden Grove Sanitary District provides sewer maintenance and contracts for refuse collection services with Republic Waste Services of Southern California, LLC (formerly Taormina Industries), under the name "Garden Grove Disposal". With the assistance of its contractor, the Garden Grove Sanitary District developed and implemented a solid waste diversion plan to meet State diversion goals (AB 939) for the year 2000 and beyond. The plan features three bin curbside recycling for residential customers, which involves customer separation of green waste, recyclables, and refuse. Traditional trash service is provided to commercial accounts, utilizing large bins with commingled trash, and off-site separation of recyclables at a Material Recovery Facility (MRF).

In 2002, the Santa Ana Regional Water Quality Control Board adopted stringent, new environmental regulations for sewer collection systems known as Waste Discharge Requirements (WDR). The WDR specifically prohibits the discharge of sewage to any natural or man-made water stream or any storm water drainage system, requires the monitoring and reporting of any sanitary sewer overflows, and requires each sewer agency to develop a written sewer system management plan (SSMP) to meet the requirements of the Regional Board. Additionally, the Order required the District to perform a capacity evaluation and condition assessment of its sewer system by July 30, 2005 and September 30, 2005 respectively. This was accomplished as required. However, the assessment identified over \$54 million in capacity and condition deficiencies to the District's structural facilities, which was beyond the District's financial capabilities at that time. As a result, the Garden Grove Sanitary District Board adopted rates for all residential and non-residential customers on September 13, 2005. In February 2012, the Garden Grove Sanitary District Board approved annual inflation rates, based on the Engineering News Record, for a period of five years.

The rates are being used to implement a \$54 million Capital Improvement Program funded by a combination of increased revenue and bond financing. The first tranche of the bond money used for projects completed in the years 2006 and 2007 have been exhausted. The second tranche will be implemented in future fiscal years.

GARDEN GROVE SANITARY DISTRICT

BUSINESS PRINCIPLES

1. Enterprise fund should break even, not operate in a deficit.
2. In order to operate efficiently, a two month cash flow is required, as well as maintenance of \$500,000 in reserves for contingencies.
3. Establish uniform service throughout the district.
4. Develop a replacement sinking fund. Ideal amount of fund should approach 5% of system value.
5. Improve system and facilities up to industry standards by adequately funding new Capital Improvement Programs.
6. Satisfy Debt Covenant conditions under which outstanding Sanitary District debt was issued.
7. Implement the 10-year financial plan.

ISSUES

- A. Federal and State Issues
 1. New and stricter Sanitary Sewer Overflow requirements.
- B. Local Issues
 1. Comply with all State and Federal sanitary sewer requirements.
 2. Implement fat, oil and grease control program.
 3. Comply with all components of the Waste Discharge Requirements.

GARDEN GROVE SANITARY DISTRICT
SEWER BUDGET
FY 2012-13 - FY 2014-15
(\$000)

	FY 12-13 Adopted Budget	FY 12-13 Projected Year End	FY 13-14 Adopted Budget	FY 14-15 Forecast
<u>FUNDS AVAILABLE</u>				
BEGINNING BALANCE	\$ 189.1	\$ 189.1	\$ 1,048.1	\$ 1,881.2
BOND PROCEEDS (Annual Allocation)	0.0	0.0	0.0	0.0
REVENUES	10,620.0	10,620.0	11,058.0	11,498.0
RATE ADJUSTMENT	0.0	0.0	0.0	0.0
FUNDS AVAILABLE	<u>10,809.1</u>	<u>10,809.1</u>	<u>12,106.1</u>	<u>13,379.2</u>
<u>OPERATION EXPENDITURES</u>				
OPERATIONS				
LABOR	2,613.7	2,613.7	2,754.3	2,864.0
CONTRACTUAL SERVICES	1,168.2	1,168.2	1,168.0	1,215.0
COMMODITIES	233.5	233.5	245.9	266.0
VEHICLE / EQUIPMENT RENTALS	253.7	253.7	266.4	277.0
INSURANCE	41.7	41.7	41.7	43.0
ADMIN SUPPORT COSTS	524.6	524.6	558.2	581.0
BOND ISSUANCE COSTS	0.0	0.0	0.0	0.0
DEBT SERVICE	1,463.3	1,463.3	1,463.5	1,463.0
LATERAL LOAN PROGRAM	0.0	0.0	0.0	0.0
OPERATING RESERVE	0.0	0.0	0.0	0.0
SEWER SYSTEM CONTINGENCY RESERVE	0.0	0.0	0.0	0.0
TOTAL OPERATION EXPENDITURES	<u>6,298.7</u>	<u>6,298.7</u>	<u>6,498.0</u>	<u>6,709.0</u>
<u>SEWER CAPITAL</u>				
CAPITAL REPLACEMENT	1,462.3	1,462.3	1,559.8	1,606.6
NEW CAPITAL IMPROVEMENTS	2,000.0	2,000.0	2,167.1	4,250.0
CAPITAL EXPENDITURES	<u>3,462.3</u>	<u>3,462.3</u>	<u>3,726.9</u>	<u>5,856.6</u>
TOTAL EXPENDITURES	9,761.0	9,761.0	10,224.9	12,565.6
FUNDS AVAILABLE	10,809.1	10,809.1	12,106.1	13,379.2
EXPENDITURES	<u>9,761.0</u>	<u>9,761.0</u>	<u>10,224.9</u>	<u>12,565.6</u>
ENDING BALANCE	\$ 1,048.1	\$ 1,048.1	\$ 1,881.2	\$ 813.6

CAPITAL IMPROVEMENTS - PUBLIC WORKS
SEWER

FY 2013-14

DESCRIPTION	CURRENT ESTIMATED COSTS	
	NEW CAPITAL	REPLACEMENT
Sewer Main Improvements	2,167,106	1,559,788
TOTAL	<u>\$ 2,167,106</u>	<u>\$ 1,559,788</u>

SEWER CAPITAL PROJECTS

FIVE YEAR PLAN

(\$000)

<u>PROJECTS</u>	<u>12-13</u>	<u>13-14</u>	<u>14-15</u>	<u>15-16</u>	<u>16-17</u>
1. SEWER MAINS	<u>\$ 2,000</u>	<u>\$ 2,167</u>	<u>\$ 4,250</u>	<u>\$ 3,000</u>	<u>\$ 3,250</u>
TOTAL	<u>\$ 2,000</u>	<u>\$ 2,167</u>	<u>\$ 4,250</u>	<u>\$ 3,000</u>	<u>\$ 3,250</u>

SEWER REPLACEMENT PROGRAM

FIVE YEAR PLAN

(\$000)

BEGINNING BALANCE	\$ 0
REVENUES	<u>0</u>
DEPRECIATION RESERVES - TRANSFER	<u>0</u>
DEPRECIATION - TRANSFER	<u>\$ 1,560</u>
LESS REPLACEMENT COSTS	<u>(1,560)</u>
ENDING BALANCE	<u><u>\$ 0</u></u>

<u>PROJECTS</u>	<u>12-13</u>	<u>13-14</u>	<u>14-15</u>	<u>15-16</u>	<u>16-17</u>
1. SEWER MAIN REPLACEMENT	\$ 1,262	\$ 1,360	\$ 1,407	\$ 1,455	\$ 1,504
2. MANHOLE REHABILITATION	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>
TOTAL	<u><u>\$ 1,462</u></u>	<u><u>\$ 1,560</u></u>	<u><u>\$ 1,607</u></u>	<u><u>\$ 1,655</u></u>	<u><u>\$ 1,704</u></u>

SEWER REPLACEMENT PROJECTS

1. Replace deficient sewer mains on an as-needed basis.
2. Replace deficient manholes as needed.

GARDEN GROVE SANITARY DISTRICT
SOLID WASTE BUDGET
FY 2012-13 - FY 2014-15
(\$000)

<u>FUNDS AVAILABLE</u>	FY 12-13 Adopted Budget	FY 12-13 Projected Year End	FY 13-14 Adopted Budget	FY 14-15 Forecast
BEGINNING BALANCE	\$ 272.3	\$ 272.3	\$ 90.9	\$ 70.4
REVENUES	<u>3,187.1</u>	<u>3,187.1</u>	<u>3,250.0</u>	<u>3,315.9</u>
FUNDS AVAILABLE	\$ 3,459.4	\$ 3,459.4	\$ 3,340.9	\$ 3,386.3
 <u>OPERATIONS EXPENDITURES</u>				
OPERATIONS (REFUSE)				
LABOR	\$ 469.5	\$ 401.8	\$ 486.8	\$ 496.5
CONTRACTUAL SERVICES	1,767.0	1,767.0	1,767.1	1,802.4
COMMODITIES	14.5	14.5	14.5	14.8
INSURANCE	13.9	13.9	13.9	13.9
STREET REPAIR CHARGE	500.0	500.0	500.0	500.0
ADMIN SUPPORT	171.3	171.3	188.2	192.0
OPERATING RESERVE	100.0	100.0	100.0	100.0
LANDFILL RESERVE	<u>400.0</u>	<u>400.0</u>	<u>200.0</u>	<u>200.0</u>
TOTAL OPERATIONS EXPENDITURES	\$ 3,436.2	\$ 3,368.5	\$ 3,270.5	\$ 3,319.6
 FUNDS AVAILABLE	 \$ 3,459.4	 \$ 3,459.4	 \$ 3,340.9	 \$ 3,386.3
EXPENDITURES	<u>3,436.2</u>	<u>3,368.5</u>	<u>3,270.5</u>	<u>3,319.6</u>
ENDING BALANCE	\$ 23.2	\$ 90.9	\$ 70.4	\$ 66.7

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Cable Television

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GARDEN GROVE CABLE TELEVISION (CHANNEL 3)

Municipal video production and Internet streaming activities are commonly referred to as Public, Educational and Government Access programming or PEG Access. There are two general categories: Community Access, which consists of public, educational or entertainment programs produced by members of the community; and Government Access, which is public information, training or promotional programming produced by the City of Garden Grove.

Changes in the City's Cable Franchise Agreement with Time Warner Cable have reduced the amount of funding accruing to PEG activities. However, the amount of General Fund Cable Franchise revenue, five-percent of gross basic cable rates paid by Garden Grove subscribers, remains intact. Cable programming activities are paid out of a combination of PEG and General Fund revenue.

Cable television activities include the following:

Community Access

- Public Access programming produced by local service clubs or community groups
- No-cost importation of other locally produced programs on cooking, art, literature and entertainment

Government Access

- Televising City Council and Successor Agency to the Garden Grove Agency for Community Development meetings
- Producing promotional videos including annual State of the City, Garden Grove Pride and Mayor's Prayer Breakfast videos
- Producing training and recruitment videos
- Producing promotional and public information Internet content
- Producing long-form documentary programming

CABLE BUDGET
 FY 2013-14
 (\$000's)

	Adopted Budget FY 12-13	Adopted Budget FY 13-14
<u>FUNDS AVAILABLE</u>		
Beginning Balance	\$ 0.0	\$ 0.0
Revenue - Time Warner	105.0	105.0
Other Revenue	<u>0.0</u>	<u>0.0</u>
Total Funds Available	105.0	105.0
 <u>EXPENDITURES</u>		
G.G. Cable Programming	13.4	13.8
Community Access	<u>91.6</u>	<u>91.2</u>
Total Expenses	105.0	105.0
 <u>FUND BALANCE RESERVE</u>	 <u>\$ 0.0</u>	 <u>\$ 0.0</u>

Capital Improvements

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INTRODUCTION

2013-14 CAPITAL IMPROVEMENTS, PROJECTS, AND FACILITIES MAINTENANCE PLANS

Capital Improvement and Projects Plans

Capital Improvement Plans

The City of Garden Grove is responsible for the planning and operation of City capital improvements that lie within the public right-of-way. These improvements include streets, traffic signals and control devices, storm drains, streetlights, parks, sewer and water systems. The 2013-14 Capital Improvement Plans have been developed based upon needs analyses. Priorities have been established considering safety, level of congestion, condition of existing improvements, and availability of financing. The major capital improvements can be categorized as follows:

Public Works

Public Works capital improvements consist of activities to maintain and improve the water system, sewer system and streets within the City, and to maintain the Sanitary District's retired landfill. These improvements include the installation of new fire hydrants, replacement of water production equipment such as meters, valves, and engine control systems, and the design and installation of new or improved water main systems throughout the City. Sewer projects include the replacement of old, damaged or undersized sewers, as well as improvements to other sewer-related facilities such as sewage pumps and manholes. Road overlays greater than one inch in depth, as well as a comprehensive sidewalk inspection and repair program, make up the street improvements.

Engineering Services projects are designed to improve the drainage, traffic signalization and control, and street systems throughout the City. Improvements include street reconstruction, signal modifications at intersections, construction of storm drainage systems, and sidewalk and wheelchair ramp improvements.

Facilities

The 2013-14 Capital Improvement Plan proposes funding for Americans With Disabilities (ADA) upgrades.

CAPITAL IMPROVEMENTS - COMMUNITY SERVICES

2013-14

Projects	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
CMC Atrium Roof and Lobby	\$ 350,000 (081)	\$	\$ 350,000
Westgrove Park Shelter	50,000 (081)		50,000
GG Gym & Aquatics Conceptual Drawings	50,000 (081)		50,000
Atlantis Play Center Playground	100,000 (081)		100,000
Garden Grove Park Fitness Equipment		85,000 (288)	85,000
Buena Clinton Youth and Family Center		150,000 (288)	150,000
Senior Center Interior Walls		15,000 (288)	15,000
Village Green Park Clock Tower	15,000 (081)		15,000
Garden Grove Park Storage for Field Area	<u>20,000 (081)</u>	<u></u>	<u>20,000</u>
TOTAL	\$ 585,000	\$ 250,000	\$ 835,000

CAPITAL IMPROVEMENTS - ECONOMIC DEVELOPMENT

2013-14

Projects	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
Land Sale Proceeds	<u>\$ 3,000,000 (108)</u>		<u>\$ 3,000,000</u>
TOTAL	\$ 3,000,000		\$ 3,000,000

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES
2013-14

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
1. Arterial Highway Rehabilitation Program - Residential Streets	\$ 600,000 (075)	\$	\$ 600,000
	195,000 (061)		195,000
2. Harbor HSIP - Median Curb Upgrade & Rehab (Westminster - Trask)	640,000 (422)		640,000
	260,000 (061)		260,000
3. Euclid HSIP - Median Curb Upgrade & Rehab (GG Blvd. - Lampson)	500,000 (422)		500,000
4. Valley View HSIP - Median Curb Upgrade & Rehab (SR22 - North City Limits)	600,000 (422)		600,000
5. OCTA Tier 1 Median Irrigation Retrofit Projects (Acacia/Stanford/Nelson)	345,000 (061)		345,000
6. Cross Gutter Reconstruction	100,000 (075)		100,000
<u>STREET MAINTENANCE</u>			
1. Residential Overlay Program	1,300,000 (075)		1,300,000
2. Concrete Replacement Capital	234,000 (111)		234,000
<u>STORM DRAIN IMPROVEMENTS</u>			
1. Belgrave Channel Improvements		2,500,000 (359)	2,500,000
2. Yockey/Newland Phase II	330,000 (082)		330,000
3. Patterson Storm Drain		1,000,000 (359)	1,000,000
<u>TRAFFIC IMPROVEMENTS</u>			
1. Traffic Signal Modifications	50,000 (422)		50,000
2. Valley View Signal Timing Project	60,000 (422)		60,000
3. Harbor/Twintree - Flashing Beacon Project (High Intensity Activated Crosswalk)	100,000 (422)		100,000
4. Chapman/Lamplighter Traffic Signal	50,000 (064)		50,000
	<u>150,000 (422)</u>		<u>150,000</u>
Total	<u>\$ 5,514,000</u>	<u>\$ 3,500,000</u>	<u>\$ 9,014,000</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES (CONT'D)
(Available Beginning Balance Plus FY 13-14 Estimated Revenue)

BASIC / SPECIAL	GRANT / OTHER
Gas Tax (2105) (061) \$ 800,000	Federal Grants (359) <u>3,500,000</u>
Traffic Mitigation Fees (064) 50,000	Subtotal \$ 3,500,000
Gas Tax (2103) (075) 700,000	
Drainage Fees (082) 330,000	
Measure M-2 Fairshare (422) <u>2,100,000</u>	
Subtotal \$ 3,980,000	
STREET MAINTENANCE FUNDING SUMMARY	
Gas Tax (2103) (075) \$ 1,300,000	
General Fund (111) <u>234,000</u>	
Subtotal \$ 1,534,000	
GRAND TOTAL	<u><u>\$ 9,014,000</u></u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
SEWER

FY 2013-14

DESCRIPTION	CURRENT ESTIMATED COSTS	
	NEW CAPITAL	REPLACEMENT
Sewer Main Improvements	2,167,106	1,559,788
TOTAL	<u>\$ 2,167,106</u>	<u>\$ 1,559,788</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER

FY 2013-14

CURRENT ESTIMATED COSTS

<u>PROJECTS</u>	<u>NEW CAPITAL</u>	<u>REPLACEMENT</u>
Water Services	\$	\$ 435,805
Water Meter		1,089,513
Fire Hydrants		305,064
Main Valve		348,644
Water Main Improvements	<u>6,000,000</u>	<u> </u>
TOTAL	\$ 6,000,000	\$ 2,179,026

FACILITY MAINTENANCE PLAN

FY 2013-14

<u>PROJECT</u>	<u>FUNDING</u>	<u>AMOUNT REQUESTED</u>
Restroom Improvements and Carpet at Chapman Library	(111)	\$20,000

CAPITAL IMPROVEMENTS, PROJECTS,
STREETS AND FACILITIES MAINTENANCE
FUNDING SUMMARY

FY 2013-14

Funding	Total
State Gas Tax 2105 (061)	800,000
Traffic Mitigation (064)	50,000
State TCRF (Traffic Congestion Relief Fund) (075)	2,000,000
Park Fee (081)	585,000
Drainage (082)	330,000
Land Sale Proceeds (108)	3,000,000
General Purpose (111)	254,000
CA Parks/Rec (288)	250,000
Federal Park Grants (359)	3,500,000
M2 Local Fairshare (422)	2,100,000
Water Capital (602)	6,000,000
Water Replacement (603)	2,179,026
Sewer Capital (631)	2,167,106
Sewer Replacement (632)	1,559,788
 TOTAL	 \$ 24,774,920

Statistics

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GENERAL STATISTICS

Garden Grove is the 25th largest city in California

Incorporation	June 18, 1956
Population	173,075
Land Area	17.9 square miles
Type of Government	Council-Manager
Streets	305 centerline miles
Medians and Frontages	27.3 acres
Parks and Recreation	186 acres (25 sites)
Water System	8.5 billion gallons used per year
Countywide Assessed Valuation (12-13)	\$432,902,273,795
Citywide Assessed Valuation (12-13)	\$12,404,554,406
Countywide Property Tax Rate	1% of Countywide assessed valuation
City's equivalent portion of Countywide property tax rate	.12% full assessed value
Paramedics 1974 voter approved indebtedness	\$.070 per \$100 City assessed valuation

FISCAL YEAR 2013-14

ADOPTED LABOR USAGE BY DEPARTMENT

	Adopted Budget Fiscal Year 2012-13	Year End Fiscal Year 2012-13	Adopted Budget Fiscal Year 2013-14
Fire	98	98	99
Sworn	95	95	95
Non-Sworn	3	3	4
Police	222	222	222
Sworn	156	156	156
Non-Sworn	66	66	66
Subtotal Public Safety	320	320	321
City Manager	8	8	8
Finance	37	38	38
Community Development	55	55	55
Public Works	149	149	149
Community Services	26	27	27
City Attorney	0	0	0
Human Resources	8	8	8
Information Technology	<u>18</u>	<u>17</u>	<u>17</u>
Subtotal Other	301	302	302
CITY TOTALS	<u>621</u>	<u>622</u>	<u>623</u>

FY 2011-12 New (Deleted) Positions Modified During Fiscal Year

Senior Administrative Aide (Pos. #R034) - Community Services	1
Senior Administrative Aide (Pos. #R452) - Police	(1)
Senior Administrative Aide (Pos. #R034) - Human Resources	(1)
Senior Administrative Aide (Pos. #R452) - Human Resources	1

Total FY 2011-12 Positions at Year End 676 (II)

(II) Includes 29 positions which are funded by grants and other sources.

FY 2012-13 New, Refunded, (Deleted), and/or (Defunded) Positions In Adopted Budget

Senior Project Planner (Pos. #'s R025 & R033) - Finance	2
Plan Check Engineer (Pos. #R280) - Community Development	(1)
Supervising Building Inspector (Pos. #'s R284 & R286) - Community Development	(2)
Planner (Pos. #R067) - Community Development	(1)
Police Services Supervisor (Pos. #R159) - Community Development	(1)
Building Inspector (Pos. #R285) - Community Development	(1)
Permit Technician (Pos. #R089) - Community Development	(1)
Principal Office Assistant (Pos. #R111) - Community Development	(1)
Senior Economic Development Specialist (Pos. #R262) - Community Development	1
Real Property Manager (Pos. #R131) - Public Works	1
Public Works Supervisor (Pos. #R411) - Public Works	(1)
Senior Program Specialist (Pos. #R036) - Public Works	1
Construction Inspector (Pos. #R258) - Public Works	(1)
Public Works Foreman (Pos. #R918) - Public Works	(1)
Street Maintenance Worker (Pos. #'s R338 & R362) - Public Works	(2)
Maintenance Repair Worker (Pos. #R339) - Public Works	(1)
Senior Administrative Analyst (Pos. #R169) - Community Services	1
Assistant Community Services Supervisor (Pos. #R367) - Community Services	(1)
Principal Office Assistant (Pos. #'s R051 & R086) - Community Services	(2)
Office Assistant (Pos. #R374) - Community Services	(1)
Fire Captain (Pos. #'s R418, R520, & R557) - Fire	(3)
Police Captain (Pos. #'s R421 & R660) - Police	(2)
Police Lieutenant (Pos. #'s R020 & R699) - Police	(2)
Police Sergeant (Pos. #R698) - Police	(1)
Police Officer A/MO (Pos. #R728) - Police	(1)
Police Officer (Pos. #'s R024, R027, R039, R040, R249, R686, R779, R820, R889, & R999) - Police	(10)
Senior Community Service Officer (Pos. #'s R080, R082, R299, R412, R425, R426, & R450) - Police	(7)
Public Safety Dispatcher (Pos. #'s R206 & R797) - Police	(2)
Police Records Specialist (Pos. #R032) - Police	(1)
Senior Office Assistant (Pos. #R094) - Police	(1)
Senior Administrative Aide (Pos. #R452) - Human Resources	(1)
Economic Development Director (Pos. #R015) - Economic Development	(1)
Real Property Manager (Pos. #R131) - Economic Development	(1)
Senior Project Planner (Pos. #'s R025 & R033) - Economic Development	(2)
Project Planner (Pos. #'s R259 & R261) - Economic Development	(2)
Senior Program Specialist (Pos. #R036) - Economic Development	(1)
Senior Administrative Analyst (Pos. #R169) - Economic Development	(1)
Senior Economic Development Specialist (Pos. #R262) - Economic Development	(1)
Economic Development Specialist (Pos. #R035) - Economic Development	(1)
Department Secretary (Pos. #R242) - Economic Development	(1)
Senior Office Assistant (Pos. #R052) - Economic Development	(1)

Total FY 2012-13 Adopted Positions 621 (mm)

(mm) Includes 29 positions which were funded by grants and other sources.

FY 2012-13 New, Refunded, (Deleted), and/or (Defunded) positions Modified During Fiscal Year

Economic Development Specialist (Pos. #R035) - Finance	1
Community Services Supervisor (Pos. #R430) - Community Services	1
Webmaster (Pos. #R430) - Information Technology	(1)

Total FY 2012-13 Positions at Year End 622 (nn)

(nn) Includes 29 positions which were funded by grants and other sources.

FY 2013-14 New, Refunded, (Deleted), and/or (Defunded) Positions In Adopted Budget

Fire Captain (Pos. #R418) - Fire (Reclassified to Public Safety Fiscal Analyst (Pos. #R418) - Fire)	1
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Total FY 2013-14 Adopted Positions 623 (oo)

(oo) Includes 29 positions which are funded by grants and other sources.

FIVE-YEAR REVENUE SUMMARY
FY 2009-10 THROUGH FY 2013-14 (\$000)

	2009-10 (Actual)	2010-11 (Actual)	2011-12 (Actual)	2012-13 (Projected)	2013-14 (Budget)
<u>BASIC CITY REVENUE FUNDS</u>					
<u>GENERAL PURPOSE FUNDS</u>					
Sales Tax	\$ 14,076	\$ 16,776	\$ 18,461	\$ 19,100	\$ 20,100
Property Tax					
- General	11,954	11,553	12,734	12,200	12,700
- Paramedics	2,588	5,887	6,968	7,000	7,200
Property Transfer Tax	346	328	326	250	250
Motor Vehicle Tax	13,519	13,594	12,975	13,233	13,500
Franchises	2,485	2,349	2,502	2,200	2,200
Bldg. Permits & Other Fees	1,610	1,443	1,395	1,500	1,600
Deferred Municipal Support	5,005	4,759	3,825	2,682	2,831
Hotel Visitors Tax	8,283	10,294	12,320	13,600	14,800
Business Tax	2,185	2,222	2,257	2,100	2,200
Other Income	2,947	2,790	2,426	3,645	2,815
Traffic Fines	1,026	1,095	1,061	1,000	1,000
Parking Fines	966	905	862	1,010	1,010
Reimbursement Agreement	240	2,185	2,184	0	0
Interest	1,363	607	169	200	200
Grant OH Support	62	289	294	52	55
Street Repair/Loan Payback	2,700	3,200	1,850	2,050	2,050
Sports Facility Income	96	111	89	100	100
Land Sales	0	2,300	0	0	1,000
Total General Purpose Fund	<u>71,451</u>	<u>82,687</u>	<u>\$ 82,698</u>	<u>\$ 81,922</u>	<u>\$ 85,611</u>
<u>MISCELLANEOUS FUNDS</u>					
Gas Tax 2106/2107	2,029	1,818	1,776	1,800	1,800
Gas Tax 2105	1,205	1,020	832	800	800
Gas Tax 2103	1,582	1,543	2,839	1,700	2,000
Golf Course Operations	541	526	524	525	525
Hotel Visitors Tax Sharing	1,912	1,402	0	0	0
Self-Supporting Recreation	667	676	650	650	675
Police Seizure	75	102	92	70	90
Traffic Offender Impound Fees	198	238	164	100	100
Red Light Enforcement Program	924	805	510	750	750
Land Sale Proceeds	0	0	1,794	N/A	N/A
Total Miscellaneous Funds	<u>9,133</u>	<u>8,130</u>	<u>9,181</u>	<u>6,395</u>	<u>6,740</u>
TOTAL BASIC OPERATIONAL REVENUE	80,584	90,817	91,879	88,317	92,351
<u>CONSTRUCTION FUNDS (CAPITAL)</u>					
State Bonds Prop. 1B AB 1266	3,869	405	1,644	845	0
Cultural Arts	42	34	43	40	40
Park Fees	350	303	167	1,200	50
Drainage Fees	69	83	67	90	75
Traffic Mitigation Fees	4	24	110	100	100
Measure M (Reclassified)	2,030	1,795	5	0	0
Measure M-2	N/A	N/A	1,980	2,000	2,000
Development Agreement Fees	475	195	122	0	200
Total Construction Funds (Capital)	<u>6,839</u>	<u>2,839</u>	<u>4,138</u>	<u>4,275</u>	<u>2,465</u>
TOTAL BASIC CITY FUNDS	<u>\$ 87,423</u>	<u>\$ 93,656</u>	<u>\$ 96,017</u>	<u>\$ 92,592</u>	<u>\$ 94,816</u>

FIVE-YEAR REVENUE SUMMARY
FY 2009-10 THROUGH FY 2013-14 (\$000)

	2009-10 (Actual)	2010-11 (Actual)	2011-12 (Actual)	2012-13 (Projected)	2013-14 (Budget)
<u>GRANT REVENUE FUNDS</u>					
Public Safety/Augmentation	\$ 641	\$ 491	\$ 617	\$ 533	\$ 575
CDBG/HOME/ADDI/ESG	6,876	5,802	3,407	2,236	2,580
Misc. Operational Grants	1,680	1,803	2,000	2,382	1,376
Misc. Capital Grants	8,469	5,209	330	1,480	3,750
TOTAL GRANT FUNDS	\$ 17,666	13,305	6,354	6,631	\$ 8,281
<u>MOBILE HOME PARK FUNDS</u>					
Emerald Isle MHP	975	0	N/A	N/A	N/A
Bahia Village MHP	1,809	13,519	N/A	N/A	N/A
Travel Country RV	386	317	N/A	N/A	N/A
TOTAL MOBILE HOME PARK FUNDS	3,170	13,836	N/A	N/A	N/A
<u>SPECIAL ASSESSMENT FUNDS</u>					
Street Lighting	1,350	1,343	1,343	1,337	1,328
Main Street	33	34	27	34	27
Park Maintenance	707	703	704	707	700
GG Tourist Improvement District	0	1,018	2,316	2,101	2,190
TOTAL SPECIAL ASSESSMENTS	2,090	3,098	4,390	4,179	4,245
<u>WATER ENTERPRISE FUNDS</u>					
Water Revenue	29,315	30,651	34,493	34,304	35,788
TOTAL WATER FUNDS	29,315	30,651	34,493	34,304	35,788
<u>AGENCY FUNDS</u>					
Community Project Area					
-General	25,286	26,683	7,929	N/A	N/A
-Short Term Loan	0	0	0	N/A	N/A
Agency Spec./Buena Clinton	466	520	257	N/A	N/A
Housing Set Aside	5,989	6,452	3,492	N/A	N/A
RDA UBOC Intrim Loan - 011	0	0	0	N/A	N/A
2008 Katella Note - 012	0	0	0	N/A	N/A
TOTAL AGENCY FUNDS	31,741	33,655	11,678	N/A	N/A
<u>SUCCESSOR AGENCY FUND</u>					
SUCCESSOR RDA	N/A	N/A	671	520	480
RDA Oblig. Retire Fund	N/A	N/A	3	21,931	21,718
TOTAL SUCCESSOR AGENCY FUND	N/A	N/A	674	22,451	22,198
<u>CABLE CORPORATION FUNDS</u>					
Garden Grove Cable Corporation	110	116	128	105	105
TOTAL CABLE CORPORATION FUNDS	110	116	128	105	105
<u>HOUSING AUTHORITY FUNDS</u>					
Low/Mod Housing Agency	N/A	N/A	111	734	200
Housing Authority - Sec. 8	28,355	30,176	30,666	30,574	30,245
Housing Auth. - Civic Ctr. Prop.	N/A	N/A	41	90	90
TOTAL HOUSING AUTHORITY FUNDS	28,355	30,176	30,818	31,398	30,535
<u>SEWER FUNDS</u>					
GGSD/Sewer - Operations	9,246	8,860	9,007	10,387	10,821
GGSD/Sewer - Capital	2,606	336	132	0	0
GGSD/Sewer - Replacement	46	33	7	0	0
Cert. Of Part./Series A-2006	93	115	78	0	0
Sewer Fees	20	190	68	233	237
TOTAL SEWER FUNDS	12,011	9,534	9,292	10,620	11,058
<u>REFUSE FUNDS</u>					
GGSD/Refuse - Operations	7,862	3,104	3,156	3,187	3,250
GGSD/Golf Range	3	0	0	0	0
TOTAL REFUSE FUNDS	7,865	3,104	3,156	3,187	3,250
TOTAL ALL FUNDS	\$ 219,746	\$ 231,131	\$ 197,000	\$ 205,467	\$ 210,276

FIVE-YEAR OPERATING EXPENDITURES
SUMMARY BY DEPARTMENT
FY 2009-10 THROUGH 2013-14 (\$000)

Department	2009-10 (Actual)	2010-11 (Actual)	2011-12 (Actual)	2012-13 (Budget)	2013-14 (Budget)
<u>Basic Services</u>					
Fire	\$ 19,212	\$ 18,814	\$ 19,808	\$ 19,493	\$ 19,779
Police	42,600	42,849	44,506	44,137	44,816
City Manager	1,410	1,346	1,151	1,420	1,323
Finance	1,847	1,843	1,851	3,728	3,776
Community Development	2,048	2,581	2,954	4,016	4,156
Public Works	14,022	12,724	12,880	13,433	13,802 ①
Community Services	3,940	3,902	4,232	4,386	4,601
City Attorney	690	810	733	758	758
Human Resources	1,067	957	955	1,004	1,012
Economic Development	22	20	7,533	N/A	N/A
Information Technology	618	580	656	691	710
Total Basic Services	\$ 87,476	\$ 86,426	\$ 97,259	\$ 93,066	\$ 94,733
<u>Grant Services</u>					
Fire	160	88	195	267	235
Police	918	1,504	1,001	640	1,065
Community Development	6,711	3,923	3,843	4,972	2,323
Public Works	262	627	822	95	94
Community Services	1,161	729	792	723	727
Human Resources	238	209	210	206	215
Information Technology	3	5	5	2	2
Total Grant Services	\$ 9,453	\$ 7,085	\$ 6,868	\$ 6,905	\$ 4,661
<u>Mobile Home Parks</u>					
Community Development	2,277	889	N/A	N/A	N/A
Economic Development	413	608	3,484	N/A	N/A
Total Mobile Home Parks	\$ 2,690	\$ 1,497	\$ 3,484	N/A	N/A
<u>Special Assessment</u>					
City Manager	29	41	43	16	17
Finance	N/A	N/A	N/A	2,500	2,500
Public Works	2,067	2,396	2,046	2,071	2,055 ②
Economic Development	N/A	803	1,703	N/A	N/A
Total Special Assessment	\$ 2,096	\$ 3,240	\$ 3,792	\$ 4,587	\$ 4,572
<u>Water Services</u>					
City Manager	3	0	43	103	110
Finance	745	830	877	957	981
Community Development	28	25	30	24	22
Public Works	24,929	26,213	24,800	27,443	29,109
Community Services	0	5	0	11	12
Human Resources	N/A	N/A	14	27	30
Economic Development	51	58	71	N/A	N/A
Information Technology	5	5	5	5	5
Total Water Services	\$ 25,761	\$ 27,136	\$ 25,840	\$ 28,570	\$ 30,269

① Includes General Fund subsidy of \$384 for St. Lighting and \$651 for Park Maintenance.

② Expenditures are short \$384 for St. Lighting and \$651 for Park Maintenance which are being subsidized by the General Fund.

FIVE-YEAR OPERATING EXPENDITURES
SUMMARY BY DEPARTMENT
FY 2009-10 THROUGH 2013-14 (\$000)

Department	2009-10 (Actual)	2010-11 (Actual)	2011-12 (Actual)	2012-13 (Budget)	2013-14 (Budget)
<u>Agency Services</u>					
Police	398	449	142	N/A	N/A
City Manager	200	228	270	N/A	N/A
Finance	25	24	31	N/A	N/A
Community Development	406	353	306	N/A	N/A
Public Works	57	52	47	N/A	N/A
Community Services	15	20	13	N/A	N/A
Human Resources	N/A	N/A	13	N/A	N/A
Economic Development	31,079	22,872	90,585	N/A	N/A
Information Technology	4	4	4	N/A	N/A
Total Agency Services	<u>\$ 32,184</u>	<u>\$ 24,002</u>	<u>\$ 91,411</u>	<u>N/A</u>	<u>N/A</u>
<u>Successor Agency</u>					
Finance	N/A	N/A	N/A	16,068	22,198
Public Works	N/A	N/A	N/A	50	N/A
Total Successor Agency	<u>N/A</u>	<u>N/A</u>	<u>N/A</u>	<u>\$ 16,118</u>	<u>\$ 22,198</u>
<u>Cable Services</u>					
Community Services	<u>138</u>	<u>155</u>	<u>169</u>	<u>105</u>	<u>105</u>
Total Cable Services	<u>\$ 138</u>	<u>\$ 155</u>	<u>\$ 169</u>	<u>\$ 105</u>	<u>\$ 105</u>
<u>Housing Services</u>					
City Manager	11	10	20	9	9
Finance	39	24	52	52	170
Community Development	29,402	30,135	31,004	31,859	30,269
Public Works	N/A	N/A	10	N/A	N/A
Human Resources	N/A	N/A	2	N/A	0
Economic Development	N/A	N/A	329	N/A	N/A
Information Technology	0	1	1	1	1
Total Housing Services	<u>\$ 29,452</u>	<u>\$ 30,170</u>	<u>\$ 31,418</u>	<u>\$ 31,921</u>	<u>\$ 30,449</u>
<u>Sewer Services</u>					
City Manager	2	2	45	80	88
Finance	234	159	189	312	325
Public Works	5,494	5,520	6,247	7,395	7,613
Community Services	0	0	0	6	6
Human Resources	N/A	N/A	14	23	26
Total Sewer Services	<u>\$ 5,730</u>	<u>\$ 5,681</u>	<u>\$ 6,495</u>	<u>\$ 7,816</u>	<u>\$ 8,058</u>
<u>Refuse Services</u>					
City Manager	26	24	24	20	20
Finance	288	231	284	385	394
Public Works	7,401	3,266	1,490	2,525	2,551
Community Services	0	0	0	6	6
Economic Development	1	N/A	N/A	N/A	N/A
Total Refuse Services	<u>\$ 7,716</u>	<u>\$ 3,521</u>	<u>\$ 1,798</u>	<u>\$ 2,936</u>	<u>\$ 2,971</u>
TOTAL CITY OPERATIONS	<u>\$ 202,696</u>	<u>\$ 188,913</u>	<u>\$ 268,534</u>	<u>\$ 192,024</u>	<u>\$ 198,016</u>
<u>Capital</u>					
Basic Services	5,813	10,461	7,261	6,311	9,119 ①
Grant Services	8,450	3,626	2,352	8,902	3,750
Special Assessment Services	0	0	0	0	0
Water Services	4,558 ②	7,859 ②	8,673 ②	3,784 ②	8,179 ②
Agency Services	10,613	11,970	1,520	0	0
Housing Services	0	0	445	0	0
Sewer Services	<u>6,058</u>	<u>4,260</u>	<u>1,871</u>	<u>3,408</u>	<u>3,727</u>
Total Capital	<u>\$ 35,492</u>	<u>\$ 38,176</u>	<u>\$ 22,122</u>	<u>\$ 22,405</u>	<u>\$ 24,775</u>
TOTAL ALL FUNDS	<u>\$ 238,188</u>	<u>\$ 227,089</u>	<u>\$ 290,656</u>	<u>\$ 214,429</u>	<u>\$ 222,791</u>

① \$3,000 approved for City economic development projects.

② Water Services includes New Capital plus Replacement Capital.

5-Year Forecast

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FIVE-YEAR FORECAST ANALYSIS

In accordance with the provisions of the City of Garden Grove Municipal Code, a five-year forecast has been prepared. Below are described the nine components which make up the five-year forecast.

"Five-year Operating Revenue Projection," is based upon the assumptions that the economy will continue at a slow level of growth; the City's current revenue authority will not be changed; economic development projects will be delayed due to the slow economy; and grant activities will receive reduced funding.

"Five-Year Operating Expenditure Projection by Department," anticipates modest growth due to inflation; reductions and realignment of current program levels; adjustment of grant funded activities due to grant funding reductions; and the implementation of the five-year capital improvement program.

"Five-Year Projection Labor Usage," assumes that the current adjusted city staffing levels will be continued.

The "Projected Sources and Uses of Funds" pages contain revenue and expenditure information from previous pages in this book. Additional notes of interest for each fund group designation are noted below.

Basic Funded projections include beginning balances, reserve drawdowns, and transfers.

Grant Service Funds are projected to be spent out at the end of each year since most grants are programmed on a year-to-year basis.

Special Assessment Funds include beginning balances with the objective being to maintain some reserve.

Water Enterprise Funds projections include reserves, replacement revenues, and additional revenues needed to balance the water budget, maintain a reserve, and meet bond covenants.

The City of Garden Grove as Successor Agency to the Garden Grove Agency for Community Development's funds only include those funds allocated twice a year by the County Auditor Controller pursuant to California Department of Finance approved Recognized Obligation Payment Schedules (ROPS). These monies fund administration, debt service payments, and redevelopment project payments.

Cable Funds anticipate no growth due to changes in the Cable Franchise.

Housing Authority revenue is projected to be fully expended for each year it is made available from the United States Department of Housing and Urban Development.

Sewer Funds include beginning balances, reserves, replacement reserves, and additional revenues needed to balance the sewer budget, maintain reserves, and meet bond covenants.

Refuse Fund includes beginning balances and an operating reserve. This fund does not include depreciation. The contractor will provide replacements for refuse trucks and barrels.

FIVE-YEAR
REVENUE PROJECTION
(In Thousands of Dollars)

	2013-14 (Budget)	2014-15 (Projected)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)
<u>BASIC CITY REVENUE FUNDS</u>					
<u>GENERAL PURPOSE FUNDS</u>					
Sales Tax	\$ 20,100	\$ 20,500	\$ 21,000	\$ 21,420	\$ 21,848
Property Tax					
- General	12,700	13,000	13,200	13,464	13,733
- Paramedics	7,200	7,300	7,300	7,300	7,300
Property Transfer Tax	250	250	250	326	326
Motor Vehicle Tax	13,500	13,700	14,200	14,200	14,200
Franchises	2,200	2,200	2,200	2,500	2,500
Bldg. Permits & Other Fees	1,600	1,600	1,600	1,600	1,600
Deferred Municipal Support	2,831	2,831	2,831	2,831	2,831
Hotel Visitors Tax	14,800	14,850	14,900	15,347	15,807
Business Tax	2,200	2,200	2,200	2,300	2,300
Other Income	2,815	2,815	2,815	2,815	2,815
Traffic Fines	1,000	1,000	1,000	1,000	1,000
Parking Fines	1,010	1,010	1,010	1,010	1,010
Reimbursement Agreement	0	0	0	0	0
Interest	200	200	200	300	300
Grant OH Support	55	55	55	55	55
Street Repair/Loan Payback	2,050	2,050	2,050	2,050	2,050
Sports Facility Income	100	100	100	100	100
Land Sales	1,000	0	0	0	0
Total General Purpose Funds	<u>85,611</u>	<u>85,661</u>	<u>86,911</u>	<u>88,618</u>	<u>89,776</u>
<u>MISCELLANEOUS FUNDS</u>					
Gas Tax 2106/2107	1,800	1,800	1,800	1,800	1,800
Gas Tax 2105	800	800	800	800	800
Gas Tax 2103	2,000	2,000	2,000	2,000	2,000
Golf Course Operations	525	525	525	525	525
Self-Supporting Recreation	675	675	675	675	675
Police Seizure	90	90	90	90	90
Traffic Offender Impound Fees	100	100	100	100	100
Red Light Enforcement Program	750	750	750	750	750
Land Sales Proceeds	N/A	N/A	N/A	N/A	N/A
Total Miscellaneous Funds	<u>6,740</u>	<u>6,740</u>	<u>6,740</u>	<u>6,740</u>	<u>6,740</u>
TOTAL BASIC OPERATIONAL REVENUE	92,351	92,401	93,651	95,358	96,516
<u>CONSTRUCTION FUNDS (CAPITAL)</u>					
State Bonds Prop 1B AB 1266	0	0	0	0	0
Cultural Arts	40	40	40	40	40
Park Fees	50	50	50	50	50
Drainage Fees	75	75	75	75	75
Traffic Mitigation Fees	100	100	100	100	100
Measure M-2	2,000	2,000	2,000	2,000	2,000
Development Agreement Fees	200	200	200	200	200
Total Construction Funds (Capital)	<u>2,465</u>	<u>2,465</u>	<u>2,465</u>	<u>2,465</u>	<u>2,465</u>
TOTAL BASIC CITY FUNDS	<u>\$ 94,816</u>	<u>\$ 94,866</u>	<u>\$ 96,116</u>	<u>\$ 97,823</u>	<u>\$ 98,981</u>
<u>GRANT REVENUE FUNDS</u>					
Public Safety/Augmentation	575	575	575	587	598
CDBG//HOME/ESG	2,580	2,503	2,428	2,355	2,284
Misc. Operational Grants	1,376	1,376	1,376	1,376	1,376
Misc. Capital Grants	<u>3,750</u>	<u>13,855</u>	<u>1,105</u>	<u>1,160</u>	<u>1,214</u>
TOTAL GRANT FUNDS	8,281	18,309	5,484	5,478	5,472

FIVE-YEAR
REVENUE PROJECTION (CONT'D)
(In Thousands of Dollars)

	2013-14 (Budget)	2014-15 (Projected)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)
<u>SPECIAL ASSESSMENT FUNDS</u>					
Street Lighting	1,328	1,328	1,328	1,328	1,328
Main Street	27	27	27	27	27
GG Tourist Improvement District	2,190	2,256	2,323	2,393	2,465
Park Maintenance	700	700	700	700	700
TOTAL SPECIAL ASSESSMENT FUNDS	<u>4,245</u>	<u>4,311</u>	<u>4,378</u>	<u>4,448</u>	<u>4,520</u>
<u>WATER ENTERPRISE FUNDS</u>					
Water Revenue	<u>35,788</u>	<u>36,333</u>	<u>36,771</u>	<u>37,806</u>	<u>38,940</u>
TOTAL WATER FUNDS	35,788	36,333	36,771	37,806	38,940
<u>SUCCESSOR AGENCY FUND</u>					
Successor RDA	480	400	400	400	400
RDA Oblig. Retirement Fund	<u>21,718</u>	<u>20,300</u>	<u>19,400</u>	<u>18,600</u>	<u>17,200</u>
TOTAL SUCCESSOR AGENCY FUND	22,198	20,700	19,800	19,000	17,600
<u>CABLE CORPORATION FUND</u>					
Garden Grove Cable Corporation	<u>105</u>	<u>105</u>	<u>105</u>	<u>105</u>	<u>105</u>
TOTAL CABLE CORPORATION FUND	105	105	105	105	105
<u>HOUSING AUTHORITY FUNDS</u>					
Housing Low/Mod Hsg. Agency	200	200	200	200	200
Housing Authority - Sec. 8	30,245	30,245	30,245	30,245	30,245
Housing Auth. - Civic Ctr. Prop.	<u>90</u>	<u>90</u>	<u>90</u>	<u>90</u>	<u>90</u>
TOTAL HOUSING AUTHORITY FUNDS	30,535	30,535	30,535	30,535	30,535
<u>SEWER FUNDS</u>					
GGSD/Sewer - Operations & Fees	<u>11,058</u>	<u>11,498</u>	<u>11,936</u>	<u>12,406</u>	<u>12,893</u>
TOTAL SEWER FUNDS	11,058	11,498	11,936	12,406	12,893
<u>SOLID WASTE FUNDS</u>					
GGSD/Solid Waste - Operations	<u>3,250</u>	<u>3,316</u>	<u>3,382</u>	<u>3,450</u>	<u>3,519</u>
TOTAL SOLID WASTE FUNDS	3,250	3,316	3,382	3,450	3,519
TOTAL ALL FUNDS	<u>\$ 210,276</u>	<u>\$ 219,973</u>	<u>\$ 208,508</u>	<u>\$ 211,051</u>	<u>\$ 212,565</u>

FIVE-YEAR EXPENDITURE PROJECTION BY DEPARTMENT
ALL BUDGET SECTIONS
(In Thousands of Dollars)

Department	2013-14 (Budget)	2014-15 (Projected)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)
OPERATIONS					
<u>Basic Services</u>					
Fire	\$ 19,779	\$ 20,424	\$ 21,037	\$ 21,668	\$ 22,318
Police	44,816	\$ 46,482	\$ 47,876	\$ 49,312	\$ 50,791
City Manager	1,323	\$ 1,408	\$ 1,450	\$ 1,494	\$ 1,539
Finance	3,776	\$ 3,976	\$ 4,095	\$ 4,218	\$ 4,345
Community Development	4,156	\$ 4,421	\$ 4,554	\$ 4,691	\$ 4,832
Public Works	13,802 ①	\$ 14,441	\$ 14,874	\$ 15,320	\$ 15,780
Community Services	4,601	\$ 4,886	\$ 5,033	\$ 5,184	\$ 5,340
City Attorney	758	\$ 781	\$ 804	\$ 828	\$ 853
Human Resources	1,012	\$ 1,074	\$ 1,106	\$ 1,139	\$ 1,173
Information Technology	710	\$ 760	\$ 783	\$ 806	\$ 830
TOTAL BASIC SERVICES	94,733	98,653 ②	101,612 ②	104,660 ②	107,801 ②
<u>Grant Services</u>					
Fire	235	230	221	221	222
Police	1,065	1,043	1,001	992	983
Community Development	2,323	2,275	2,182	2,145	2,110
Public Works	94	92	88	87	85
Community Services	727	712	683	672	661
Human Resources	215	211	202	199	199
Information Technology	2	2	2	2	2
TOTAL GRANT SERVICES	4,661	4,564	4,379	4,318	4,258
<u>Special Assessment</u>					
City Manager	17	16	17	17	17
Finance	2,500	2,381	2,432	2,485	2,539
Public Works	2,055 ③	1,957	1,999	2,042	2,087
TOTAL SPECIAL ASSESSMENT	4,572	4,354	4,447	4,544	4,643
<u>Water Services</u>					
City Manager	110	116	124	134	147
Finance	981	1,036	1,110	1,199	1,308
Community Development	22	23	25	27	29
Public Works	29,109	30,748	32,922	35,583	38,823
Community Services	12	13	14	15	16
Human Resources	30	32	34	37	40
Information Technology	5	5	6	6	7
TOTAL WATER SERVICES	30,269	31,973	34,234	37,001	40,370

① Includes General Fund subsidy of \$384 for St. Lighting and \$651 for Park Maintenance.

② Projections are based upon an adopted budget that adds back in Labor Furlough \$1,046.

③ Expenditures are short \$384 for St. Lighting and \$651 for Park Maintenance which are being subsidized by the General Fund.

FIVE-YEAR EXPENDITURE PROJECTION BY DEPARTMENT
ALL BUDGET SECTIONS (CONT'D)
(In Thousands of Dollars)

Department	2013-14 (Budget)	2014-15 (Projected)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)
<u>Successor Agency</u>					
Finance	22,198	20,700	19,800	19,000	17,600
TOTAL SUCCESSOR AGENCY	<u>22,198</u>	<u>20,700</u>	<u>19,800</u>	<u>19,000</u>	<u>17,600</u>
<u>Cable Services</u>					
Community Services	105	105	105	105	105
TOTAL CABLE SERVICES	<u>105</u>	<u>105</u>	<u>105</u>	<u>105</u>	<u>105</u>
<u>Housing Services</u>					
City Manager	9	9	9	9	9
Finance	170	170	170	170	170
Community Development	30,269	30,354	30,354	30,354	30,354
Information Technology	1	1	1	1	1
TOTAL HOUSING SERVICES	<u>30,449</u>	<u>30,535</u>	<u>30,535</u>	<u>30,535</u>	<u>30,535</u>
<u>Sewer Services</u>					
City Manager	88	73	75	78	80
Finance	325	271	279	287	297
Public Works	7,613	6,338	6,530	6,734	6,949
Community Services	6	5	5	5	5
Human Resources	26	22	22	23	24
TOTAL SEWER SERVICES	<u>8,058</u>	<u>6,709</u>	<u>6,912</u>	<u>7,128</u>	<u>7,355</u>
<u>Solid Waste Services</u>					
City Manager	20	20	21	22	23
Finance	394	400	416	432	449
Public Works	2,551	2,593	2,694	2,799	2,910
Community Services	6	6	6	7	7
TOTAL SOLID WASTE SERVICES	<u>2,971</u>	<u>3,020</u>	<u>3,137</u>	<u>3,260</u>	<u>3,389</u>
TOTAL CITY OPERATIONS	<u>\$ 198,016</u>	<u>\$ 200,613</u>	<u>\$ 205,161</u>	<u>\$ 210,551</u>	<u>\$ 216,056</u>
<u>Capital Improv. Fund Sources</u>					
Basic	9,119 ①	6,128	6,359	6,197	9,789
Grants	3,750	13,855	1,105	1,160	1,214
Special Assessment	0	0	0	0	0
Water	8,179	4,909	5,945	7,426	9,566
Successor Agency	0	0	0	0	0
Sewer	3,727	5,857	4,655	4,955	6,755
TOTAL CITY CAPITAL	<u>24,775</u>	<u>30,749</u>	<u>18,064</u>	<u>19,738</u>	<u>27,324</u>
TOTAL CITY EXPENDITURE	<u>\$ 222,791</u>	<u>\$ 231,362</u>	<u>\$ 223,225</u>	<u>\$ 230,289</u>	<u>\$ 243,380</u>

① \$3,000 approved for City economic development projects.

FIVE-YEAR PROJECTION
LABOR USAGE

	2013-14 (Budget)	2014-15 (Projected)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)
Fire	99	99	99	99	99
Sworn	95	95	95	95	95
Non-sworn	4	4	4	4	4
Police	222	222	222	222	222
Sworn	156	156	156	156	156
Non-sworn	66	66	66	66	66
Subtotal Public Safety	321	321	321	321	321
City Manager	8	8	8	8	8
Finance	38	38	38	38	38
Community Development	55	55	55	55	55
Public Works	149	149	149	149	149
Community Services	27	27	27	27	27
City Attorney	0	0	0	0	0
Human Resources	8	8	8	8	8
Information Technology	<u>17</u>	<u>17</u>	<u>17</u>	<u>17</u>	<u>17</u>
Subtotal Other	<u>302</u>	<u>302</u>	<u>302</u>	<u>302</u>	<u>302</u>
CITY TOTALS	<u><u>623</u></u>	<u><u>623</u></u>	<u><u>623</u></u>	<u><u>623</u></u>	<u><u>623</u></u>

PROJECTED SOURCES & USES OF
BASIC FUNDS
FISCAL YEAR 2013-14 THROUGH 2017-18
(In Thousands of Dollars)

	2013-14 (Budget)	2014-15 (Projected)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)
<u>Sources</u>					
Reserve	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Transfers	5,440	790	790	790	790
Beginning Balance	10,541	6,945	5,894	4,894	3,894
Estimated Revenue	<u>94,816</u>	<u>94,866</u>	<u>96,116</u>	<u>97,823</u>	<u>98,981</u>
Total Sources of Funds	110,797	102,601	102,800	103,507	103,665
<u>Uses</u>					
Operations	94,733 ②	98,653 ①	101,612 ①	104,660 ①	107,801 ①
Capital Improvements	6,119	6,128	6,359	6,197	9,789
City Economic Dev. Projects	3,000	0	0	0	0
Loan Arrangements in the General Fund-Water	0	0	0	0	0
Retired Medical Reserve	0	0	0	0	0
Contingency Reserve	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Uses of Funds	103,852	104,781	107,971	110,857	117,590
EST. BALANCE (Deficit)	6,945	(2,180)	(5,171)	(7,350)	(13,925)
Less: Restricted Balance	(6,894)	(5,894)	(4,894)	(3,894)	(2,894)
Balancing Measures	<u>0</u>	<u>8,074</u>	<u>10,065</u>	<u>11,244</u>	<u>16,819</u>
NET BALANCE	<u>51</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

① Projections are based upon an adopted budget that adds back in Labor Furlough \$1,046.

② Includes General Fund subsidy of \$384 for St. Lighting and \$651 for Park Maintenance.

PROJECTED SOURCES & USES OF
GRANT SERVICES FUNDS
FISCAL YEAR 2013-14 THROUGH 2017-18
(In Thousands of Dollars)

	2013-14 (Budget)	2014-15 (Projected)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 240	\$ 110	\$ 0	\$ 0	\$ 0
<u>Revenues</u>					
CDBG/Home/ESG	2,580	2,503	2,428	2,355	2,284
Fed. Employment Grants	0	0	0	0	0
Public Safety Aug.	575	575	575	587	598
Misc. Operational	1,376	1,376	1,376	1,376	1,376
Misc. Capital	<u>3,750</u>	<u>13,855</u>	<u>1,105</u>	<u>1,160</u>	<u>1,214</u>
TOTAL SOURCES	8,521	18,419	5,484	5,478	5,472
<u>Uses</u>					
Operations	4,661	4,564	4,379	4,318	4,258
Capital Improvements	<u>3,750</u>	<u>13,855</u>	<u>1,105</u>	<u>1,160</u>	<u>1,214</u>
Total Uses of Funds	8,411	18,419	5,484	5,478	5,472
ESTIMATED BALANCE	<u><u>\$ 110</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>

PROJECTED SOURCES & USES OF
SPECIAL ASSESSMENT FUNDS
FISCAL YEAR 2013-14 THROUGH 2017-18
(In Thousands of Dollars)

	2013-14 (Budget)	2014-15 (Projected)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)
<u>Sources</u>					
Beginning Balance					
Street Lighting Assessments	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Parking District/Main St.	67	50	34	19	5
GG Tourism Improvemt. District	400	0	0	0	0
Park Maintenance	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Beginning Balance	467	50	34	19	5
<u>Revenue</u>					
Street Lighting Assessments	1,328	1,328	1,328	1,328	1,328
Parking District/Main Street	27	27	27	27	27
GG Tourism Improvemt. District	2,190	2,256	2,323	2,393	2,465
Park Maintenance	<u>700</u>	<u>700</u>	<u>700</u>	<u>700</u>	<u>700</u>
Total Revenue	4,245	4,311	4,378	4,448	4,520
Total Funds Available	4,712	4,361	4,412	4,467	4,525
<u>Uses</u>					
Street Lighting Assessments	1,328 ①	1,355	1,382	1,410	1,438
Parking District/Main Street ②	44	43	42	41	40
GG Tourism Improvemt. District	2,500	2,256	2,323	2,393	2,465
Park Maintenance	700 ③	700	700	700	700
Capital Improvements	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Uses of Funds	4,572	4,354	4,447	4,544	4,643
Estimated Balance (Deficit)	140	7	(35)	(77)	(118)
Less: Restricted Balance	(90)	(34)	(19)	(5)	8
Balancing Measures	<u>0</u>	<u>27</u>	<u>54</u>	<u>82</u>	<u>110</u>
Net Balance	<u>\$ 50</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

① Expenditures are short \$384 for St. Lighting which is being subsidized by the General Fund.

② Parking District has no new revenue. Expenditures will terminate when the balance is exhausted.

③ Expenditures are short \$651 for Park Maintenance which is being subsidized by the General Fund.

PROJECTED SOURCES & USES OF
WATER ENTERPRISE FUNDS
FISCAL YEAR 2013-14 THROUGH 2017-18
(In Thousands of Dollars)

	2013-14 (Budget)	2014-15 (Projected)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 7,152	\$ 6,671	\$ 9,031	\$ 9,568	\$ 8,373
Bond Proceeds (Annual Allocation)	0	0	0	0	0
Transfer From Replacement	0	0	0	0	0
Current Revenues	35,788	36,333	36,771	37,806	38,940
Annual Commodity Charge	0	0	0	0	0
Loan from General Fund	0	0	0	0	0
TOTAL OPERATING & RESERVE FUNDS AVAILABLE	42,940	43,004	45,802	47,374	47,313
<u>Uses</u>					
Operations and Maintenance					
General/Water Production	21,908	22,650	23,787	24,983	26,118
Depreciation	2,127	2,857	3,893	5,374	7,514
Deferred Municipal Support	1,957	2,192	2,280	2,371	2,466
Debt Service	2,675	2,672	2,672	2,671	2,670
Operating Reserves	0	0	0	0	0
Capital Improvements	6,000	2,000	2,000	2,000	2,000
Street Repair Charge	1,550	1,550	1,550	1,550	1,550
Replacement Sinking Fund	0	0	0	0	0
Rate Stabilization Fund	0	0	0	0	0
Replacement Water Meters	52	52	52	52	52
Total Uses	36,269	33,973	36,234	39,001	42,370
Projected Amt. Under Spent	0	0	0	0	0
Net Total Uses	36,269	33,973	36,234	39,001	42,370
BALANCE *	\$ 6,671	\$ 9,031	\$ 9,568	\$ 8,373	\$ 4,943

* Use of Balance will be determined when the Capital Improvement Plan (i.e. structural/infrastructure deficiencies) has been updated.

PROJECTED SOURCES AND USES OF
THE SUCCESSOR AGENCY TO THE GARDEN GROVE
AGENCY FOR COMMUNITY DEVELOPMENT FUNDS
FISCAL YEAR 2013-14 THROUGH 2017-18
(In Thousands of Dollars)

	2013-14 (Budget)	2014-15 (Projected)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 0	\$ 0	\$ 0	0	\$ 0
<u>Revenues</u>					
Operating Revenues	22,198	20,700	19,800	19,000	17,600
Total Funds Available	<u>22,198</u>	<u>20,700</u>	<u>19,800</u>	<u>19,000</u>	<u>17,600</u>
<u>Uses</u>					
Recognized Obligation Payments	21,906	20,450	19,550	18,750	17,350
Administrative Allowance	<u>292</u>	<u>250</u>	<u>250</u>	<u>250</u>	<u>250</u>
Total Uses	22,198	20,700	19,800	19,000	17,600
ESTIMATED ENDING BALANCE	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>

PROJECTED SOURCES AND USES OF
CABLE FUNDS
FISCAL YEAR 2013-14 THROUGH 2017-18
(In Thousands of Dollars)

	2013-14 (Budget)	2014-15 (Projected)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Revenues</u>					
Time Warner Franchise Fees	105	105	105	105	105
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL SOURCES	105	105	105	105	105
<u>Uses</u>					
Cable Corp. Admin.	14	14	14	14	14
Community/Gov't Access	91	91	91	91	91
Cable Broadcast Production System	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL USES	105	105	105	105	105
ESTIMATED ENDING BAL.	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

PROJECTED SOURCES AND USES OF
HOUSING AUTHORITY FUNDS
FISCAL YEAR 2013-14 THROUGH 2017-18
(In Thousands of Dollars)

	2013-14 (Budget)	2014-15 (Projected)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)
<u>Sources</u>					
Beginning Balance *	\$ 130	\$ 216	\$ 216	\$ 216	\$ 216
Housing Revenues	<u>30,535</u>	<u>30,535</u>	<u>30,535</u>	<u>30,535</u>	<u>30,535</u>
TOTAL SOURCES	30,665	30,751	30,751	30,751	30,751
<u>Uses</u>					
Operations	<u>30,449</u>	<u>30,535</u>	<u>30,535</u>	<u>30,535</u>	<u>30,535</u>
TOTAL USES	30,449	30,535	30,535	30,535	30,535
Estimated Ending Balance *	<u><u>\$ 216</u></u>	<u><u>\$ 216</u></u>	<u><u>\$ 216</u></u>	<u><u>\$ 216</u></u>	<u><u>\$ 216</u></u>

* Fund 507: Low/Mod. Housing Agency

PROJECTED SOURCES AND USES OF
SANITARY DISTRICT SEWER FUNDS
FISCAL YEAR 2013-14 THROUGH 2017-18
(In Thousands of Dollars)

Sewer	2013-14 (Budget)	2014-15 (Projected)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 1,048	\$ 1,881	\$ 813	\$ 1,182	\$ 1,506
Revenues					
Bond Proceeds (Annual Allocation)	0	0	0	0	0
Property Tax	2,224	2,278	2,369	2,464	2,562
Sewer Permits	7	7	7	7	7
Interest/Other	29	34	38	40	42
Sewer User Fees	8,798	9,179	9,522	9,895	10,282
Operating Reserve Transfer	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Funds Available	12,106	13,379	12,749	13,588	14,399
<u>Uses</u>					
Operations & Maintenance					
General	4,476	4,665	4,841	5,036	5,237
Administrative Service Charge	558	581	604	628	653
Debt Services	1,464	1,463	1,467	1,464	1,465
Depreciation	1,560	1,607	1,655	1,704	1,756
Debt Issuance Cost/Reserve	0	0	0	0	0
Operating Reserve	0	0	0	0	0
Capital Improvements	2,167	4,250	3,000	3,250	5,000
Sewer System Contingency Reserve	0	0	0	0	0
Sewer Lateral Loan Program	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Expenditures	10,225	12,566	11,567	12,082	14,111
ESTIMATED ENDING BALANCE	<u>\$ 1,881</u>	<u>\$ 813</u>	<u>\$ 1,182</u>	<u>\$ 1,506</u>	<u>\$ 288</u>

PROJECTED SOURCES AND USES OF
SANITARY DISTRICT SOLID WASTE
FISCAL YEAR 2013-14 THROUGH 2017-18
(In Thousands of Dollars)

	2013-14 (Budget)	2014-15 (Projected)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 91	\$ 70	\$ 66	\$ 111	\$ 101
Revenues					
Franchise Fee	1,393	1,421	1,450	1,479	1,509
Roll - Off Revenue	121	123	126	129	132
Admin Refuse Service	156	159	162	165	168
Property Tax	1,569	1,601	1,633	1,666	1,699
Miscellaneous Revenue	11	11	11	11	11
Anticipated Adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Funds Available	3,341	3,386	3,448	3,561	3,620
<u>Uses</u>					
<u>Operations & Maintenance</u>					
Contractual Services	1,705	1,740	1,827	1,918	2,014
General	516	526	552	580	609
Administrative Support	188	192	196	200	204
Street Repair Charge	500	500	500	500	500
Landfill Monitoring	62	62	62	62	62
Operating Reserve	100	100	100	100	100
Landfill Reserve	<u>200</u>	<u>200</u>	<u>100</u>	<u>100</u>	<u>100</u>
Total Expenditures	3,271	3,320	3,337	3,460	3,589
ESTIMATED ENDING BALANCE	<u>\$ 70</u>	<u>\$ 66</u>	<u>\$ 111</u>	<u>\$ 101</u>	<u>\$ 31</u>

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5-Year Capital Improvements

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INTRODUCTION

FIVE-YEAR CAPITAL IMPROVEMENT AND FACILITIES MAINTENANCE PLANS

The City of Garden Grove is responsible for the planning and operation of capital improvements that lie within the public right-of-way. These improvements include streets, traffic signals and control devices, storm drains, streetlights, parks, sewer and water systems. In addition, the City must develop and maintain the elements of its own buildings and systems.

Capital

The Five-Year Capital Improvement Plan has been developed based upon several needs analyses as well as adopted plans such as the Master Street, Drainage, and Sewer Plans. A Water Master Plan update was completed in November 2008. Priorities have been established considering: safety, level of congestion, assessed condition of existing improvements, and the availability of financing. Because of the limitations of the City's General Fund, potential outside sources of funding have been identified. Where appropriate, the need for bond financing and fee increases are also noted. The major capital improvements can be categorized as follows:

Community Services - Community Services projects are designed to improve the City's park system and publicly-used facilities such as the Community Meeting Center, Lake Senior Center, and Buena Clinton Family Resource Center. Over the next five years, identified projects include improvements to the Senior Center, Atlantis Play Center and exploration of a new gymnasium on the east side of the City.

Public Works - Engineering Services projects are designed to improve the drainage, traffic signalization and control, and street systems throughout the City. Improvements identified in the Five-Year Plan include: street median landscaping retrofits; arterial rehabilitation; signal modifications at major intersections; and construction of storm drainage systems. Sidewalk and wheelchair ramp improvements are also planned. Measure M2, which is funded through the renewal of the half-cent local transportation sales tax, will be used to finance most of these projects, along with Gas Tax and mitigation fees. Staff will continue to pursue grant funding opportunities to secure financing for major public works projects.

The other Public Works projects can be divided into three sub-categories: streets, sewers and water. Road overlays greater than one inch in depth as well as a comprehensive sidewalk inspection and repair program make up the streets improvements under Public Works. Sewer improvements include work to replace aging or damaged lines, replacing lines for which flow is over capacity, manhole rehabilitation, and other sewer-related facilities. Water improvements include the installation of new fire hydrants, meters, valves, service lines, engine control systems, and the abandonment of side lot mains throughout the City.

Facilities

The Five-Year Facilities Maintenance Plan has been developed to ensure that the City's buildings and building systems are properly serviced and maintained on a regular basis. As with the capital improvements plans, this plan is based upon needs analyses, taking into consideration the age and condition of existing facilities and equipment. Major projects identified under this plan are compliant with the Americans With Disabilities Act.

CAPITAL IMPROVEMENTS - COMMUNITY SERVICES

Projects - Prioritized	Estimated Costs
2013-2014	
CMC Atrium Roof and Lobby	\$ 350,000
Westgrove Park Shelter	50,000
GG Gym & Aquatics Conceptual Drawings	50,000
Atlantis Play Center Playground	100,000
Garden Grove Park Fitness Equipment	85,000
Buena Clinton Youth and Family Center	150,000
Senior Center Interior Walls	15,000
Village Green Park Clock Tower	15,000
Garden Grove Park Storage for Field Area	20,000
2014-2015	
Magnolia Park Restrooms	\$ 50,000
Magnolia Park	90,000
Gymnasium at Garden Grove Park	500,000
2015-2016	
Eastgate Park	\$ 450,000
Woodbury Park	750,000
Atlantis Play Center	500,000
City Pools	100,000
2016-2017	
Garden Grove Park	\$ 2,500,000
2017-2018	
GG Gymnasium & Aquatics Center	\$ 6,000,000

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES

2013-2014

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Arterial Highway Rehabilitation Program - Residential Streets	\$ 600,000 195,000		\$ 600,000 195,000
Harbor HSIP - Median Curb Upgrade & Rehab (Westminster - Trask)	640,000 260,000		640,000 260,000
Euclid HSIP - Median Curb Upgrade & Rehab (GG Blvd. - Lampson)	500,000		500,000
Valley View HSIP - Median Curb Upgrade & Rehab (SR22 - North City Limits)	600,000		600,000
OCTA Tier 1 Median Irrigation Retrofit Projects (Acacia/Stanford/Nelson)	345,000		345,000
Cross Gutter Reconstruction	100,000		100,000
<u>STREET MAINTENANCE</u>			
Residential Overlay Program	1,300,000		1,300,000
Concrete Replacement Capital	234,000		234,000
<u>STORM DRAIN IMPROVEMENTS</u>			
Belgrave Channel Improvements		2,500,000	2,500,000
Yockey/Newland Phase II	330,000		330,000
Patterson Storm Drain		1,000,000	1,000,000
<u>TRAFFIC IMPROVEMENTS</u>			
Traffic Signal Modifications	50,000		50,000
Valley View Signal Timing Project	60,000		60,000
Harbor/Twintree - Flashing Beacon Project (High Intensity Activated Crosswalk)	100,000		100,000
Chapman/Lamplighter Traffic Signal	50,000		50,000
	<u>150,000</u>		<u>150,000</u>
Total	<u>\$ 5,514,000</u>	<u>\$ 3,500,000</u>	<u>\$ 9,014,000</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES

2014-2015

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Street Rehabilitation Various Locations	\$ 900,000	\$ 900,000	\$ 1,800,000
Citywide Median Landscape Irrigation Retrofits	200,000		200,000
Harbor/Garden Grove IIP	500,000	1,000,000	1,500,000
Harbor Blvd. Median Improvement (GG TID)	250,000	250,000	500,000
Dale/Garden Grove Blvd. IIP	1,000,000		1,000,000
Citywide Arterial Median Curb Upgrade	125,000	125,000	250,000
Local Street Improvements	100,000		100,000
<u>STREET MAINTENANCE</u>			
Sidewalk Inspection and Repair	234,206		234,206
Residential Overlay Program	1,500,000		1,500,000
Residential Sealing Program	148,597		148,597
<u>STORM DRAIN IMPROVEMENTS</u>			
Belgrave Channel Improvement		8,000,000	8,000,000
Yockey/Newland Phase 2		2,500,000	2,500,000
Orangewood Storm Drain		1,000,000	1,000,000
<u>TRAFFIC IMPROVEMENTS</u>			
Intersection Safety Improvements	50,000		50,000
Traffic Signal Modifications	120,000	80,000	200,000
New Traffic Signal	220,000		220,000
Total	<u>\$ 5,347,803</u>	<u>\$ 13,855,000</u>	<u>\$ 19,202,803</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES

2015-2016

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Street Rehabilitation Various Locations	\$ 900,000	\$ 900,000	\$ 1,800,000
Citywide Median Landscape Irrigation Retrofits	200,000		200,000
Dale/Garden Grove Blvd. IIP	750,000		750,000
Local Street Improvements	100,000		100,000
Citywide Arterial Median Curb Upgrade	125,000	125,000	250,000
<u>STREET MAINTENANCE</u>			
Sidewalk Inspection and Repair	241,232		241,232
Residential Overlay Program	1,500,000		1,500,000
Residential Sealing Program	153,055		153,055
<u>TRAFFIC IMPROVEMENTS</u>			
Intersection Safety Improvements	50,000		50,000
Traffic Signal Modifications	120,000	80,000	200,000
Traffic Signal	220,000		220,000
Total	<u>\$ 4,359,287</u>	<u>\$ 1,105,000</u>	<u>\$ 5,464,287</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES

2016-2017

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Street Rehabilitation Various Locations	\$ 945,000	\$ 945,000	\$ 1,890,000
Local Street Improvements	105,000		105,000
Citywide Arterial Median Curb Upgrade	131,250	131,250	262,500
<u>STREET MAINTENANCE</u>			
Sidewalk Inspection and Repair	248,469		248,469
Residential Overlay Program	1,500,000		1,500,000
Residential Sealing Program	157,647		157,647
<u>TRAFFIC RELATED IMPROVEMENTS</u>			
Intersection Safety Improvements	52,500		52,500
Traffic Signal Modifications	126,000	84,000	210,000
Traffic Signal	231,000		231,000
Total	<u>\$ 3,496,866</u>	<u>\$ 1,160,250</u>	<u>\$ 4,657,116</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES

2017-2018

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Street Rehabilitation Various Locations	\$ 992,250	\$ 992,250	\$ 1,984,500
Local Street Improvements	110,250		110,250
Citywide Arterial Median Curb Upgrade	137,813	137,813	275,626
<u>STREET MAINTENANCE</u>			
Sidewalk Inspection and Repair	255,923		255,923
Residential Overlay Program	1,500,000		1,500,000
Residential Sealing Program	162,376		162,376
<u>TRAFFIC IMPROVEMENTS</u>			
Intersection Safety Improvements	55,125		55,125
Traffic Signal Modifications	132,300	84,000	216,300
Traffic Signal	242,550		242,550
Total	<u>\$ 3,588,587</u>	<u>\$ 1,214,063</u>	<u>\$ 4,802,650</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
SEWER

PROJECTS	<u>CURRENT ESTIMATED COST</u>	
	NEW CAPITAL	REPLACEMENT
2013-2014		
<u>SEWER MAIN IMPROVEMENTS</u>	<u>\$ 2,167,106</u>	<u>\$ 1,559,788</u>
Total	\$ 2,167,106	\$ 1,559,788
2014-2015		
<u>SEWER MAIN IMPROVEMENTS</u>	<u>\$ 4,250,000</u>	<u>\$ 1,606,582</u>
Total	\$ 4,250,000	\$ 1,606,582
2015-2016		
<u>SEWER MAIN IMPROVEMENTS</u>	<u>\$ 3,000,000</u>	<u>\$ 1,654,779</u>
Total	\$ 3,000,000	\$ 1,654,779
2016-2017		
<u>SEWER MAIN IMPROVEMENTS</u>	<u>\$ 3,250,000</u>	<u>\$ 1,704,422</u>
Total	\$ 3,250,000	\$ 1,704,422
2017-2018		
<u>SEWER MAIN IMPROVEMENTS</u>	<u>\$ 5,000,000</u>	<u>\$ 1,755,555</u>
Total	\$ 5,000,000	\$ 1,755,555

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER

CURRENT ESTIMATED COSTS

DESCRIPTION	NEW CAPITAL	REPLACEMENT
2013-2014		
Water Services		\$ 435,805
Water Meter		1,089,513
Fire Hydrants		305,064
Main Valve		348,644
Water Main Improvements	<u>6,000,000</u>	
Total	\$ 6,000,000	\$ 2,179,026
2014-2015		
Water Services		\$ 522,966
Water Meter		1,634,270
Fire Hydrants		347,773
Main Valve		404,427
Water Main Improvements	<u>2,000,000</u>	
Total	\$ 2,000,000	\$ 2,909,436
2015-2016		
Water Services		\$ 627,560
Water Meter		2,451,404
Fire Hydrants		396,461
Main Valve		469,136
Water Main Improvements	<u>2,000,000</u>	
Total	\$ 2,000,000	\$ 3,944,561

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER

CURRENT ESTIMATED COSTS

DESCRIPTION	NEW CAPITAL	REPLACEMENT
2016-2017		
Water Services		\$ 753,071
Water Meter		3,677,107
Fire Hydrants		451,965
Main Valve		544,197
Water Main Improvements	<u>2,000,000</u>	
Total	\$ 2,000,000	\$ 5,426,340
2017-2018		
Water Services		\$ 903,686
Water Meter		5,515,660
Fire Hydrants		515,240
Main Valve		631,269
Water Main Improvements	<u>2,000,000</u>	
Total	\$ 2,000,000	\$ 7,565,855

FACILITY MAINTENANCE PLAN

PROJECT	COSTS
2013-2014	
Restroom Improvements and Carpet at Chapman Library	<u>\$ 20,000</u>
Total	\$ 20,000
2014-2015	
Restroom Improvements and Carpet at Bailey Library	<u>\$ 140,000</u>
Total	\$ 140,000
2015-2016	
Replace Gymnasium Floor	<u>\$ 200,000</u>
Total	\$ 200,000
2016-2017	
Fire Station No. 2 Improvements	<u>\$ 200,000</u>
Total	\$ 200,000
2017-2018	
Fire Station No. 7 Improvements	<u>\$ 200,000</u>
Total	\$ 200,000