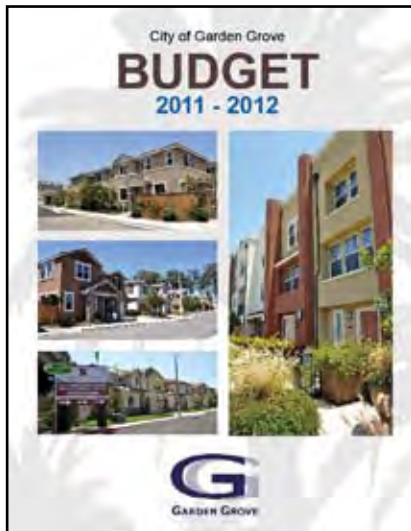


City of Garden Grove

BUDGET

2011 - 2012





About the cover.....

Garden Grove offers something more -- one of the best places to buy a home. Centrally located within one of the most recognized entertainment and sports centers in the county, Garden Grove is a mix of historic and modern, rich in culture, and even richer in community spirit. Garden Grove is considered one of the best markets in Orange County to buy a new home. Recognized developers, such as Brandywine Homes and The Olson Company offer beautiful housing communities with top-of-the line amenities and conveniences.

Pictured clockwise from top left –

Sycamore Walk by Olson Urban Housing located at Garden Grove Boulevard and West Street
Mosaic Walk by Olson Urban Housing located at Palm Street and Harbor Boulevard
Stonecourt by Brandywine Homes located at Trask Avenue and Yockey Street
Pomelo by Brandywine Homes at Fairview Street and Trask Avenue

City of Garden Grove

BUDGET

2011 - 2012

City Council

William J. Dalton
Mayor

Steven R. Jones
Mayor Pro Tem

Dina Nguyen
Council Member

Bruce A. Broadwater
Council Member

Kris Beard
Council Member

City Officials

Matthew J. Fertal
City Manager

Kingsley Okereke
Finance Director

Budget Development

Michael J. McClellan
Deborah A. Powell
Janet J. Chung

Publication

Maria Stipe
Melanie Valdes

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CITY OF GARDEN GROVE

William J. Dalton
Mayor
Steven R. Jones
Mayor Pro Tem
Dina Nguyen
Council Member
Bruce A. Broadwater
Council Member
Kris Beard
Council Member

September 2011

Garden Grove City Council
Garden Grove, CA

Honorable Mayor and Members of the City Council:

I am pleased to present the FY 2011-12 Budget for the City of Garden Grove. The Budget includes revenues and expenditures for the General and other basic funds: Agency, Water, Housing Authority, Grants, Special Assessment Districts (Main Street, Street Lighting, Parking and Tourism Improvement), Sanitary District, City-owned Mobile Home Park, and the current year Capital Improvement Program.

GENERAL ISSUES

Before discussing specific items, the following is a brief overview of the issues that apply to the budget:

- Community Vision and Guiding Principles: The FY 2011-12 budget reflects a continuing commitment to the Community Vision and Guiding Principles that were adopted by the City Council in March 2005.

Community Vision

The vision of Garden Grove is to be a safe, attractive, and economically vibrant city with an informed and involved public. We are a diverse community that promotes our unique attributes and preserves our residential character.

Guiding Principles

We commit ourselves to the betterment of the individual, the organization, and the community by fostering a spirit of trust, creativity, cooperation, integrity, empathy, respect, and quality service to all.

- Economic Condition: Recent reports and economic indicators suggest the state and national economies have improved since the staggering downturn in late 2008 through early 2010; however concerns remain. The pace of the recovery is

still very uncertain. Forecasts suggest a slow recovery through FY 2012-13 and a better outlook thereafter. After ending 2010 with some momentum, positive economic signs continued during the early months of 2011. In California, labor market conditions started to improve, industrial output rose and exports posted gains during the first quarter of the year. However, weak housing markets, depressed construction activity and public sector fiscal problems continued to dampen economic growth.

Since the economic downturn began, the City experienced dramatic drop-offs in revenues (i.e., sales tax, property tax, hotel tax, business tax, interest and building permits) creating a serious structural budget deficit. FY 2011 ongoing revenues reflect a modest recovery in several revenue classes from the recession's deep trough in FY 2009-10. Sales tax revenue is projected at \$17 million, a \$1.9 million increase from the current fiscal year budget. Despite this positive trend, sales tax revenue is still 16% below its peak in FY 2007-08.

Total hotel tax revenue is budgeted at \$12.2 million, slightly higher than the current fiscal year's adopted budget; however it is still notably below its peak in FY 2007-08. General Fund property tax remains depressed, budgeted at \$11.5 million, 9% below its high point in FY 2008-09. Revenue from building permits and other fees remains down over 50% from several years prior and interest revenue has declined over 200% due to low interest rates.

In Fall 2008, as the economy began to decline, immediate measures were implemented within the City organization to bring spending in line with falling revenues. These measures included a freeze on hiring, lock-down on expenditures (e.g., vehicle/equipment purchases, building improvements, travel, conferences, various contractual and commodity items), and the development of a 3-Year Financial/Budget Implementation Plan. The 3-Year Plan outlines the City's budget cost reduction and revenue strategies designed to ride out the economic recession, and bring the City's structural budget deficit under control.

The 3-Year Budget Implementation Plan includes temporary and permanent cost reduction initiatives, economic development and revenue generation priorities, and the use of reserves to be implemented over three fiscal years. All revenues and expenditures are being closely monitored and appropriate adjustments will continue to be made to ensure the City's financial health and stability. The third year of the 3-Year Plan is reflected in the FY 2011-12 budget.

- **Balanced Budget:** The FY 2011-12 budget is balanced and includes all currently provided basic services. The basic operating budget of \$91.2 million and capital budget of \$6.1 million was balanced using \$9 million in reserves; a variety of smaller transfers into the General Fund to reimburse it for services provided to other funds and a total of \$6.8 million in cost reduction initiatives.

FY 2011-12 BASIC FUND BUDGET

The FY 2011-12 budget reflects the City's established priorities and maintains core services while responding to the impacts of the current economic climate on the City's financial position. Combining established priorities with the annual financial plan enables us to direct our resources toward those programs, projects and activities with the greatest potential for achieving the City's vision.

The use of \$9 million in reserves; a variety of smaller transfers into the General Fund to reimburse it for services provided to other funds and various one-time and ongoing expenditure reductions/deferrals has facilitated the balancing of the FY 2011-12 budget. As a result of these measures, the budget provides for:

- Requisite operational funding for Public Safety programs
- Reasonable Public Works operations to effectively maintain City infrastructure
- Requisite funding for all City operations including necessary inflation adjustments
- A 2% cost of living adjustment (COLA) for all employee groups, and
- Sufficient funding of increased PERS costs

The budget also reflects the following cost savings initiatives:

- Elimination/defunding of 40 vacant positions, including early retirements
- Continued hiring freeze/forced labor lapse
- Cut contractual and other expenditures
- Deferred items (e.g., vehicle and equipment purchases, building improvements)

Maintaining the strategies outlined in the City's 3-Year Budget Implementation Plan, along with the implementation of appropriate additional adjustments as necessary, has allowed the City to weather these uncertain economic times while continuing to provide quality services and maintain fiscal strength.

NON-BASIC FUND BUDGETS

Water: The FY 2011-12 Water Services budget totals \$29.9 million and provides for the production and delivery of water throughout the City, replacement and refurbishment of water related infrastructure and equipment as needed, and the construction of new or enhanced water services necessitated by new development and existing infrastructural deficiencies. The adoption of a Water Financial Plan and new water rates in June 2007 enabled the presented FY 2011-12 balanced budget. Resources are allocated within the budget to continue the implementation of the Water Financial and Capital Plan including replacing defective components of the water system, design of a transmission main to supplement water supply on the west side of the City, replacement of the natural gas engine at west Garden Grove Reservoir, improvements for Well No. 19 and completion of Well No. 31 design and start of construction.

Agency for Community Development: The City is proceeding with its goal of improving and revitalizing all segments of the Garden Grove community. The Agency for Community Development is the primary vehicle for these efforts. Goals for the Agency's activities this year include continuing to implement the International West Master Plan; assisting in the development and expansion of new hotels, with focus on expansion of the Embassy Suites Hotel; continuing to implement the Disposition and Development Agreement (DDA) for the McWhinney Water Park Hotel on the west side of Harbor Boulevard; continuing to implement the DDA with Kam Sang Company for a commercial/residential mixed-use project for the Brookhurst Triangle; implementing the DDA with Land and Design, Inc. for the development of three hotels, restaurants and an associated parking structure at the northeast corner of Harbor Boulevard and Twintree Lane; and continuing to implement the DDA with Century Village Group for the development of 53 town homes for the Century Triangle. The total FY 2011-12 Agency budget of \$38 million includes the Community Project Area, Buena Clinton and Housing Set-Aside.

Housing Authority: The Housing Authority, which provides rental assistance to about 2,337 families, has continued to maintain a high lease-up rate. The goals of 2011-12 include maximizing the Authority's resources to assist those in need, including coordination with other City departments, County agencies, and community non-profit organizations. The FY 2011-12 Housing Authority Budget totals \$31 million.

Garden Grove Sanitary District: The District provides trash collection and sewer services to all of Garden Grove. In addition, the District provides sewer services to a small adjacent area of unincorporated land. The Sanitary District is funded sufficiently through its own property taxes and user fees revised in FY 2005-06. The total FY 2011-12 budget for Solid Waste is \$3.4 million, which provides for the cost of the service contract with Garden Grove Disposal, administration, and operating and landfill reserves. The Sewer budget for the 2011-12 fiscal year amounts to \$10.8 million, and provides for service main improvements and replacements, and other services consistent with the adopted 2006 financial and systems renovation plan.

SUMMARY

California, along with the rest of the nation, is continuing to emerge from the most severe economic downturn since the Great Depression. As the recession took hold, City revenues (i.e., sales tax, property tax, hotel tax, business tax, interest and building permits) dropped sharply creating a serious structural budget deficit. Although recent reports and economic indicators suggest the state and national economies have improved since the staggering downturn, the pace of the recovery has been slow and uneven.

The City's sales tax and hotel tax revenues have improved; however, they are still well below their peak in FY 2007-08, other revenue sources remain depressed and the City continues to experience a structural budget deficit. To address this challenge, a 3-Year Budget Implementation Plan was implemented at the onset of the recession to ensure

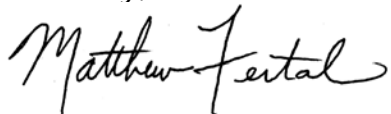
the financial stability of the organization. The 3-Year Plan focuses on an array of cost reduction initiatives, revenue generating priorities, and the use of fiscal reserves to close the gap between revenues and expenditures and balance the City's budget.

The FY 2011-12 budget reflects implementation of the third year of the 3-Year Budget Implementation Plan, including \$6.8 million in cost reduction initiatives, the use of \$9 million in reserves and a variety of smaller transfers into the General Fund to reimburse it for services provided to other funds. Addressing the situation over a three-year approach, has allowed the City to preserve core services to the community, while also helping the City Council achieve goals for public safety, improved transportation infrastructure, park improvements and enhanced long-term financial stability.

As Garden Grove moves past the recent economic downturn, our future success will depend not only on expenditure reductions but also on the acceleration of economic growth to help close the budget gap caused by the recession. We are encouraged by the economic indicators that are beginning to point toward improvement, however growth in City revenues has been slow and remains flat in many categories.

The recession has required our entire organization to focus its talents on balancing the budget while preserving core services. I am extremely proud of the hard work and creativity of our staff over the past three years to continue to provide our residents with the quality services they expect and deserve. With the dedication of our employees, the City Council's visionary leadership and prudent fiscal management, I am confident Garden Grove is well positioned to build an even greater future for our community. On behalf of our talented and dedicated workforce, I am pleased to present the FY 2011-12 budget.

Sincerely,

A handwritten signature in black ink that reads "Matthew Fertal". The signature is written in a cursive, flowing style.

MATTHEW J. FERTAL
City Manager

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Organizational Mission, Vision, Guiding Principles and Goals

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ORGANIZATIONAL MISSION, VISION, AND GUIDING PRINCIPLES

Mission Statement

The mission of the City of Garden Grove is to provide responsible leadership and quality services as we promote safety, cultural harmony, and life enrichment.

The City's Mission Statement was developed by employees and ratified by the City Council in 1995. It is designed to reflect our purpose.

Vision Statement

The vision of Garden Grove is to be a safe, attractive, and economically vibrant city with an informed and involved public. We are a diverse community that preserves our residential character.

In 2004, the Garden Grove City Council authorized a community study to determine what issues were most important to Garden Grove residents. Over the following year-and-a-half, opinions were gathered through focus groups, surveys, an open house, and a community forum. The results were developed into a Community Vision Statement, Guiding Principles, and Strategic Goals, which were approved in March 2005 by the City Council.

Guiding Principles

We commit ourselves to the betterment of the individual, the organization, and the community, by fostering a spirit of trust, creativity, cooperation, integrity, empathy, respect, and quality service to all.

The City Manager, Department Directors, Division Managers, and City Council developed Guiding Principles to shape the way we conduct our business of serving the community. The Guiding Principles were approved by the Garden Grove City Council in March 2005.

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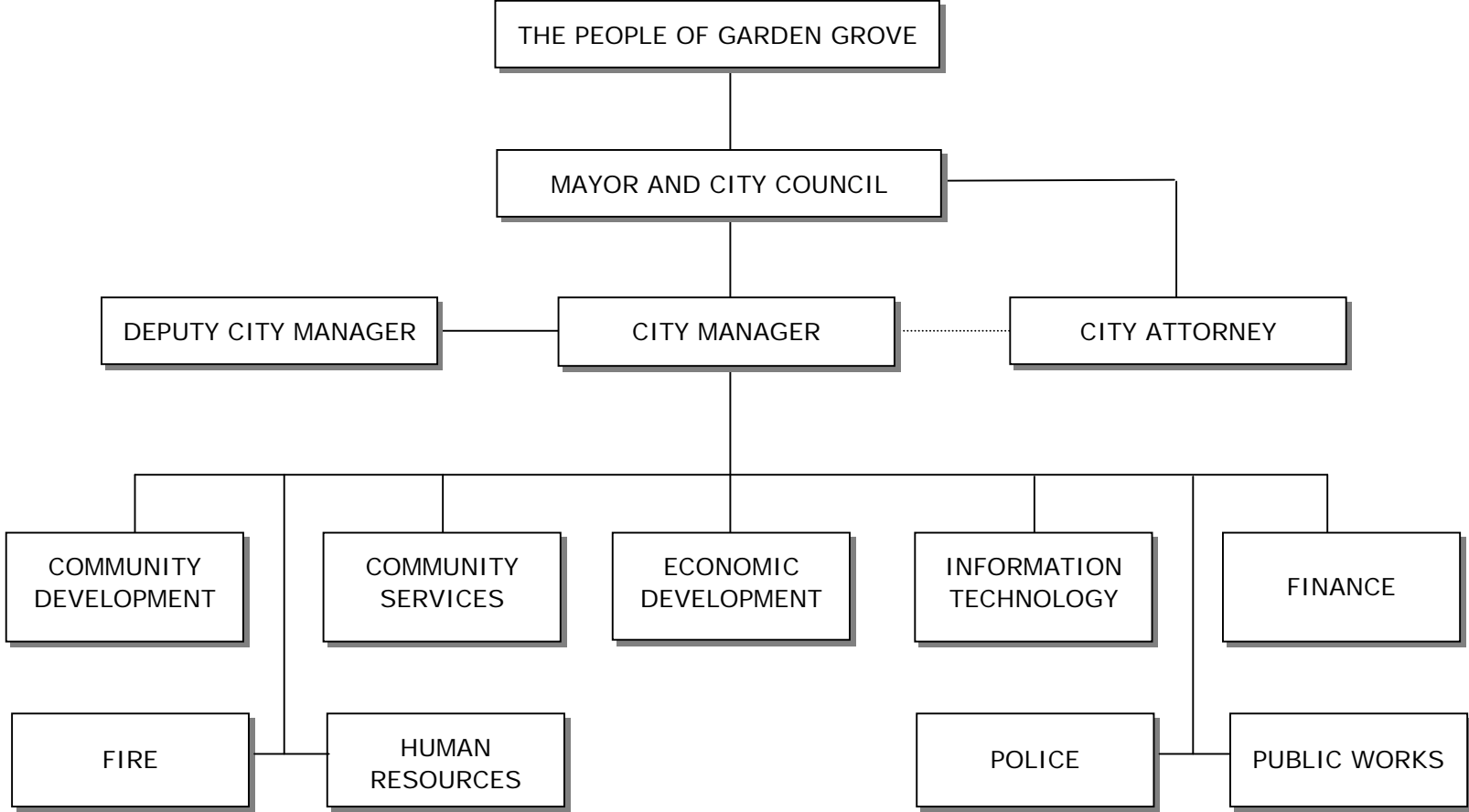
Organizational Goals

Goals help us achieve the vision and mission of the City of Garden Grove. In addition to the goals articulated in each department's budget, the City Manager, Department Directors, and Division Managers, based upon direction from the City Council, have established the following organizational goals.

1. Pursue opportunities for enhanced economic development and financial stability, including attracting and retaining a prosperous business community.
2. Implement the third year of the three-year budget implementation plan to increase organizational efficiency and revenues.
3. Maintain an effective community outreach program that promotes the City's business and customer friendly services.
4. Implement the first phase of the Public Safety Master Plan.
5. Develop an updated Strategic Plan that will provide direction for the City over the next five years.
6. Maintain the City workforce as a highly-skilled, creative, cooperative, trusting team.

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City of Garden Grove



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Budget Summaries

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**REVENUE SUMMARY
(IN THOUSANDS OF DOLLARS)**

	2009-10 (Actual)	2010-11 (Budget)	2010-11 (Projected)	2011-12 (Budget)
<u>BASIC CITY REVENUE FUNDS</u>				
<u>GENERAL PURPOSE FUNDS</u>				
Sales Tax	\$ 14,076	\$ 15,100	\$ 16,200	\$ 17,000
Property Tax				
- General	11,954	11,200	11,200	11,500
- Paramedics	2,588	5,700	5,700	5,800
Property Transfer Tax	346	350	350	360
Motor Vehicle Tax	13,519	12,600	13,000	13,000
Franchises	2,485	2,200	2,200	2,200
Bldg. Permits & Other Fees	1,610	1,000	1,200	1,450
Deferred Municipal Support	5,005	4,847	4,847	4,553
Hotel Visitors Tax	8,283	9,700	10,000	10,100
Business Tax	2,185	2,100	2,100	2,100
Other Income	2,947	2,815	2,815	2,855
Traffic Fines	1,026	850	850	850
Parking Fines	966	1,010	1,010	1,010
Reimbursement Agreement	240	240	240	1,945
Interest	1,363	1,100	500	400
Grant OH Support	62	53	53	54
Street Repair/Loan Payback	2,700	3,200	3,200	1,850
Sports Facility Income	96	70	100	100
Land Sales	0	2,300	2,300	0
Total General Purpose Fund	<u>71,451</u>	<u>76,435</u>	<u>77,865</u>	<u>77,127</u>
<u>MISCELLANEOUS FUNDS</u>				
Gas Tax 2106/2107	2,029	1,800	1,800	1,800
Gas Tax 2105	1,205	1,000	1,000	1,300
Gas Tax 2103	1,582	1,467	2,268	1,700
Golf Course Operations	541	550	550	550
City Partnerships	N/A	N/A	N/A	N/A
Hotel Visitors Tax Sharing	1,912	1,540	1,540	2,100
	667	600	600	600
Police Seizure	75	20	20	20
Traffic Offender Impound Fees	198	50	200	50
Red Light Enforcement	924	750	750	750
Certificate Of Participation	0	N/A	N/A	N/A
Total Miscellaneous Funds	<u>9,133</u>	<u>7,777</u>	<u>8,728</u>	<u>8,870</u>
TOTAL BASIC OPERATIONAL REVENUE	80,584	84,212	86,593	85,997
<u>CONSTRUCTION FUNDS (CAPITAL)</u>				
State Bonds Prop. 1B AB 1266	3,869	500	850	100
Cultural Arts	42	50	50	50
Park Fees	350	50	300	50
Drainage Fees	69	75	75	75
Traffic Mitigation Fees	4	250	250	250
Measure M (Reclassified)	2,030	1,529	1,529	28
Measure M-2	N/A	N/A	N/A	2,200
Development Agreement Fees	475	200	200	200
Total Construction Funds (Capital)	<u>6,839</u>	<u>2,654</u>	<u>3,254</u>	<u>2,953</u>
TOTAL BASIC CITY FUNDS	<u>\$ 87,423</u>	<u>\$ 86,866</u>	<u>\$ 89,847</u>	<u>\$ 88,950</u>

**REVENUE SUMMARY
(IN THOUSANDS OF DOLLARS)**

	2009-10 (Actual)	2010-11 (Budget)	2010-11 (Projected)	2011-12 (Budget)
<u>GRANT REVENUE FUNDS</u>				
Public Safety/Augmentation	\$ 641	\$ 520	\$ 500	\$ 575
CDBG/Home/ADDI/ESG	6,876	4,612	3,540	3,475
Misc. Operational Grants	1,680	1,110	2,052	2,004
Misc. Capital Grants	<u>8,469</u>	<u>6,988</u>	<u>4,708</u>	<u>4,885</u>
TOTAL GRANT FUNDS	\$ 17,666	\$ 13,230	\$ 10,800	\$ 10,939
<u>MOBILE HOME PARK FUNDS</u>				
Emerald Isle MHP	975	911	0	0
Bahia Village MHP	1,809	1,663	13,519	0
Travel Country RV	<u>386</u>	<u>365</u>	<u>308</u>	<u>342</u>
TOTAL MOBILE HOME PARK FUNDS	3,170	2,939	13,827	342
<u>SPECIAL ASSESSMENT FUNDS</u>				
Street Lighting	1,350	1,321	1,343	1,320
Main Street	33	33	29	27
Park Maintenance	707	700	700	700
GG Tourist Improvement District	<u>0</u>	<u>0</u>	<u>1,018</u>	<u>1,680</u>
TOTAL SPECIAL ASSESSMENTS	2,090	2,054	3,090	3,727
<u>WATER ENTERPRISE FUNDS</u>				
Water Revenue	<u>29,315</u>	<u>34,497</u>	<u>34,497</u>	<u>30,824</u>
TOTAL WATER FUNDS	29,315	34,497	34,497	30,824
<u>AGENCY FUNDS</u>				
Redevelopment Fund-81	4,164	3,855	4,354	3,310
Agency Special Fund-81	21,122	20,200	19,500	21,340
Redev./Buena Clinton	52	25	20	20
Agency Spec./Buena Clinton	414	440	500	500
Housing Set Aside	5,989	6,315	8,155	6,590
RDA UBOC Intrim Loan - 011	0	0	0	0
2008 Katella Note - 012	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL AGENCY FUNDS	31,741	30,835	32,529	31,760
<u>CABLE CORPORATION FUNDS</u>				
Garden Grove Cable Corporation	<u>110</u>	<u>105</u>	<u>116</u>	<u>105</u>
TOTAL CABLE CORPORATION FUNDS	110	105	116	105

**REVENUE SUMMARY
(IN THOUSANDS OF DOLLARS)**

	2009-10 (Actual)	2010-11 (Budget)	2010-11 (Projected)	2011-12 (Budget)
<u>HOUSING AUTHORITY FUNDS</u>				
Housing Authority	<u>28,355</u>	<u>26,693</u>	<u>29,944</u>	<u>31,296</u>
TOTAL HOUSING AUTHORITY FUNDS	28,355	26,693	29,944	31,296
<u>SEWER FUNDS</u>				
GGSD/Sewer - Operations	9,246	9,751	9,751	10,014
GGSD/Sewer - Capital	2,606	0	0	0
GGSD/Sewer - Replacement	46	0	0	0
Cert. Of Part./Series A-2006	93	0	0	0
Sewer Fees	<u>20</u>	<u>222</u>	<u>222</u>	<u>228</u>
TOTAL SEWER FUNDS	12,011	9,973	9,973	10,242
<u>SOLID WASTE FUNDS</u>				
GGSD/Solid Waste - Operations	7,862	1,823	1,823	3,130
GGSD/Golf Range	<u>3</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL SOLID WASTE FUNDS	7,865	1,823	1,823	3,130
TOTAL ALL FUNDS	<u><u>\$ 219,746</u></u>	<u><u>\$ 209,015</u></u>	<u><u>\$ 226,446</u></u>	<u><u>\$ 211,315</u></u>

FY 2011-12

ADOPTED DEPARTMENTAL OPERATIONAL BUDGETS
DEPARTMENT SUMMARY AND PRIOR YEAR COMPARISON (\$000)

DEPARTMENTS	FY 10-11 (BUDGET)①②	FY 11-12 (ADOPTED)①③
Fire	\$ 18,828.1	\$ 19,937.0
Police	<u>43,088.1</u>	<u>45,001.6</u>
Subtotal Public Safety	\$ 61,916.2	\$ 64,938.6
City Manager	1,695.5	1,569.1
Finance	3,452.7	3,665.8
Community Development	35,470.8	39,827.9
Public Works	54,149.6	52,655.8
Community Services	5,220.4	5,193.4
City Attorney	753.8	758.3
Human Resources	1,166.5	1,328.2
Economic Development	27,004.4	27,796.7
Information Technology	<u>693.5</u>	<u>730.2</u>
Subtotal Other	\$ 129,607.2	\$ 133,525.4
CITY TOTAL	<u>\$ 191,523.4</u>	<u>\$ 198,464.0</u>

① Excludes Capital Projects

② Excludes Basic Services - Tenth Year Depreciation of the City's Infrastructure.

③ Excludes Basic Services - Eleventh Year Depreciation of the City's Infrastructure.

FY 2011-12
 BASIC SERVICES BUDGET (\$000)
 ADOPTED SOURCES AND USES OF FUNDS

FUNDS AVAILABLE

Beginning Fund Balances		\$ 6,363.0
Use of the General Fund Contingency Reserve		3,000.0
Transfer from the Development Agreement Fee Fund		1,000.0
Transfer from the Golf Course Fund		600.0
Transfer from the Vehicle Replacement Fund		1,000.0
Transfer from the PERS Rate Stabilization Reserve		4,000.0
Transfer from the Insurance Fund		100.0
Transfer from the Deposits Trust Fund - Senior Center		11.4
Transfer from Tourism Improvement District		52.5
Transfer to Agency from Hotel Visitors Tax		(2,100.0)
Estimated FY 11-12 Revenue		
General Fund*	\$ 77,126.9	
Gasoline Tax	3,100.0	
Other Oper. Revenue	<u>8,723.0</u>	
 Total Estimated Revenue		 <u>88,949.9</u>
 TOTAL ESTIMATED FUNDS AVAILABLE		 \$ 102,976.8

EXPENDITURES

Public Safety Services	\$ (63,913.2)	
Other Basic Services	<u>(27,299.3)</u>	
Subtotal Operational		\$ (91,212.5)
 Capital Projects		 (6,128.0)
Retired Medical Reserve		0.0
Contingency Reserve		<u>0.0</u>
 Total Estimated Expenditures		 \$ (97,340.5)
 Basic Funds Balance (Gross)		 5,636.3
Less: Restricted Funds Balance		(5,594.2)
 <u>BALANCE GENERAL FUND</u>		 <u>\$ 42.1</u>
 <u>ELEVENTH YEAR DEPRECIATION OF THE CITY'S INFRASTRUCTURE</u>		 (10,439.5)
<u>NOT FUNDED</u>		
 <u>NET BALANCE GENERAL FUND</u>		 <u>\$ (10,397.4)</u>

* The General Fund was required to transfer \$293.0 to the Self Supporting Recreation Fund.

FY 2011-12

ADOPTED OPERATIONAL BUDGETS BY DEPARTMENT*

DEPARTMENT SUMMARIES (\$000)

ADOPTED FY 11-12	Fire	Police	Subtotal Public Safety	City Manager	Finance	Community Development	Public Works	Community Services	City Attorney	Human Resources	Economic Development	Information Technology	Subtotal Other	City Totals
TOTAL	\$ 19,937.0	\$ 45,001.6	\$ 64,938.6	\$ 1,569.1	\$ 3,665.8	\$ 39,827.9	\$ 52,655.8	\$ 5,193.4	\$ 758.3	\$ 1,328.2	\$ 27,796.7	\$ 730.2	\$ 133,525.4	\$ 198,464.0
Basic Services	19,778.6	44,134.6	63,913.2	1,205.7	1,960.4	3,387.7	13,849.5	4,297.2	758.3	1,052.2	73.3	715.0	\$ 27,299.3	\$ 91,212.5
Grant Services	158.4	724.2	882.6	0.0	0.0	4,164.4	100.4	753.2	0.0	215.5	0.0	6.1	\$ 5,239.6	\$ 6,122.2
Mobile Home Park	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	404.1	0.0	\$ 404.1	\$ 404.1
Special Assessments	0.0	0.0	0.0	16.3	0.0	0.0	2,057.2	0.0	0.0	0.0	2,000.0	0.0	\$ 4,073.5	\$ 4,073.5
Water Services	0.0	0.0	0.0	46.4	909.8	27.5	26,959.9	11.5	0.0	22.8	55.7	4.6	\$ 28,038.2	\$ 28,038.2
Agency Services	0.0	142.8	142.8	224.0	53.5	1,015.2	102.9	15.0	0.0	18.9	25,263.6	4.0	\$ 26,697.1	\$ 26,839.9
Cable Services	0.0	0.0	0.0	0.0	0.0	0.0	0.0	105.0	0.0	0.0	0.0	0.0	\$ 105.0	\$ 105.0
Housing Services	0.0	0.0	0.0	9.1	53.5	31,233.1	0.0	0.0	0.0	0.0	0.0	0.5	\$ 31,296.2	\$ 31,296.2
Sewer Services	0.0	0.0	0.0	47.7	305.4	0.0	7,236.2	5.7	0.0	18.8	0.0	0.0	\$ 7,613.8	\$ 7,613.8
Refuse Services	0.0	0.0	0.0	19.9	383.2	0.0	2,349.7	5.8	0.0	0.0	0.0	0.0	\$ 2,758.6	\$ 2,758.6

* Excludes Capital Projects

**FY 2011-12
ELEVENTH YEAR DEPRECIATION
OF CITY'S INFRASTRUCTURE
DETAIL (\$000)**

Furniture/Equipment	\$ 359.4
Streets	7,418.2
Storm Drain System	1,380.3
Buildings/Park Assets	<u>1,281.6</u>
TOTAL ELEVENTH YEAR DEPRECIATION	<u><u>\$ 10,439.5</u></u>

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Departmental Budgets

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INTRODUCTION

DEPARTMENTAL BUDGETS

This section contains the individual budgets for each City department. Each section contains the following information:

- Mission and Goals - A general statement of the mission for the department and a list of specific goals for the year, which go beyond the department's basic, day-to-day operations.

- Organization Chart - A chart showing the general structure of the department, including the number of authorized personnel.

- Budget Detail - A listing of departmental divisions, including sources of funding and expenditures.

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CITY MANAGER'S OFFICE

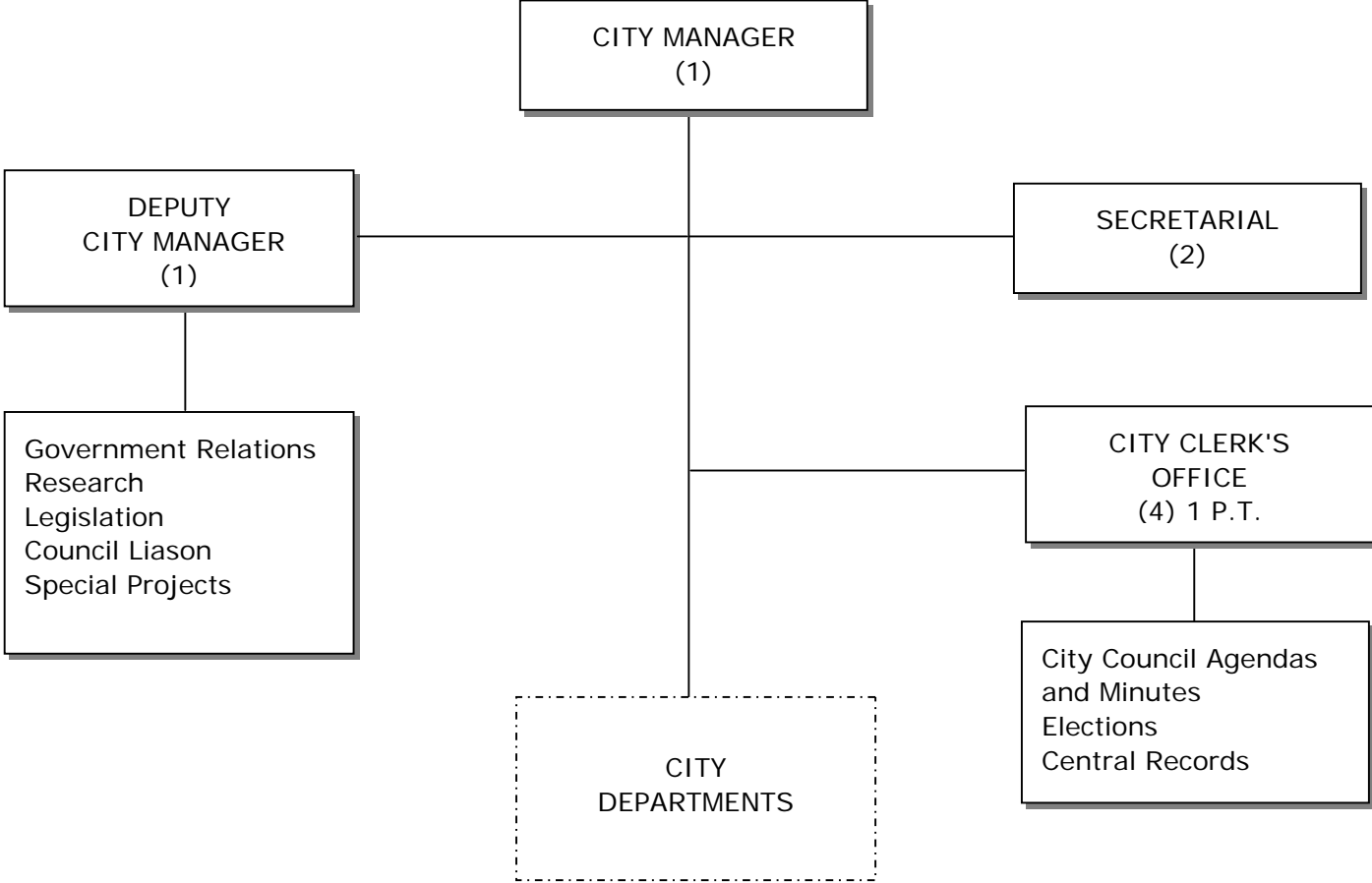
MISSION

The mission of the City Manager's Office is to assist the City Council in establishing community goals and policies and provide leadership and direction in the administration of all City departments and services.

2011-12 GOALS

1. Carry out the policies and priorities established by the City Council in an effort to enhance the quality of life in Garden Grove.
2. Take the lead to assist City departments in identifying and completing organizational key projects.
3. Effectively oversee implementation of the third year of the three-year budget implementation plan to increase organizational efficiency and revenues.
4. Coordinate all City departments to focus efforts toward economic development, including the Brookhurst Triangle, International West McWhinney Water Park Hotel Development and Hotel Site C on Harbor Boulevard (south of Target).
5. Work with City departments to develop an updated Strategic Plan for the City.
6. Pursue local, state and federal funding to augment City resources with specific emphasis on federal Economic Development Administration (EDA) funding for Harbor Boulevard.
7. Maintain ongoing programs for customer service excellence and employee professional development.
8. Continue to provide responsive assistance to citizen/public inquiries and concerns.

City Manager's Office



Total Number of Employees - 9
Full Time - 8
Part Time - 1

CITY MANAGER

		Total 11-12	Funding Source	Basic Services 11-12	Grant Services 11-12	Mobile Home Parks Services 11-12	Special Assessment Services 11-12	Water Services 11-12	Agency Services 11-12	Cable Services 11-12	Housing Services 11-12	Sewer Services 11-12	Refuse Services 11-12
<u>DIVISIONS</u>													
City Council													
0010	City Council	115.2	Redevelop/Hsg./ Sewer/Refuse	98.0					4.4		3.3	0.5	9.0
0011	Council Support	80.4		80.4									
0012	Council Contingency	37.0		37.0									
	Division Total	<u>232.6</u>		<u>215.4</u>				<u>4.4</u>		<u>3.3</u>	<u>0.5</u>	<u>9.0</u>	
<u>Detail for Division:</u>													
	Labor	112.4		95.2				4.4		3.3	0.5	9.0	
	Contractual Services	74.8		74.8									
	Commodities	18.4		18.4									
	Other	27.0		27.0									
	Capital Outlay												
	Division Total	<u>232.6</u>		<u>215.4</u>				<u>4.4</u>		<u>3.3</u>	<u>0.5</u>	<u>9.0</u>	
City Manager													
0020	Management	312.1	Redevelop/St. Ltg.	132.6			16.3		163.2				
0021	Operations	235.6	Redevelop/Hsg/ Sewer/Refuse	208.5					9.6		5.8	0.8	10.9
0022	City Mgr. Projects	22.5	Redevelop	22.0					0.5				
0023	Research/Legislation	272.2	Redevelop/HSA/ Sewer/Water	133.1				46.4	46.4			46.3	
0024	Treasurer	1.0		1.0									
0026	Customer Sv. Support	10.2		10.2									
	Division Total	<u>853.6</u>		<u>507.4</u>			<u>16.3</u>	<u>46.4</u>	<u>219.7</u>		<u>5.8</u>	<u>47.1</u>	<u>10.9</u>
<u>Detail for Division:</u>													
	Labor	702.1		358.4			16.3	46.4	217.2		5.8	47.1	10.9
	Contractual Services	101.6		99.6					2.0				
	Commodities	11.2		10.7					0.5				
	Other	38.7		38.7									
	Capital Outlay												
	Division Total	<u>853.6</u>		<u>507.4</u>			<u>16.3</u>	<u>46.4</u>	<u>219.7</u>		<u>5.8</u>	<u>47.1</u>	<u>10.9</u>
City Clerk													
0040	City Clerk	237.0		237.0									
0041	Central Records	224.3		224.3									
0042	Elections/Voter Assist.	21.6		21.6									
	Division Total	<u>482.9</u>		<u>482.9</u>									
<u>Detail for Division:</u>													
	Labor	407.4		407.4									
	Contractual Services	38.4		38.4									
	Commodities	4.4		4.4									
	Other	32.7		32.7									
	Capital Outlay												
	Division Total	<u>482.9</u>		<u>482.9</u>									

CITY MANAGER

	Total 11-12	Funding Source	Basic Services 11-12	Grant Services 11-12	Mobile Home Parks Services 11-12	Special Assessment Services 11-12	Water Services 11-12	Agency Services 11-12	Cable Services 11-12	Housing Services 11-12	Sewer Services 11-12	Refuse Services 11-12
<u>TOTAL FOR DEPARTMENT:</u>												
LABOR	1,222.0		861.1			16.3	46.4	221.5		9.1	47.7	19.9
CONTRACTUAL SERVICES	214.7		212.7					2.0				
COMMODITIES	34.0		33.5					0.5				
OTHER	98.4		98.4									
CAPITAL OUTLAY												
TOTAL DEPARTMENT	<u>1,569.1</u>		<u>1,205.7</u>			<u>16.3</u>	<u>46.4</u>	<u>224.0</u>		<u>9.1</u>	<u>47.7</u>	<u>19.9</u>

AUTHORIZED POSITIONS FOR DEPARTMENT:

City Manager	1
Deputy City Manager	1
City Clerk	1
Admin. Secretary	1
Deputy City Clerk	1
Senior Admin. Aide	1
Principal Office Assistant	2
TOTAL POSITIONS	<u>8</u>

COMMUNITY DEVELOPMENT DEPARTMENT

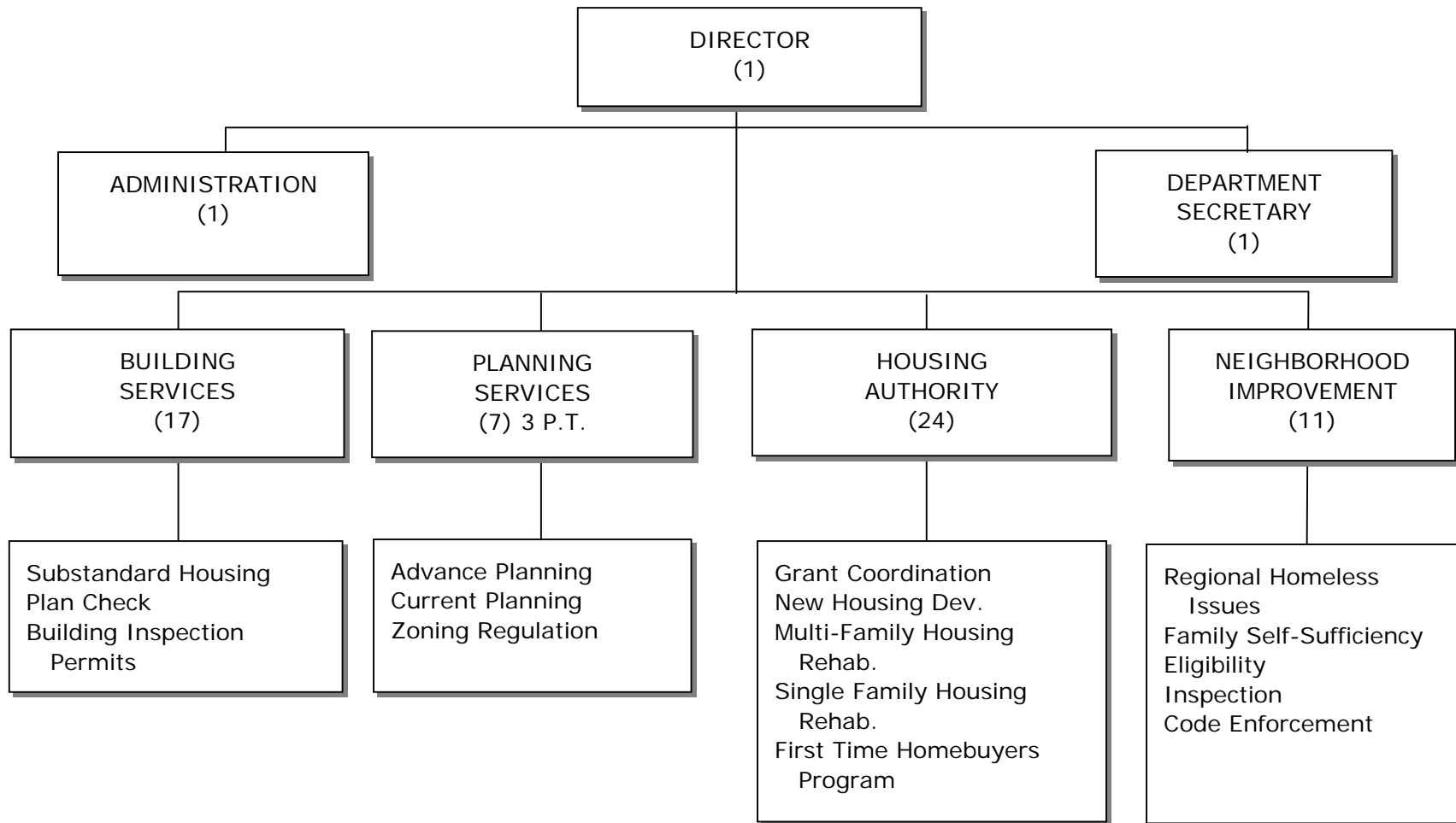
MISSION

Providing Quality Services Through Creativity and Collaboration.

2011-12 GOALS

1. Continue to develop a draft Mixed Use Zone that will serve as a basis for all other mixed-use zones, including the Civic Center.
2. Continue working with developers to carryout entitlements for the Brookhurst Triangle, the Water Park Hotel, Century Triangle, and the Fairview Project.
3. Redesign the Planning Division applications and handouts to enhance their ease of use, and provide internet access to all forms from the Planning webpage.
4. Fully integrate Code Enforcement with Neighborhood Improvement.
5. Continue the implementation of all new programs and projects funded with the City's allocation of American Recovery and Reinvestment Act funds.
6. Focus on providing quality services to the community.
7. Outreach to the community and other city departments to inform them of the Housing Authority goals, functions and procedures.
8. Maximize opportunities for additional federal funding for the Housing Authority by maintaining its designation as a "High Performance Agency."
9. Continue to reach out to the community and internally to better inform them of the goals, functions, and procedures of the Building Division.
10. Improve customer service by updating Building forms and procedures.
11. Increase opportunities for group social activities with department staff that will enhance employee morale.

Community Development



Total Number of Employees - 65
 Full Time - 62
 Part Time - 3

COMMUNITY DEVELOPMENT

		Total 11-12	Funding Source	Basic Services 11-12	Grant Services 11-12	Mobile Home Parks Services 11-12	Special Assessment Services 11-12	Water Services 11-12	Agency Services 11-12	Cable Services 11-12	Housing Services 11-12	Sewer Services 11-12	Refuse Services 11-12
<u>DIVISIONS</u>													
Community Development Mgmt.													
2000	Comm. Dev. Mgmt.	479.3	HSA/Housing/Redevelop	183.2					189.2		106.9		
	Division Total	479.3		183.2					189.2		106.9		
<u>Detail for Division:</u>													
	Labor	338.9		86.1					145.9		106.9		
	Contractual Services	1.2		0.2					1.0				
	Commodities												
	Other	139.2		96.9					42.3				
	Capital Outlay												
	Division Total	479.3		183.2					189.2		106.9		
Building Services													
2100	Building Services Mgmt.	235.1		235.1									
2140	Building Abatement	130.4		130.4									
2142	Bldg Abatement CDBG	339.7	CDBG		339.7								
2160	Plan Check/Permits	1,106.5	Water	1,079.0				27.5					
2180	Inspection/General	517.7		517.7									
	Division Total	2,329.4		1,962.2	339.7			27.5					
<u>Detail for Division:</u>													
	Labor	1,471.5		1,104.3	339.7			27.5					
	Contractual Services	687.1		687.1									
	Commodities	25.4		25.4									
	Other	145.4		145.4									
	Capital Outlay												
	Division Total	2,329.4		1,962.2	339.7			27.5					
Planning Services													
2300	Planning Commission	6.3		6.3									
2302	Current Planning	425.5		425.5									
2306	Advance Planning	215.7	AQMD	200.3	15.4								
2308	Planning Management	278.7		278.7									
	Division Total	926.2		910.8	15.4								
<u>Detail for Division:</u>													
	Labor	821.8		806.4	15.4								
	Contractual Services	31.0		31.0									
	Commodities	17.8		17.8									
	Other	55.6		55.6									
	Capital Outlay												
	Division Total	926.2		910.8	15.4								

COMMUNITY DEVELOPMENT

		Total	Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		11-12	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
Funding Source		11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12
Neighborhood Improvement												
2700	CDBG Adm./Plan	400.5		400.5								
2702	Code Enforcement	331.5	331.5									
2703	Code Enf. Set Aside	326.0						326.0				
2711	Homeless Prev. Admin	16.1				16.1						
2714	HOME Admin.	100.1				100.1						
2730	Fair Housing Serv.	34.9				34.9						
2732	Sr Hm Imp Grant Prg	50.0				50.0						
2733	Comm Senior Serv	25.6				25.6						
2740	CDBG Indirect	33.4				33.4						
2805	Thomas House Shelter	50.0				50.0						
2806	Lead Paint Testing	14.4				14.4						
2810	Mobile Home Rehab	150.0						150.0				
2813	Emer. Hm Improv Loan	50.0						50.0				
2818	Multi-Fam Acq/Rehab	901.1				901.1						
2828	Acacia Ctr. Rehab.	35.0				35.0						
2829	Sec. 108 Repayment	1,084.4				1,084.4						
2854	Single Family Rehab	250.0						250.0				
2859	Sr. Home Improv Grant	50.0						50.0				
2860	Calhome Mortg. Assis.	600.0				600.0						
2861	Calhome Rehab. Loan	400.0				400.0						
2874	ESG Admin.	5.7				5.7						
2876	ESG Women Trans. Ctr.	35.6				35.6						
2877	Interval House Crisis	17.5				17.5						
2878	HOPE	5.0				5.0						
	Division Total	4,966.8	331.5	3,809.3				826.0				
<u>Detail for Division:</u>												
	Labor	1,006.0	237.5	442.5				326.0				
	Contractual Services	277.9	11.4	266.5								
	Commodities	8.7	5.0	3.7								
	Other	3,674.2	77.6	3,096.6				500.0				
	Capital Outlay											
	Division Total	4,966.8	331.5	3,809.3				826.0				
Housing Authority												
4102	Hsg-Admin	2,591.1								2,591.1		
4103	Family Self Sufficiency	91.3								91.3		
4104	Hsg-Vouchers HAP	25,443.8								25,443.8		
4107	Hsg - HAP Portability	3,000.0								3,000.0		
	Division Total	31,126.2								31,126.2		
<u>Detail for Division:</u>												
	Labor	2,214.3								2,214.3		
	Contractual Services	161.7								161.7		
	Commodities	34.7								34.7		
	Other	28,715.5								28,715.5		
	Capital Outlay											
	Division Total	31,126.2								31,126.2		

COMMUNITY DEVELOPMENT

	Total	Funding Source	Basic Services	Grant Services	Mobile Home Parks Services	Special Assessment Services	Water Services	Agency Services	Cable Services	Housing Services	Sewer Services	Refuse Services
	11-12		11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12
<u>TOTAL FOR DEPARTMENT:</u>												
LABOR	5,852.5		2,234.3	797.6			27.5	471.9		2,321.2		
CONTRACTUAL SERVICES	1,158.9		729.7	266.5				1.0		161.7		
COMMODITIES	86.6		48.2	3.7						34.7		
OTHER	32,729.9		375.5	3,096.6				542.3		28,715.5		
CAPITAL OUTLAY												
TOTAL DEPARTMENT	39,827.9		3,387.7	4,164.4			27.5	1,015.2		31,233.1		

AUTHORIZED POSITIONS FOR DEPARTMENT:

Comm. Dev. Director	1
Deputy Director	1
Building Official	1
Planning Services Manager	1
Econ. Dev. Manager	1
Senior Project Planner	1
Senior Planner	2
Plan Check Engineer	2
Supervising Building Inspector	3
Permit Center Supervisor	1
Planner	2
Senior Administrative Analyst	1
Senior Program Specialist	2
Police Services Supervisor	1
Plans Examiner	1
Housing Supervisor	2
Associate Planner	1
Building Inspector	7
Code Enforcement Officer	5
Senior Housing Specialist	3
Department Secretary	1
Permit Technician	1
Housing Specialist	13
Principal Office Assistant	3
Eligibility Technician	2
Senior Office Assistant	1
Office Assistant	1
Clerical Assistant	1
TOTAL POSITIONS	62

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COMMUNITY SERVICES DEPARTMENT

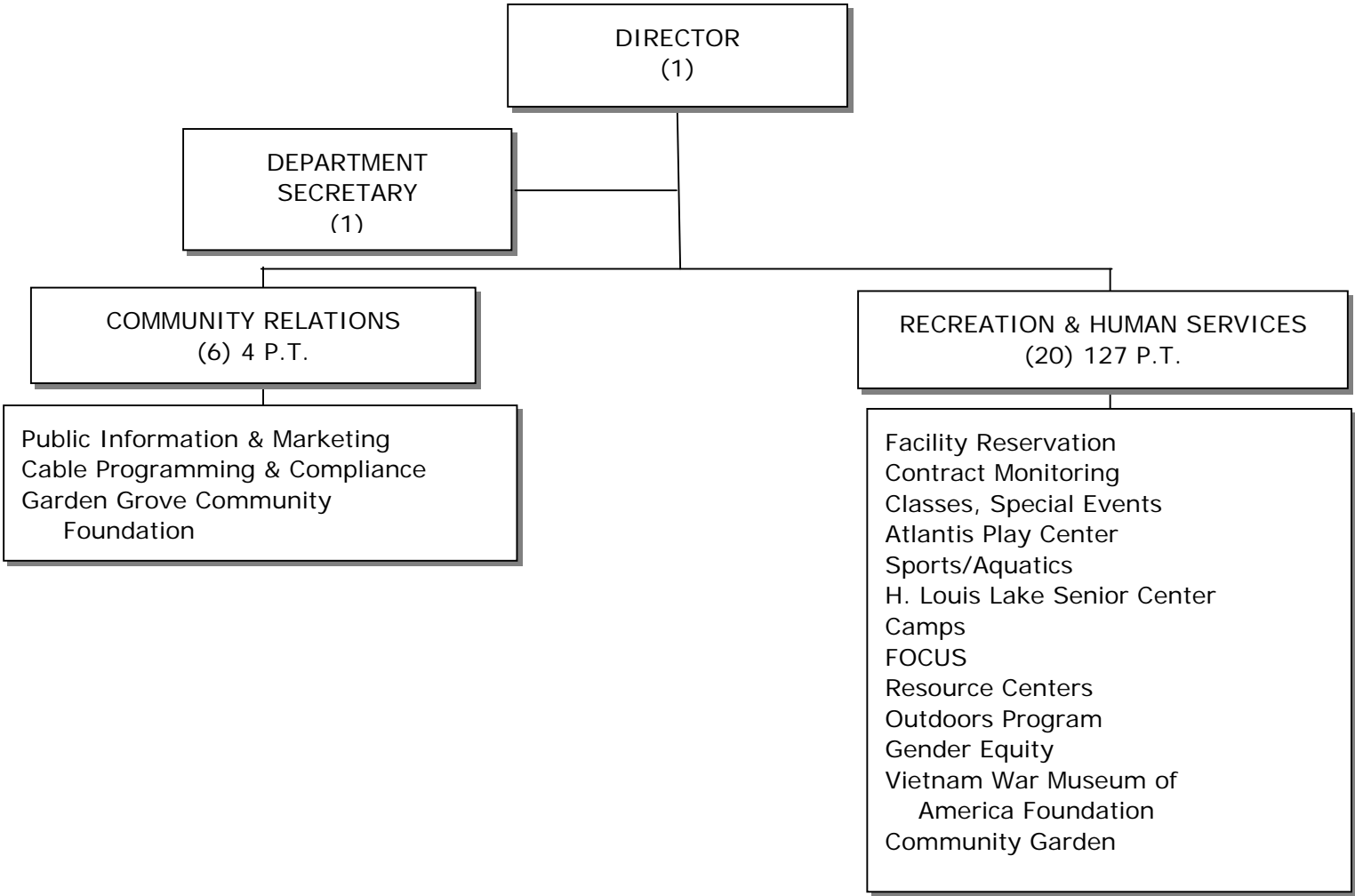
MISSION

The mission of the Community Services Department is to create community and facilitate positive communication with the City Council, residents, co-workers and regional audiences. This is to be accomplished by serving our youth, residents, co-workers and regional audiences with parks, programs, career and educational employment, quality written materials and creative and accurate video productions, always keeping in mind the importance of providing top-of-the-line customer service to all.

2011-12 GOALS

1. Continue implementation of the Strategic Plan for the Community Services Department, by strengthening the safety and security of the community by enhancing the collaboratives at the Family Resource Centers.
2. Implement a Senior Mobility Program that will provide senior residents greater access to City support services. These would include: daily meal delivery, medical and pharmacy access, and recreational opportunities to improve individual health and wellness.
3. Examine funding options and initiate discussions with outside agencies to explore the expansion of park space within the community.
4. Maintain an open dialogue and promote a positive image of Garden Grove to Orange County residents, Garden Grove residents and our fellow employees, through effective communications, cable programming and access, programs and activities.

Community Services



Total Number of Employees - 159
Full Time - 28
Part Time - 131

COMMUNITY SERVICES

		Total		Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		11-12	Funding Source	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
				11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12
<u>DIVISIONS</u>													
Community Relations													
0050	Admin. Support	210.4		210.4									
0059	City Partnership	25.0		25.0									
0060	Public Information	377.2	Sewer/Refuse/Water	354.2				11.5				5.7	5.8
0061	Special Events	63.3		63.3									
0062	Cable TV	1.3		1.3									
0063	G.G. Cable Programming	13.4	GG Cable							13.4			
0064	Community Access	461.7	GG Cable/Cultural Arts	370.1						91.6			
	Division Total	<u>1,152.3</u>		<u>1,024.3</u>				<u>11.5</u>		<u>105.0</u>		<u>5.7</u>	<u>5.8</u>
<u>Detail for Division:</u>													
	Labor	879.2		787.6						91.6			
	Contractual Services	100.5		77.5				11.5				5.7	5.8
	Commodities	45.8		45.8									
	Other	100.1		86.7						13.4			
	Capital Outlay	26.7		26.7									
	Division Total	<u>1,152.3</u>		<u>1,024.3</u>				<u>11.5</u>		<u>105.0</u>		<u>5.7</u>	<u>5.8</u>
Recreation & Human Services													
2736	B/Clinton FRC	385.2	Redev./B.C.	370.2					15.0				
4200	Community Services Mgmt	602.9	Self-Supp.	602.9									
4250	Sport Center/Gym	119.6		119.6									
4300	Recreation Services	224.5		224.5									
4304	Summer Camps	100.4	Self-Supp.	100.4									
4305	Aquatics	205.4	Self-Supp.	205.4									
4306	Facility Reserve	32.1	Self-Supp.	32.1									
4307	Adult Softball	67.2	Self-Supp.	67.2									
4308	Atlantis Park	115.7	Self-Supp.	115.7									
4309	Special Events/Self Supp.	6.0	Self-Supp.	6.0									
4310	Teen Programs	17.8		17.8									
4320	Park Patrol	235.8		235.8									
4330	Youth Sports	77.8		77.8									
4600	Senior Center/CDBG	196.4	CDBG		196.4								
4601	Snr/Mobility Program	213.1	County CSVC		213.1								
4605	Senior Center/Self-Supp.	24.6	Self-Supp.	24.6									
4606	CMC/Self-Support	47.3	Self-Supp.	47.3									
4607	CYC/Self-Support	8.5	Self-Supp.	8.5									
4608	Leisure Classes	145.1	Self-Supp.	145.1									
4609	Tiny Tots	63.1	Self-Supp.	63.1									
4610	Senior Center	208.9		208.9									
4620	CMC	324.3		324.3									
4630	CYC	35.8	Cultural Arts	35.8									
4640	Special Events	36.4		36.4									
4641	Outdoor Recreation	19.0	Self-Supp.	19.0									
4700	Cultural Arts	54.8	Self-Supp./ Cultural Arts	54.8									
4701	Arts Fund	46.0	Cultural Arts	46.0									
4911	Mag. Park Fam. Ctr. (11/12)	427.4	FACT	83.8	343.6								
	Division Total	<u>4,041.1</u>		<u>3,273.0</u>	<u>753.1</u>				<u>15.0</u>				
<u>Detail for Division:</u>													
	Labor	2,658.4		2,323.8	334.6								
	Contractual Services	777.6		368.5	409.1								
	Commodities	214.4		196.6	2.8				15.0				
	Other	322.2		315.6	6.6								
	Capital Outlay	68.5		68.5									
	Division Total	<u>4,041.1</u>		<u>3,273.0</u>	<u>753.1</u>				<u>15.0</u>				

COMMUNITY SERVICES

	Total	Funding Source	Basic Services	Grant Services	Mobile Home Parks Services	Special Assessment Services	Water Services	Agency Services	Cable Services	Housing Services	Sewer Services	Refuse Services
	11-12		11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12
TOTAL FOR DEPARTMENT:												
LABOR	3,537.6		3,111.4	334.6					91.6			
CONTRACTUAL SERVICES	878.1		446.0	409.1			11.5				5.7	5.8
COMMODITIES	260.2		242.4	2.8				15.0				
OTHER	422.3		402.2	6.7					13.4			
CAPITAL OUTLAY	95.2		95.2									
TOTAL DEPARTMENT	5,193.4		4,297.2	753.2			11.5	15.0	105.0		5.7	5.8

AUTHORIZED POSITIONS FOR DEPARTMENT:

Community Services Director	1
Division Manager	2
Community Services Supervisor	3
Senior Administrative Analyst	1
Senior Program Specialist	3
Senior Administrative Aide	1
Cable Production Coordinator	1
Asst. Comm. Svs. Supervisor	4
Department Secretary	1
Principal Office Assistant	2
Community Services Coordinator	6
Eligibility Technician	1
Office Assistant	2
TOTAL POSITIONS	28

ECONOMIC DEVELOPMENT DEPARTMENT

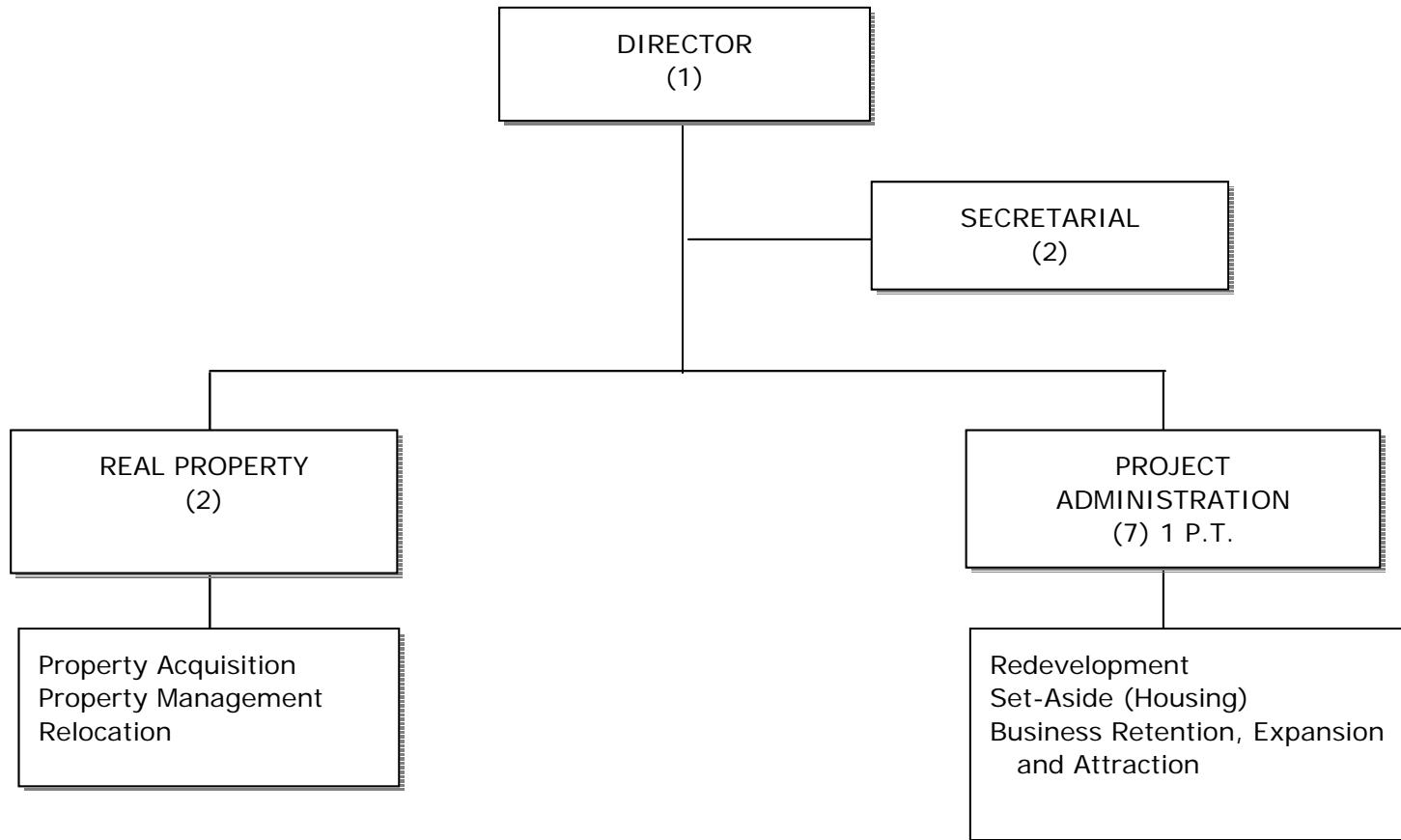
MISSION

The mission of the Economic Development Department is to enhance the economic vitality of the community; develop and maintain quality residential, commercial and industrial areas; and to provide for a well-planned, safe, and desirable living and working environment by improving the aesthetics of the community and eliminating blighting influences.

2011-12 GOALS

1. Continue to implement the Disposition and Development Agreement with McWhinney (Garden Grove MXD, LLC) for a waterpark hotel located on the west side of Harbor Boulevard, north of Garden Grove Boulevard.
2. Continue to implement the Disposition and Development Agreement with Kam Sang Company (New Age Brookhurst, LLC) for a medium/high density commercial and residential mixed-use project on the Brookhurst Triangle site, located at the northwest corner of Brookhurst Street and Garden Grove Boulevard.
3. Continue to implement the Disposition and Development Agreement with Century Village Group (Brandywine) for the development of 53 townhomes on 2.67 acres within the Century Triangle site, located at Century Boulevard and Garden Grove Boulevard.
4. Continue to implement and promote the International West Master Plan, with focus on implementation of the Embassy Suites expansion and implementation of the Springhill Suites.
5. Assist in the development of new hotels and expansion of existing hotels in the International West area, with focus on Site C (northeast corner of Twintree Lane and Harbor Boulevard).
6. Proceed with the acquisition of property along the Harbor Corridor, Central Hub, Civic Center area and Century Triangle, in order to reduce blighting influences and facilitate development.
7. Continue local business outreach by conducting targeted business visitations and recognition programs, while providing technical assistance where appropriate.
8. Promote the City of Garden Grove and International West as a major tourism destination.
9. Facilitate and provide affordable housing opportunities in compliance with State mandates.
10. Assist in and facilitate the potential reuse of underutilized sites throughout the city with focus on the intersection of Brookhurst Street and Chapman Avenue.

Economic Development



Total Number of Employees - 13
Full Time - 12
Part Time - 1

ECONOMIC DEVELOPMENT

		Total	Funding Source		Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		11-12			Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
		11-12			11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12
DIVISIONS														
Real Property														
0030	Real Property	300.5	Redevelop/HSA/Water	4.3					55.7	240.5				
2535	Civic Ctr Property Mgmt	170.0	HSA							170.0				
	Division Total	470.5		4.3					55.7	410.5				
<u>Detail for Division:</u>														
	Labor	277.3							55.2	222.1				
	Contractual Services	173.2							0.5	172.7				
	Commodities	1.1								1.1				
	Other	18.9		4.3						14.6				
	Capital Outlay													
	Division Total	470.5		4.3					55.7	410.5				
Economic Development														
2500	Community Project	3,561.7	Redevelopment	16.5						3,545.2				
2501	Buena Clinton Project	13.4	Redevelopment/BC							13.4				
2502	Agency Debt Service	6,013.7	Redev. Debt Svc							6,013.7				
			UBOC Loan/'08 Katella Note											
2503	Agency Real Property	215.0	Redevelopment							215.0				
2504	Tax Sharing Agreements	2,100.0	Redevelopment							2,100.0				
2505	Agency Planning	233.1	Redevelopment							233.1				
2508	Inter-City Loans	2,382.5	Redevelopment							2,382.5				
2511	Business Retention	64.1	Redevelopment							64.1				
2512	G.G.Center Bldg Lease	654.0	Redevelopment							654.0				
2513	Coastline Bldg. Lease	320.9	Redevelopment							320.9				
2520	Gilbert St. Develop. Rebate	43.7	Redevelopment							43.7				
2521	Office Max Rebate	750.0	Redevelopment							750.0				
2522	Residence Inn Rebate	1,300.0	Redevelopment							1,300.0				
2523	Hyatt Rebate	1,700.0	Redevelopment							1,700.0				
2525	G.G. Hyundai	160.0	Redevelopment							160.0				
2526	Katella Cottages	150.0	Redevelopment							150.0				
2527	Augustine LTD	88.3	Redevelopment							88.3				
2528	GGUSD Capital Fac. Pmt.	2,100.0	Redevelopment							2,100.0				
2531	Sheraton Rebate	450.0	Redevelopment							450.0				
2545	C. O. P. Debt	1,559.5	Redevelopment							1,559.5				
2546	C. O. P. Admin/Bond Costs	5.0	Redevelopment							5.0				
2547	2003 Ref Bond Expense	5.0	Redev. Debt Service							5.0				
2601	Tourism Improvement Dist.	2,052.5	TID St Proj/GG TID	52.5				2,000.0						
2701	Set Aside Admin.	854.7	HSA							854.7				
2802	Travel Country Oper.	404.1	Travel Country RV			404.1								
2817	HSG Auth. Lease Payment	145.0	HSA							145.0				
	Division Total	27,326.2		69.0		404.1		2,000.0		24,853.1				

ECONOMIC DEVELOPMENT

	Total 11-12	Funding Source	Basic Services 11-12	Grant Services 11-12	Mobile Home Parks Services 11-12	Special Assessment Services 11-12	Water Services 11-12	Agency Services 11-12	Cable Services 11-12	Housing Services 11-12	Sewer Services 11-12	Refuse Services 11-12
<u>Detail for Division:</u>												
Labor	1,233.6							1,233.6				
Contractual Services	5,018.9		69.0		376.9	2,000.0		2,573.0				
Commodities	50.7							50.7				
Other	21,023.0				27.2			20,995.8				
Capital Outlay												
Division Total	<u>27,326.2</u>		<u>69.0</u>		<u>404.1</u>	<u>2,000.0</u>		<u>24,853.1</u>				
<u>TOTAL FOR DEPARTMENT:</u>												
LABOR	1,510.9						55.2	1,455.7				
CONTRACTUAL SERVICES	5,192.1		69.0		376.9	2,000.0	0.5	2,745.7				
COMMODITIES	51.8							51.8				
OTHER	21,041.9		4.3		27.2			21,010.4				
CAPITAL OUTLAY												
TOTAL DEPARTMENT	<u><u>27,796.7</u></u>		<u><u>73.3</u></u>		<u><u>404.1</u></u>	<u><u>2,000.0</u></u>	<u><u>55.7</u></u>	<u><u>25,263.6</u></u>				
<u>AUTHORIZED POSITIONS FOR DEPARTMENT:</u>												
Economic Dev. Director	1											
Real Property Manager	1											
Senior Project Planner	2											
Project Planner	2											
Sr. Administrative Analyst	1											
Sr. Economic Dev. Specialist	1											
Sr. Program Specialist	1											
Econ. Development Specialist	1											
Department Secretary	1											
Sr. Office Assistant	1											
TOTAL POSITIONS	<u><u>12</u></u>											

FINANCE DEPARTMENT

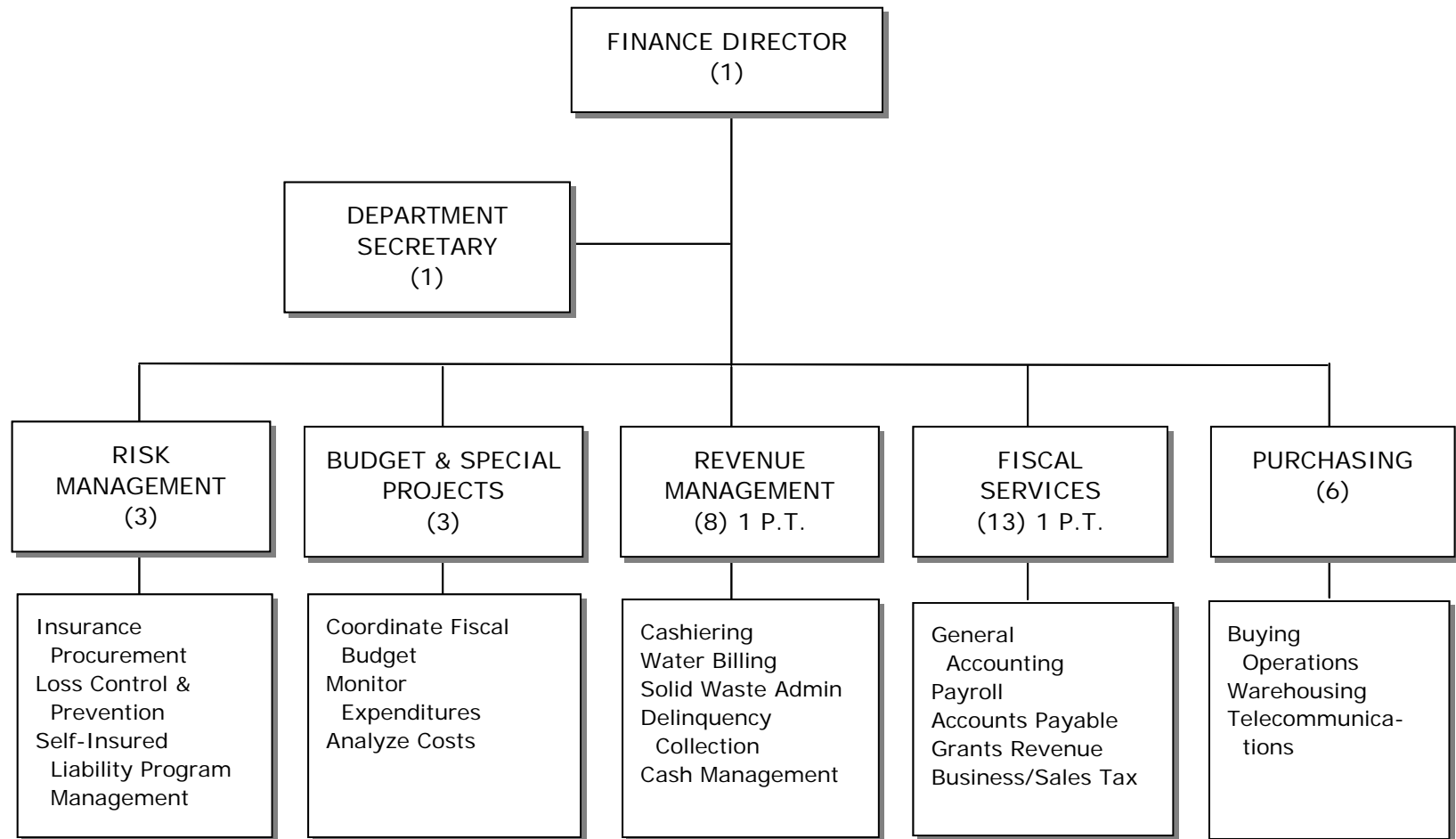
MISSION

The mission of the Finance Department is to provide financial and related organizational services to City Staff, the City Council, and citizens of the community, which are timely, accurate, and in accordance with, or exceeding, industry standards.

2011-12 GOALS

1. Continue to monitor and report on the City's financial position/annual budget, and update the 3 year financial plan/outlook as necessary.
2. Work with Information Technology group to automate procedures, and internal controls in Accounting, Budget, and Risk Management.
3. Provide training opportunities to professionally grow and develop staff, and actively support, maintain, and strengthen teamwork with other City departments.
4. Prudently manage invested cash by matching of investment maturities to forecasted cash needs, while providing for the necessary safety to avoid losses in principal.
5. Receive the GFOA financial reporting excellence award, and receive an unqualified independent audit opinion from our auditors.
6. Continue to enhance and improve the Risk Management system by integrating other aspects of the Contract/Insurance Review and Approval process in order to provide continued support to the other City Departments.

Finance



Total Number of Employees - 37
Full Time - 35
Part Time - 2

7/11

FINANCE

		Total	Funding Source									
		11-12	Basic Services	Grant Services	Mobile Home Parks Services	Special Assessment Services	Water Services	Agency Services	Cable Services	Housing Services	Sewer Services	Refuse Services
		11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12
DIVISIONS												
Finance Administration												
1000	Finance Admin/Analysis	360.3	360.3									
	Division Total	<u>360.3</u>	<u>360.3</u>									
<u>Detail for Division:</u>												
	Labor	321.7	321.7									
	Contractual Services	13.3	13.3									
	Commodities	4.9	4.9									
	Other	20.4	20.4									
	Capital Outlay											
	Division Total	<u>360.3</u>	<u>360.3</u>									
Budget												
1010	Budget/Special Projects	327.5	327.5									
	Division Total	<u>327.5</u>	<u>327.5</u>									
<u>Detail for Division:</u>												
	Labor	311.0	311.0									
	Contractual Services	1.1	1.1									
	Commodities	0.5	0.5									
	Other	14.9	14.9									
	Capital Outlay											
	Division Total	<u>327.5</u>	<u>327.5</u>									
Fiscal Services												
1020	General Accounting	402.9	192.6				50.7	41.2		41.2	48.9	28.3
1021	Financial Planning	476.8	190.9				122.5	12.3		12.3	122.5	16.3
1022	Payroll	122.1	122.1									
1024	Accounts Payable	98.2	98.2									
1026	Business Tax Operations	425.1	425.1									
	Division Total	<u>1,525.1</u>	<u>1,028.9</u>				<u>173.2</u>	<u>53.5</u>		<u>53.5</u>	<u>171.4</u>	<u>44.6</u>
<u>Detail for Division:</u>												
	Labor	1,283.7	791.7				170.6	53.5		53.5	170.6	43.8
	Contractual Services	132.8	128.6				2.6				0.8	0.8
	Commodities	21.3	21.3									
	Other	87.3	87.3									
	Capital Outlay											
	Division Total	<u>1,525.1</u>	<u>1,028.9</u>				<u>173.2</u>	<u>53.5</u>		<u>53.5</u>	<u>171.4</u>	<u>44.6</u>

FIRE DEPARTMENT

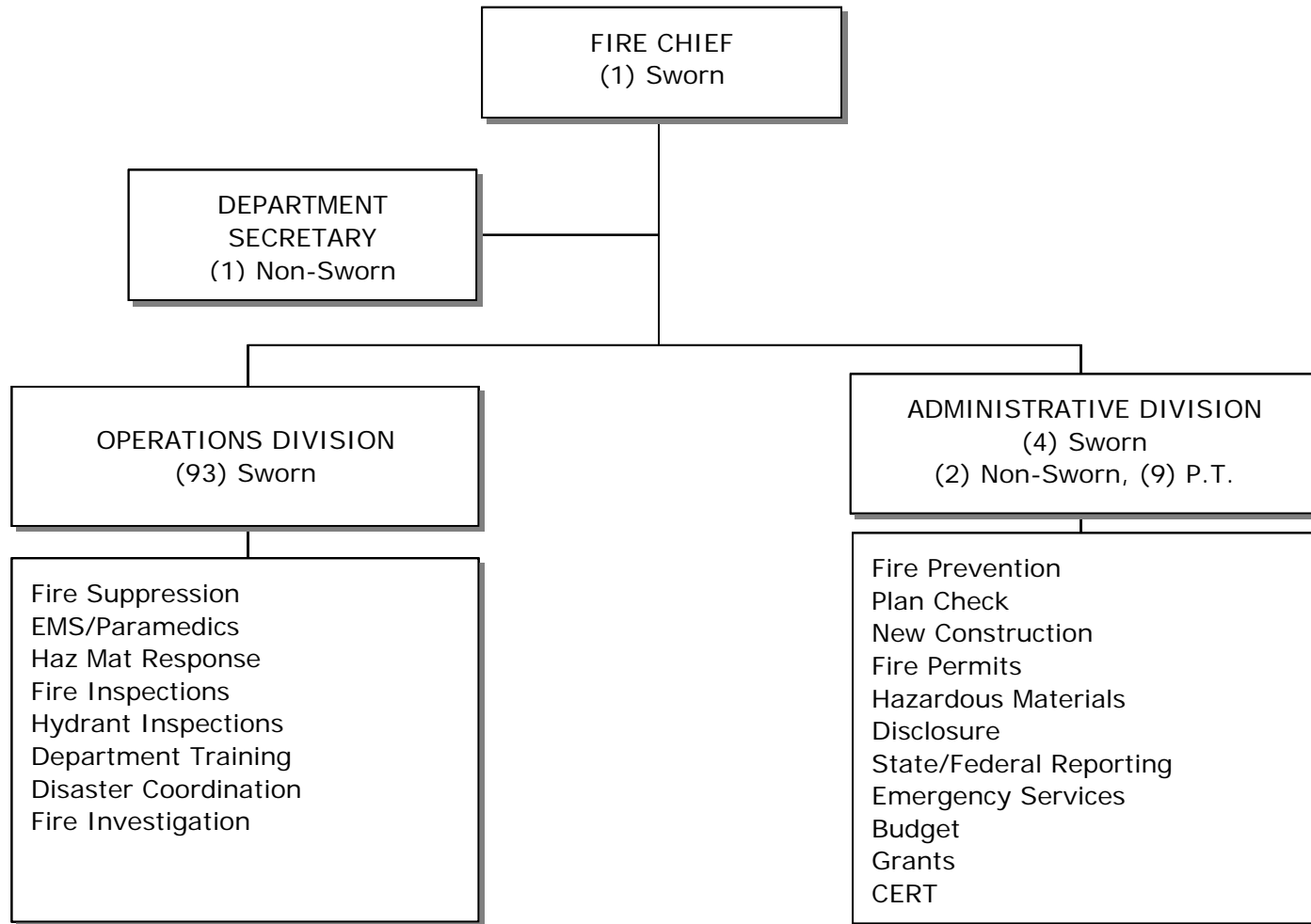
MISSION

The mission of the Fire Department is excellence through rapid response, proactive training, prevention, and preparedness programs, while maintaining a high level of efficiency and well-being for our community.

2011-12 GOALS

1. Continue to work with consultants on striving towards the design development and related budgets for the remodel of the Fire Department headquarters and Station #1.
2. Develop a long range plan for station improvements at stations 2,3,4, and 5.
3. Complete organization business plan, which will include a mentoring plan, and establish departmental priorities, objectives and performance measures.
4. Continue to actively seek grant opportunities through public and private entities to offset equipment purchases and operational costs.
5. Incorporate succession training in the mentoring plan to promote upward mobility for employees. As retirements occur, there will be vacancies within the Department in the next few years; succession training is a critical employee development piece for those who are interested in these positions.
6. Continue to enhance public relations to our culturally diverse community. Focus will center on being business friendly, and working to resolve issues by bridging the gap between local businesses, fire prevention, and building inspections.

Fire



Total Number of Employees - 110
Full Time Sworn - 98
Full Time Non-Sworn - 3
Part Time - 9

FIRE

		Total		Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		11-12	Funding Source	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
		11-12		11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12
DIVISIONS													
Fire Administration													
5001	Fire Management	324.1		324.1									
5002	Fire General Admin.	158.5		158.5									
	Division Total	<u>482.6</u>		<u>482.6</u>									
<u>Detail for Division:</u>													
	Labor	370.1		370.1									
	Contractual Services	30.9		30.9									
	Commodities	14.3		14.3									
	Other	67.3		67.3									
	Capital Outlay												
	Division Total	<u>482.6</u>		<u>482.6</u>									
Fire Suppression													
5100	Fire Contrl Mgmt	2,863.8		2,863.8									
5101	Fire Cmbat/Contrl	746.4	Prop. 172	663.0	83.4								
5102	Emg.Med/Contrl	999.6		999.6									
5103	Comm./Fire Control	638.7	Prop. 172	623.7	15.0								
5104	Inspectn/Control	250.0		250.0									
5105	Emg. Stdbby/Control	8,429.6	Prop. 172	8,404.6	25.0								
5106	MDT System	10.0	Prop. 172	10.0									
	Division Total	<u>13,938.1</u>		<u>13,804.7</u>	<u>133.4</u>								
<u>Detail for Division:</u>													
	Labor	11,477.7		11,477.7									
	Contractual Services	721.9		706.9	15.0								
	Commodities	197.0		160.6	36.4								
	Other	1,459.5		1,459.5									
	Capital Outlay	82.0			82.0								
	Division Total	<u>13,938.1</u>		<u>13,804.7</u>	<u>133.4</u>								
Paramedics													
5200	Paramed. Managment	137.1		137.1									
5202	Emg.Medic/Paramed.	861.5	Prop. 172	842.5	19.0								
5205	Emg.Stndby/Paramed.	3,312.6	Prop. 172	3,306.6	6.0								
	Division Total	<u>4,311.2</u>		<u>4,286.2</u>	<u>25.0</u>								
<u>Detail for Division:</u>													
	Labor	4,084.1		4,084.1									
	Contractual Services	34.3		28.3	6.0								
	Commodities	96.2		96.2									
	Other	77.6		77.6									
	Capital Outlay	19.0			19.0								
	Division Total	<u>4,311.2</u>		<u>4,286.2</u>	<u>25.0</u>								

FIRE

		Total	Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		11-12	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
Funding Source		11-12	11-12	11-12	Services	Services	11-12	11-12	11-12	11-12	11-12	11-12
Fire Prevention												
5300	Bureau Administration	302.8	302.8									
5301	Technical Support	303.1	303.1									
5302	Permit Control	221.9	221.9									
5303	Fire Investigation	37.0	37.0									
5304	Fire Safety Education	3.4	3.4									
5305	Fire Plan Check	17.5	17.5									
	Division Total	<u>885.7</u>	<u>885.7</u>									
<u>Detail for Division:</u>												
	Labor	730.5	730.5									
	Contractual Services	37.6	37.6									
	Commodities	18.8	18.8									
	Other	98.8	98.8									
	Capital Outlay											
	Division Total	<u>885.7</u>	<u>885.7</u>									
Emergency Services												
5061	Citizen Emg. Res. Fire	13.4	13.4									
5400	Emergency Services	52.6	52.6									
	Division Total	<u>66.0</u>	<u>66.0</u>									
<u>Detail for Division:</u>												
	Labor											
	Contractual Services	5.3	5.3									
	Commodities	10.9	10.9									
	Other	49.8	49.8									
	Capital Outlay											
	Division Total	<u>66.0</u>	<u>66.0</u>									
Hazardous Materials												
5055	Haz. Mat. Disclosure	208.4	208.4									
5056	Hazard Mat. Cleanup	45.0	45.0									
	Division Total	<u>253.4</u>	<u>253.4</u>									
<u>Detail for Division:</u>												
	Labor	188.4	188.4									
	Contractual Services	45.6	45.6									
	Commodities	2.3	2.3									
	Other	17.1	17.1									
	Capital Outlay											
	Division Total	<u>253.4</u>	<u>253.4</u>									

FIRE

	Total 11-12	Funding Source	Basic Services 11-12	Grant Services 11-12	Mobile Home Parks Services 11-12	Special Assessment Services 11-12	Water Services 11-12	Agency Services 11-12	Cable Services 11-12	Housing Services 11-12	Sewer Services 11-12	Refuse Services 11-12
TOTAL FOR DEPARTMENT:												
LABOR	16,850.9		16,850.9									
CONTRACTUAL SERVICES	875.7		854.7	21.0								
COMMODITIES	339.4		303.0	36.4								
OTHER	1,770.0		1,770.0									
CAPITAL OUTLAY	101.0				101.0							
TOTAL DEPARTMENT	<u>19,937.0</u>		<u>19,778.6</u>	<u>158.4</u>								

AUTHORIZED POSITIONS FOR DEPARTMENT:

Fire Chief	1
Fire Division Chief	2
Fire Battalion Chief	3
Fire Captain	28
Fire Engineer	24
Firefighter	40
Senior Fire Protection Specialist	2
Department Secretary	1
TOTAL POSITIONS	<u>101</u>

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HUMAN RESOURCES DEPARTMENT

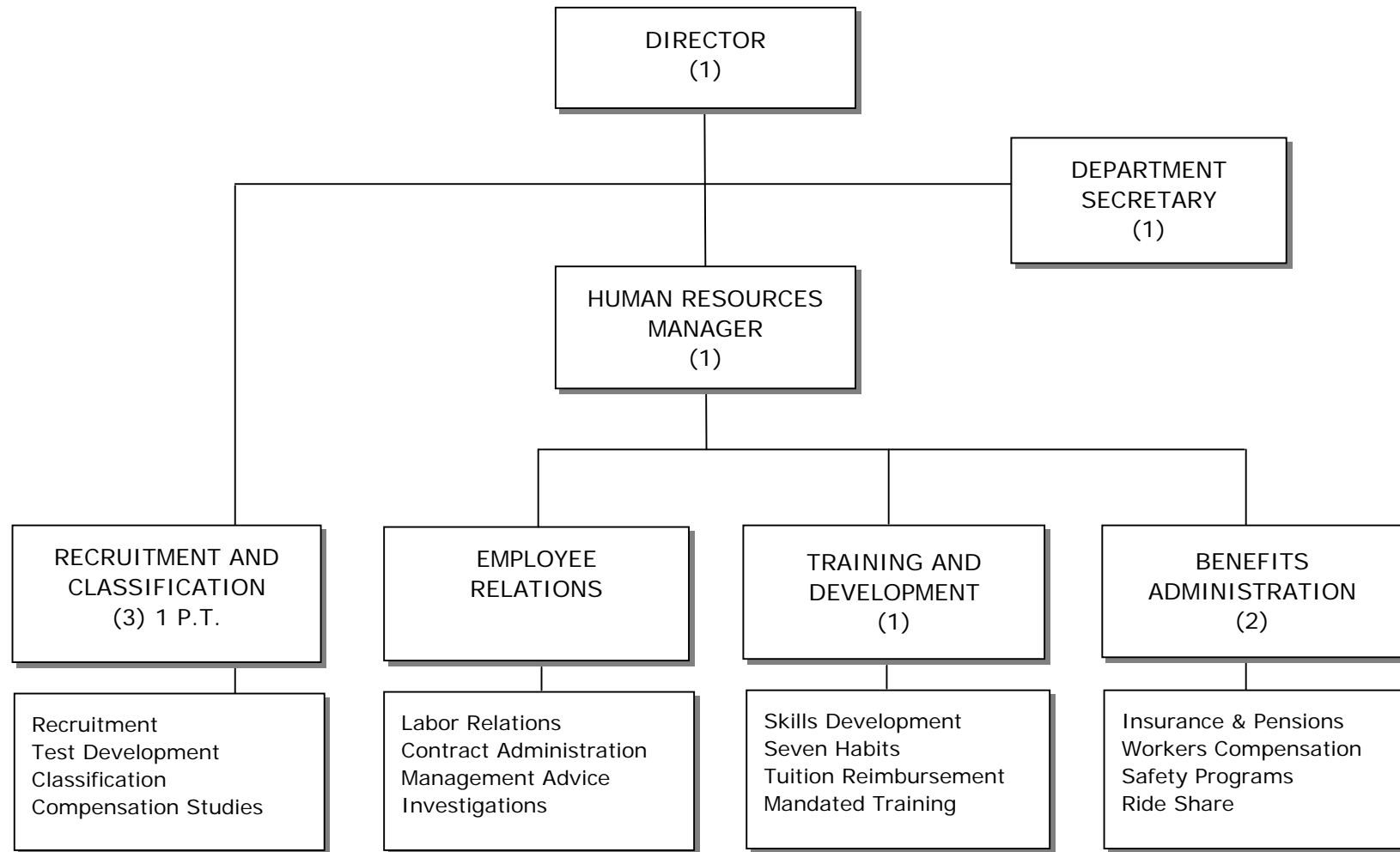
MISSION

The mission of the Human Resources Department is to provide guidance and support to our diverse community of employees and applicants, and to promote the City of Garden Grove as a great place to work and thrive. Human Resources places an emphasis on fairness and consistency in the recruitment, selection, retention and personal and professional development of the City's most important asset-our employees.

2011-12 GOALS

1. Implement the new "My CalPERS" online retirement and health benefit administration program.
2. Conduct a comprehensive compensation study of all City classifications, to measure our position relative to our comparator cities.
3. Continue the development of paperless online Open Enrollment and Rideshare Redemption participation programs.
4. Assist all departments with reorganizations, reclassifications, and job redesign to mitigate effects of the early retirement program, the continuing hiring freeze and other position reductions.
5. Complete the revision of the Personnel Chapter of the Municipal Code.

Human Resources



Total Number of Employees - 10
Full Time - 9
Part Time - 1

HUMAN RESOURCES

	Total 11-12	Funding Source	Basic Services 11-12	Grant Services 11-12	Mobile Home Parks Services 11-12	Special Assessment Services 11-12	Water Services 11-12	Agency Services 11-12	Cable Services 11-12	Housing Services 11-12	Sewer Services 11-12	Refuse Services 11-12
<u>DIVISIONS</u>												
Human Resources												
6000 Personnel Recruit	396.8		396.8									
6001 Employee Relations	523.4		523.4									
6004 AQMD/Rideshare	215.5	Air Quality		215.5								
6005 Contingency	102.4		102.4									
6007 Employee Training	90.1	Redv/HSA/ Swr/Wtr	29.6				22.8	18.9			18.8	
Division Total	<u>1,328.2</u>		<u>1,052.2</u>	<u>215.5</u>			<u>22.8</u>	<u>18.9</u>			<u>18.8</u>	
<u>Detail for Division:</u>												
Labor	767.4		696.2	23.0			16.1	16.1			16.0	
Contractual Services	246.4		220.3	20.9			2.8	1.2			1.2	
Commodities	123.7		54.9	61.7			3.9	1.6			1.6	
Other	190.7		80.8	109.9								
Capital Outlay												
Division Total	<u>1,328.2</u>		<u>1,052.2</u>	<u>215.5</u>			<u>22.8</u>	<u>18.9</u>			<u>18.8</u>	
<u>TOTAL FOR DEPARTMENT:</u>												
LABOR	767.4		696.2	23.0			16.1	16.1			16.0	
CONTRACTUAL SERVICES	246.4		220.3	20.9			2.8	1.2			1.2	
COMMODITIES	123.7		54.9	61.7			3.9	1.6			1.6	
OTHER	190.7		80.8	109.9								
CAPITAL OUTLAY												
TOTAL DEPARTMENT	<u>1,328.2</u>		<u>1,052.2</u>	<u>215.5</u>			<u>22.8</u>	<u>18.9</u>			<u>18.8</u>	
<u>AUTHORIZED POSITIONS FOR DEPARTMENT:</u>												
Human Resources Director	1											
Division Manager	1											
Principal Personnel Analyst	1											
Benefits Supervisor	1											
Personnel Analyst	2											
Senior Administrative Aide	1											
Department Secretary	1											
Senior Office Assistant	1											
TOTAL POSITIONS	<u>9</u>											

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INFORMATION TECHNOLOGY DEPARTMENT

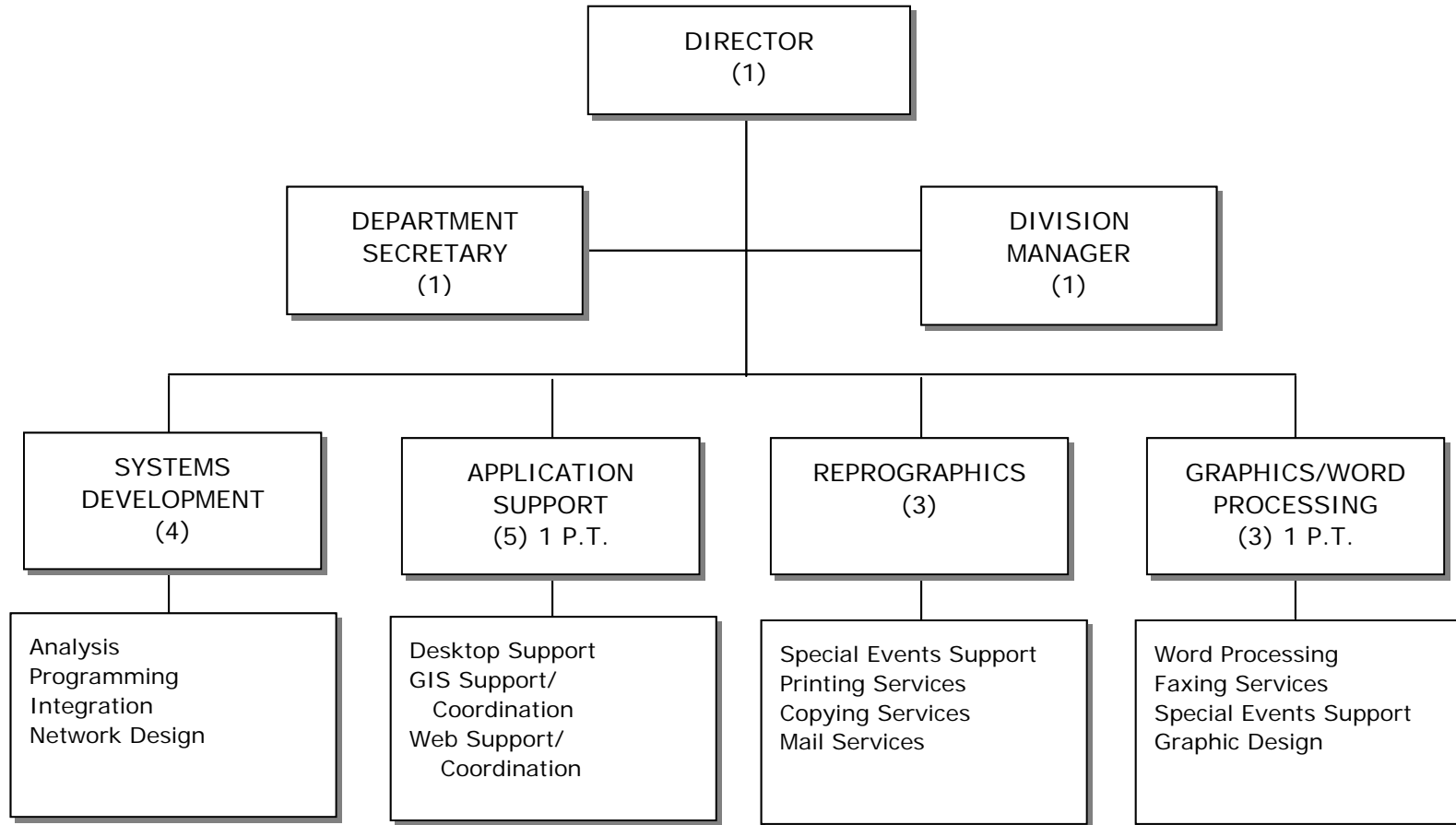
MISSION

The mission of the Information Technology Department is to provide effective and efficient communication, analysis, and tools that promote leadership, public safety, and an informed and involved public while using integrated systems based on open technology.

2011-12 GOALS

1. Provide excellent customer service through analysis, maintenance, integration, and the creation of information processing, storage, and communications systems that meet the City's present and future needs, and provide support and education for its employees.
2. Provide high quality printing, mail, office automation, graphic arts and faxing services in a creative, timely and friendly manner to enhance the organization's ability to effectively communicate both internally and with the public.
3. Create and implement a measurable information technology strategic plan based on important goals identified by the organization with an emphasis on the following:
 - a. Provide support and integration for the Police Department's Automated Field Reporting project.
 - b. Automate the Fire Department's manual personnel scheduling system.
 - c. Implement an updated Business Tax system for the Finance Department.

Information Technology



Total Number of Employees - 20
Full Time - 18
Part Time - 2

INFORMATION TECHNOLOGY

		Total	Funding Source	Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		11-12		Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
		11-12		11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12
Admin. Services													
0053	Reprographics	390.5	Redv/Hsg Water	381.4				4.6	4.0		0.5		
0054	Graphics/Word Proc.	339.7	AQMD	333.6	6.1								
	Division Total	730.2		715.0	6.1			4.6	4.0		0.5		
<u>Detail for Division:</u>													
	Labor	554.8		548.7	6.1								
	Contractual Services	53.8		44.7				4.6	4.0		0.5		
	Commodities	29.9		29.9									
	Other	91.7		91.7									
	Capital Outlay												
	Division Total	730.2		715.0	6.1			4.6	4.0		0.5		
<u>TOTAL FOR DEPARTMENT:</u>													
	LABOR	554.8		548.7	6.1								
	CONTRACTUAL SERVICES	53.8		44.7				4.6	4.0		0.5		
	COMMODITIES	29.9		29.9									
	OTHER	91.7		91.7									
	CAPITAL OUTLAY												
	TOTAL DEPARTMENT	730.2		715.0	6.1			4.6	4.0		0.5		
<u>AUTHORIZED POSITIONS FOR DEPARTMENT:</u>													
	Info. Technology Director	1											
	Information Systems Manager	1											
	Sr. Info. Tech. Analyst	3											
	Webmaster	1											
	GIS Coordinator	1											
	Information Tech. Programmer	1											
	Information Tech. Technician	3											
	Department Secretary	1											
	Administrative Aide	1											
	Graphics Designer	2											
	Sr. Repro. Equip. Operator	1											
	Repro. Equipment Operator	2											
	TOTAL POSITIONS	18											

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POLICE DEPARTMENT

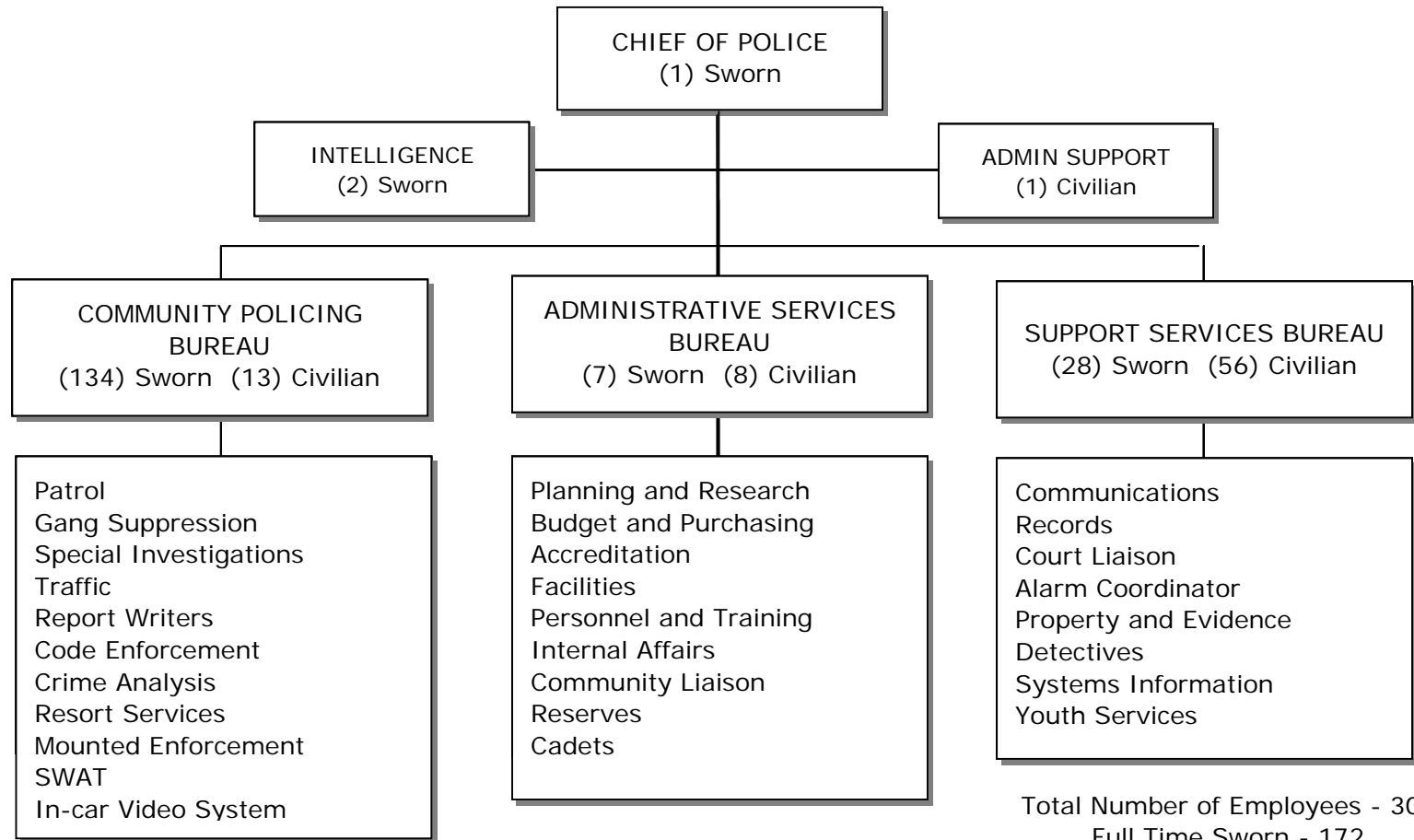
MISSION

The mission of the Garden Grove Police Department, through a community policing partnership, is to improve the quality of life in the City and provide a sense of safety and security to community members.

2011-12 GOALS

1. Complete deployment and implementation of the new Automated Report Writing System (ARWS). The system allows for the collection, querying, reporting, managing, and sharing of information on virtually any law enforcement incident instantaneously.
2. Complete the installation and implementation of new-technology wireless in-car video systems (IVS) on all patrol vehicles. In addition, modify policies and procedures governing the use of the system and access to incidents recorded on the system.
3. Obtain funding through Proposition 69 to purchase and install a new evidence freezer system in the Property & Evidence annex. The additional equipment will increase storage capacity for DNA evidence, which is being used on an ever-increasing basis to solve crimes.
4. Enhance current Community Outreach efforts by reemphasizing Neighborhood Watch and Industrial Area Watch. "Beat Brochures" will also be distributed throughout the community, which will include names and pictures of each patrol officer assigned to their respective area of the city, or "beat." The brochures will be available in English, Spanish, Vietnamese, and Korean.

Police



Total Number of Employees - 302
Full Time Sworn - 172
Full Time Civilian - 78
Part Time - 52

7/11

POLICE

		Total		Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		11-12	Funding Source	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
		11-12		11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12
DIVISIONS													
Police Management													
6600	Police Program Mgmt	1,723.6		1,723.6									
	Division Total	1,723.6		1,723.6									
<u>Detail for Division:</u>													
	Labor	635.0		635.0									
	Contractual Services	919.0		919.0									
	Commodities	15.4		15.4									
	Other	154.2		154.2									
	Capital Outlay												
	Division Total	1,723.6		1,723.6									
Community Policing													
6700	Community Policing	1,742.2	Traff. Offndr/Pub. Safety	1,739.2	3.0								
6710	West Patrol Division	7,987.5	Forfeit/Szr - Fed	7,987.5									
6711	Report Writing	480.5		480.5									
6730	East Patrol Division	7,889.2	Forfeit/Szr - State	7,889.2									
6740	Neighborhood Traffic Unit	1,582.6		1,582.6									
6746	Red LT Enforc Prog	169.5	Red Lite Enf Prog	169.5									
6747	Traffic Offender	75.3	Traffic Offender	75.3									
6760	Gang Suppression Unit	1,512.5		1,512.5									
6762	Gang Suppr-CDBG	129.5	CDBG		129.5								
6765	Focus Neighborhood Unit	142.8	Redv/B.C.						142.8				
6770	Neighborhood Compliance	17.2	HSA	17.2									
6780	Special Investigations Unit	1,271.0		1,271.0									
6890	Jail Services	559.7	JAG/Pub Safety	375.3	184.4								
6963	Crime Analysis	122.8		122.8									
	Division Total	23,682.3		23,222.6	316.9				142.8				
<u>Detail for Division:</u>													
	Labor	22,327.0		22,054.7	129.5				142.8				
	Contractual Services	670.4		486.0	184.4								
	Commodities	98.1		95.1	3.0								
	Other	586.8		586.8									
	Capital Outlay												
	Division Total	23,682.3		23,222.6	316.9				142.8				

POLICE

		Total	Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		11-12	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
Funding Source		11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12
Administrative Services												
6800	Admin. Serv. Bureau	1,263.5	1,263.5									
6840	Post Cert Training	70.0	70.0									
6850	Police Reserves/Cadets	707.7	707.7									
6860	Community Liaison	448.4	448.4									
6870	Professional Standards	945.0	945.0									
6875	Police Vehicles	2,673.0	2,673.0	Red Lite Enf Prog								
6880	Crossing Guards	344.4	344.4									
	Division Total	6,452.0	6,452.0									
<u>Detail for Division:</u>												
	Labor	2,926.0	2,926.0									
	Contractual Services	586.2	586.2									
	Commodities	57.1	57.1									
	Other	2,882.7	2,882.7									
	Capital Outlay											
	Division Total	6,452.0	6,452.0									
Support Services												
6795	Youth Services	1,166.9	1,166.9									
6796	Graffiti Removal	5.0	5.0									
6900	Departmental Services	1,068.5	976.5	92.0								
6910	Records	2,166.4	2,166.4									
6920	Communications	2,414.8	2,414.8									
6960	Investigations	4,102.5	4,102.5									
6962	SPEC Enf. Team	1,186.1	870.8	Prop 172	315.3							
6980	Property/Evidence	1,033.5	1,033.5									
	Division Total	13,143.7	12,736.4	407.3								
<u>Detail for Division:</u>												
	Labor	10,620.9	10,322.6	298.3								
	Contractual Services	1,317.9	1,317.9									
	Commodities	545.9	453.9	92.0								
	Other	659.0	642.0	17.0								
	Capital Outlay											
	Division Total	13,143.7	12,736.4	407.3								
TOTAL FOR DEPARTMENT:												
	LABOR	36,509.0	35,938.4	427.8				142.8				
	CONTRACTUAL SERVICES	3,493.4	3,309.0	184.4								
	COMMODITIES	716.5	621.5	95.0								
	OTHER	4,282.7	4,265.7	17.0								
	CAPITAL OUTLAY											
	TOTAL DEPARTMENT	45,001.6	44,134.6	724.2				142.8				

POLICE

Total	Funding Source	Basic Services	Grant Services	Mobile Home Parks Services	Special Assessment Services	Water Services	Agency Services	Cable Services	Housing Services	Sewer Services	Refuse Services
11-12		11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12

AUTHORIZED POSITIONS FOR DEPARTMENT:

Police Chief	1
Police Captain	4
Police Lieutenant	9
Police Sergeant	23
Police Records Manager	1
Police Communications Manager	1
Police Services Supervisor	1
Police Officer	73
Police Officer A/MO	37
Police Officer B/MO	25
Police Fiscal Analyst	1
Communications Shift Supv.	4
Special Officer	4
Public Safety Dispatcher	14
Police Records Shift Supv.	3
Sr. Administrative Aide	2
Department Secretary	1
Sr. Community Service Officer	15
Community Service Officer	11
Principal Office Assistant	2
Police Records Specialist	17
Senior Office Assistant	1
TOTAL POSITIONS	<u>250</u>

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PUBLIC WORKS DEPARTMENT

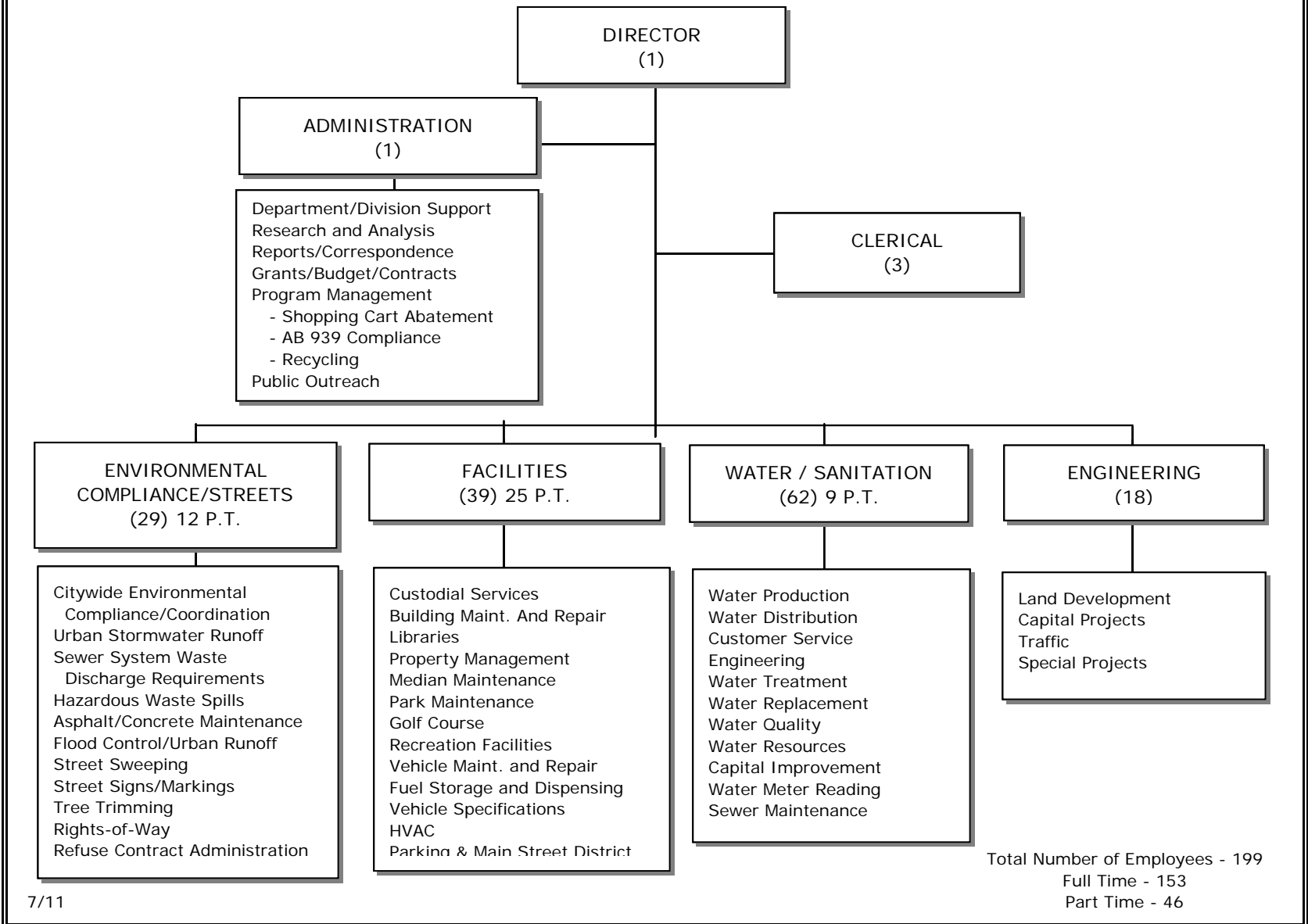
MISSION

The mission of the Public Works Department is to preserve and enhance the health, safety, and environment of the community of Garden Grove through a team effort and responsible use of public resources.

2011-12 GOALS

1. Implement the \$19 million 2011-12 Capital Improvement Plan as a work plan element for the Department.
2. Identify and apply for new grant opportunities for various infrastructure projects.
3. Identify, apply, and implement water efficiency and conservation projects throughout City medians and facilities.
4. Pursue funding for improvements to International West Harbor Boulevard through various grant opportunities.
5. Complete City website update and provide user-friendly handouts for public outreach on various programs, projects, and environmental regulations.

Public Works



PUBLIC WORKS

		Total	Funding Source	Basic Services	Grant Services	Mobile Home Parks Services	Special Assessment Services	Water Services	Agency Services	Cable Services	Housing Services	Sewer Services	Refuse Services
		11-12		11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12
DIVISIONS													
Engineering Services													
3123	Traffic Sig. Maintenance	576.1	Gas Tax/St. Lighting	333.0			243.1						
3205	Traffic Engineering	294.3	Gas Tax	294.3									
3206	Red Lt. Safety Program	573.7	Red Lite Enf Prog	573.7									
3210	Street Lighting	1,404.2	St. Lighting	371.5			1,032.7						
3220	Dedicated Fac./Water	60.3	Water Replacement					60.3					
3230	Dedicated Fac./Sewer	53.8	Sewer Replacement									53.8	
3240	Capital Imprvmt Plan	169.7	Sewer/Refuse	64.4								53.7	51.6
3241	Special Projects	114.6		114.6									
3242	Operation Engineering	91.4		91.4									
3247	Home Imp./Developmt	432.8	Dev Agreement Fee	432.8									
	Division Total	<u>3,770.9</u>		<u>2,275.7</u>			<u>1,275.8</u>	<u>60.3</u>				<u>107.5</u>	<u>51.6</u>
<u>Detail for Division:</u>													
	Labor	1,333.5		973.5			140.6	60.3				107.5	51.6
	Contractual Services	2,135.2		1,100.0			1,035.2						
	Commodities	71.6		69.1			2.5						
	Other	230.6		133.1			97.5						
	Capital Outlay												
	Division Total	<u>3,770.9</u>		<u>2,275.7</u>			<u>1,275.8</u>	<u>60.3</u>				<u>107.5</u>	<u>51.6</u>
Water Services													
3700	Water Operations	5,081.2	Water					5,081.2					
3710	Water Production	12,782.9	Water					12,782.9					
3780	Water LTD, Depr., O/H	8,072.5	Water					8,072.5					
	Division Total	<u>25,936.6</u>						<u>25,936.6</u>					
<u>Detail for Division:</u>													
	Labor	2,910.1						2,910.1					
	Contractual Services	322.4						322.4					
	Commodities	13,391.3						13,391.3					
	Other	9,312.8						9,312.8					
	Capital Outlay												
	Division Total	<u>25,936.6</u>						<u>25,936.6</u>					
Public Works - Administration													
3000	Public Works Gen.Admin	328.9	Water/St.Ltg/Sewer/Refuse	133.6			27.5	59.1				21.9	86.8
	Division Total	<u>328.9</u>		<u>133.6</u>			<u>27.5</u>	<u>59.1</u>				<u>21.9</u>	<u>86.8</u>
<u>Detail for Division:</u>													
	Labor	236.7		50.5			27.5	53.6				18.3	86.8
	Contractual Services	21.3		12.2				5.5				3.6	
	Commodities	7.3		7.3									
	Other	63.6		63.6									
	Capital Outlay												
	Division Total	<u>328.9</u>		<u>133.6</u>			<u>27.5</u>	<u>59.1</u>				<u>21.9</u>	<u>86.8</u>

PUBLIC WORKS

		Total		Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		11-12	Funding Source	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
		11-12		11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12
Street Maintenance													
3110	Street M/S/P	67.6		67.6									
3111	Seal Coating	395.9	Gas Tax	395.9									
3112	Asphalt Maint./Overlay	801.7	Gas Tax	801.7									
3113	Concrete Maintenance	816.0	Gas Tax	816.0									
3114	Drainage/Misc. Maint.	307.9	Water					307.9					
3115	Graffiti Removal	330.9	Gas Tax	278.6					52.3				
3116	R/W & Street Cleaning	1,060.5	Gas Tax	1,060.5									
3117	Spill Cleanup	103.8	Gas Tax	103.8									
3118	Tree Maintenance	1,066.9	Gas Tax	1,066.9									
3120	Traffic Maint. M/S/P	24.3		24.3									
3121	Traffic Sign Maintenance	204.2	Gas Tax	204.2									
3122	Traffic Painting	151.3	Gas Tax	151.3									
3213	Concrete Repl/Capital	268.9		268.9									
	Division Total	<u>5,599.9</u>		<u>5,239.7</u>				<u>307.9</u>	<u>52.3</u>				
<u>Detail for Division:</u>													
	Labor	2,479.6		2,205.1				222.2	52.3				
	Contractual Services	1,717.7		1,682.2				35.5					
	Commodities	402.2		400.8				1.4					
	Other	1,000.4		951.6				48.8					
	Capital Outlay												
	Division Total	<u>5,599.9</u>		<u>5,239.7</u>				<u>307.9</u>	<u>52.3</u>				
Building Maintenance													
3130	HVAC	79.3		79.3									
3131	Energy Retrofit	394.6		394.6									
3300	Facility Mgmt M/S/P	63.5		63.5									
3310	Custodial Services	978.3		978.3									
3311	Agency Custodial	50.6	Redv./HSA						50.6				
3320	Building Maint. & Repair	2,432.4		2,432.4									
	Division Total	<u>3,998.7</u>		<u>3,948.1</u>					<u>50.6</u>				
<u>Detail for Division:</u>													
	Labor	1,813.0		1,813.0									
	Contractual Services	1,464.9		1,414.3					50.6				
	Commodities	192.5		192.5									
	Other	528.3		528.3									
	Capital Outlay												
	Division Total	<u>3,998.7</u>		<u>3,948.1</u>					<u>50.6</u>				
Parks Maintenance													
2509	Parking District	28.1	Parking Dist. - Acq.				28.1						
2510	Main St. Assmt. District	25.9	Main St. Assmt. Dist.				25.9						
3500	Parks/Greenbelt M/S/P	37.8		37.8									
3510	Grounds Maintenance	1,289.8	Water	1,075.6				214.2					
3530	Parks Maintenance	700.0	Pk. Maint. Assmt. Dist.				700.0						
3540	R/W Landscape M/S/P	46.7		46.7									
3541	Median Maintenance	621.0		621.0									
3550	Willowick Golf Course	69.0	Golf Course	69.0									
	Division Total	<u>2,818.3</u>		<u>1,850.1</u>			<u>754.0</u>	<u>214.2</u>					

PUBLIC WORKS

		Total	Funding Source	Basic Services	Grant Services	Mobile Home Parks Services	Special Assessment Services	Water Services	Agency Services	Cable Services	Housing Services	Sewer Services	Refuse Services
		11-12		11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12
<u>Detail for Division:</u>													
Labor		1,567.8		978.1			444.1	145.6					
Contractual Services		729.9		504.0			181.5	44.4					
Commodities		135.6		93.3			22.3	20.0					
Other		385.0		274.7			106.1	4.2					
Capital Outlay													
Division Total		<u>2,818.3</u>		<u>1,850.1</u>			<u>754.0</u>	<u>214.2</u>					
Equipment Maintenance													
3610 Equip. Serv. Operat.	Water	<u>6.2</u>						<u>6.2</u>					
Division Total		<u>6.2</u>						<u>6.2</u>					
<u>Detail for Division:</u>													
Labor													
Contractual Services													
Commodities													
Other		6.2						6.2					
Capital Outlay													
Division Total		<u>6.2</u>						<u>6.2</u>					
Environmental Compliance													
3010 Environmental Mgmt	Water/Sewer/Refuse	378.9		44.4				40.5				250.3	43.7
3043 NPDES Program	Water	<u>693.0</u>		<u>357.8</u>				<u>335.2</u>					
Division Total		<u>1,071.9</u>		<u>402.2</u>				<u>375.7</u>				<u>250.3</u>	<u>43.7</u>
<u>Detail for Division:</u>													
Labor		380.5		134.0				60.3				143.3	42.9
Contractual Services		590.5		203.0				314.5				73.0	
Commodities		86.2		60.5								25.7	
Other		14.7		4.7				0.9				8.3	0.8
Capital Outlay													
Division Total		<u>1,071.9</u>		<u>402.2</u>				<u>375.7</u>				<u>250.3</u>	<u>43.7</u>
Sewer													
3800 Sewer Oper.	Sewer Operations	6,689.5										6,689.5	
3810 Sewer Inspect	Sewer Operations	<u>166.9</u>										<u>166.9</u>	
Division Total		<u>6,856.4</u>										<u>6,856.4</u>	
<u>Detail for Division:</u>													
Labor		1,932.6										1,932.6	
Contractual Services		980.6										980.6	
Commodities		210.9										210.9	
Other		3,732.3										3,732.3	
Capital Outlay													
Division Total		<u>6,856.4</u>										<u>6,856.4</u>	
Solid Waste													
3900 Refuse Services	Refuse	2,144.8											2,144.8
3950 Waste Mgmt. Recycling	Refuse	<u>22.8</u>											<u>22.8</u>
Division Total		<u>2,167.6</u>											<u>2,167.6</u>
<u>Detail for Division:</u>													
Labor		20.6											20.6
Contractual Services		1,568.6											1,568.6
Commodities		1.8											1.8
Other		576.6											576.6
Capital Outlay													
Division Total		<u>2,167.6</u>											<u>2,167.6</u>

PUBLIC WORKS

	Total	Funding Source	Basic Services	Grant Services	Mobile Home Parks Services	Special Assessment Services	Water Services	Agency Services	Cable Services	Housing Services	Sewer Services	Refuse Services
	11-12		11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12	11-12
Recycling												
3953	44.6	CA Dept Conserv/ Used Oil		44.6								
3980	55.8	Used Oil 11th Cycle		55.8								
	<u>100.4</u>	Division Total		<u>100.4</u>								
<u>Detail for Division:</u>												
Labor												
Contractual Services	100.4			100.4								
Commodities												
Other												
Capital Outlay												
	<u>100.4</u>	Division Total		<u>100.4</u>								
TOTAL FOR DEPARTMENT:												
LABOR	12,674.3		6,154.2			612.2	3,451.9	52.3			2,201.7	202.0
CONTRACTUAL SERVICES	9,631.5		4,915.8	100.4		1,216.6	722.4	50.6			1,057.2	1,568.5
COMMODITIES	14,499.4		823.6			24.8	13,412.6				236.6	1.8
OTHER	15,850.6		1,955.9			203.6	9,373.0				3,740.7	577.4
CAPITAL OUTLAY												
TOTAL DEPARTMENT	<u>52,655.8</u>		<u>13,849.5</u>	<u>100.4</u>		<u>2,057.2</u>	<u>26,959.9</u>	<u>102.9</u>			<u>7,236.2</u>	<u>2,349.7</u>

AUTHORIZED POSITIONS FOR DEPARTMENT:

Public Works Director	1	Senior Administrative Aide	1
City Engineer	1	Traffic Signal Electrician	1
Senior Civil Engineer	1	Equipment Mechanic	6
Traffic Engineer	1	Maintenance Repair Worker	7
Water Services Manager	1	Heavy Equipment Operator	3
Environmental Services Manager	1	Senior Water Service Worker	5
Project Engineer	2	Permit Technician	1
Division Manager	2	Department Secretary	1
Principal Administrative Analyst	1	Fire Apparatus Mechanic	1
Associate Engineer	6	Small Engine Mechanic	1
Assistant Engineer	2	Water Production Operator	4
Custodial Supervisor	1	Water Customer Service Worker	3
Public Works Supervisor	10	Senior Park Maintenance Worker	7
Principal Engineering Tech.	1	Senior Street Maintenance Worker	8
Senior Traffic Signal Electrician	1	Principal Office Assistant	4
Water Production Electrician	1	Street Maintenance Worker	9
Senior Administrative Analyst	2	Water Service Worker	13
Senior Program Specialist	1	Park Maintenance Worker	7
Construction Inspector	3	Equipment Service Worker	1
Senior Engineering Technician	2	Senior Sewer Maintenance Worker	3
Water Quality Technician	3	Sewer Maintenance Worker	7
Public Works Foreman	7	Custodian	2
Senior Water Production Oper.	5		
Senior Environ. Serv. Spec.	2		
		TOTAL POSITIONS	<u>153</u>

CITY ATTORNEY'S OFFICE

City Attorney services are provided through contract with the law firm of Woodruff, Spradlin & Smart.

CITY ATTORNEY

	Total	Funding Source	Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
	11-12		Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
	11-12		11-12	11-12	Services	Services	11-12	11-12	11-12	11-12	11-12	11-12
<u>DIVISIONS</u>												
City Attorney												
5510 Legal Services	734.6		734.6									
5520 Special Legal Project	23.7		23.7									
Division Total	<u>758.3</u>		<u>758.3</u>									
Labor												
Contractual Services	741.7		741.7									
Commodities	7.1		7.1									
Other	9.5		9.5									
Capital Outlay												
Division Total	<u>758.3</u>		<u>758.3</u>									
<u>TOTAL FOR DEPARTMENT:</u>												
LABOR												
CONTRACTUAL SERVICES	741.7		741.7									
COMMODITIES	7.1		7.1									
OTHER	9.5		9.5									
CAPITAL OUTLAY												
TOTAL DEPARTMENT	<u><u>758.3</u></u>		<u><u>758.3</u></u>									

Special Budgets

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FY 2011-12

SPECIAL ASSESSMENTS (\$000)

	Street Lighting	Parking District (Acq. & Maint.)	Main St.	G.G. Tourism Improvement District	Park Maintenance	Total Special Assessment
<u>FUNDS AVAILABLE</u>						
Beginning Balance	\$ 0.0	\$ 99.1	\$ 28.0	\$ 372.5	\$ 0.0	\$ 499.6
FY 11-12 Assessments	1,319.6	0.0	27.2	1,680.0	700.0	3,726.8
Transfer To TID Street Projects	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>(52.5)</u>	<u>0.0</u>	<u>(52.5)</u>
Total Funds Available	1,319.6	99.1	55.2	2,000.0	700.0	4,173.9
<u>EXPENSES</u>						
Operations & Maintenance	1,319.6	28.1	25.8	2,000.0	700.0	4,073.5
Capital Improvements	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total Expenses	1,319.6	28.1	25.8	2,000.0	700.0	4,073.5
FUND BALANCE RESERVE	<u>\$ 0.0</u>	<u>\$ 71.0</u>	<u>\$ 29.4</u>	<u>\$ 0.0</u>	<u>\$ 0.0</u>	<u>\$ 100.4</u>

COMPARISON FY 2010-11 WITH FY 2011-12
COMMUNITY DEVELOPMENT BLOCK GRANT BUDGET (\$000)

<u>CDBG Categories</u>	<u>FY 10-11</u>	<u>FY 11-12</u>	<u>Change</u>	<u>% Change</u>
<u>ENTITLEMENT</u>				
Administration/Planning	\$ 526.5	\$ 433.8	\$ (92.7)	(17.6%)
Building Abatement	300.0	339.7	39.7	13.2%
Lutheran Social Services	13.0	0.0	(13.0)	(100.0%)
Fair Housing Services	35.5	34.9	(0.6)	(1.7%)
Sr. Hm. Imp. Grant Program	50.0	50.0	0.0	0.0%
Sr. Meals & Services	29.4	25.6	(3.8)	(12.9%)
Lead Paint Testing	15.0	14.4	(0.6)	(4.0%)
Section 108 Refinance	1,061.4	1,084.3	22.9	2.2%
Acacia Center Rehabilitation	12.9	35.0	22.1	171.3%
Senior Citizens Center	236.6	196.4	(40.2)	(17.0%)
Focus Neighborhood Unit	155.5	129.5	(26.0)	(16.7%)
Park Improvements	300.0	0.0	(300.0)	(100.0%)
Harbor Corridor Acq. Blight	192.2	0.0	(192.2)	(100.0%)
Fire Station Prop.	374.2	0.0	(374.2)	(100.0%)
Darnell, Beck, Stimson St. Lighting	0.0	35.0	35.0	N/A
Sr. Center Restrooms	<u>0.0</u>	<u>327.7</u>	<u>327.7</u>	<u>N/A</u>
 TOTAL	 \$ 3,302.2	 \$ 2,706.3	 \$ (595.9)	 (18.0%)

Water Supply Budget

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GARDEN GROVE WATER SYSTEM HISTORY

The City of Garden Grove established a municipal water department in 1958 and soon became the primary water retailer within City boundaries. It operated with three sub-systems, the "District System", the "Dyke System" and the "City-Owned System", cumulatively serving 29,000 customers.

The oldest and smallest portion, the "District System", was acquired from the County of Orange in 1960, serving 6,600 accounts. The "City-Owned System", made up of about 10,400 accounts, primarily consisted of facilities donated by subdividers. The "Dyke System", the largest component, had about 12,050 service connections. It was originally built and constructed by the Dyke Water Company, then sold to the City in 1965 to consolidate the various systems in the City of Garden Grove and provide an adequate, reliable water supply.

Today the Utilities Division is part of the Public Works Department and is responsible for maintaining wells, reservoirs, and imported water connections. It also provides ongoing maintenance and repair to the water delivery system.

With a population of over 172,000, the water demand is almost 10 billion gallons per year. Garden Grove has 11 active wells with a pumping capacity of over 31,000 gallons per minute strategically located throughout the City. Its multi-use reservoirs have a total storage capacity of 53 million gallons, which is enough emergency storage for 2.8 days. Four import water connections provide the City with a total import capacity of 24,500 gallons per minute.

One of the most important jobs of the water supplier is to make sure that the water received is the safest and most healthful water possible. To accomplish this goal requires that we recognize the importance of the highest water quality standards, the presence of a comprehensive testing and monitoring program based on these standards, and the vigorous elimination of any nonconforming situations. In Garden Grove, all these elements of quality control receive the highest attention.

Although Garden Grove obtains approximately two-thirds of its water supply from wells and groundwater storage, the import water supply plays an important role in fulfilling the needs of the City's residents and businesses.

Imported water is delivered to Orange County by way of the Colorado River Aqueduct and from Northern California's State Water Project, which are wonderful solutions to the problem of supplying water to the semi-arid region of Southern California. However, they cannot supply all of our water needs during serious drought periods and recent environmental decisions have further limited flow from the State Water Project. Because we are susceptible to droughts, the need to conserve our water has become very important during wet as well as dry years.

The City of Garden Grove has adopted a Water Conservation Ordinance, which identifies stages of conservation based on a daily monitoring of the water supply. The City also participates in various Basin Management Programs, which allows replenishment of the water basin, thus conserving water.

GARDEN GROVE WATER SYSTEM HISTORY (Cont.)

As part of the City's Water Master Plan, the Garden Grove Public Financing Authority issued its Series 1993 Revenue Bonds (Water Services Capital Improvement Program), to fund the design and construction of additions and improvements to the City's municipal water system. Bond projects include Lampson Reservoir, Trask Reservoir, Well No. 29 at Twin Lakes Freedom Park, new water mains, and rehabilitation of imported water connections.

The City of Garden Grove adopted a Water Financial Plan in July 2007. Implementation of this plan continues with the completion of several smaller fire flow deficiency projects as well as the second rated water main replacement, the replacement of natural gas engines at the Westhaven Booster Pump Station, and continuation (fourth year) of replacement of defective components of the water system. In addition, the design phase is underway for the natural gas engine replacements at the West Garden Grove Booster Pump Station. Construction is expected to begin in February 2012. A new well has been successfully drilled at the Lampson Booster Pump Station and the design for equipping the new well is 80% completed. Construction of the equipping phase is expected to commence in August 2011.

CITY OF GARDEN GROVE WATER SUPPLY PROGRAM

BUSINESS PRINCIPLES

1. Satisfy Bond Covenant conditions under which outstanding water revenue bonds were issued.
2. Enterprise fund should break even, not generate a deficit.
3. In order to operate efficiently, a two (2) month cash flow is required, as well as maintenance of \$500,000 in reserves for contingencies.
4. Preserve replacement sinking fund. Ideal amount of fund should approach 5% of system value.
5. Maintain system and facilities up to industry standards by adequately funding new Capital Improvement Programs.
6. Continue design and construction of priority capital projects conforming to the annual budget and spending to the limits of the first tranche of water bonds issued in June 2010 within a three year period.

ISSUES

A. Federal and State Issues

1. New and stricter water quality mandates.
2. New and stricter requirements for NPDES permit.
3. New and stricter discharge requirements.
4. New and stricter AQMD requirements.
5. Comply with all state and federal water quality standards.
6. Continue to implement new State-mandated certification requirements.
7. Begin monitoring for unregulated contaminants as required by the EPA.
8. Comply with new AQMD regulations on six natural gas engines.

B. Local Issues

1. Continue to improve the infrastructure of the distribution system.
2. Implement an energy conservation program for water production.
3. Continue programs to meet the California Urban Water Conservation Council's Best Management Practices.
4. Develop a Geographic Information System (GIS) for water systems.

WATER SERVICES BUDGET

FY 2010-11 - 2013-14

(\$000)

<u>FUNDS AVAILABLE</u>	FY 10-11 Projected Year End	FY 11-12 Budget	FY 12-13 Forecast	FY 13-14 Forecast
BEGINNING BALANCE	\$ 2,452.9	\$ 2,330.9	\$ 3,176.4	\$ 4,075.5
BOND PROCEEDS (annual allocation)	0.0	0.0	0.0	14,000.0
TRANSFER FROM REPLACEMENT	0.0	0.0	0.0	0.0
REVENUES	34,497.1	30,823.5	31,656.2	33,714.8
ANNUAL COMMODITY INDEX	0.0	0.0	0.0	0.0
TRANSFER FROM RESERVES	0.0	0.0	0.0	0.0
LOAN FROM GENERAL FUND	0.0	0.0	0.0	0.0
TOTAL FUNDS AVAILABLE	36,950.0	33,154.4	34,832.6	51,790.3
<u>OPERATION EXPENDITURES</u>				
OPERATIONS				
LABOR	3,463.7	4,087.6	4,126.0	4,270.8
CONTRACTUAL SERVICES	1,166.8	1,186.7	1,203.0	1,239.1
COMMODITIES	806.5	817.9	835.1	860.2
VEHICLE / EQUIPMENT RENTALS	682.0	770.2	795.1	818.9
INSURANCE	263.3	263.3	263.3	263.3
ADMIN SUPPORT COSTS	1,832.9	1,965.3	1,944.5	2,002.8
PURCHASED WATER	14,707.2	12,782.9	13,382.2	14,617.1
LONG TERM DEBT	2,017.3	2,679.0	2,679.0	4,059.5
RESERVE DRAWDOWN PAYBACK	0.0	0.0	0.0	0.0
DEPRECIATION (REPLACEMENT)	1,962.2	2,023.4	2,127.2	2,236.1
STREET REPAIR CHARGE	2,700.0	1,350.0	1,350.0	1,350.0
REPLACEMENT SINKING FUND	0.0	0.0	0.0	0.0
RATE STABILIZATION FUND	0.0	0.0	0.0	0.0
TOTAL OPERATION EXPENDITURES	29,601.9	27,926.3	28,705.4	31,717.8
PROJECTED AMOUNT UNDER SPENT	0.0	0.0	0.0	0.0
NET OPERATION EXPENDITURES	29,601.9	27,926.3	28,705.4	31,717.8
<u>WATER CAPITAL EXPENDITURES</u>				
REPLACEMENT OF WATER METERS	0.0	51.7	51.7	51.7
WATER MAINS	2,317.2	2,000.0	2,000.0	14,000.0
PRODUCTION CAPITAL	2,700.0	0.0	0.0	0.0
TOTAL CAPITAL EXPENDITURES	5,017.2	2,000.0	2,000.0	14,000.0
FUNDS AVAILABLE	36,950.0	33,154.4	34,832.6	51,790.3
WATER EXPENDITURES	34,619.1	29,978.0	30,757.1	45,769.5
ENDING BALANCE	\$ 2,330.9	\$ 3,176.4	\$ 4,075.5	\$ 6,020.8

WATER CAPITAL PROJECTS

FIVE YEAR PLAN
(\$000)

<u>PROJECTS</u>	<u>10-11</u>	<u>11-12</u>	<u>12-13</u>	<u>13-14</u>	<u>14-15</u>
1. WATER MAINS	\$ 2,317	\$ 2,000	\$ 2,000	\$ 14,000	\$ 2,000
2. PRODUCTION CAPITAL	<u>2,700</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$ 5,017	\$ 2,000	\$ 2,000	\$ 14,000	\$ 2,000

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER

FY 2011-12

CURRENT ESTIMATED COSTS

PROJECTS	NEW CAPITAL	REPLACEMENT
Water Services	\$ 0	\$ 415,028
Water Meter	0	1,037,571
Fire Hydrants	0	290,520
Main Valve	0	332,023
Water Main Improvements	2,000,000	0
Production Projects	0	0
	\$ 2,000,000	\$ 2,075,142

WATER SERVICES REPLACEMENT PROGRAM

FIVE YEAR PLAN

(\$000)

BEGINNING BALANCE	\$ 0
REVENUE	52
DEPRECIATION	<u>2,023</u>
	\$2,075
TRANSFER TO CAPITAL	2,023
LESS REPLACEMENT COSTS	<u>(2,075)</u>
ENDING BALANCE	\$2,023

<u>PROJECTS</u>	<u>10-11</u>	<u>11-12</u>	<u>12-13</u>	<u>13-14</u>	<u>14-15</u>	<u>15-16</u>
1. WATER SERVICE	\$ 346	415	436	458	480	504
2. WATER METER	1,290	1,037	1,089	1,144	1,201	1,261
3. FIRE HYDRANT	158	291	305	320	336	353
4. MAIN VALVE	220	332	349	366	385	404
5. PRODUCTION	0	0	0	0	0	0
6. WATER MAIN	0	0	0	0	0	0
7. NATURAL GAS ENGINE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	<u>\$2,014</u>	<u>\$2,075</u>	<u>\$2,179</u>	<u>\$2,288</u>	<u>\$2,402</u>	<u>\$2,522</u>

WATER REPLACEMENT PROJECTS

1. Replace deficient customer service lines on an as-needed basis.
2. Replace small and large deficient meters.
3. Replace deficient fire hydrants.
4. Replace non-repairable main line gate valves.
5. Replace production equipment as needed.
6. Replace water mains as needed.
7. Replace natural gas engines as needed.

WATER COST FACTOR

(PER ACRE FOOT)

	<u>10-11</u>	<u>11-12</u>	<u>12-13</u>	<u>13-14</u>	<u>14-15</u>
IMPORT WATER COST	\$ 751.0	\$ 798.0	\$ 836.0	\$ 879.0	\$ 921.0
POWER COSTS	\$ 63.0	\$ 43.0	\$ 44.0	\$ 45.0	\$ 46.0
REPLENISHMENT ASSESSMENT (GROUNDWATER)	\$ 249.0	\$ 254.0	\$ 264.0	\$ 280.0	\$ 297.0
EQUITY ASSESSMENT (OVER PUMPING COSTS)	\$ 455.0	\$ 494.0	\$ 520.0	\$ 548.0	\$ 577.0
BASIN PRODUCTION PERCENTAGE	62%	65%	65%	65%	65%

Agency for Community Development

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GARDEN GROVE AGENCY FOR COMMUNITY DEVELOPMENT

DESCRIPTION AND OBJECTIVES

PROGRAM DESCRIPTION

The purpose of the Garden Grove Agency for Community Development is to enhance and promote economic development of all segments of the community through preservation, revitalization and development of existing and new facilities. The function of the Agency is to implement the amended Redevelopment Plan for the Garden Grove Community Project Area; implement the Redevelopment Plan for the Buena-Clinton Project Area; and implement the Economic Development Strategy, adopted in 2008 and the Five Year Implementation Plan for 2010-2015.

FISCAL YEAR 2011-12 MAJOR PROGRAM OBJECTIVES

Economic Development

1. Continue to implement the Disposition and Development Agreement with McWhinney (Garden Grove, MXD LLC) for a waterpark hotel located on the west side of Harbor Boulevard, north of Garden Grove Boulevard.
2. Continue to implement the Disposition and Development Agreement with Kam Sang Company (New Age Brookhurst, LLC) for a medium/high density commercial and residential mixed-use project for the Brookhurst Triangle, located at the northwest corner of Brookhurst Street and Garden Grove Boulevard.
3. Continue to implement the Disposition and Development Agreement with Century Village Group (Brandywine) for the development of 53 townhomes on 2.67 acres within the Century Triangle site, located at Century Boulevard and Garden Grove Boulevard.
4. Implement the Disposition and Development Agreement with Sweet Homes Development, LLC for the development of a medium density commercial and residential mixed-use project located on the north side of Garden Grove Boulevard, east of West Street and west of Dungan Street.
5. Implement the Disposition and Development Agreement with Land and Design, Inc. for the development of three (3) hotels, restaurants and associated parking structure located at the northeast corner of Harbor Boulevard and Twintree Lane.
6. Continue to implement the Harbor Boulevard master plan, along with the promotion and marketing of International West. The Agency envisions an entertainment district that will draw local residents and tourists to create a unique, exciting, urban entertainment node of hotels, restaurants, retail and themed attractions. Explore housing opportunities that may complement uses in the master plan.

7. Assist in the development of new hotels and expansion of existing hotels in the International West area, with focus on the implementation of the Embassy Suites expansion and Springhill Suites.
8. Continue to market redevelopment sites within the Community Project Area.
9. Continue exploring development opportunities for the Civic Center area.
10. Continue to assist in marketing the Pavilion Plaza properties and the southwest corner of Brookhurst Street and Chapman Avenue.
11. Continue to assist the City by identifying potential sites and facilitating acquisitions for a new fire station.
12. Continue the implementation of the Business Outreach and Retention Programs (i.e., Garden Grove Salutes, Business Visitation/Link, Business Breakfasts, Business Beautification, Training Seminars, Business Spotlight, etc.). Continue the marketing efforts to attract new sales tax generators and point of sale businesses
13. Continue to implement priorities identified in the Economic Development Strategy.
14. Continue to acquire real property along the northeast corner of Twintree Lane and Harbor Boulevard for future hotel development.
15. Continue to monitor the ground water and completed soil remediation of the development site of The Olson Company's Sycamore Walk housing project composed of 12 single-family units on the south side of Garden Grove Boulevard between West Street and Rockinghorse Road.
16. Continue to fund senior citizen accessibility improvement grant programs that are available throughout the city.
17. Continue to fund mobile-home rehabilitation grant programs that are available throughout the city.
18. Continue to fund programs that encourage maintenance and improvement of owner-occupied housing in neighborhoods throughout the community.

The FY 2011-12 Agency Budget contains a wide breadth of projects and programs that will enhance the economic viability of the city and provide diverse community services and private facilities, enhancing the quality of life for Garden Grove residents.

CITY OF GARDEN GROVE
 GARDEN GROVE AGENCY FOR COMMUNITY DEVELOPMENT
 2011-12 FISCAL YEAR ADOPTED BUDGET ANALYSIS (\$000)

	Housing Set Aside	Community * Project Area	Buena Clinton Area	Total Adopted Budget
<u>Funds Available:</u>				
Reserves and Ending Balances	\$ 4,200.0	\$ 0.0	\$ 0.0	\$ 4,200.0
Operating Revenues	6,590.3	24,649.6	520.0	31,759.9
Agency Short Term Loan	0.0	0.0	0.0	0.0
Transfer From T.O.T. Sharing Fund	0.0	2,100.0	0.0	2,100.0
Transfer For SERAF Payment	0.0	0.0	0.0	0.0
Total Funds Available	\$ 10,790.3	\$ 26,749.6	\$ 520.0	\$ 38,059.9
<u>Less: Operating Expenditures:</u>				
General Operations (Schedule 1)	(1,471.8)	(3,245.9)	(157.8)	(4,875.5)
Indirect Overhead (Schedule 1)	(174.8)	(1,669.5)	(13.4)	(1,857.7)
Agency Reimbursement & Loan Repayment Agreements (Schedule 1)	0.0	(2,382.6)	0.0	(2,382.6)
Debt Service (Schedule 1)	0.0	(7,671.4)	0.0	(7,671.4)
Neighborhood Improvements (Schedule 1)	(500.0)	0.0	0.0	(500.0)
Pass-Thru Agreements/Rebate/Leased Buildings (Schedule 1)	(145.0)	(9,407.7)	0.0	(9,552.7)
SERAF Payment - State	0.0	0.0	0.0	0.0
Total Operating Expenditures	(2,291.6)	(24,377.1)	(171.2)	(26,839.9)
Amount Available For Projects/Transfer Out	8,498.7	2,372.5	348.8	11,220.0
Less: Transfer Out To Travel Country RV	0.0	(563.0)	0.0	(563.0)
Less: Agency Development Projects (Schedule 2)	(8,498.7)	(1,809.5)	(348.8)	(10,657.0)
Total Projects	(8,498.7)	(1,809.5)	(348.8)	(10,657.0)
Net Amount Available	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0

* Includes RDA UBOC Interim Loan and 2008 Katella Note

SCHEDULE 1
ANALYSIS OF AGENCY ADOPTED OPERATING PACKAGES (\$000)
FY 2011-12

Package No.	Description	Adopted Budget
	Agency General Operations	
0010	Agency Board	\$ 4.3
0020	Management	163.2
0021	Operations	9.6
0022	Manager Projects	0.5
0023	Research/Legislation	46.4
0030	Real Property	240.5
0053	Reprographics	4.0
1020	General Accounting	41.2
1021	Financial Planning	12.3
2000	Community Development Management	189.3
2500	Community Project	1,875.7
2503	Agency Real Property	215.0
2504	Tax Sharing Agreements	2,100.0
2505	Agency Planning	233.1
2506	State SERAF Payment	0.0
2511	Business Retention	64.1
2512	Garden Grove Center	654.0
2513	Coastline	320.9
2520	Gilbert Street Development	43.7
2521	Officemax Rebate	750.0
2522	Residence Inn Rebate	1,300.0
2523	Hyatt Rebate	1,700.0
2525	Garden Grove Hyundai	160.0
2526	Katella Cottages	150.0
2527	Augustine LTD	88.3
2528	GGUSD Capital Facilities	2,100.0
2531	Sheraton Rebate	450.0
2535	Civic Center Property Management	170.0
2701	Set Aside Administration	679.9
2703	Code Enforcement Set Aside	326.0
2736	Buena-Clinton Family Resource Center	15.0
2810	Mobile Home Rehabilitation	150.0
2817	Housing Authority Lease Payment	145.0
2813	Emergency Home Improvement Loan	50.0
2854	Single Family Rehabilitation	250.0
2859	Senior Home Improvement Grants	50.0
3115	Graffiti Removal	52.3
3311	Agency Custodial	50.6
6007	Employee Training	18.9
6765	Focus Neighborhood Unit	142.8
	Subtotal General Operations	\$ 15,016.6

SCHEDULE 1
ANALYSIS OF AGENCY ADOPTED OPERATING PACKAGES (\$000)
FY 2011-12
(Continued)

Package No.	Description	Adopted Budget
Agency General Operations		
2500	Community Project Indirect Service Charge	<u>1,669.5</u>
2501	Buena-Clinton Project Indirect Service Charge	<u>13.4</u>
2502	Agency Debt Service	<u>6,013.7</u>
2508	Inter-City Loans	<u>2,382.5</u>
2545	C.O.P. Debt	<u>1,559.4</u>
2546	C.O.P. Administration/Bond Costs	<u>5.0</u>
2547	2003 Refund Bond Expense	<u>5.0</u>
2701	Set Aside Administration Indirect Service Charge	<u>174.8</u>
TOTAL OPERATING COSTS		<u><u>\$ 26,839.9</u></u>

SCHEDULE 2

CITY OF GARDEN GROVE
GARDEN GROVE AGENCY FOR COMMUNITY DEVELOPMENT
FY 2011-12 ADOPTED PROJECTS (\$000)

<u>AGENCY</u>	<u>Adopted Budget</u>
Former Black Angus Site	\$ 667.0
Olson/Rockinghorse	100.0
Site C/Harbor Blvd.	292.5
Central Hub	9,248.7
Buena Clinton	<u>348.8</u>
TOTAL AGENCY	<u><u>\$ 10,657.0</u></u>

Housing Authority

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HOUSING AUTHORITY

DESCRIPTION AND OBJECTIVES

PROGRAM DESCRIPTION

The Garden Grove Housing Authority provides rental subsidies for eligible low-income tenants. The Section 8 Rental Assistance Program is funded by federal grants through the Department of Housing and Urban Development. Qualified families are issued a voucher, which can be used in a privately owned rental unit, provided the unit meets Housing Quality Standards for health and safety. The rental subsidy is based on the tenant's income and family size. The Authority also administers a Family Self-Sufficiency Program, which assists housing participants to achieve economic self-sufficiency through education, training and employment.

FISCAL YEAR 2011-2012 PROGRAM OBJECTIVES

1. Provide monthly rental subsidies for 2,337 low-income families.
2. Conduct approximately 4,000 initial and annual inspections to ensure subsidized units are meeting the Housing Quality Standards and the Building and Safety Codes.
3. Provide outreach activities to tenants, landlords and other support agencies.
4. Continue to implement the Family Self-Sufficiency Program to help housing clients towards economic self-sufficiency.

HOUSING AUTHORITY

FY 2011-12

ADOPTED BUDGET

<u>Program Descriptions</u>	<u>Amount</u>
City Administration	\$ 169,962
Vouchers Program	31,034,897
Family Self-Sufficiency Program	<u>91,332</u>
TOTAL	<u>\$ 31,296,191</u>

HOUSING AUTHORITY ADOPTED BUDGET

FY 2011-12

Housing Assistance Grant	11-12 Adopted Budget	Funding Source
Activity:		
Council/Commission		
0010 City Council	\$ 3,299	Housing Authority
City Management		
0021 Operations	5,856	Housing Authority
Support Services		
0053 Reprographics	500	Housing Authority
Fiscal Services		
1020 General Accounting	41,212	Housing Authority
1021 Financial Planning	12,254	Housing Authority
Subtotal	53,466	
Community Development Operations		
2000 Community Dev. Management	106,841	Housing Authority
Housing Authority		
4102 Housing Administration	2,591,080	Housing Authority
4103 Family Self-Sufficiency	91,332	Housing Authority
4104 Housing - Vouchers/HAP	25,443,817	Housing Authority
4107 Housing - HAP Portability	3,000,000	Housing Authority
Subtotal	31,126,229	
Total Program	\$ 31,296,191	

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Sanitary District

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GARDEN GROVE SANITARY DISTRICT

Formed in 1924, the Garden Grove Sanitary District began providing sewer services to an unincorporated area of the County commonly known as Garden Grove. Like the rest of western Orange County, the Garden Grove area underwent a transition from rural agricultural land use to an urban environment of predominantly single-family homes and neighborhood commercial centers during the 1950s and 1960s. The Sanitary District played a significant role in the dramatic development of the region, providing vital sanitary services, in this case before the City incorporated.

In 1993, the City began the process to consolidate sanitation services in the community from two special districts--the Garden Grove Sanitary District and the Midway City Sanitary District--into one provider, the City of Garden Grove. In May of 1997, the City officially consolidated its sewer maintenance, refuse collection, and recycling efforts under one organization--the Garden Grove Sanitary District, whose borders were reorganized to be more contiguous with the City limits. The Garden Grove City Council acts as the Board of Directors of the Garden Grove Sanitary District, a subsidiary district of the City of Garden Grove.

Today, the Garden Grove Sanitary District provides sewer maintenance and contracts for refuse collection services with Republic Industries (formerly Taormina Industries), under the name "Garden Grove Disposal". With the assistance of its contractor, the Garden Grove Sanitary District developed and implemented a solid waste diversion plan to meet State diversion goals (AB 939) for the year 2000 and beyond. The plan features three bin curbside recycling for residential customers, which involves customer separation of green waste, recyclables, and refuse. Traditional trash service is provided to commercial accounts, utilizing large bins with commingled trash, and off-site separation of recyclables at a Material Recovery Facility (MRF).

In 2002, the Santa Ana Regional Water Quality Control Board adopted stringent, new environmental regulations for sewer collection systems known as Waste Discharge Requirements (WDR). The WDR specifically prohibits the discharge of sewage to any natural or man-made water stream or any storm water drainage system, requires the monitoring and reporting of any sanitary sewer overflows, and requires each sewer agency to develop a written sewer system management plan (SSMP) to meet the requirements of the Regional Board. Additionally, the Order required the District to perform a capacity evaluation and condition assessment of its sewer system by July 30, 2005 and September 30, 2005 respectively. This was accomplished as required. However, the assessment identified over \$54 million in capacity and condition deficiencies to the District's structural facilities, which was beyond the District's financial capabilities at that time. As a result, the Garden Grove Sanitary District Board adopted new rates for all residential and non-residential customers on September 13, 2005.

The new rates are being used to implement a \$54 million Capital Improvement Program funded by a combination of increased revenue and bond financing. The first tranche of the bond money used for projects completed in the years 2006 and 2007 have been exhausted. The second tranche will be implemented in future fiscal years.

GARDEN GROVE SANITARY DISTRICT
BUSINESS PRINCIPLES

1. Enterprise fund should break even, not operate in a deficit.
2. In order to operate efficiently, a two month cash flow is required, as well as maintenance of \$500,000 in reserves for contingencies.
3. Establish uniform service throughout the district.
4. Develop a replacement sinking fund. Ideal amount of fund should approach 5% of system value.
5. Improve system and facilities up to industry standards by adequately funding new Capital Improvement Programs.
6. Satisfy Debt Covenant conditions under which outstanding Sanitary District debt was issued.
7. Implement the 10-year financial plan.

ISSUES

- A. Federal and State Issues
 1. New and stricter Sanitary Sewer Overflow requirements.
- B. Local Issues
 1. Comply with all State and Federal sanitary sewer requirements.
 2. Implement fat, oil and grease control program.
 3. Comply with all components of the Waste Discharge Requirements.

GARDEN GROVE SANITARY DISTRICT
SEWER BUDGET
FY 2010-11 - 2012-13
(\$000)

	2010-11 Adopted Budget	FY 10-11 Projected Year End	FY 11-12 Budget	FY 12-13 Forecast
<u>FUNDS AVAILABLE</u>				
BEGINNING BALANCE	\$ 250.0	\$ 250.0	\$ 625.1	\$ 57.4
BOND PROCEEDS (Annual Allocation)	0.0	0.0	0.0	0.0
REVENUES	9,973.0	9,973.0	10,242.3	10,518.8
RATE ADJUSTMENT	0.0	0.0	0.0	0.0
FUNDS AVAILABLE	<u>10,223.0</u>	<u>10,223.0</u>	<u>10,867.4</u>	<u>10,576.2</u>
<u>OPERATION EXPENDITURES</u>				
OPERATIONS				
LABOR	2,414.0	2,111.3	2,507.2	2,462.3
CONTRACTUAL SERVICES	1,122.7	1,122.7	1,125.0	1,157.2
COMMODITIES	234.2	234.2	238.2	238.5
VEHICLE / EQUIPMENT RENTALS	230.1	230.1	241.7	250.7
INSURANCE	41.7	41.7	41.7	41.7
ADMIN SUPPORT COSTS	515.9	515.9	512.2	527.6
BOND ISSUANCE COSTS	0.0	0.0	0.0	0.0
DEBT SERVICE	1,465.7	1,465.7	1,462.3	1,462.3
LATERAL LOAN PROGRAM	0.0	0.0	0.0	0.0
OPERATING RESERVE	0.0	0.0	250.0	0.0
SEWER SYSTEM CONTINGENCY RESERVE	0.0	0.0	0.0	0.0
TOTAL OPERATION EXPENDITURES	<u>6,024.3</u>	<u>5,721.6</u>	<u>6,378.3</u>	<u>6,140.3</u>
<u>SEWER CAPITAL</u>				
CAPITAL REPLACEMENT	1,181.3	1,181.3	1,431.7	1,474.7
NEW CAPITAL IMPROVEMENTS	2,695.0	2,695.0	3,000.0	2,000.0
CAPITAL EXPENDITURES	<u>3,876.3</u>	<u>3,876.3</u>	<u>4,431.7</u>	<u>3,474.7</u>
TOTAL EXPENDITURES	9,900.6	9,597.9	10,810.0	9,615.0
FUNDS AVAILABLE	10,223.0	10,223.0	10,867.4	10,576.2
EXPENDITURES	<u>9,900.6</u>	<u>9,597.9</u>	<u>10,810.0</u>	<u>9,615.0</u>
ENDING BALANCE	\$ 322.4	\$ 625.1	\$ 57.4	\$ 961.2

CAPITAL IMPROVEMENTS - PUBLIC WORKS
SEWER

FY 2011-12

DESCRIPTION	CURRENT ESTIMATED COSTS	
	NEW CAPITAL	REPLACEMENT
Sewer Main Improvements	3,000,000	1,431,726
TOTAL	<u>\$ 3,000,000</u>	<u>\$ 1,431,726</u>

SEWER CAPITAL PROJECTS

FIVE YEAR PLAN

(\$000)

<u>PROJECTS</u>	<u>10-11</u>	<u>11-12</u>	<u>12-13</u>	<u>13-14</u>	<u>14-15</u>
1. SEWER MAINS	<u>\$ 2,695</u>	<u>\$ 3,000</u>	<u>\$ 2,000</u>	<u>\$ 4,000</u>	<u>\$ 3,500</u>
TOTAL	<u>\$ 2,695</u>	<u>\$ 3,000</u>	<u>\$ 2,000</u>	<u>\$ 4,000</u>	<u>\$ 3,500</u>

SEWER REPLACEMENT PROGRAM

FIVE YEAR PLAN

(\$000)

BEGINNING BALANCE	\$ 0
REVENUES	<u>0</u>
DEPRECIATION RESERVES - TRANSFER	<u>0</u>
DEPRECIATION - TRANSFER	<u>\$ 1,432</u>
LESS REPLACEMENT COSTS	<u>(1,432)</u>
ENDING BALANCE	<u><u>\$ 0</u></u>

<u>PROJECTS</u>	<u>10-11</u>	<u>11-12</u>	<u>12-13</u>	<u>13-14</u>	<u>14-15</u>
1. SEWER MAIN REPLACEMENT	\$ 981	\$ 1,232	\$ 1,275	\$ 1,319	\$ 1,364
2. MANHOLE REHABILITATION	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>
TOTAL	<u><u>\$ 1,181</u></u>	<u><u>\$ 1,432</u></u>	<u><u>\$ 1,475</u></u>	<u><u>\$ 1,519</u></u>	<u><u>\$ 1,564</u></u>

SEWER REPLACEMENT PROJECTS

1. Replace deficient sewer mains on an as-needed basis.
2. Replace deficient manholes as needed.

GARDEN GROVE SANITARY DISTRICT
SOLID WASTE BUDGET
FY 2010-11 - 2012-13
(\$000)

<u>FUNDS AVAILABLE</u>	FY 10-11 Adopted Budget	FY 10-11 Projected Year End	FY 11-12 Adopted Budget	FY 12-13 Forecast
BEGINNING BALANCE	\$ 750.0	\$ 750.0	\$ 532.2	\$ 203.1
REVENUES	<u>1,822.8</u>	<u>3,172.9</u>	<u>3,129.5</u>	<u>3,222.9</u>
FUNDS AVAILABLE	\$ 2,572.8	\$ 3,922.9	\$ 3,661.7	\$ 3,426.0
 <u>OPERATIONS EXPENDITURES</u>				
OPERATIONS (REFUSE)				
LABOR	\$ 416.1	\$ 390.2	\$ 435.6	\$ 438.5
CONTRACTUAL SERVICES	444.8	1,794.9	1,721.1	1,807.2
COMMODITIES	14.5	14.5	14.5	15.2
INSURANCE	13.9	13.9	13.9	13.9
STREET REPAIR CHARGE	500.0	500.0	500.0	500.0
ADMIN SUPPORT	297.2	297.2	73.5	75.0
OPERATING RESERVE	180.0	180.0	200.0	200.0
LANDFILL RESERVE	<u>200.0</u>	<u>200.0</u>	<u>500.0</u>	<u>200.0</u>
TOTAL OPERATIONS EXPENDITURES	\$ 2,066.5	\$ 3,390.7	\$ 3,458.6	\$ 3,249.8
 FUNDS AVAILABLE	 \$ 2,572.8	 \$ 3,922.9	 \$ 3,661.7	 \$ 3,426.0
EXPENDITURES	<u>2,066.5</u>	<u>3,390.7</u>	<u>3,458.6</u>	<u>3,249.8</u>
ENDING BALANCE	\$ 506.3	\$ 532.2	\$ 203.1	\$ 176.2

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Cable Television

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GARDEN GROVE CABLE TELEVISION (CHANNEL 3)

Municipal video production and Internet streaming activities are commonly referred to as Public, Educational and Government Access programming or PEG Access. There are two general categories: Community Access, which consists of public, educational or entertainment programs produced by members of the community; and Government Access, which is public information, training or promotional programming produced by the City of Garden Grove.

Changes in the City's Cable Franchise Agreement with Time Warner Cable have reduced the amount of funding accruing to PEG activities. However, the amount of General Fund Cable Franchise revenue, five-percent of gross basic cable rates paid by Garden Grove subscribers, remains intact. Cable programming activities are paid out of a combination of PEG and General Fund revenue.

Cable television activities include the following:

Community Access

- Public Access programming produced by local service clubs or community groups
- No-cost importation of other locally produced programs on cooking, art, literature and entertainment

Government Access

- Televising City Council and Agency for Community Development meetings
- Producing promotional videos including annual State of the City, Garden Grove Pride and Mayor's Prayer Breakfast videos
- Producing weekly award-winning news and information program "This Week in Garden Grove"
- Producing training and recruitment videos
- Producing promotional and public information Internet content
- Producing long-form documentary programming

CABLE BUDGET
 FY 2011-12
 (\$000's)

	Adopted Budget FY 10-11	Adopted Budget FY 11-12
<u>FUNDS AVAILABLE</u>		
Beginning Balance	\$ 0.0	\$ 0.0
Revenue - Time Warner	76.9	105.0
Other Revenue	<u>28.1</u>	<u>0.0</u>
Total Funds Available	105.0	105.0
 <u>EXPENDITURES</u>		
G.G. Cable Programming	14.5	13.4
Community Access	<u>90.5</u>	<u>91.6</u>
Total Expenses	105.0	105.0
 <u>FUND BALANCE RESERVE</u>	 <u>\$ 0.0</u>	 <u>\$ 0.0</u>

Mobile Home Parks

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CITY OWNED MOBILE HOME PARKS

In August 1993, the Garden Grove Housing Authority purchased the Bahia Village and Emerald Isle mobile home parks to preserve unique and affordable housing opportunities in the community. The Housing Authority leased the parks to the City, and the City formed the Garden Grove Improvement Corporation (GGIC) to oversee and manage the daily operations of the parks. The GGIC is supported by staff from the City's Community Development Department.

In Fiscal Year 2010-11, the City owned mobile home parks were sold to a mobile home park operator who specializes in the management and administration of affordable, low-income mobile home parks.

MOBILE HOME PARK BUDGET
FY 2011-12
(\$000)

	Adopted Budget FY 10-11*	Adopted Budget FY 11-12**
<u>FUNDS AVAILABLE</u>		
Beginning Balance	\$ 1,049.9	\$ (500.8)
Transfer from Fund 002 - Redevelopment		
Emerald Isle MHP	0.0	N/A
Bahia Village MHP	0.0	N/A
Travel Country RV	0.0	563.0
Revenue		
Emerald Isle MHP	910.9	N/A
Bahia Village MHP	1,663.3	N/A
Travel Country RV	<u>364.8</u>	<u>341.9</u>
Total Revenue	\$ 2,939.0	\$ 341.9
Total Funds Available	\$ 3,988.9	\$ 404.1
<u>EXPENDITURES</u>		
Emerald Isle MHP	934.6	N/A
Bahia Village MHP	1,223.4	N/A
Travel Country RV	<u>364.8</u>	<u>404.1</u>
Total Expenses	\$ 2,522.8	\$ 404.1
Estimated Ending Balance	<u><u>\$ 1,466.1</u></u>	<u><u>\$ 0.0</u></u>

* Emerald Isle and Bahia Village Mobile Home Parks were sold in FY 2010-11

** Travel Country will cease operation in FY 2011-12

Capital Improvements

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INTRODUCTION

2011-12 CAPITAL IMPROVEMENTS, PROJECTS, AND FACILITIES MAINTENANCE PLANS

Capital Improvement and Projects Plans

Capital Improvement Plans

The City of Garden Grove is responsible for the planning and operation of City capital improvements that lie within the public right-of-way. These improvements include streets, traffic signals and control devices, storm drains, streetlights, parks, sewer and water systems. The 2011-12 Capital Improvement Plans have been developed based upon needs analyses. Priorities have been established considering safety, level of congestion, condition of existing improvements, and availability of financing. The major capital improvements can be categorized as follows:

Community/Economic Development

The Agency for Community Development is responsible for enhancing and promoting the economic development of all segments of the Garden Grove community through the preservation, revitalization, and development of existing and new neighborhoods and facilities. The redevelopment of blighted areas to spur increased economic vitality is another key mission. The 2011-12 Capital Improvement Plan proposes a payment towards the Promissory Note for acquisition of the former Black Angus site, funding for improvements along Harbor Boulevard, relocation costs and off-site public improvements for the waterpark hotel, relocation costs for Humdinger Bar, acquisition costs associated with the purchase of properties on Harbor Boulevard for hotel development, various low-moderate income housing improvements, ongoing soils monitoring following the completed remediation at Rockinghorse Road and Garden Grove Boulevard, and the use of CDBG funds for the purchase of properties in order to build a new fire station.

Public Works

Public Works capital improvements consist of activities to maintain and improve the water system, sewer system and streets within the City, and to maintain the Sanitary District's retired landfill. These improvements include the installation of new fire hydrants, replacement of water production equipment such as meters, valves, and engine control systems, and the design and installation of new or improved water main systems throughout the City. Sewer projects include the replacement of old, damaged or undersized sewers, as well as improvements to other sewer-related facilities such as sewage pumps and manholes. Road overlays greater than one inch in depth, as well as a comprehensive sidewalk inspection and repair program, make up the street improvements.

Engineering Services projects are designed to improve the drainage, traffic signalization and control, and street systems throughout the City. Improvements include street reconstruction, signal modifications at intersections, construction of storm drainage systems, and sidewalk and wheelchair ramp improvements.

Facilities

The 2011-12 Capital Improvement Plan proposes funding for Americans With Disabilities (ADA) upgrades.

CAPITAL IMPROVEMENTS - COMMUNITY SERVICES

2011-12

Projects	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
Faylane Park	\$ 300,000 (081)		\$ 300,000
Gutosky Park	150,000 (081)		150,000
Woodbury Park	150,000 (081)		150,000
Senior Center		327,667 (161)	327,667
City Pools (Addition of Disabled Lift Equipment at Pools Located at Woodbury Park, Magnolia Park, and Eastgate Park)	50,000 (081)		50,000
TOTAL	\$ 650,000	\$ 327,667	\$ 977,667

CAPITAL IMPROVEMENTS - ECONOMIC DEVELOPMENT

2011-12

Projects	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>Central Hub</u>			
Relocation for Waterpark Hotel		\$ 700,000 (002)	\$ 700,000
Relocation of Humdinger Bar		50,000 (002)	50,000
<u>Site C/Harbor Boulevard</u>			
Richard Kil Promissory Note Repymt		162,504 (002)	162,504
Sunbelt Property Lease		130,000 (002)	130,000
<u>Black Angus</u>			
Promissory Note Repayment		667,000 (002)	667,000
<u>Housing Development Improvements</u>			
Buena-Clinton Rehab		348,800 (005)	348,800
Neighborhood Improv. Implmt.		8,498,664 (007)	8,498,664
<u>Rockinghorse/Garden Grove Blvd.</u>			
Ongoing Remediation Costs (Agency DDA Obligation - 10 year monitoring)		100,000 (002)	100,000
TOTAL	\$ 0	\$ 10,656,968	\$ 10,656,968

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES
2011-12

	Fund Via Basic/Special		Fund Via Grant/Other		Total Cost
<u>STREET IMPROVEMENTS</u>					
1. Lampson Median Installation Project	\$ 150,000	(422)	\$ 900,000	(281)	\$ 1,050,000
2. Harbor Median Imp (Chapman-Wilken)	300,000	(422)			300,000
3. Harbor Blvd. - Water Park Improvements	200,000	(061)			200,000
4. Citywide Median Landscape Irrigation	200,000	(422)			200,000
5. St. Rehab Various Locations	300,000	(422)			300,000
	250,000	(040)			250,000
6. Harbor / Garden Grove IIP	1,110,000	(422)			1,110,000
	100,000	(061)			100,000
7. Local Street Improvements	100,000	(061)			100,000
<u>STREET MAINTENANCE</u>					
1. Sidewalk Inspection and Repair	234,206	(111)			234,206
2. Residential Overlay Program	1,700,000	(075)			1,700,000
3. Residential Sealing Program	148,597	(111)			148,597
<u>STORM DRAIN IMPROVEMENTS</u>					
1. Belgrave Channel Improvement			2,500,000	(361)	2,500,000
2. Yockey/Newland Phase II	800,000	(061)	485,000	(200)	1,285,000
3. Patterson Storm Drain Repair			1,000,000	(361)	1,000,000
4. Various High Maintenance Flood Areas	100,000	(061)			100,000
<u>TRAFFIC IMPROVEMENTS</u>					
1. Traffic Signal Modifications	100,000	(422)			100,000
2. Euclid Signal Coordination (City's Match)	40,000	(422)			40,000
3. Darnell/Beck/Stimson St. Lighting Project			35,000	(161)	35,000
4. Traffic Management Center	28,000	(421)			28,000
	<u>28,000</u>	<u>(421)</u>			<u>28,000</u>
Total	<u>\$ 5,860,803</u>		<u>\$ 4,920,000</u>		<u>\$ 10,780,803</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES (CONT'D)
(Available Beginning Balance Plus FY 11-12 Estimated Revenue)

BASIC / SPECIAL	GRANT / OTHER
Prop 1B (040) \$ 250,000	HSIP (HES) (281) \$ 900,000
Gas Tax (2105) (061) 1,300,000	Federal PW Grants (361) 3,500,000
Measure M-2 Fairshare (422) 2,200,000	CDBG (161) 35,000
Measure M-Turnback (421) <u>28,000</u>	EPA (200) <u>485,000</u>
Subtotal \$ 3,778,000	Subtotal \$ 4,920,000

STREET MAINTENANCE FUNDING SUMMARY

State TCRF (075) \$ 1,700,000
General Fund (111) <u>382,803</u>
Subtotal \$ 2,082,803

GRAND TOTAL \$ 10,780,803

CAPITAL IMPROVEMENTS - PUBLIC WORKS
SEWER

FY 2011-12

DESCRIPTION	CURRENT ESTIMATED COSTS	
	NEW CAPITAL	REPLACEMENT
Sewer Main Improvements	3,000,000	1,431,726
TOTAL	<u>\$ 3,000,000</u>	<u>\$ 1,431,726</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER

FY 2011-12

CURRENT ESTIMATED COSTS

<u>PROJECTS</u>	<u>NEW CAPITAL</u>	<u>REPLACEMENT</u>
Water Services	\$	\$ 415,028
Water Meter		1,037,571
Fire Hydrants		290,520
Main Valve		332,023
Water Main Improvements	<u>2,000,000</u>	<u> </u>
TOTAL	\$ 2,000,000	\$ 2,075,142

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CAPITAL IMPROVEMENTS, PROJECTS,
STREETS AND FACILITIES MAINTENANCE
FUNDING SUMMARY

FY 2011-12

Funding	Total
Redevelopment (002)	\$ 1,809,504
Redevelopment/Buena Clinton (005)	348,800
Redevelopment/Housing Set Aside (007)	8,498,664
State Bonds P-1B AB1266 (040)	250,000
State Gas Tax 2106/2107 (060)	125,431
State Gas Tax 2105 (061)	1,300,000
State TCRF (075)	1,700,000
Park Fee (081)	650,000
General Purpose (111)	539,367
CDBG (161)	362,667
EPA (200)	485,000
HES (Hazard Elimination Safety) (281)	900,000
Federal Grants - ARRA (361)	3,500,000
Measure M - Turnback (421)	28,000
M - 2 Local Fairshare (422)	2,200,000
Water Capital (602)	2,000,000
Water Replacement (603)	2,014,867
Sewer Capital (631)	3,000,000
Sewer Replacement (632)	<u>1,431,726</u>
TOTAL	\$ 31,144,026

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Statistics

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GENERAL STATISTICS

Garden Grove is the 25th largest city in California

Incorporation	June 18, 1956
Population	171,327
Land Area	17.9 square miles
Type of Government	Council-Manager
Streets	305 centerline miles
Medians and Frontages	409 (26.4 acres)
Parks and Recreation	186 acres (25 sites)
Water System	8.9 billion gallons used per year
Countywide Assessed Valuation (10-11)	\$420,751,575,388
Citywide Assessed Valuation (10-11)	\$12,143,412,624
Countywide Property Tax Rate	1% of Countywide assessed valuation
City's equivalent portion of Countywide property tax rate	.12% full assessed value
Paramedics 1974 voter approved indebtedness	\$.060 per \$100 City assessed valuation

FISCAL YEAR 2011-12

ADOPTED LABOR USAGE BY DEPARTMENT

	Adopted Budget Fiscal Year 2010-11	Year End Fiscal Year 2010-11	Adopted Budget Fiscal Year 2011-12
Fire	101	101	101
Sworn	98	98	98
Non-Sworn	3	3	3
Police	256	256	250
Sworn	172	172	172
Non-Sworn	84	84	78
Subtotal Public Safety	357	357	351
City Manager	8	8	8
Finance	34	34	35
Community Development	56	56	62
Public Works	153	153	153
Community Services	35	35	28
City Attorney	0	0	0
Human Resources	8	8	9
Economic Development	12	12	12
Information Technology	18	18	18
Subtotal Other	324	324	325
CITY TOTALS	<u>681</u>	<u>681</u>	<u>676</u>

LISTING OF NEW AND/OR DELETED POSITIONS

FY 2010-11 New (Deleted) Positions In Adopted Budget

Senior Office Assistant (Pos. #R214) - Fire (1)

Total FY 2010-11 Adopted Positions 681 (ii)

(ii) Includes 35 positions which are funded by grants and other sources.

FY 2010-11 New (Deleted) Positions Modified During Fiscal Year

Division Manager (Pos. #R176) - City Manager (1)

Deputy City Manager (Pos. #R176) - City Manager 1

Administrative Analyst (Pos. #R011 & R062) - Finance (2)

Senior Program Specialist (Pos. #R011 & R062) - Finance 2

Administrative Analyst (Pos. #R199, R358, & R438) - Community Development (3)

Senior Administrative Analyst (Pos. #R438) - Community Development 1

Senior Program Specialist (Pos. #R199 & R358) - Community Development 2

Senior Engineering Technician (Pos. #R183) - Public Works (1)

Associate Engineer (Pos. #R183) - Public Works 1

Heavy Equipment Operator (Pos. #R460) - Public Works (1)

Senior Water Service Worker (Pos. #R460) - Public Works 1

Administrative Analyst (Pos. #R213, R320, & R457) - Public Works (3)

Senior Administrative Analyst (Pos. #R320, & R457) - Public Works 2

Senior Program Specialist (Pos. #R213) - Public Works 1

Senior Administrative Analyst (Pos. #O196, O230, & R246) - Community Services (3)

Senior Program Specialist (Pos. #O196, O230, R246, & R349) - Community Services 4

Administrative Analyst (Pos. #R295 & R349) - Community Services (2)

Senior Administrative Analyst (Pos. #R295) - Community Services 1

Senior Office Assistant (Pos. #R843) - Police (1)

Police Records Specialist (Pos. #R843) - Police 1

Administrative Analyst (Pos. #R169) - Economic Development (1)

Senior Administrative Analyst (Pos. #R169) - Economic Development 1

Total FY 2010-11 Positions at Year End 681 (jj)

(jj) Includes 35 positions which are funded by grants and other sources.

FY 2011-12 New (Deleted) Positions In Adopted Budget

Principal Account Specialist (Pos. #R091) - Finance 1

Police Services Supervisor (Pos. #R159) - Community Development 1

Code Enforcement Officer (Pos. #R160, R273, R275, R371 & R406) -
Community Development 5

Senior Administrative Aide (Pos. #R090) - Community Services (1)

Community Services Coordinator (Pos. #O232 & O812) - Community Services (2)

Eligibility Technician (Pos. # O236, O237, O239, & O811) - Community Services (4)

Police Services Supervisor (Pos. #R159) - Police (1)

Code Enforcement Officer (Pos. #R160, R273, R275, R371 & R406) - Police (5)

Senior Administrative Aide (Pos. #R090) - Human Resources 1

Total FY 2011-12 Adopted Positions 676 (kk)

(kk) Includes 29 positions which are funded by grants and other sources.

FIVE-YEAR REVENUE SUMMARY
FY 2007-08 THROUGH FY 2011-12 (\$000)

	2007-08 (Actual)	2008-09 (Actual)	2009-10 (Actual)	2010-11 (Projected)	2011-12 (Budget)
<u>BASIC CITY REVENUE FUNDS</u>					
<u>GENERAL PURPOSE FUNDS</u>					
Sales Tax	\$ 19,780	\$ 16,236	\$ 14,076	\$ 16,200	\$ 17,000
Property Tax					
- General	11,922	12,492	11,954	11,200	11,500
- Paramedics	2,570	2,737	2,588	5,700	5,800
Property Transfer Tax	330	455	346	350	360
Motor Vehicle Tax	14,011	14,088	13,519	13,000	13,000
Franchises	2,337	2,265	2,485	2,200	2,200
Bldg. Permits & Other Fees	1,686	1,345	1,610	1,200	1,450
Deferred Municipal Support	4,436	4,607	5,005	4,847	4,553
Hotel Visitors Tax	10,552	9,137	8,283	10,000	10,100
Business Tax	2,390	2,335	2,185	2,100	2,100
Other Income	3,340	3,240	2,947	2,815	2,855
Traffic Fines	* 1,068	927	1,026	850	850
Parking Fines	914	884	966	1,010	1,010
Reimbursement Agreement	240	240	240	240	1,945
Interest	2,457	1,017	1,363	500	400
Grant OH Support	101	34	62	53	54
Street Repair/Loan Payback	0	2,771	2,700	3,200	1,850
Sports Facility Income	80	94	96	100	100
Land Sales	50	1,045	0	2,300	0
Total General Purpose Fund	78,264	75,949	71,451	77,865	77,127
<u>MISCELLANEOUS FUNDS</u>					
Gas Tax 2106/2107	1,836	1,852	2,029	1,800	1,800
Gas Tax 2105	1,082	1,137	1,205	1,000	1,300
Gas Tax 2103	0	2,047	1,582	2,268	1,700
Golf Course Operations	595	569	541	550	550
City Partnerships	100	100	N/A	N/A	N/A
Hotel Visitors Tax Sharing	2,121	2,120	1,912	1,540	2,100
Self-Supporting Recreation	631	615	667	600	600
Police Seizure	61	187	75	20	20
Traffic Offender Impound Fees	63	66	198	200	50
Red Light Enforcement Program	* 774	765	924	750	750
Certificate of Participation	2	0	0	N/A	N/A
Total Miscellaneous Funds	7,265	9,458	9,133	8,728	8,870
TOTAL BASIC OPERATIONAL REVENUE	85,529	85,407	80,584	86,593	85,997
<u>CONSTRUCTION FUNDS (CAPITAL)</u>					
State Bonds Prop. 1B AB 1266	2,779	900	3,869	850	100
Cultural Arts	44	34	42	50	50
Park Fees	296	211	350	300	50
Drainage Fees	129	115	69	75	75
Traffic Mitigation Fees	170	54	4	250	250
Measure M (Reclassified)	2,241	1,876	2,030	1,529	28
Measure M-2	N/A	N/A	N/A	N/A	2,200
Development Agreement Fees	186	284	475	200	200
Total Construction Funds (Capital)	5,845	3,474	6,839	3,254	2,953
TOTAL BASIC CITY FUNDS	\$ 91,374	\$ 88,881	\$ 87,423	\$ 89,847	\$ 88,950

* Red Light Enforcement Program Included in Traffic Fines

FIVE-YEAR REVENUE SUMMARY
FY 2007-08 THROUGH FY 2011-12 (\$'000)

	2007-08 (Actual)	2008-09 (Actual)	2009-10 (Actual)	2010-11 (Projected)	2011-12 (Budget)
<u>GRANT REVENUE FUNDS</u>					
Public Safety/Augmentation	\$ 743	\$ 632	\$ 641	\$ 500	\$ 575
CDBG/HOME/ADDI/ESG	12,556	2,388	6,876	3,540	3,475
Misc. Operational Grants	1,976	1,656	1,680	2,052	2,004
Misc. Capital Grants	5,459	4,621	8,469	4,708	4,885
TOTAL GRANT FUNDS	20,734	9,297	\$ 17,666	10,800	10,939
<u>MOBILE HOME PARK FUNDS</u>					
Emerald Isle MHP	971	905	975	0	N/A
Bahia Village MHP	1,800	1,771	1,809	13,519	N/A
Travel Country RV	428	409	386	308	342
TOTAL MOBILE HOME PARK FUNDS	3,199	3,085	3,170	13,827	342
<u>SPECIAL ASSESSMENT FUNDS</u>					
Street Lighting	1,314	1,341	1,350	1,343	1,320
Main Street	37	38	33	29	27
Park Maintenance	690	701	707	700	700
GG Tourist Improvement District	N/A	N/A	0	1,018	1,680
TOTAL SPECIAL ASSESSMENTS	2,041	2,080	2,090	3,090	3,727
<u>WATER ENTERPRISE FUNDS</u>					
Water Revenue	26,050	29,025	29,315	34,497	30,823
TOTAL WATER FUNDS	26,050	29,025	29,315	34,497	30,823
<u>AGENCY FUNDS</u>					
Community Project Area					
- General	20,976	23,985	25,286	23,854	24,650
- Short Term Loan	0	0	0	0	0
Buena-Clinton	459	491	466	520	520
Housing Set Aside	5,293	5,989	5,989	8,155	6,590
RDA UBOC Intrim Loan - 011	32,004	110	0	0	0
2008 Katella Note - 012	2,015	3	0	0	0
TOTAL AGENCY FUNDS	60,747	30,578	31,741	32,529	31,760
<u>CABLE CORPORATION FUNDS</u>					
Garden Grove Cable Corporation	86	134	110	116	105
TOTAL CABLE CORPORATION FUNDS	86	134	110	116	105
<u>HOUSING AUTHORITY FUNDS</u>					
Housing Authority	25,490	23,865	28,355	29,944	31,296
TOTAL HOUSING AUTHORITY FUNDS	25,490	23,865	28,355	29,944	31,296
<u>SEWER FUNDS</u>					
GGSD/Sewer - Operations	10,079	9,650	9,246	9,751	10,014
GGSD/Sewer - Capital	245	345	2,606	0	0
GGSD/Sewer - Replacement	10	19	46	0	0
Cert. Of Part./Series A-2006	730	173	93	0	0
Sewer Fees	142	(13)	20	222	228
TOTAL SEWER FUNDS	11,206	10,174	12,011	9,973	10,242
<u>REFUSE FUNDS</u>					
GGSD/Refuse - Operations	7,689	7,945	7,862	1,823	3,130
GGSD/Golf Range	109	0	3	0	0
TOTAL REFUSE FUNDS	7,798	7,945	7,865	1,823	3,130
TOTAL ALL FUNDS	\$ 248,725	\$ 205,064	\$ 219,746	\$ 226,446	\$ 211,314

FIVE-YEAR OPERATING EXPENDITURES
SUMMARY BY DEPARTMENT
FY 2007-08 THROUGH 2011-12 (\$000)

Department	2007-08 (Actual)	2008-09 (Actual)	2009-10 (Actual)	2010-11 (Budget)	2011-12 (Budget)
<u>Basic Services</u>					
Fire	\$ 19,743	\$ 20,909	\$ 19,212	\$ 18,728	\$ 19,779
Police	42,040	43,305	42,600	41,841	44,135
City Manager	1,571	1,705	1,410	1,376	1,206
Finance	1,971	1,922	1,847	1,872	1,960
Community Development	2,898	3,247	2,048	2,787	3,388
Public Works	14,430	14,747	14,022	14,837	13,850
Community Services	3,802	4,090	3,940	3,954	4,297
City Attorney	698	755	690	754	758
Human Resources	968	878	1,067	956	1,052
Economic Development	345	18	22	20	73
Information Technology	581	574	618	679	715
Total Basic Services	\$ 89,047	\$ 92,150	\$ 87,476	\$ 87,804	\$ 91,213
<u>Grant Services</u>					
Fire	197	78	160	100	159
Police	1,895	1,080	918	830	724
Community Development	10,930	1,860	6,711	3,439	4,164
Public Works	106	82	262	23	100
Community Services	834	923	1,161	1,111	753
Human Resources	392	168	238	210	216
Information Technology	0	1	3	6	6
Total Grant Services	\$ 14,354	\$ 4,192	\$ 9,453	\$ 5,719	\$ 6,122
<u>Mobile Home Parks</u>					
Community Development	2,288	2,150	2,277	2,158	N/A
Economic Development	555	555	413	365	404
Total Mobile Home Parks	\$ 2,843	\$ 2,705	\$ 2,690	\$ 2,523	\$ 404
<u>Special Assessment</u>					
City Manager	34	27	29	15	16
Public Works	2,180	2,238	2,067	2,035	2,057
Economic Development	N/A	N/A	N/A	N/A	2,000
Total Special Assessment	\$ 2,214	\$ 2,265	\$ 2,096	\$ 2,050	\$ 4,073
<u>Water Services</u>					
City Manager	11	9	3	38	46
Finance	530	704	745	868	910
Community Development	39	34	28	27	27
Public Works	20,503	23,639	24,929	28,914	26,960
Community Services	6	12	0	11	11
Human Resources	N/A	N/A	N/A	N/A	23
Economic Development	30	44	51	51	56
Information Technology	4	5	5	5	5
Total Water Services	\$ 21,123	\$ 24,447	\$ 25,761	\$ 29,914	\$ 28,038

FIVE-YEAR OPERATING EXPENDITURES
SUMMARY BY DEPARTMENT
FY 2007-08 THROUGH 2011-12 (\$'000)

Department	2007-08 (Actual)	2008-09 (Actual)	2009-10 (Actual)	2010-11 (Budget)	2011-12 (Budget)
<u>Agency Services</u>					
Police	427	430	398	417	143
City Manager	321	261	200	199	224
Finance	6	9	25	38	53
Community Development	285	317	406	415	1,015
Public Works	71	63	57	99	103
Community Services	7	18	15	28	15
Human Resources	N/A	N/A	N/A	N/A	19
Economic Development	25,666	26,110	31,079	26,568	25,264
Information Technology	3	1	4	4	4
Total Agency Services	\$ 26,786	\$ 27,209	\$ 32,184	\$ 27,768	\$ 26,840
<u>Cable Services</u>					
Community Services	248	142	138	105	105
Total Cable Services	\$ 248	\$ 142	\$ 138	\$ 105	\$ 105
<u>Housing Services</u>					
City Manager	3	6	11	10	9
Finance	17	26	39	38	53
Community Development	24,132	25,253	29,402	26,644	31,233
Public Works	N/A	5	N/A	N/A	N/A
Information Technology	0	1	0	1	1
Total Housing Services	\$ 24,152	\$ 25,291	\$ 29,452	\$ 26,693	\$ 31,296
<u>Sewer Services</u>					
City Manager	0	1	2	35	48
Finance	101	196	234	268	305
Public Works	4,617	5,841	5,494	6,952	7,236
Community Services	0	7	0	6	6
Human Resources	N/A	N/A	N/A	N/A	19
Total Sewer Services	\$ 4,718	\$ 6,045	\$ 5,730	\$ 7,261	\$ 7,614
<u>Refuse Services</u>					
City Manager	6	13	26	23	20
Finance	262	229	288	369	383
Public Works	6,792	7,518	7,401	1,288	2,350
Community Services	0	7	0	6	6
Economic Development	122	4	1	N/A	N/A
Total Refuse Services	\$ 7,182	\$ 7,771	\$ 7,716	\$ 1,686	\$ 2,759
TOTAL CITY OPERATIONS	<u>\$ 192,667</u>	<u>\$ 192,217</u>	<u>\$ 202,696</u>	<u>\$ 191,523</u>	<u>\$ 198,464</u>
<u>Capital</u>					
Basic Services	1,523	3,887	5,813	3,770	6,128
Grant Services	4,069	6,391	8,450	7,855	5,248
Special Assessment Services	322	6	0	0	0
Water Services	2,587 *	4,218 *	4,558 *	6,969 *	4,015 *
Agency Services	15,615	16,712	10,613	10,698	10,657
Sewer Services	6,880	11,016	6,058	3,820	4,378
Total Capital	\$ 30,996	\$ 42,230	\$ 35,492	\$ 33,112	\$ 30,426
TOTAL ALL FUNDS	<u>\$ 223,663</u>	<u>\$ 234,447</u>	<u>\$ 238,188</u>	<u>\$ 224,635</u>	<u>\$ 228,890</u>

* Water Services includes New Capital plus Replacement Capital.

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5-Year Forecast

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FIVE-YEAR FORECAST ANALYSIS

In accordance with the provisions of the City of Garden Grove Municipal Code, a five-year forecast has been prepared. Below are described the ten components which make up the five-year forecast.

"Five-year Operating Revenue Projection," is based upon the assumptions that the economy will continue at a slow level of growth; the City's current revenue authority will not be changed; economic development projects will be delayed due to the slow economy; and grant activities will receive reduced funding.

"Five-Year Operating Expenditure Projection by Department," anticipates modest growth due to inflation; reductions and realignment of current program levels; adjustment of grant funded activities due to grant funding reductions; and the implementation of the five-year capital improvement program.

"Five-Year Projection Labor Usage," assumes that the current adjusted city staffing levels will be continued.

The "Projected Sources and Uses of Funds" pages contain revenue and expenditure information from previous pages in this book. Additional notes of interest for each fund group designation are noted below.

Basic Funded projections include beginning balances, reserve drawdowns, and transfers.

Grant Service Funds are projected to be spent out at the end of each year since most grants are programmed on a year-to-year basis.

The Mobile Home Park fund will be phased out over the course of the fiscal year. With the sale of the Bahia Village and Emerald Isle mobile home parks in FY 2010/11 and the anticipated closing of the Travel Country RV Park in FY 2011/12, six months of operation costs have been incorporated into the budget.

Special Assessment Funds include beginning balances with the objective being to maintain some reserve.

Water Enterprise Funds projections include reserves, replacement revenues, and additional revenues needed to balance the water budget, maintain a reserve, and meet bond covenants.

Agency for Community Development Funds include beginning balances. Projected sources and uses include Agency and Housing Set Aside Revenues needed to fund operations, and to provide for debt service and redevelopment/housing projects.

Cable Funds anticipate no growth due to changes in the Cable Franchise.

Housing Authority revenue is projected to be fully expended for each year it is made available from the United States Department of Housing and Urban Development.

Sewer Funds include beginning balances, reserves, replacement reserves, and additional revenues needed to balance the sewer budget, maintain reserves, and meet bond covenants.

Refuse Fund includes beginning balances and an operating reserve. This fund does not include depreciation. The contractor will provide replacements for refuse trucks and barrels.

FIVE-YEAR
REVENUE PROJECTION
(In Thousands of Dollars)

	2011-12 (Budget)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)	2015-16 (Projected)
<u>BASIC CITY REVENUE FUNDS</u>					
<u>GENERAL PURPOSE FUNDS</u>					
Sales Tax	\$ 17,000	\$ 17,000	\$ 17,500	\$ 17,850	\$ 18,207
Property Tax					
- General	11,500	12,400	12,400	12,400	12,400
- Paramedics	5,800	6,300	6,300	6,300	6,300
Property Transfer Tax	360	365	365	350	350
Motor Vehicle Tax	13,000	13,600	13,600	13,000	13,000
Franchises	2,200	2,200	2,200	2,250	2,250
Bldg. Permits & Other Fees	1,450	1,200	1,200	1,224	1,248
Deferred Municipal Support	4,553	4,553	4,553	4,553	4,553
Hotel Visitors Tax	10,100	10,200	10,300	10,300	10,300
Business Tax	2,100	2,100	2,100	2,100	2,100
Other Income	2,855	2,815	2,815	2,815	2,815
Traffic Fines	850	850	850	1,200	1,200
Parking Fines	1,010	1,010	1,010	900	900
Reimbursement Agreement	1,945	2,185	2,185	2,185	2,185
Interest	400	400	400	400	400
Grant OH Support	54	54	54	54	54
Street Repair/Loan Payback	1,850	1,850	1,850	1,850	1,850
Sports Facility Income	100	100	100	100	100
Land Sales	0	0	0	0	0
Total General Purpose Funds	<u>77,127</u>	<u>79,182</u>	<u>79,782</u>	<u>79,831</u>	<u>80,212</u>
<u>MISCELLANEOUS FUNDS</u>					
Gas Tax 2106/2107	1,800	1,800	1,800	1,800	1,800
Gas Tax 2105	1,300	1,300	1,300	1,300	1,300
Gas Tax 2103	1,700	1,700	1,700	1,700	1,700
Golf Course Operations	550	550	550	550	550
Hotel Visitors Tax Sharing	2,100	2,120	2,150	2,172	2,194
Self-Supporting Recreation	600	600	600	600	600
Police Seizure	20	20	20	20	20
Traffic Offender Impound Fees	50	50	50	50	50
Red Light Enforcement Program	750	750	750	750	750
Total Miscellaneous Funds	<u>8,870</u>	<u>8,890</u>	<u>8,920</u>	<u>8,942</u>	<u>8,964</u>
TOTAL BASIC OPERATIONAL REVENUE	85,997	88,072	88,702	88,773	89,176
<u>CONSTRUCTION FUNDS (CAPITAL)</u>					
State Bonds Prop 1B AB 1266	100	0	0	0	0
Cultural Arts	50	50	50	50	50
Park Fees	50	50	50	50	50
Drainage Fees	75	75	75	75	75
Traffic Mitigation Fees	250	250	250	250	250
Measure M (Reclassified)	28	0	0	0	0
Measure M-2	2,200	2,200	2,200	2,200	2,200
Development Agreement Fees	200	200	200	200	200
Total Construction Funds (Capital)	<u>2,953</u>	<u>2,825</u>	<u>2,825</u>	<u>2,825</u>	<u>2,825</u>
TOTAL BASIC CITY FUNDS	<u>\$ 88,950</u>	<u>\$ 90,897</u>	<u>\$ 91,527</u>	<u>\$ 91,598</u>	<u>\$ 92,001</u>
<u>GRANT REVENUE FUNDS</u>					
Public Safety/Augmentation	575	575	575	575	575
CDBG//HOME/ADDI/ESG	3,475	3,475	3,475	3,475	3,475
Misc. Operational Grants	2,004	2,004	2,004	2,004	2,004
Misc. Capital Grants	4,885	13,855	1,355	1,423	1,490
TOTAL GRANT FUNDS	10,939	19,909	7,409	7,477	7,544

FIVE-YEAR
REVENUE PROJECTION (CONT'D)
(In Thousands of Dollars)

	2011-12 (Budget)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)	2015-16 (Projected)
<u>MOBILE HOME PARK FUNDS</u>					
Emerald Isle MHP	N/A	N/A	N/A	N/A	N/A
Bahia Village MHP	N/A	N/A	N/A	N/A	N/A
Travel Country RV	342	N/A	N/A	N/A	N/A
TOTAL MOBILE HOME PARK FUNDS	342	N/A	N/A	N/A	N/A
<u>SPECIAL ASSESSMENT FUNDS</u>					
Street Lighting	1,320	1,320	1,320	1,320	1,320
Main Street	27	27	27	27	27
Park Maintenance	700	700	700	700	700
GG Tourist Improvement District	1,680	1,680	1,680	1,680	1,680
TOTAL SPECIAL ASSESSMENTS	3,727	3,727	3,727	3,727	3,727
<u>WATER ENTERPRISE FUNDS</u>					
Water Revenue	30,823	31,656	33,715	35,038	36,543
Bond Proceeds	0	0	14,000	0	0
TOTAL WATER FUNDS	30,823	31,656	47,715	35,038	36,543
<u>AGENCY FUNDS</u>					
Community Project Area					
- General	24,650	25,143	25,646	26,159	26,682
- Short Term Loan	0	0	0	0	0
Buena-Clinton	520	530	541	552	563
Housing Set Aside	6,590	6,722	6,856	6,993	7,133
RDA UBOC Interm Loan-011	0	0	0	0	0
2008 Katella Note - 012	0	0	0	0	0
TOTAL AGENCY FUNDS	31,760	32,395	33,043	33,704	34,378
<u>CABLE CORPORATION FUNDS</u>					
Garden Grove Cable Corporation	105	105	105	105	105
TOTAL CABLE CORPORATION FUNDS	105	105	105	105	105
<u>HOUSING AUTHORITY FUNDS</u>					
Housing Authority	31,296	31,296	31,296	31,296	31,296
TOTAL HOUSING AUTHORITY FUNDS	31,296	31,296	31,296	31,296	31,296
<u>SEWER FUNDS</u>					
GGSD/Sewer - Operations	10,242	10,519	10,939	11,376	11,831
Bond Proceeds	0	0	0	0	0
TOTAL SEWER FUNDS	10,242	10,519	10,939	11,376	11,831
<u>SOLID WASTE FUNDS</u>					
GGSD/Solid Waste - Operations	3,130	3,223	3,320	3,486	3,661
TOTAL SOLID WASTE FUNDS	3,130	3,223	3,320	3,486	3,661
TOTAL ALL FUNDS	<u>\$ 211,314</u>	<u>\$ 223,727</u>	<u>\$ 229,081</u>	<u>\$ 217,807</u>	<u>\$ 221,086</u>

**FIVE-YEAR EXPENDITURE PROJECTION BY DEPARTMENT
ALL BUDGET SECTIONS
(In Thousands of Dollars)**

Department	2011-12 (Budget)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)	2015-16 (Projected)
OPERATIONS					
<u>Basic Services</u>					
Fire	\$ 19,779	\$ 20,175	\$ 20,579	\$ 20,991	\$ 21,411
Police	44,135	45,018	45,918	46,836	47,773
City Manager	1,206	1,230	1,255	1,280	1,306
Finance	1,960	1,999	2,039	2,080	2,122
Community Development	3,388	3,456	3,525	3,596	3,668
Public Works	13,850	14,127	14,410	14,698	14,992
Community Services	4,297	4,383	4,471	4,560	4,651
City Attorney	758	773	788	804	820
Human Resources	1,052	1,073	1,094	1,116	1,138
Economic Development	73	74	75	77	79
Information Technology	715	729	744	759	774
TOTAL BASIC SERVICES	91,213	93,037	94,898	96,797	98,734
<u>Grant Services</u>					
Fire	159	164	157	157	157
Police	724	748	716	716	716
Community Development	4,164	4,303	4,118	4,118	4,118
Public Works	100	103	99	99	99
Community Services	753	778	745	745	745
Human Resources	216	223	214	214	214
Information Technology	6	6	6	6	6
TOTAL GRANT SERVICES	6,122	6,326	6,054	6,054	6,054
<u>Mobile Home Parks</u>					
Community Development	N/A	N/A	N/A	N/A	N/A
Economic Development	404	N/A	N/A	N/A	N/A
TOTAL MOBILE HOME PARKS	404	N/A	N/A	N/A	N/A
<u>Special Assessment</u>					
City Manager	16	16	16	17	17
Public Works	2,057	2,085	2,113	2,140	2,169
Economic Development	2,000	1,680	1,680	1,680	1,680
TOTAL SPECIAL ASSESSMENT	4,073	3,781	3,809	3,837	3,866
<u>Water Services</u>					
City Manager	46	47	52	53	55
Finance	910	935	1,033	1,040	1,086
Community Development	27	28	31	31	32
Public Works	26,960	27,709	30,605	30,808	32,167
Community Services	11	11	12	13	13
Human Resources	23	24	26	26	27
Economic Development	56	58	64	64	67
Information Technology	5	5	6	6	6
TOTAL WATER SERVICES	28,038	28,817	31,829	32,040	33,453

FIVE-YEAR EXPENDITURE PROJECTION BY DEPARTMENT
ALL BUDGET SECTIONS (CONT'D)
(In Thousands of Dollars)

Department	2011-12 (Budget)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)	2015-16 (Projected)
<u>Agency Services</u>					
Police	\$ 143	\$ 178	\$ 167	\$ 169	\$ 170
City Manager	224	278	261	264	266
Finance	53	66	62	63	63
Community Development	1,015	1,262	1,183	1,198	1,204
Public Works	103	128	120	122	122
Community Services	15	19	17	18	18
Human Resources	19	24	22	22	23
Economic Development	25,264	31,407	29,454	29,831	29,971
Information Technology	4	5	5	5	5
TOTAL AGENCY SERVICES	26,840	33,366	31,291	31,692	31,841
<u>Cable Services</u>					
Community Services	105	105	105	105	105
TOTAL CABLE SERVICES	105	105	105	105	105
<u>Housing Services</u>					
City Manager	9	9	9	9	9
Finance	53	53	53	53	53
Community Development	31,233	31,233	31,233	31,233	31,233
Information Technology	1	1	1	1	1
TOTAL HOUSING SERVICES	31,296	31,296	31,296	31,296	31,296
<u>Sewer Services</u>					
City Manager	48	39	39	40	41
Finance	305	246	250	254	257
Public Works	7,236	5,835	5,925	6,016	6,108
Community Services	6	5	5	5	5
Human Resources	19	15	16	16	16
TOTAL SEWER SERVICES	7,614	6,140	6,234	6,330	6,427
<u>Solid Waste Services</u>					
City Manager	20	21	21	22	23
Finance	383	396	405	422	439
Public Works	2,350	2,428	2,487	2,588	2,695
Community Services	6	6	6	7	7
TOTAL SOLID WASTE SERVICES	2,759	2,850	2,920	3,039	3,164
TOTAL CITY OPERATIONS	\$ 198,464	\$ 205,718	\$ 208,436	\$ 211,190	\$ 214,940
<u>Capital Improv. Fund Sources</u>					
Basic	6,128	11,632	6,910	7,478	4,096
Grants	5,248	13,855	1,355	1,423	1,490
Special Assessment	0	0	0	0	0
Water	4,015	4,179	16,288	4,402	4,522
Agency	10,657	1,149	3,902	4,184	4,731
Sewer	4,378	3,475	5,519	5,064	5,411
TOTAL CITY CAPITAL	30,426	34,290	33,974	22,551	20,250
TOTAL CITY EXPENDITURE	\$ 228,890	\$ 240,008	\$ 242,410	\$ 233,741	\$ 235,190

FIVE-YEAR PROJECTION
LABOR USAGE

	2011-12 (Budget)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)	2015-16 (Projected)
Fire	101	101	101	101	101
Sworn	98	98	98	98	98
Non-sworn	3	3	3	3	3
Police	250	250	250	250	250
Sworn	172	172	172	172	172
Non-sworn	78	78	78	78	78
Subtotal Public Safety	351	351	351	351	351
City Manager	8	8	8	8	8
Finance	35	35	35	35	35
Community Development	62	62	62	62	62
Public Works	153	153	153	153	153
Community Services	28	28	28	28	28
City Attorney	0	0	0	0	0
Human Resources	9	9	9	9	9
Economic Development	12	12	12	12	12
Information Technology	<u>18</u>	<u>18</u>	<u>18</u>	<u>18</u>	<u>18</u>
Subtotal Other	<u>325</u>	<u>325</u>	<u>325</u>	<u>325</u>	<u>325</u>
CITY TOTALS	<u><u>676</u></u>	<u><u>676</u></u>	<u><u>676</u></u>	<u><u>676</u></u>	<u><u>676</u></u>

PROJECTED SOURCES & USES OF
 BASIC FUNDS
 FISCAL YEAR 2011-12 THROUGH 2015-16
 (In Thousands of Dollars)

	2011-12 (Budget)	2012-13 (Projected)*	2013-14 (Projected)*	2014-15 (Projected)*	2015-16 (Projected)*
<u>Sources</u>					
Reserve	\$ 3,000	\$ 0	\$ 0	\$ 0	\$ 0
Transfers	4,664	(1,365)	(1,395)	(1,417)	(1,439)
Beginning Balance	6,363	5,636	4,594	3,594	2,594
Estimated Revenue	<u>88,950</u>	<u>90,897</u>	<u>91,527</u>	<u>91,598</u>	<u>92,001</u>
Total Sources of Funds	102,977	95,168	94,726	93,775	93,156
<u>Uses</u>					
Operations	91,213	93,037	94,898	96,797	98,734
Capital Improvements	6,128	11,632	6,910	7,478	4,096
Loan Arrangements in the General Fund-Water	0	0	0	0	0
Retired Medical Reserve	0	0	0	0	0
Contingency Reserve	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Uses of Funds	97,341	104,669	101,808	104,275	102,830
EST. BALANCE (Deficit)	5,636	(9,501)	(7,082)	(10,500)	(9,674)
Less: Restricted Balance	(5,594)	(4,594)	(3,594)	(2,594)	(1,594)
Balancing Measures	<u>0</u>	<u>14,095</u>	<u>10,676</u>	<u>13,094</u>	<u>11,268</u>
NET BALANCE	<u><u>42</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

* Projections are Based upon an Adopted Budget that Includes Budget Reductions, Deferrals, and/or Lapse.

PROJECTED SOURCES & USES OF
GRANT SERVICES FUNDS
FISCAL YEAR 2011-12 THROUGH 2015-16
(In Thousands of Dollars)

	2011-12 (Budget)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)	2015-16 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 703	\$ 272	\$ 0	\$ 0	\$ 0
<u>Revenues</u>					
CDBG/Home/ADDI/ESG	3,475	3,475	3,475	3,475	3,475
Fed. Employment Grants	0	0	0	0	0
Public Safety Aug.	575	575	575	575	575
Misc. Operational	2,004	2,004	2,004	2,004	2,004
Misc. Capital	<u>4,885</u>	<u>13,855</u>	<u>1,355</u>	<u>1,423</u>	<u>1,490</u>
TOTAL SOURCES	11,642	20,181	7,409	7,477	7,544
<u>Uses</u>					
Operations	6,122	6,326	6,054	6,054	6,054
Capital Improvements	<u>5,248</u>	<u>13,855</u>	<u>1,355</u>	<u>1,423</u>	<u>1,490</u>
Total Uses of Funds	11,370	20,181	7,409	7,477	7,544
ESTIMATED BALANCE	<u>\$ 272</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

PROJECTED SOURCES AND USES OF
MOBILE HOME PARK FUNDS
FISCAL YEAR 2011-12 THROUGH 2015-16
(In Thousands of Dollars)

	2011-12 ** (Budget)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)	2015-16 (Projected)
<u>Sources</u>					
Beginning Balance	(501)	N/A	N/A	N/A	N/A
Transfers					
Emerald Isle MHP*	N/A	N/A	N/A	N/A	N/A
Bahia Village MHP*	N/A	N/A	N/A	N/A	N/A
Travel Country RV	563	N/A	N/A	N/A	N/A
Estimated Revenue					
Emerald Isle MHP*	N/A	N/A	N/A	N/A	N/A
Bahia Village MHP*	N/A	N/A	N/A	N/A	N/A
Travel Country RV	342	N/A	N/A	N/A	N/A
TOTAL SOURCES	404	N/A	N/A	N/A	N/A
<u>Uses</u>					
Operations					
Emerald Isle MHP*	N/A	N/A	N/A	N/A	N/A
Bahia Village MHP*	N/A	N/A	N/A	N/A	N/A
Travel Country RV	404	N/A	N/A	N/A	N/A
TOTAL USES	404	N/A	N/A	N/A	N/A
Estimated Ending Balance	<u>\$ -0-</u>	<u>N/A</u>	<u>N/A</u>	<u>N/A</u>	<u>N/A</u>

* Emerald Isle and Bahia Village Mobile Home Parks were sold in FY 2010-11

** Travel Country will cease operation in FY 2011-12

PROJECTED SOURCES & USES OF
SPECIAL ASSESSMENT FUNDS
FISCAL YEAR 2011-12 THROUGH 2015-16
(In Thousands of Dollars)

	2011-12 (Budget)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)	2015-16 (Projected)
<u>Sources</u>					
Beginning Balance					
Street Lighting Assessments	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Parking District/Main St.	127	100	72	43	13
GG Tourism Improvemt. District	373	0	0	0	0
Park Maintenance	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Beginning Balance	500	100	72	43	13
Revenue					
Street Lighting Assessments	1,320	1,320	1,320	1,320	1,320
Parking District/Main Street	27	27	27	27	27
GG Tourism Improvemt. District	1,680	1,680	1,680	1,680	1,680
Park Maintenance	<u>700</u>	<u>700</u>	<u>700</u>	<u>700</u>	<u>700</u>
Total Revenue	3,727	3,727	3,727	3,727	3,727
Total Funds Available	4,227	3,827	3,799	3,770	3,740
<u>Uses</u>					
Street Lighting Assessments	1,320	1,346	1,373	1,400	1,428
Parking District/Main Street	54	55	56	57	58
GG Tourism Improvemt. District	2,000	1,680	1,680	1,680	1,680
Park Maintenance	700	700	700	700	700
Capital Improvements	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Uses of Funds	4,074	3,781	3,809	3,837	3,866
Estimated Balance (Deficit)	153	46	(10)	(67)	(126)
Less: Restricted Balance	(53)	(72)	(43)	(13)	18
Balancing Measures	<u>0</u>	<u>26</u>	<u>53</u>	<u>80</u>	<u>108</u>
Net Balance	<u>\$ 100</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

PROJECTED SOURCES & USES OF
WATER ENTERPRISE FUNDS
FISCAL YEAR 2011-12 THROUGH 2015-16
(In Thousands of Dollars)

	2011-12 (Budget)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)	2015-16 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 2,331	\$ 3,176	\$ 4,075	\$ 6,021	\$ 7,079
Bond Proceeds (Annual Allocation)	0	0	14,000	0	0
Transfer From Replacement	0	0	0	0	0
Current Revenues	30,823	31,656	33,715	35,038	36,543
Annual Commodity Charge	0	0	0	0	0
Loan from General Fund	0	0	0	0	0
TOTAL OPERATING & RESERVE FUNDS AVAILABLE	33,154	34,832	51,790	41,059	43,622
<u>Uses</u>					
Operations and Maintenance					
General	19,909	20,605	22,069	22,105	23,336
Depreciation	2,023	2,127	2,236	2,350	2,470
Deferred Municipal Support	1,965	1,944	2,003	2,063	2,125
Debt Service	2,679	2,679	4,059	4,060	4,060
Operating Reserves	0	0	0	0	0
Capital Improvements	2,000	2,000	14,000	2,000	2,000
Street Repair Charge	1,350	1,350	1,350	1,350	1,350
Replacement Sinking Fund	0	0	0	0	0
Rate Stabilization Fund	0	0	0	0	0
Replacement Water Meters	52	52	52	52	52
Total Uses	29,978	30,757	45,769	33,980	35,393
Projected Amt. Under Spent	0	0	0	0	0
Net Total Uses	29,978	30,757	45,769	33,980	35,393
BALANCE	\$ 3,176	\$ 4,075	\$ 6,021	\$ 7,079	\$ 8,229

PROJECTED SOURCES AND USES OF
 AGENCY FOR COMMUNITY DEVELOPMENT FUNDS
 FISCAL YEAR 2011-12 THROUGH 2015-16
 (In Thousands of Dollars)

	2011-12 (Budget)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)	2015-16 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 4,200	\$ 0	\$ 0	0	\$ 0
<u>Revenues</u>					
Community Project Area	24,650	25,143	25,646	26,159	26,682
Buena-Clinton	520	530	541	552	563
Housing Set Aside	6,590	6,722	6,856	6,993	7,133
Agency Short Term Loan	0	0	0	0	0
Transfers from T.O.T. Share Fnd	2,100	2,120	2,150	2,172	2,194
Debt Repayment/Refinance	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Funds Available	38,060	34,515	35,193	35,876	36,572
<u>Uses</u>					
Operations	4,875	4,973	5,072	5,173	5,276
Indirect Overhead	1,858	1,895	1,933	1,972	2,011
Agency Reimb. Agreements	2,383	2,431	2,480	2,530	2,581
Debt Service	7,671	13,813	11,347	11,349	11,091
Debt Repayment/Refinance	0	0	0	0	0
Neighborhood Improvement	500	510	520	530	541
Pass Through Agreement/ Rebate Reimbursement	9,553	9,744	9,939	10,138	10,341
Loan Payment FNMA	0	0	0	0	0
SERAF Payment - State	0	0	0	0	0
Transfer Out Travel Country RV Projects	563	N/A	N/A	N/A	N/A
	<u>10,657</u>	<u>1,149</u>	<u>3,902</u>	<u>4,184</u>	<u>4,731</u>
Total Uses	38,060	34,515	35,193	35,876	36,572
ESTIMATED ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

PROJECTED SOURCES AND USES OF
CABLE FUNDS
FISCAL YEAR 2011-12 THROUGH 2015-16
(In Thousands of Dollars)

	2011-12 (Budget)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)	2015-16 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Revenues</u>					
Time Warner Franchise Fees	105	105	105	105	105
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL SOURCES	105	105	105	105	105
<u>Uses</u>					
Cable Corp. Admin.	13	13	13	13	13
Community/Gov't Access	92	92	92	92	92
Cable Broadcast Production System	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL USES	105	105	105	105	105
ESTIMATED ENDING BAL.	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

PROJECTED SOURCES AND USES OF
HOUSING AUTHORITY FUNDS
FISCAL YEAR 2011-12 THROUGH 2015-16
(In Thousands of Dollars)

	2011-12 (Budget)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)	2015-16 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Housing Revenues	<u>31,296</u>	<u>31,296</u>	<u>31,296</u>	<u>31,296</u>	<u>31,296</u>
TOTAL SOURCES	31,296	31,296	31,296	31,296	31,296
<u>Uses</u>					
Operations	<u>31,296</u>	<u>31,296</u>	<u>31,296</u>	<u>31,296</u>	<u>31,296</u>
TOTAL USES	31,296	31,296	31,296	31,296	31,296
REMAINING TOTAL RESERVES	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>

PROJECTED SOURCES AND USES OF
SANITARY DISTRICT SEWER FUNDS
FISCAL YEAR 2011-12 THROUGH 2015-16
(In Thousands of Dollars)

Sewer	2011-12 (Budget)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)	2015-16 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 625	\$ 57	\$ 961	\$ 147	\$ 129
Revenues					
Bond Proceeds (Annual Allocation)	0	0	0	0	0
Property Tax	2,036	2,104	2,188	2,276	2,367
Sewer Permits	7	7	7	7	7
Interest/Other	140	151	157	163	170
Sewer User Fees	8,059	8,257	8,587	8,930	9,287
Operating Reserve Transfer	0	0	0	0	0
Total Funds Available	10,867	10,576	11,900	11,523	11,960
<u>Uses</u>					
Operations & Maintenance					
General	4,154	4,150	4,233	4,318	4,404
Administrative Service Charge	512	528	539	550	561
Debt Services	1,462	1,462	1,462	1,462	1,462
Depreciation	1,432	1,475	1,519	1,564	1,611
Debt Issuance Cost/Reserve	0	0	0	0	0
Operating Reserve	250	0	0	0	0
Capital Improvements	3,000	2,000	4,000	3,500	3,800
Sewer System Contingency Reserve	0	0	0	0	0
Sewer Lateral Loan Program	0	0	0	0	0
Total Expenditures	10,810	9,615	11,753	11,394	11,838
ESTIMATED ENDING BALANCE	<u>\$ 57</u>	<u>\$ 961</u>	<u>\$ 147</u>	<u>\$ 129</u>	<u>\$ 122</u>

PROJECTED SOURCES AND USES OF
SANITARY DISTRICT SOLID WASTE
FISCAL YEAR 2011-12 THROUGH 2015-16
(In Thousands of Dollars)

	2011-12 (Budget)	2012-13 (Projected)	2013-14 (Projected)	2014-15 (Projected)	2015-16 (Projected)
<u>Funds Available</u>					
Beginning Balance	\$ 532	\$ 203	\$ 176	\$ 176	\$ 223
Revenues					
Franchise Fee	1,398	1,440	1,483	1,557	1,635
Roll - Off Revenue	122	125	129	135	142
Admin Refuse Service	156	160	165	173	182
Property Tax	1,424	1,467	1,511	1,587	1,666
Miscellaneous Revenue	30	31	32	34	36
Anticipated Adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Funds Available	3,662	3,426	3,496	3,662	3,884
<u>Uses</u>					
<u>Operations & Maintenance</u>					
Contractual Services	1,679	1,754	1,807	1,897	1,992
General	464	485	500	525	551
Administrative Support	74	69	71	75	79
Street Repair Charge	500	500	500	500	500
Landfill Monitoring	42	42	42	42	42
Operating Reserve	200	200	200	200	200
Landfill Reserve	<u>500</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>
Total Expenditures	3,459	3,250	3,320	3,439	3,564
ESTIMATED ENDING BALANCE	<u>\$ 203</u>	<u>\$ 176</u>	<u>\$ 176</u>	<u>\$ 223</u>	<u>\$ 320</u>

5-Year Capital Improvements

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INTRODUCTION

FIVE-YEAR CAPITAL IMPROVEMENT AND FACILITIES MAINTENANCE PLANS

The City of Garden Grove is responsible for the planning and operation of capital improvements that lie within the public right-of-way. These improvements include streets, traffic signals and control devices, storm drains, streetlights, parks, sewer and water systems. In addition, the City must develop and maintain the elements of its own buildings and systems.

Capital

The Five-Year Capital Improvement Plan has been developed based upon several needs analyses as well as adopted plans such as the Master Street, Drainage, and Sewer Plans. A Water Master Plan update was completed in November 2008. Priorities have been established considering: safety, level of congestion, assessed condition of existing improvements, and the availability of financing. Because of the limitations of the City's General Fund, potential outside sources of funding have been identified. Where appropriate, the need for bond financing and fee increases are also noted. The major capital improvements can be categorized as follows:

Community Services - Community Services projects are designed to improve the City's park system and publicly-used facilities such as the Community Meeting Center and Lake Senior Center. Over the next five years, identified projects include improvements to the Senior Center, Atlantis Play Center and exploration of a new gymnasium on the east side of the City.

Public Works - Engineering Services projects are designed to improve the drainage, traffic signalization and control, and street systems throughout the City. Improvements identified in the Five-Year Plan include: intersection improvements at Euclid Street and Garden Grove Boulevard and Euclid Street and Trask Avenue; signal modifications at major intersections; and construction of storm drainage systems. Sidewalk and wheelchair ramp improvements are also planned. Measure M2, which is funded through the renewal of the half-cent local transportation sales tax, has been projected to be half of what was expected due to the dwindling economy. Nonetheless, federal funds have been secured for various street median upgrade projects. Staff will continue to pursue grant funding opportunities for public works projects.

The other Public Works projects can be divided into three sub-categories: streets, sewers and water. Road overlays greater than one inch in depth as well as a comprehensive sidewalk inspection and repair program make up the streets improvements under Public Works. Sewer improvements include work to replace aging or damaged lines, replacing lines for which flow is over capacity, manhole rehabilitation, and other sewer-related facilities. Water improvements include the installation of new fire hydrants, meters, valves, service lines, engine control systems, and the abandonment of side lot mains throughout the City.

Facilities

The Five-Year Facilities Maintenance Plan has been developed to ensure that the City's buildings and building systems are properly serviced and maintained on a regular basis. As with the capital improvements plans, this plan is based upon needs analyses, taking into consideration the age and condition of existing facilities and equipment. Major projects identified under this plan are compliant with the Americans With Disabilities Act.

CAPITAL IMPROVEMENTS - COMMUNITY SERVICES

<u>Projects - Prioritized</u>	<u>Estimated Costs</u>
2011-2012	
Faylane Park	\$ 300,000
Gutosky Park	150,000
Woodbury Park	150,000
Senior Center	327,667
City Pools	50,000
2012-2013	
Magnolia Park	\$ 137,000
West Grove Park	50,000
Gymnasium	6,000,000
2013-2014	
Eastgate Park	\$ 450,000
Woodbury Park	750,000
Atlantis Play Center	500,000
Gymnasium at Garden Grove Park	500,000
2014-2015	
Garden Grove Park	\$ 2,500,000
2015-2016	
City Pools	\$ 100,000
Westgrove Park	50,000

CAPITAL IMPROVEMENTS - ECONOMIC DEVELOPMENT

2011-12

<u>Projects</u>	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>Central Hub</u>			
Relocation for Waterpark Hotel		700,000 (002)	700,000
Relocation of Humdinger Bar		50,000 (002)	50,000
<u>Site C/Harbor Boulevard</u>			
Richard Kil Promissory Note Repymt		162,504 (002)	162,504
Sunbelt Property Lease		130,000 (002)	130,000
<u>Black Angus</u>			
Promissory Note Repayment		667,000 (002)	667,000
<u>Housing Development Improvements</u>			
Buena-Clinton Rehab		348,800 (005)	348,800
Neighborhood Improv. Implmt.		8,498,664 (007)	8,498,664
<u>Rockinghorse/Garden Grove Blvd.</u>			
Ongoing Remediation Costs (Agency DDA Obligation)		100,000 (002)	100,000
TOTAL	\$ 0	\$ 10,656,968	\$ 10,656,968

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES

2011-2012

	Fund Via Basic/Special		Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>				
Lampson Median Installation Project	\$ 150,000	(422)	\$ 900,000 (281)	\$ 1,050,000
Harbor Median Imp (Chapman-Wilken)	300,000	(422)		300,000
Harbor Blvd. - Water Park Improvemts.	200,000	(061)		200,000
Citywide Median Landscape Irrigation	200,000	(422)		200,000
St. Rehab. Various Locations	300,000	(422)		300,000
	250,000	(040)		250,000
Harbor/Garden Grove IIP	1,110,000	(422)		1,110,000
	100,000	(061)		100,000
Local Street Improvements	100,000	(061)		100,000
<u>STREET MAINTENANCE</u>				
Sidewalk Inspection and Repair	234,206	(111)		234,206
Residential Overlay Program	1,700,000	(075)		1,700,000
Residential Sealing Program	148,597	(111)		148,597
<u>STORM DRAIN IMPROVEMENTS</u>				
Belgrave Channel Improvement			2,500,000 (361)	2,500,000
Yockey/Newland Phase II	800,000	(061)	485,000 (200)	1,285,000
Patterson Storm Drain Repair			1,000,000 (361)	1,000,000
Various High Maintenance Flood Areas	100,000	(061)		100,000
<u>TRAFFIC RELATED IMPROVEMENTS</u>				
Traffic Signal Modifications	100,000	(422)		100,000
Euclid Signal Coordination (City's Match)	40,000	(422)		40,000
Darnell/Beck/Stimson St Lighting Project			35,000 (161)	35,000
Traffic Management Center	28,000	(421)		28,000
Total	<u>\$ 5,860,803</u>		<u>\$ 4,920,000</u>	<u>\$ 10,780,803</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES

2012-2013

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Street Rehabilitation Various Locations	\$ 900,000	\$ 900,000	\$ 1,800,000
Citywide Arterial Median Landscape Irrigation	200,000		200,000
Harbor/Garden Grove IIP	500,000	1,000,000	1,500,000
Harbor Blvd. Smart Street	250,000	250,000	500,000
Dale/Garden Grove Blvd. IIP	1,000,000		1,000,000
Citywide Arterial Median Curb Upgrade	125,000	125,000	250,000
Local Street Improvements	100,000		100,000
<u>STREET MAINTENANCE</u>			
Sidewalk Inspection and Repair	234,206		234,206
Residential Overlay Program	1,500,000		1,500,000
Residential Sealing Program	148,597		148,597
<u>STORM DRAIN IMPROVEMENTS</u>			
Belgrave Channel Improvement		8,000,000	8,000,000
Yockey/Newland Phase 2		2,500,000	2,500,000
Orangewood Storm Drain		1,000,000	1,000,000
<u>TRAFFIC RELATED IMPROVEMENTS</u>			
Intersection Safety Improvements	50,000		50,000
Traffic Signal Modifications	120,000	80,000	200,000
New Traffic Signal	220,000		220,000
Total	<u>\$ 5,347,803</u>	<u>\$ 13,855,000</u>	<u>\$ 19,202,803</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES

2013-2014

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Street Rehabilitation Various Locations	\$ 900,000	\$ 900,000	\$ 1,800,000
Harbor Blvd. Smart Street	250,000	250,000	500,000
Dale/Garden Grove Blvd. IIP	1,000,000		1,000,000
Local Street Improvements	100,000		100,000
Citywide Arterial Median Curb Upgrade	125,000	125,000	250,000
<u>STREET MAINTENANCE</u>			
Sidewalk Inspection and Repair	241,232		241,232
Residential Overlay Program	1,500,000		1,500,000
Residential Sealing Program	153,055		153,055
<u>TRAFFIC RELATED IMPROVEMENTS</u>			
Intersection Safety Improvements	50,000		50,000
Traffic Signal Modifications	120,000	80,000	200,000
Traffic Signal	220,000		220,000
Total	<u>\$ 4,659,287</u>	<u>\$ 1,355,000</u>	<u>\$ 6,014,287</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES

2014-2015

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Street Rehabilitation Various Locations	\$ 945,000	\$ 945,000	\$ 1,890,000
Harbor Blvd. Smart Street	262,500	262,500	525,000
Dale/Garden Grove Blvd. IIP	1,000,000		1,000,000
Local Street Improvements	105,000		105,000
Citywide Arterial Median Curb Upgrade	131,250	131,250	262,500
<u>STREET MAINTENANCE</u>			
Sidewalk Inspection and Repair	248,469		248,469
Residential Overlay Program	1,500,000		1,500,000
Residential Sealing Program	157,647		157,647
<u>TRAFFIC RELATED IMPROVEMENTS</u>			
Intersection Safety Improvements	52,500		52,500
Traffic Signal Modifications	126,000	84,000	210,000
Traffic Signal	231,000		231,000
Total	<u>\$ 4,759,366</u>	<u>\$ 1,422,750</u>	<u>\$ 6,182,116</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES

2015-2016

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Street Rehabilitation Various Locations	\$ 992,250	\$ 992,250	\$ 1,984,500
Harbor Blvd. Smart Street	275,625	275,625	551,250
Local Street Improvements	110,250		110,250
Citywide Arterial Median Curb Upgrade	137,813	137,813	275,626
<u>STREET MAINTENANCE</u>			
Sidewalk Inspection and Repair	255,923		255,923
Residential Overlay Program	1,500,000		1,500,000
Residential Sealing Program	162,376		162,376
<u>TRAFFIC RELATED IMPROVEMENTS</u>			
Intersection Safety Improvements	55,125		55,125
Traffic Signal Modifications	132,300	84,000	216,300
Traffic Signal	242,550		242,550
Total	<u>\$ 3,864,212</u>	<u>\$ 1,489,688</u>	<u>\$ 5,353,900</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
SEWER

PROJECTS	<u>CURRENT ESTIMATED COST</u>	
	NEW CAPITAL	REPLACEMENT
2011-2012		
<u>SEWER MAIN IMPROVEMENTS</u>	<u>\$ 3,000,000</u>	<u>\$ 1,431,726</u>
Total	\$ 3,000,000	\$ 1,431,726
2012-2013		
<u>SEWER MAIN IMPROVEMENTS</u>	<u>\$ 2,000,000</u>	<u>\$ 1,474,678</u>
Total	\$ 2,000,000	\$ 1,474,678
2013-2014		
<u>SEWER MAIN IMPROVEMENTS</u>	<u>\$ 4,000,000</u>	<u>\$ 1,518,918</u>
Total	\$ 4,000,000	\$ 1,518,918
2014-2015		
<u>SEWER MAIN IMPROVEMENTS</u>	<u>\$ 3,500,000</u>	<u>\$ 1,564,486</u>
Total	\$ 3,500,000	\$ 1,564,486
2015-2016		
<u>SEWER MAIN IMPROVEMENTS</u>	<u>\$ 3,800,000</u>	<u>\$ 1,611,420</u>
Total	\$ 3,800,000	\$ 1,611,420

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER

CURRENT ESTIMATED COSTS

DESCRIPTION	NEW CAPITAL	REPLACEMENT
2011-2012		
Water Services		\$ 415,028
Water Meter		1,037,571
Fire Hydrants		290,520
Main Valve		332,023
Water Main Improvements	2,000,000	
Total	\$ 2,000,000	\$ 2,075,142
2012-2013		
Water Services		\$ 435,779
Water Meter		1,089,450
Fire Hydrants		305,046
Main Valve		348,624
Water Main Improvements	2,000,000	
Total	\$ 2,000,000	\$ 2,178,899
2013-2014		
Water Services		\$ 457,568
Water Meter		1,143,922
Fire Hydrants		320,298
Main Valve		366,055
Water Main Improvements	14,000,000	
Total	\$ 14,000,000	\$ 2,287,843

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER

CURRENT ESTIMATED COSTS

DESCRIPTION	NEW CAPITAL	REPLACEMENT
2014-2015		
Water Services		\$ 480,447
Water Meter		1,201,118
Fire Hydrants		336,313
Main Valve		384,357
Water Main Improvements	<u>2,000,000</u>	
Total	\$ 2,000,000	\$ 2,402,235
2015-2016		
Water Services		\$ 504,469
Water Meter		1,261,174
Fire Hydrants		353,129
Main Valve		403,575
Water Main Improvements	<u>2,000,000</u>	
Total	\$ 2,000,000	\$ 2,522,347

FACILITY MAINTENANCE PLAN

PROJECT	FUND	COSTS
2012-13		
ADA Items at Various City Locations	(111)	<u>\$ 480,000</u>
Total		\$ 480,000
2013-14		
Fire Station Apparatus Door Replacement	(111)	80,000
Roof Replacement at Fire Station #2 and #3	(111)	225,000
Upgrade Facades at Fire Station #3 and #4	(111)	90,000
Roof over Fire Apparatus Floor Station #1	(111)	<u>50,000</u>
Total		\$ 445,000
2014-2015		
Carpet at Various Fire Stations	(111)	\$ 200,000
Kitchen Remodel at Various Fire Stations	(111)	<u>425,000</u>
Total		\$ 625,000
2015-2016		
CMC Restroom Upgrades	(111)	<u>\$ 500,000</u>
Total		\$ 500,000