

City of Garden Grove

BUDGET

2007-2008



City of Garden Grove

BUDGET

2007 - 2008

City Council

William J. Dalton
Mayor

Mark Rosen
Mayor Pro Tem

Dina Nguyen
Council Member

Bruce A. Broadwater
Council Member

Steven R. Jones
Council Member

City Officials

Matthew J. Fertal
City Manager

Kingsley Okereke
Finance Director

Budget Development

Michael J. McClellan
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Publication

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CITY OF GARDEN GROVE



September 2007

William J. Dalton
Mayor

Mark Rosen
Mayor Pro Tem
Dina Nguyen
Council Member

Bruce A. Broadwater
Council Member
Steven R. Jones
Council Member

Garden Grove City Council
Garden Grove, CA

Honorable Mayor and Members of the City Council:

Attached is the adopted 2007-08 Budget for the City of Garden Grove. The budget includes revenues and expenditures for the General and other basic funds, Agency, Water, Housing Authority, Grants, Special Assessment Districts (Main Street, Street Lighting, and Parking), Sanitary District, City-owned Mobilehome Parks, and the current year Capital Improvement Program.

GENERAL ISSUES

Before discussing specific items, the following is a brief overview of the issues that apply to the budget:

- Community Vision and Guiding Principles: The proposed 2007-08 budget reflects a continuing commitment to the Community Vision and Guiding Principles that were adopted by the City Council in March 2005.

Community Vision

The vision of Garden Grove is to be a safe, attractive, and economically vibrant city with an informed and involved public. We are a diverse community that promotes our unique attributes and preserves our residential character.

Guiding Principles

We commit ourselves to the betterment of the individual, the organization, and the community by fostering a spirit of trust, creativity, cooperation, integrity, empathy, respect, and quality service to all.

- Balanced Budget: The 2007-08 budget as proposed is balanced and includes all currently provided basic services. The budget was balanced using a large projected fund-balance carry-over from 2006-07 of approximately \$17.8 million. This budget allows for inflation on most contractual and commodity items, reflects adjustments based on the implementation of the current employee contracts, and includes additional funding in key areas to maintain service levels, comply with State and Federal mandates, and operate the City in an efficient and effective manner.

- Economic Growth: Over the past few years, the City has experienced an increase in revenues, which is attributable to: 1) a stable Orange County economy and 2) the effects of City economic development and redevelopment efforts. Economic gains are reflected in solid increases in the City's sales tax, property tax, and hotel visitors tax revenues. In the past six years, the City has attracted major retail stores and facilitated the construction of eight new hotels, seven of which are now fully operational. These efforts have had a profound effect on the City's economic base.

The effects of the City's economic and redevelopment efforts have been augmented by steady growth in property taxes from higher property values and a previously strong residential resale market. In addition, because of the improved financial position of the State of California, cities saw less diversion of local property taxes, and the State actually returned revenues taken from cities in the past. These elements contributed to the improved City revenue base.

The outlook for the City's revenues looks favorable, with positive but slowing growth projected for sales tax, property tax, and hotel visitors taxes. Over the past year, the housing resale and light vehicle sales markets have declined, which has in turn resulted in slower property tax and sales tax growth projected in the next year. The outlook for the California and national economies is also for slower but still positive growth in 2007 followed by improved growth in 2008 and 2009. The downturn in the housing sector is primarily behind the slowing of the economies.

- Strategic Plan: In 2004, the City Council authorized a community study to determine the issues most important to Garden Grove residents. Over the following year-and-a-half, opinions were gathered through focus groups, surveys, an open house, and a community forum. The results were developed into a Community Vision Statement, Guiding Principles, and Strategic Goals, which were approved in March 2005 by the Garden Grove City Council. The goals were based upon the vision and principles and focused on the following eight key areas: Public Safety; Economic Development; Neighborhoods; Arts/Culture/Diversity; Transportation and Infrastructure; Communications and Governance; Quality of Life; and Organizational Development.

From the Strategic Goals, a comprehensive Strategic Plan was formulated, comprised of specific action items designed to meet the goals. The Strategic Plan was presented to the City Council in March 2006. At that time, the City Council was advised that staff would present each year's Strategic Plan items for funding consideration along with each year's proposed budget. Accordingly, a separate Strategic Plan element has been prepared for the City Council's consideration. This element is not included in this proposed budget but will be integrated into the final budget, as approved by the City Council.

2007-08 BASIC FUND BUDGET

A significant fund balance (projected at \$17.8 million) from fiscal year 2006-07 has facilitated the balancing of the 2007-08 Budget. As a result of the healthy beginning fund balance and the projected growth in City major revenue sources, the proposed FY 2007-08 Budget provides for:

- requisite operational funding for Public Safety programs,
- reasonable Public Works operations to effectively maintain City infrastructure,
- additional funding in key areas to maintain service levels to residents and other City customers,
- implementation of current employee contracts, and
- requisite funding for all city operations including necessary inflation adjustments.
- funding for implementation of the second year of the Strategic Plan, totaling approximately \$1.3 million.

With the revenue increases and expenditure-restraining measures included in this budget, the budget projects a \$3.6 million fund balance for FY 2007-08. While having this positive balance, the City is sensitive to its past deficit problems. Therefore, the City will act with prudence and caution as services are added and expanded. Consistent with best management practices and as recommended by the City Council, a contingency reserve was established and funded with an initial \$2 million in FY 2006-07. An additional \$1 million is set aside in this budget to build the reserve. Also, a \$2 million loan will be extended to the Water enterprise fund to augment its cash flow requirements during the year as the new water rates take effect. The loan will be repaid to the General fund in two equal installments over two fiscal years (FY 2008-09 and FY 2009-10).

NON-BASIC FUND BUDGETS

Water: The Water Services budget provides for the production and delivery of water throughout the City, replacement of water related infrastructure and equipment as needed, and the construction of new or enhanced water services necessitated by new development and existing infrastructural deficiencies. Over the past year, staff worked with consultants (Black and Vaetch Corp.) on the water enterprise financial plan. This plan culminated in development of a suitable schedule of water rates that produces adequate revenues to meet the enterprise's operations and capital needs, as well as its business principles. With the City Council adoption of the new water rates on June 12, 2007, the FY 2007-08 budget is balanced. Resources will now be available to begin implementation of the Water Capital Improvement Plan that will ensure the quality and integrity of the water system.

Agency for Community Development: The City is proceeding with its goal of improving and revitalizing all segments of the Garden Grove community. The Agency for Community Development is the primary vehicle for these efforts, providing funding for business retention and attraction programs, as well as for redevelopment projects to expand the City's economic base. The goals for the Agency's activities this year include continuing to implement the International West Master Plan, assisting in the development of new hotels and expansion of existing hotels in the International West area, retaining local business by providing technical assistance and conducting targeted business outreach, and facilitating residential development to meet market needs and provide affordable housing. The 2007-08 Agency budget emphasizes implementation of housing development improvements, preparation for developing the Brookhurst Street/Brookhurst Way Triangle, and continuing with the Resort Area Site B project.

Housing Authority: The Housing Authority, which provides rental assistance to about 2,337 families, has continued to maintain a high lease-up rate, which generates a significant amount of administrative income to pay for overhead costs. The goals of 2007-08 include maximizing the Authority's resources to assist those in need, including coordination with other City departments, County agencies, and community non-profit organizations. This year, the Housing Authority's rent will be partially paid out of the Agency's Low and Moderate Income Housing (20% Set-Aside) Fund.

Garden Grove Sanitary District: The District provides trash collection and sewer services to all of Garden Grove, as well as to neighboring unincorporated areas. In addition, the District provides sewer services to a small area consisting of unincorporated land and a portion of the City of Fountain Valley lying between Harbor Boulevard and the Santa Ana River, south of Lilac Avenue. The Sanitary District is funded sufficiently through its own property taxes and user fees revised in FY 2005-06.

SUMMARY

Over the past few years, the City has benefited significantly from improvement in the general economy as well as from community economic development and redevelopment efforts. As a result, economic gains continue to be reflected in the City's sales tax, property tax, and hotel visitors tax revenues. This has in turn significantly strengthened the City's economic base and allowed us to add funding in key areas to maintain necessary basic services. It has also allowed us to continue the processes, started last year, of "rightsizing" the organization and implementing the Community Vision via the Strategic Plan.

As in the past, this year's budget reflects the City's philosophy of "living within our means." While the financial outlook of the City has improved, the City is still unable to fund deficiencies in infrastructure and equipment totaling about \$16.5 million per year. However, plans are now in place through the City's Strategic Plan to begin addressing these issues. Funding the first year of the Strategic Plan in FY 2006-07 was a significant first step in moving forward with implementation of the City Council and Community Vision. Funding the second year of the Strategic Plan will be equally important to achieving continued progress. In addition, the City will be setting aside \$1 million to build the contingency reserve fund started last year as a rainy day fund.

The outlook for the City's revenues looks favorable, with positive but slowing growth projected for sales tax, property tax, and hotel visitors taxes. Slowing growth is projected primarily due to the downturn in the housing resale market. Nevertheless, we are cautiously optimistic that Garden Grove will continue to experience economic growth in the upcoming year. As in past years, we will continue to strive to strengthen the City's financial condition through planning, effective management, and expanding the City's economic base through aggressive redevelopment, economic development and active pursuit of state, federal, and local grant funds.

Sincerely,

A handwritten signature in cursive script that reads "Matthew Fertal". The signature is written in black ink and is positioned above the printed name and title.

MATTHEW J. FERTAL
City Manager

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ORGANIZATIONAL MISSION, VISION, AND GUIDING PRINCIPLES

Mission Statement

The mission of the City of Garden Grove is to provide responsible leadership and quality services as we promote safety, cultural harmony, and life enrichment.

The City's Mission Statement was developed by employees and ratified by the City Council in 1995. It is designed to reflect our purpose.

Vision Statement

The vision of Garden Grove is to be a safe, attractive, and economically vibrant city with an informed and involved public. We are a diverse community that preserves our residential character.

In 2004, the Garden Grove City Council authorized a community study to determine what issues were most important to Garden Grove residents. Over the following year-and-a-half, opinions were gathered through focus groups, surveys, an open house, and a community forum. The results were developed into a Community Vision Statement, Guiding Principles, and Strategic Goals, which were approved in March 2005 by the City Council.

Guiding Principles

We commit ourselves to the betterment of the individual, the organization, and the community, by fostering a spirit of trust, creativity, cooperation, integrity, empathy, respect, and quality service to all.

The City Manager, Department Directors, Division Managers, and City Council developed Guiding Principles to shape the way we conduct our business of serving the community. The Guiding Principles were approved by the Garden Grove City Council in March 2005.

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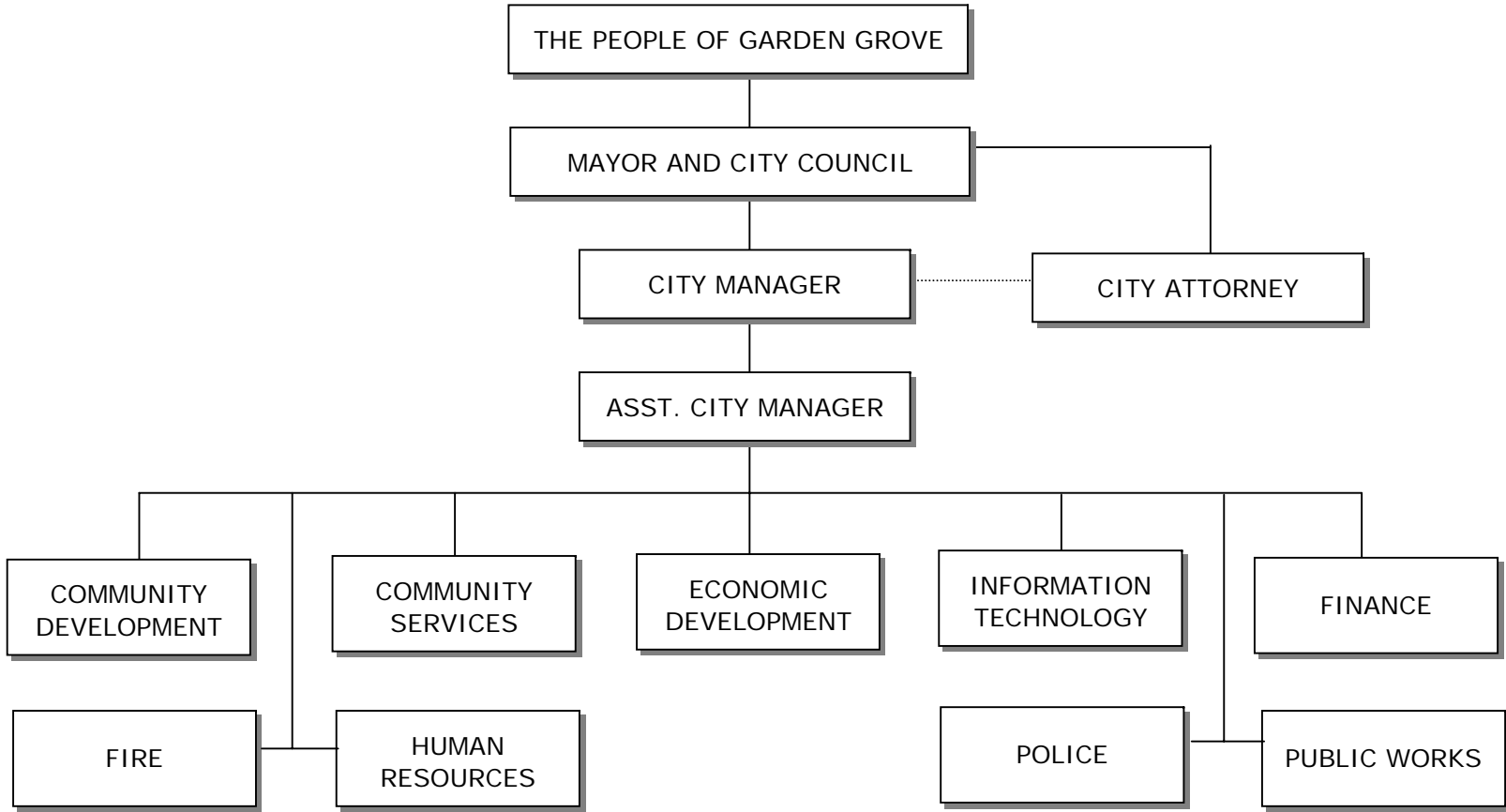
Organizational Goals

Goals help us achieve the vision and mission of the City of Garden Grove. In addition to the goals articulated in each department's budget, the City Manager, Department Directors, and Division Managers, based upon direction from the City Council, have established the following organizational goals.

1. Identify and implement strategies that enhance quality of life and ensure a safe, attractive, well-maintained community.
2. Pursue opportunities for enhanced economic development and financial stability, including attracting and retaining a prosperous business community.
3. Identify and implement strategies for responding to demographic, economic, and social needs in the community.
4. Develop and continuously improve systems and processes to assure high-quality services to customers.
5. Continuously improve communication and interaction with the general public.
6. Implement the second year of the Strategic Plan for the City.
7. Continue to develop the City workforce as a highly-skilled, creative, cooperative, trusting team.
8. Continue to enhance employee training, development, and retention.

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City of Garden Grove



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**REVENUE SUMMARY
(IN THOUSANDS OF DOLLARS)**

	2005-06 (Actual)	2006-07 (Budget)	2006-07 (Projected)	2007-08 (Budget)
<u>BASIC CITY REVENUE FUNDS</u>				
<u>GENERAL PURPOSE FUNDS</u>				
Sales Tax	\$ 19,453	\$ 20,590	\$ 20,590	\$ 21,210
Property Tax				
- General	10,378	9,880	10,450	10,800
- Paramedics	2,273	2,180	2,250	2,320
Property Transfer Tax *	706	780	600	620
Motor Vehicle Tax	13,129	10,920	10,920	11,250
Franchises	2,235	2,080	2,080	2,140
Business Tax	2,292	2,270	2,270	2,340
Bldg. Permits & Other Fees	2,956	2,650	2,650	2,700
Traffic Fines	1,787 **	1,560 **	1,560 **	1,000
Deferred Municipal Support	4,409	4,733	4,733	4,436
Hotel Visitors Tax	9,405	9,800	9,800	10,100
Other Income	2,723	2,610	2,610	2,680
Parking Fines	1,001	830	830	860
Reimbursement Agreement	240	240	240	240
Land Sales	0	1,000	1,732	1,200
Interest	1,184	1,040	1,200	1,230
Grant OH Support	275	120	120	99
Street Repair/Loan Payback	0	0	0	0
Sports Facility Income	41	30	50	50
General Plan	630	0	0	0
Energy Retrofit/Fire Truck	0	0	0	0
Vehicle Fee Gap Loan Program	0	0	0	0
Total General Purpose Fund	<u>75,117</u>	<u>73,313</u>	<u>74,685</u>	<u>75,275</u>
<u>MISCELLANEOUS FUNDS</u>				
Gas Tax	2,100	2,150	2,150	2,150
Gas Tax 2105	1,088	1,150	1,150	1,150
State-Traffic Congestion Relief	767	1,100	1,262	0
Police Seizure	161	20	45	20
Golf Course Operations	623	650	650	650
Self-Supporting Recreation	605	600	600	600
Certificate Of Participation	123	0	25	0
Traffic Offender Impound Fees	129	120	120	36
Hotel Visitors Tax Sharing	2,006	1,495	1,600	1,400
City Partnerships	75	0	100	100
Red Light Enforcement	0	0	0	1,025
Total Miscellaneous Funds	<u>7,677</u>	<u>7,285</u>	<u>7,702</u>	<u>7,131</u>
TOTAL BASIC OPERATIONAL REVENUE	82,794	80,598	82,387	82,406
<u>CONSTRUCTION FUNDS (CAPITAL)</u>				
State Bonds Prop. 1B AB 1266	N/A	N/A	N/A	1,637
Public Art	75	50	90	50
Park Fees	321	50	210	50
Drainage Fees	102	75	80	75
Measure M	2,050	1,800	1,800	1,800
Development Impact Fees	1,550	100	600	100
Traffic Mitigation Fees	293	250	250	250
Total Construction Funds (Capital)	<u>4,391</u>	<u>2,325</u>	<u>3,030</u>	<u>3,962</u>
TOTAL BASIC CITY FUNDS	<u>\$ 87,185</u>	<u>\$ 82,923</u>	<u>\$ 85,417</u>	<u>\$ 86,368</u>

* Formally a Revenue Source in Other Income.

** Includes Red Light Enforcement Program.

**REVENUE SUMMARY
(IN THOUSANDS OF DOLLARS)**

	2005-06 (Actual)	2006-07 (Budget)	2006-07 (Projected)	2007-08 (Budget)
<u>GRANT REVENUE FUNDS</u>				
Public Safety/Augmentation	\$ 691	\$ 600	\$ 600	\$ 700
CDBG/Home/ADDI/ESG	5,142	3,872	3,872	3,857
Federal Employment Grants	521	0	0	0
Misc. Operational Grants	1,352	1,048	1,048	1,063
Misc. Capital Grants	<u>3,810</u>	<u>17,341</u>	<u>17,341</u>	<u>4,161</u>
TOTAL GRANT FUNDS	\$ 11,516	\$ 22,861	\$ 22,861	\$ 9,781
<u>MOBILE HOME PARK FUNDS</u>				
Emerald Isle MHP	829	817	817	858
Bahia Village MHP	1,542	1,512	1,512	1,516
Travel Country RV	<u>4,528</u>	<u>540</u>	<u>540</u>	<u>400</u>
TOTAL MOBILE HOME PARK FUNDS	6,899	2,869	2,869	2,774
<u>SPECIAL ASSESSMENT FUNDS</u>				
Street Lighting	1,318	1,307	1,307	1,307
Main Street	34	33	33	35
Park Maintenance	<u>692</u>	<u>700</u>	<u>700</u>	<u>700</u>
TOTAL SPECIAL ASSESSMENTS	2,044	2,040	2,040	2,042
<u>WATER ENTERPRISE FUNDS</u>				
Water Revenue	<u>18,652</u>	<u>18,562</u>	<u>18,836</u>	<u>24,981</u>
TOTAL WATER FUNDS	18,652	18,562	18,836	24,981
<u>AGENCY FUNDS</u>				
Redevelopment Fund-81	4,313	2,511	2,511	2,300
Agency Special Fund-81	16,340	16,000	16,500	17,500
Redev./Buena Clinton	21	15	30	30
Agency Spec./Buena Clinton	389	500	400	550
Housing Set Aside	<u>4,645</u>	<u>4,625</u>	<u>4,625</u>	<u>4,863</u>
TOTAL AGENCY FUNDS	25,708	23,651	24,066	25,243
<u>CABLE CORPORATION FUNDS</u>				
Garden Grove Cable Corporation	<u>117</u>	<u>112</u>	<u>112</u>	<u>112</u>
TOTAL CABLE CORPORATION FUNDS	117	112	112	112

**REVENUE SUMMARY
(IN THOUSANDS OF DOLLARS)**

	2005-06 (Actual)	2006-07 (Budget)	2006-07 (Projected)	2007-08 (Budget)
<u>HOUSING AUTHORITY FUNDS</u>				
Housing Authority	23,761	24,661	24,661	24,675
Housing Authority Mod. Rehab.	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL HOUSING AUTHORITY FUNDS	23,761	24,661	24,661	24,675
<u>SEWER FUNDS</u>				
GGSD/Sewer - Operations	6,697	7,468	9,195	9,280
GGSD/Sewer - Capital	(4)	0	0	0
GGSD/Sewer - Replacement	120	20	5	0
Cert. Of Part./Series A-2006	50	0	0	0
Sewer Fees	<u>97</u>	<u>99</u>	<u>215</u>	<u>213</u>
TOTAL SEWER FUNDS	6,960	7,587	9,415	9,493
<u>SOLID WASTE FUNDS</u>				
GGSD/Solid Waste - Operations	6,633	7,864	7,310	7,671
GGSD/Golf Range	<u>N/A</u>	<u>N/A</u>	<u>90</u>	<u>183</u>
TOTAL SOLID WASTE FUNDS	6,633	7,864	7,400	7,854
TOTAL ALL FUNDS	<u>\$ 189,475</u>	<u>\$ 193,130</u>	<u>\$ 197,677</u>	<u>\$ 193,323</u>

FY 2007-08

ADOPTED DEPARTMENTAL OPERATIONAL BUDGETS
DEPARTMENT SUMMARY AND PRIOR YEAR COMPARISON (\$000)

DEPARTMENTS	FY 06-07 (BUDGET)	FY 07-08 (ADOPTED)①②
Fire	\$ 18,898.7	\$ 19,519.1
Police	40,778.2	43,586.0
Subtotal Public Safety	\$ 59,676.9	\$ 63,105.1
City Manager	1,655.1	2,059.0
Finance	3,004.5	3,250.1
Community Development	32,103.1	33,992.5
Public Works	48,158.6	50,909.1
Community Services	4,282.4	4,771.3
City Attorney	577.3	575.2
Human Resources	1,305.2	1,283.8
Economic Development	23,679.6	22,890.6
Information Technology	807.5	743.3
Subtotal Other	\$ 115,573.3	\$ 120,474.9
CITY TOTAL	\$ 175,250.2	\$ 183,580.0

① Excludes Capital Projects, Contingency Reserve, Water Loan, and Retired Medical Reserve.

② Excludes Basic Services - Seventh Year Depreciation of the City's Infrastructure.

FY 2007-08
 BASIC SERVICES BUDGET (\$000)
 ADOPTED SOURCES AND USES OF FUNDS

FUNDS AVAILABLE

Beginning Fund Balances		\$ 24,035.9
Transfer from the Golf Course Fund		500.0
Transfer from the City Partnerships Fund		209.0
Transfer from the Insurance Fund		100.0
Transfer from the Deposits Trust Fund - General Plan		102.0
Transfer to Agency from Hotel Visitors Tax		(1,400.0)
Transfer to Information Systems Fund		(339.0)
Estimated FY 07-08 Revenue		
General Fund*	\$ 75,275.4	
Gasoline Tax	3,300.0	
Other Oper. Revenue**	<u>7,693.2</u>	
 Total Estimated Revenue		 <u>86,268.6</u>
 TOTAL ESTIMATED FUNDS AVAILABLE		 \$ 109,476.5

EXPENDITURES

Public Safety Services	\$(61,635.7)	
Other Basic Services	<u>(29,100.8)</u>	
Subtotal Operational		\$ (90,736.5)
 Capital Projects		 (4,545.7)
Loan Arrangement In The General Fund-Water		(2,000.0)
Retired Medical Reserve		(500.0)
Contingency Reserve		<u>(1,000.0)</u>
 Total Estimated Expenditures		 \$ (98,782.2)
 Basic Funds Balance (Gross)		 10,694.3
Less: Restricted Funds Balance		(7,140.9)
 <u>BALANCE GENERAL FUND</u>		 <u>\$ 3,553.4</u>
 <u>SEVENTH YEAR DEPRECIATION OF THE CITY'S INFRASTRUCTURE</u>		 (11,970.9)
<u>NOT FUNDED</u>		
 <u>NET BALANCE GENERAL FUND</u>		 <u>\$ (8,417.5)</u>

* The General Fund was required to transfer \$190.7 to the Self Supporting Recreation Fund.

** Revenue from City Partnerships Fund is included in transfer.

FY 2007-08

ADOPTED OPERATIONAL BUDGETS BY DEPARTMENT*

DEPARTMENT SUMMARIES (\$000)

ADOPTED FY 07-08	Fire	Police	Subtotal Public Safety	City Manager	Finance	Community Development	Public Works	Community Services	City Attorney	Human Resources	Economic Development	Information Technology	Subtotal Other	City Totals
TOTAL	\$ 19,519.1	\$ 43,586.0	\$ 63,105.1	\$ 2,059.0	\$ 3,250.1	\$ 33,992.5	\$ 50,909.1	\$ 4,771.3	\$ 575.2	\$ 1,283.8	\$ 22,890.6	\$ 743.3	\$ 120,474.9	\$ 183,580.0
Basic Services	19,366.9	42,268.8	61,635.7	1,713.8	2,039.7	3,379.0	15,388.7	3,817.0	575.2	1,107.7	345.5	734.2	\$ 29,100.8	\$ 90,736.5
Grant Services	152.2	918.2	1,070.4	0.0	0.0	3,266.9	0.0	767.3	0.0	176.1	0.0	0.0	\$ 4,210.3	\$ 5,280.7
Mobile Home Parks	0.0	0.0	0.0	0.0	0.0	2,184.9	0.0	0.0	0.0	0.0	399.3	0.0	\$ 2,584.2	\$ 2,584.2
Special Assessments	0.0	0.0	0.0	25.3	0.0	0.0	2,251.9	0.0	0.0	0.0	0.0	0.0	\$ 2,277.2	\$ 2,277.2
Water Services	0.0	0.0	0.0	18.4	617.2	26.9	21,251.8	5.7	0.0	0.0	41.7	4.6	\$ 21,966.3	\$ 21,966.3
Agency Services	0.0	399.0	399.0	263.6	28.1	499.0	91.9	5.7	0.0	0.0	21,920.9	4.0	\$ 22,813.2	\$ 23,212.2
Cable Services	0.0	0.0	0.0	0.0	0.0	0.0	0.0	169.8	0.0	0.0	0.0	0.0	\$ 169.8	\$ 169.8
Housing Services	0.0	0.0	0.0	10.2	28.5	24,635.8	0.0	0.0	0.0	0.0	0.0	0.5	\$ 24,675.0	\$ 24,675.0
Sewer Services	0.0	0.0	0.0	4.3	209.4	0.0	4,742.0	2.9	0.0	0.0	0.0	0.0	\$ 4,958.6	\$ 4,958.6
Refuse Services	0.0	0.0	0.0	23.4	327.2	0.0	7,182.8	2.9	0.0	0.0	183.2	0.0	\$ 7,719.5	\$ 7,719.5

* Excludes Capital Projects, Contingency Reserve, Water Loan and Retired Medical Reserve.

**FY 2007-08
SEVENTH YEAR DEPRECIATION
OF CITY'S INFRASTRUCTURE
DETAIL (\$000)**

Furniture/Equipment	\$ 854.3
Streets	8,676.9
Storm Drain System	1,363.8
Buildings/Park Assets	<u>1,075.9</u>
TOTAL SEVENTH YEAR DEPRECIATION	<u><u>\$ 11,970.9</u></u>

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INTRODUCTION

DEPARTMENTAL BUDGETS

This section contains the individual budgets for each City department. Each section contains the following information:

- Mission and Goals - A general statement of the mission for the department and a list of specific goals for the year, which go beyond the department's basic, day-to-day operations.

- Organization Chart - A chart showing the general structure of the department, including the number of authorized personnel.

- Budget Detail - A listing of departmental divisions, including sources of funding and expenditures.

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CITY MANAGER'S OFFICE

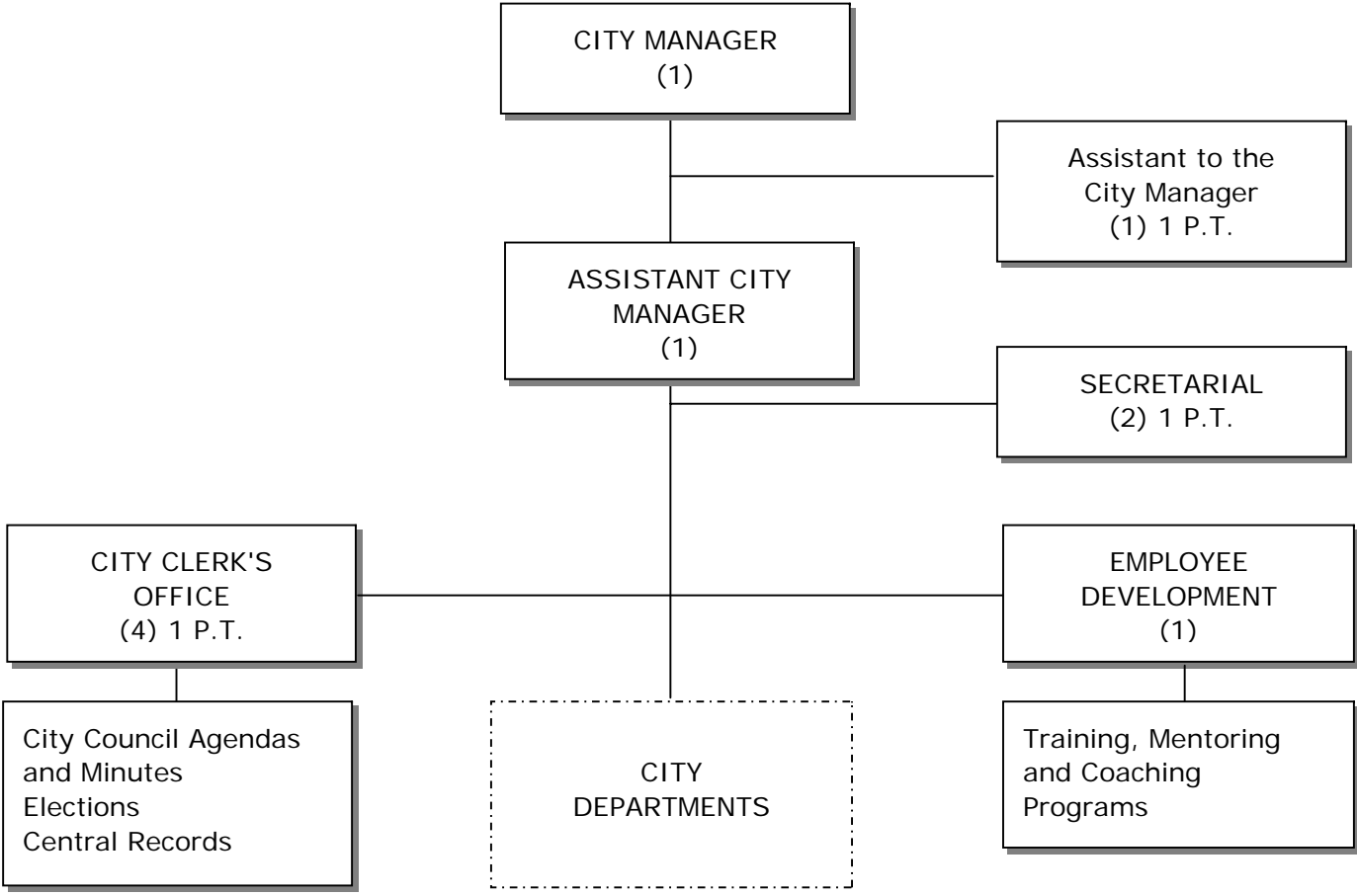
MISSION

The mission of the City Manager's Office is to assist the City Council in establishing community goals and policies and provide leadership and direction in the administration of all City departments and services.

2007-08 GOALS

1. Carry out the policies established by the City Council in an effort to improve the quality of life in Garden Grove.
2. Work with City departments to develop work plans which address policy needs and concerns of the community.
3. Assure effective communication with the community, including implementation of new web-based information.
4. Coordinate all City departments to focus efforts toward economic development, including Wal-Mart, Brookhurst Triangle, and the 40-acre International West site.
5. Work closely with the City lobbyist to seek local, state and federal funding to augment City resources.
6. Implement the second year of the City's Strategic Plan and monitor effectiveness of the prior year.
7. Enhance skills, knowledge, and effectiveness of City employees through a city-wide program of training, education and employee development.
8. Continue to facilitate team-building activities among Central Management and Division Managers, with emphasis on supporting and developing new Division Managers and Department Directors.
9. Foster a work environment where employees feel fulfilled in their work, and take pride in being a member of the City family.

City Manager's Office



Total Number of Employees - 13
 Full Time - 10
 Part Time - 3

6/07

CITY MANAGER

		Total 07-08	Funding Source	Basic Services 07-08	Grant Services 07-08	Mobile Home Parks Services 07-08	Special Assessment Services 07-08	Water Services 07-08	Agency Services 07-08	Cable Services 07-08	Housing Services 07-08	Sewer Services 07-08	Refuse Services 07-08
<u>DIVISIONS</u>													
City Council													
0010	City Council	126.9	Redevelop/Hsg./ Sewer/Refuse	100.8					6.6		5.0	0.8	13.7
0011	Council Support	106.9		106.9									
0012	Council Contingency	104.0		104.0									
	Division Total	<u>337.8</u>		<u>311.7</u>					<u>6.6</u>		<u>5.0</u>	<u>0.8</u>	<u>13.7</u>
<u>Detail for Division:</u>													
	Labor	162.3		136.2					6.6		5.0	0.8	13.7
	Contractual Services	153.3		153.3									
	Commodities	15.2		15.2									
	Other	7.0		7.0									
	Capital Outlay												
	Division Total	<u>337.8</u>		<u>311.7</u>					<u>6.6</u>		<u>5.0</u>	<u>0.8</u>	<u>13.7</u>
City Manager													
0020	Management	473.2	Redevelop/HSA/ St.Ltg./Water	191.0			25.3	11.9	245.0				
0021	Operations	205.2	Redevelop/Hsg/ Sewer/Refuse	180.7					8.8		5.2	0.8	9.7
0022	City Mgr. Projects	22.0	Redevelop	21.5					0.5				
0023	Research/Legislation	188.4		188.4									
0024	Treasurer	29.2		29.2									
0026	Customer Sv. Support	10.0		10.0									
	Division Total	<u>928.0</u>		<u>620.8</u>			<u>25.3</u>	<u>11.9</u>	<u>254.3</u>		<u>5.2</u>	<u>0.8</u>	<u>9.7</u>
<u>Detail for Division:</u>													
	Labor	770.9		467.0			25.3	11.9	251.0		5.2	0.8	9.7
	Contractual Services	104.4		101.6					2.8				
	Commodities	11.3		10.8					0.5				
	Other	41.4		41.4									
	Capital Outlay												
	Division Total	<u>928.0</u>		<u>620.8</u>			<u>25.3</u>	<u>11.9</u>	<u>254.3</u>		<u>5.2</u>	<u>0.8</u>	<u>9.7</u>
City Clerk													
0040	City Clerk	205.4		205.4									
0041	Central Records	195.3		195.3									
0042	Elections/Voter Assist.	111.8		111.8									
	Division Total	<u>512.5</u>		<u>512.5</u>									
<u>Detail for Division:</u>													
	Labor	350.3		350.3									
	Contractual Services	131.0		131.0									
	Commodities	3.5		3.5									
	Other	27.7		27.7									
	Capital Outlay												
	Division Total	<u>512.5</u>		<u>512.5</u>									

CITY MANAGER

		Total	Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		07-08	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
Funding Source			07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08
Employee Development												
0027	Employee Development	280.7	268.8				6.5	2.7			2.7	
	Division Total	280.7	268.8				6.5	2.7			2.7	
<u>Detail for Division:</u>												
	Labor	158.9	158.9									
	Contractual Services	46.7	41.8				2.7	1.1			1.1	
	Commodities	63.5	56.5				3.8	1.6			1.6	
	Other	11.6	11.6									
	Capital Outlay											
	Division Total	280.7	268.8				6.5	2.7			2.7	
TOTAL FOR DEPARTMENT:												
	LABOR	1,442.4	1,112.4			25.3	11.9	257.6		10.2	1.6	23.4
	CONTRACTUAL SERVICES	435.4	427.7				2.7	3.9			1.1	
	COMMODITIES	93.5	86.0				3.8	2.1			1.6	
	OTHER	87.7	87.7									
	CAPITAL OUTLAY											
	TOTAL DEPARTMENT	<u>2,059.0</u>	<u>1,713.8</u>			<u>25.3</u>	<u>18.4</u>	<u>263.6</u>		<u>10.2</u>	<u>4.3</u>	<u>23.4</u>
<u>AUTHORIZED POSITIONS FOR DEPARTMENT:</u>												
	City Manager	1										
	Assistant City Manager	1										
	Employee Development Director	1										
	City Clerk	1										
	Asst. To City Manager	1										
	Admin. Secretary	1										
	Deputy City Clerk	1										
	Sr. Admin. Aide	1										
	Principal Office Assistant	2										
	TOTAL POSITIONS	<u>10</u>										

COMMUNITY DEVELOPMENT DEPARTMENT

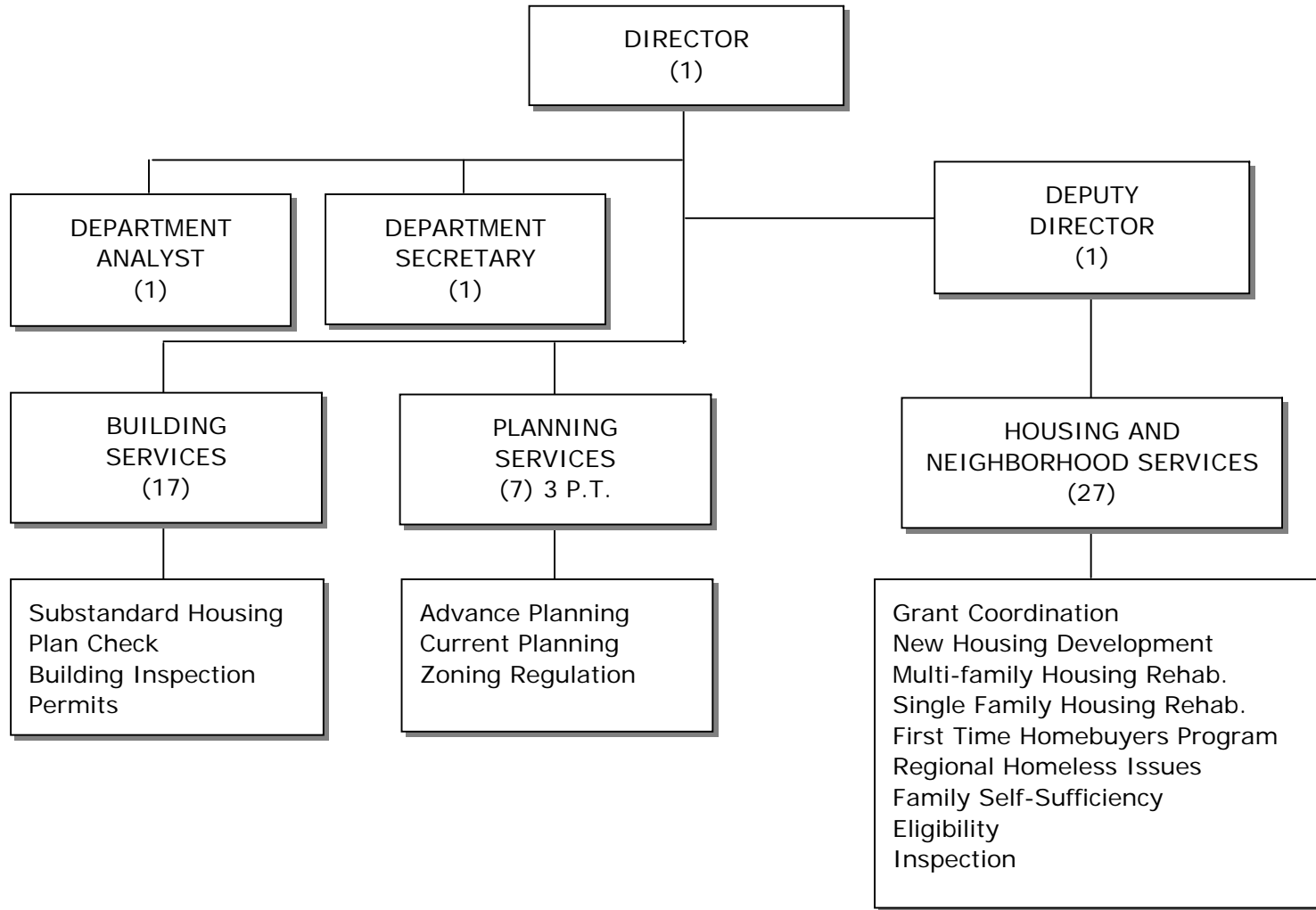
MISSION

Providing Quality Services Through Creativity and Collaboration.

2007-08 GOALS

1. Amend portions of Title 9 to make the code more internally consistent and reflect current development trends.
2. Complete the Update of the General Plan.
3. Update the Housing Element.
4. Preserve and improve existing public services for special needs populations by providing funding to the H. Louis Lake Senior Center and the Feedback Foundation.
5. Address the needs of homeless individuals and those at risk of homelessness through Emergency Shelter grants to organizations that work directly with those most at risk.
6. Increase the supply of affordable housing through the acquisition and rehabilitation of 40 multi-family housing units.
7. Provide rehabilitation grants for income eligible residents for mobile home repairs and to income eligible seniors for owner-occupied single-family home repairs.
8. Provide monthly rental subsidies for 2,300 low-income families.
9. Conduct approximately 4,000 initial and annual inspections to ensure that subsidized units meet Housing Quality Standards and Building and Safety Codes.
10. Update the existing waiting list for rental subsidies to get a more viable pool of interested candidates.
11. Initiate a direct deposit option for landlords participating in Housing Authority programs.
12. Continue to expand the Family Self-Sufficiency Program to help housing clients toward economic self-sufficiency.
13. Enhance customer service through the implementation of information technology that will allow the Building Division to continue to produce the most timely and effective level of plan review and inspection service possible so Garden Grove may provide safe homes and businesses in which our citizens live, work, and play.
14. Complete the adoption process for the latest editions of the California State codes and standards.

Community Development



Total Number of Employees - 58
 Full Time - 55
 Part Time - 3

6/07

COMMUNITY DEVELOPMENT

		Total 07-08	Funding Source	Basic Services 07-08	Grant Services 07-08	Mobile Home Parks Services 07-08	Special Assessment Services 07-08	Water Services 07-08	Agency Services 07-08	Cable Services 07-08	Housing Services 07-08	Sewer Services 07-08	Refuse Services 07-08
<u>DIVISIONS</u>													
Community Development Mgmt.													
2000	Comm. Dev. Mgmt.	420.8	Redevelopment/HSA/ Housing	200.5					136.6		83.8		
	Division Total	<u>420.8</u>		<u>200.5</u>					<u>136.6</u>		<u>83.8</u>		
<u>Detail for Division:</u>													
	Labor	286.7		87.2					115.7		83.8		
	Contractual Services	1.0							1.0				
	Commodities												
	Other	128.1		108.2					19.9				
	Capital Outlay	<u>5.0</u>		<u>5.0</u>									
	Division Total	<u>420.8</u>		<u>200.5</u>					<u>136.6</u>		<u>83.8</u>		
Building Services													
2100	Building Services Mgmt.	272.8		272.8									
2140	Building Abatement	232.7		232.7									
2142	Bldg Abatement CDBG	209.9	CDBG		209.9								
2160	Plan Check/Permits	1,067.8	Water	1,040.9				26.9					
2180	Inspection/General	<u>615.6</u>		<u>615.6</u>									
	Division Total	<u>2,398.8</u>		<u>2,162.0</u>	<u>209.9</u>			<u>26.9</u>					
<u>Detail for Division:</u>													
	Labor	1,676.6		1,439.8	209.9			26.9					
	Contractual Services	536.3		536.3									
	Commodities	45.8		45.8									
	Other	125.1		125.1									
	Capital Outlay	<u>15.0</u>		<u>15.0</u>									
	Division Total	<u>2,398.8</u>		<u>2,162.0</u>	<u>209.9</u>			<u>26.9</u>					
Planning Services													
2300	Planning Commission	6.2		6.2									
2302	Current Planning	371.3		371.3									
2304	General Plan Update	102.0	Redevelopment/HSA	89.5					12.5				
2306	Advance Planning	311.7	AQMD	298.2	13.5								
2308	Planning Management	<u>251.4</u>		<u>251.4</u>									
	Division Total	<u>1,042.6</u>		<u>1,016.6</u>	<u>13.5</u>				<u>12.5</u>				
<u>Detail for Division:</u>													
	Labor	845.9		832.4	13.5								
	Contractual Services	137.0		124.5					12.5				
	Commodities	19.3		19.3									
	Other	40.4		40.4									
	Capital Outlay												
	Division Total	<u>1,042.6</u>		<u>1,016.6</u>	<u>13.5</u>				<u>12.5</u>				

COMMUNITY DEVELOPMENT

		Total	Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		07-08	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
Funding Source		07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08
Neighborhood Improvement												
2700	CDBG Adm./Plan	406.7		CDBG	406.7							
2714	HOME Admin.	105.5		HOME	105.5							
2720	ADDI Downpmt Program	15.0		ADDI	15.0							
2730	Fair Housing Serv.	33.9		CDBG	33.9							
2733	Feedback (Sr. Meals)	30.2		CDBG	30.2							
2734	Dayle McIntosh Ctr	19.5		Emerg. Shelter	19.5							
2740	CDBG Indirect	93.7		CDBG	93.7							
2800	Emerald Isle Oper.	830.9		Emerald Isle MHP		830.9						
2801	Bahia Village Oper.	1,354.0		Bahia Village MHP		1,354.0						
2805	Thomas House Shelter	47.2		Emerg. Shelter	47.2							
2810	Mobile Home Rehab	150.0		Redevelopment/HSA				150.0				
2813	Home Imprv Loans	50.0		Redevelopment/HSA				50.0				
2814	Down Payment Assistance	100.0		Redevelopment/HSA				100.0				
2818	Multi-Fam Acq/Rehab	1,049.5		HOME	1,049.5							
2825	Sec. 108 Loan Payment	1,193.2		CDBG	1,193.2							
2859	Sr. Home Improv Grant	49.9		Redevelopment/HSA				49.9				
2874	ESG Admin.	5.8		Emerg. Shelter	5.8							
2876	ESG Women Trans. Ctr.	33.3		Emerg. Shelter	33.3							
2877	Interval House Crisis	10.0		Emerg. Shelter	10.0							
	Division Total	5,578.3			3,043.5	2,184.9		349.9				
<u>Detail for Division:</u>												
	Labor	417.3			417.3							
	Contractual Services	1,316.4			271.2	695.3		349.9				
	Commodities	27.7			3.7	24.0						
	Other	3,816.9			2,351.3	1,465.6						
	Capital Outlay											
	Division Total	5,578.3			3,043.5	2,184.9		349.9				
Housing Authority												
4102	Vouchers/Oper/HAP	24,466.8		Housing						24,466.8		
4103	Family Self Sufficiency	85.2		Housing						85.2		
	Division Total	24,552.0								24,552.0		
<u>Detail for Division:</u>												
	Labor	1,792.1								1,792.1		
	Contractual Services	160.1								160.1		
	Commodities	28.0								28.0		
	Other	22,571.8								22,571.8		
	Capital Outlay											
	Division Total	24,552.0								24,552.0		
TOTAL FOR DEPARTMENT:												
	LABOR	5,018.6	2,359.4	640.7			26.9	115.7				1,875.9
	CONTRACTUAL SERVICES	2,150.8	660.8	271.2	695.3			363.4				160.1
	COMMODITIES	120.8	65.1	3.7	24.0							28.0
	OTHER	26,682.3	273.7	2,351.3	1,465.6			19.9				22,571.8
	CAPITAL OUTLAY	20.0	20.0									
	TOTAL DEPARTMENT	33,992.5	3,379.0	3,266.9	2,184.9		26.9	499.0				24,635.8

COMMUNITY DEVELOPMENT

Total 07-08	Funding Source	Basic Services 07-08	Grant Services 07-08	Mobile Home Parks Services 07-08	Special Assessment Services 07-08	Water Services 07-08	Agency Services 07-08	Cable Services 07-08	Housing Services 07-08	Sewer Services 07-08	Refuse Services 07-08
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AUTHORIZED POSITIONS FOR DEPARTMENT:

Comm. Dev. Director	1
Deputy Director	1
Building Services Manager	1
Planning Services Manager	1
Econ. Dev. Manager	1
Sr. Project Planner	1
Senior Planner	2
Plan Check Engineer	2
Project Planner	1
Building Inspector Supervisor	2
Permit Center Supervisor	1
Planner	2
Senior Building Inspector	2
Housing Supervisor	2
Administrative Analyst	2
Associate Planner	1
Building Inspector	6
Permit Technician	1
Sr. Housing Specialist	3
Department Secretary	1
Housing Specialist	13
Principal Office Assistant	3
Eligibility Technician	2
Sr. Office Assistant	1
Office Assistant	1
Clerical Assistant	1
TOTAL POSITIONS	<u><u>55</u></u>

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COMMUNITY SERVICES DEPARTMENT

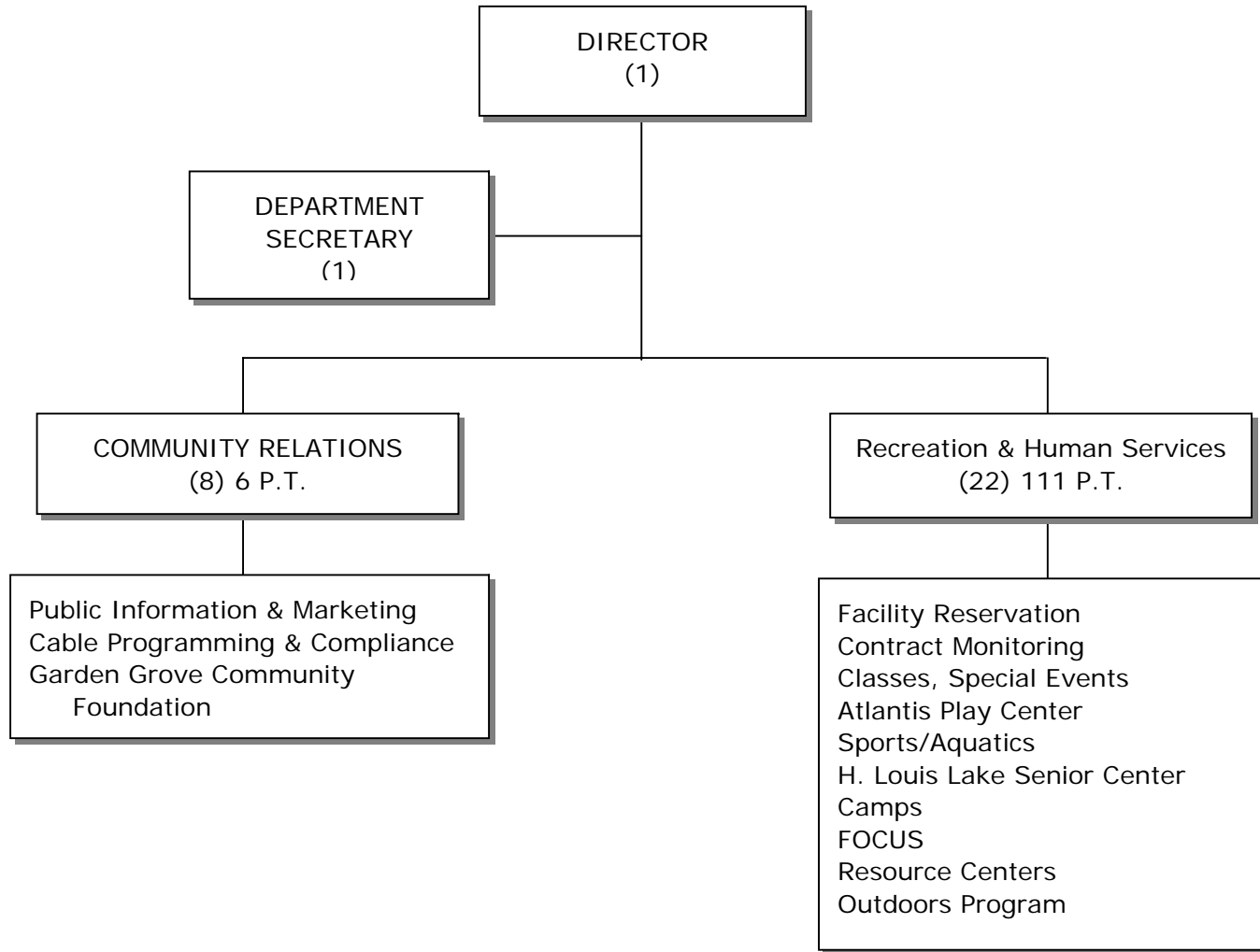
MISSION

The mission of the Community Services Department is to create community and facilitate positive communication with the City Council, residents, co-workers and regional audiences. This is to be accomplished by serving our youth, residents, co-workers and regional audiences with parks, programs, career and educational employment, quality written materials and creative and accurate video productions, always keeping in mind the importance of providing top-of-the-line customer service to all.

2007-08 GOALS

1. Continue implementation of the Strategic Plan for the Community Services department.
2. Continue to ensure that the programs, services and class offerings are in alignment with the Strategic Plan and meet the needs of the community.
3. To provide excellent customer service through analysis, maintenance, integration, and creation of information processing, storage, and communications systems that meet the City's present and future needs, and to provide support and education for its employees.
4. To maintain an open dialogue and promote a positive image of Garden Grove to Orange County residents, Garden Grove residents and our fellow employees, through effective communications, programs and activities.
5. To provide informative, creative and accurate TV programming to our residents reflecting the issues, people and places that positively affect the Garden Grove community.
6. Implement 2007-08 Strategic Plan work items as approved by the City Council and develop a reporting mechanism to measure goal achievement.

Community Services



Total Number of Employees - 149
Full Time - 32
Part Time - 117

COMMUNITY SERVICES

		Total		Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		07-08	Funding Source	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
				07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08
<u>DIVISIONS</u>													
Community Relations													
0050	Adm. Supp./Treasurer	229.5		229.5									
0059	City Partnership	100.0		100.0									
0060	Public Information	326.3	Redevelop./Sewer Refuse/Water	309.1				5.7	5.7			2.9	2.9
0061	Special Events	59.6		59.6									
0062	Cable TV	3.4		3.4									
0063	G.G. Cable Programming	20.4	Cable							20.4			
0064	Community Access	459.6	Cable	310.2						149.4			
	Division Total	<u>1,198.8</u>		<u>1,011.8</u>				<u>5.7</u>	<u>5.7</u>	<u>169.8</u>		<u>2.9</u>	<u>2.9</u>
<u>Detail for Division:</u>													
	Labor	874.9		795.7						79.2			
	Contractual Services	189.6		134.4				5.7	5.7	38.0		2.9	2.9
	Commodities	45.6		41.1						4.5			
	Other	88.7		40.6						48.1			
	Capital Outlay												
	Division Total	<u>1,198.8</u>		<u>1,011.8</u>				<u>5.7</u>	<u>5.7</u>	<u>169.8</u>		<u>2.9</u>	<u>2.9</u>
Recreation & Human Services													
2736	B/Clinton FRC	273.9		273.9									
4200	Community Services Mgmt	626.8	Self-Supp.	626.8									
4250	Sport Center/Gym	63.3		63.3									
4300	Recreation Services	284.7		284.7									
4304	Summer Camps	86.6	Self-Supp.	86.6									
4305	Aquatics	156.0	Self-Supp.	156.0									
4306	Facility Reserve/YSO	30.1	Self-Supp.	30.1									
4307	Adult Softball	83.2	Self-Supp.	83.2									
4308	Atlantis Park	90.1	Self-Supp./Park Fee	90.1									
4309	Special Events/Self Supp.	4.1	Self-Supp.	4.1									
4310	Teen Programs	14.3		14.3									
4320	Park Patrol	132.5		132.5									
4330	Youth Sports	79.4		79.4									
4600	Senior Cener/CDBG	209.1	CDBG		209.1								
4605	Senior Center/Self-Supp.	34.1	Self-Supp./Park Fee	34.1									
4606	CMC/Self-Support	46.1	Self-Supp.	46.1									
4607	CYC/Self-Support	8.6	Self-Supp.	8.6									
4608	Leisure Classes	138.9	Self-Supp.	138.9									
4609	Tiny Tots	44.5	Self-Supp.	44.5									
4610	Senior Center	106.5		106.5									
4620	CMC	315.7	Park Fee	315.7									
4630	CYC	21.1		21.1									
4640	Special Events/CS	32.9		32.9									
4641	Outdoor Recreation	15.7	Self-Supp.	15.7									
4700	Cultural Arts	24.8	Self-Supp./Cultural Arts	24.8									
4701	Arts Fund	46.0	Cultural Arts	46.0									
4908	Mag. Park Fam. Ctr. (07/08)	317.5	FACT	45.3	272.2								
4958	HealthCare Access 07/08	286.0	O.C. Fam. Comm.		286.0								
	Division Total	<u>3,572.5</u>		<u>2,805.2</u>	<u>767.3</u>								
<u>Detail for Division:</u>													
	Labor	2,565.0		1,933.7	631.3								
	Contractual Services	502.5		382.2	120.3								
	Commodities	212.0		201.0	11.0								
	Other	266.0		261.3	4.7								
	Capital Outlay	27.0		27.0									
	Division Total	<u>3,572.5</u>		<u>2,805.2</u>	<u>767.3</u>								

COMMUNITY SERVICES

	Total 07-08	Funding Source	Basic Services 07-08	Grant Services 07-08	Mobile Home Parks Services 07-08	Special Assessment Services 07-08	Water Services 07-08	Agency Services 07-08	Cable Services 07-08	Housing Services 07-08	Sewer Services 07-08	Refuse Services 07-08
TOTAL FOR DEPARTMENT:												
LABOR	3,439.9		2,729.4	631.3				79.2				
CONTRACTUAL SERVICES	692.1		516.6	120.3			5.7	5.7	38.0		2.9	2.9
COMMODITIES	257.6		242.1	11.0				4.5				
OTHER	354.7		301.9	4.7				48.1				
CAPITAL OUTLAY	27.0		27.0									
TOTAL DEPARTMENT	4,771.3		3,817.0	767.3			5.7	5.7	169.8		2.9	2.9

AUTHORIZED POSITIONS FOR DEPARTMENT:

Community Services Director	1
Division Manager	2
Community Services Supervisor	2
Sr. Administrative Analyst	4
Cable Production Coordinator	1
Admin. Analyst	1
Sr. Administrative Aide	3
Asst. Comm. Svs. Supervisor	4
Department Secretary	1
Principal Office Assistant	1
Community Services Coordinator	5
Sr. Office Assistant	1
Eligibility Technician	4
Office Assistant	2
TOTAL POSITIONS	32

ECONOMIC DEVELOPMENT DEPARTMENT

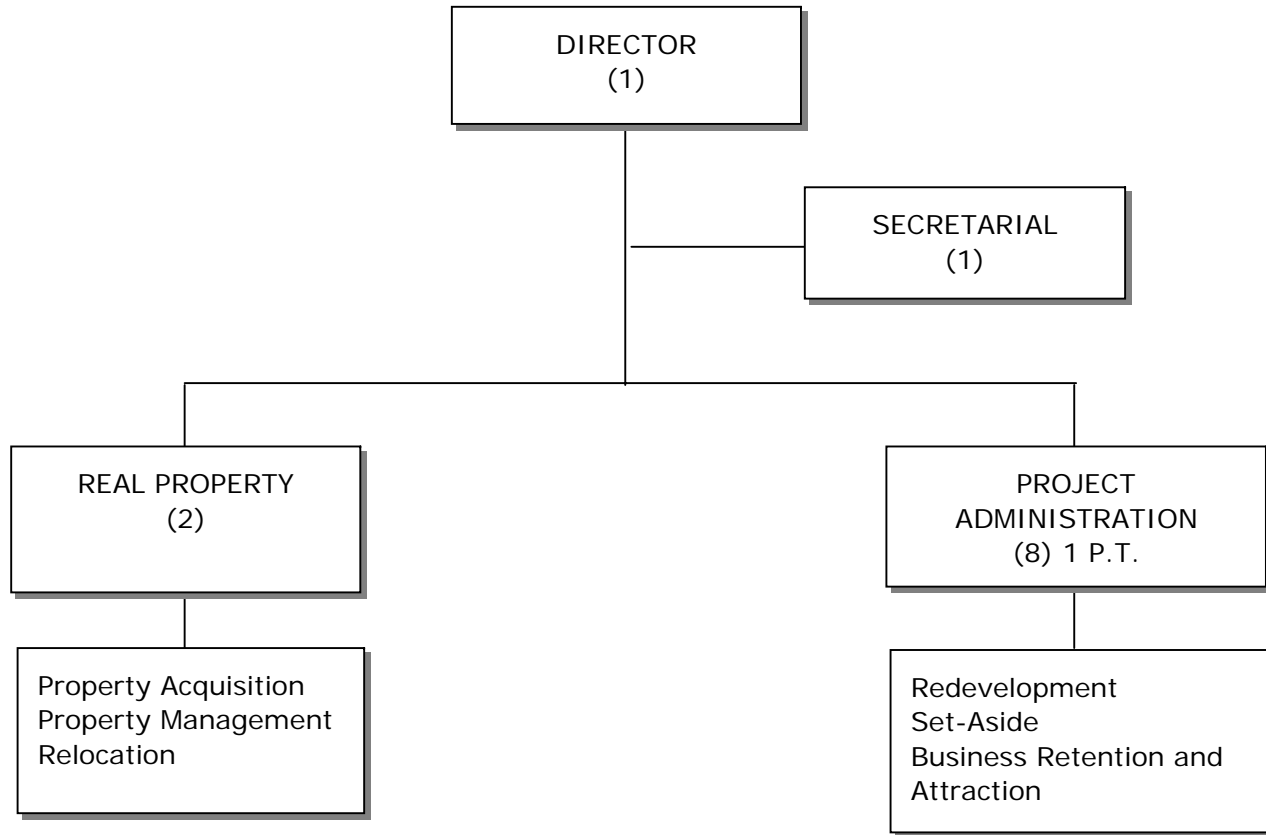
MISSION

The mission of the Economic Development Department is to enhance the economic vitality of the community; develop and maintain quality residential, commercial and industrial areas; and to provide for a well-planned, safe, and desirable living and working environment.

2007-08 GOALS

1. Continue to implement and promote the International West Master Plan.
2. Assist in the development of new hotels and expansion of existing hotels in the International West area.
3. Retain local business outreach by providing technical assistance and conducting targeted business outreach.
4. Maximize the economic value of the real property assets of the City and Agency through proactive management.
5. Promote the City of Garden Grove as a major tourism destination.
6. Facilitate residential development to meet market needs and provide affordable housing opportunities.
7. Ensure a vibrant retail sector that minimizes sales tax leakage and serves both residents and businesses alike.
8. Foster an industrial sector that adapts to regional and global opportunities.
9. Implement 2007-08 Strategic Plan work items as approved by the City Council and develop a reporting mechanism to measure goal achievement.

Economic Development



Total Number of Employees - 13
Full Time - 12
Part Time - 1

ECONOMIC DEVELOPMENT

		Total	Funding Source									
		07-08	Basic Services	Grant Services	Mobile Home Parks Services	Special Assessment Services	Water Services	Agency Services	Cable Services	Housing Services	Sewer Services	Refuse Services
		07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08
DIVISIONS												
Real Property												
0030	Real Property	217.6		Redevelop/HSA/ Water	5.8			41.7		170.1		
2535	Civic Ctr Property Mgmt	350.0		HSA						350.0		
3920	GGSD Driving Range	183.2		GGSD Golf Range								183.2
	Division Total	<u>750.8</u>			<u>5.8</u>			<u>41.7</u>		<u>520.1</u>		<u>183.2</u>
<u>Detail for Division:</u>												
	Labor	204.7						40.9		163.8		
	Contractual Services	516.1			1.9			0.2		350.8		163.2
	Commodities	21.3						0.6		0.7		20.0
	Other	8.7			3.9					4.8		
	Capital Outlay											
	Division Total	<u>750.8</u>			<u>5.8</u>			<u>41.7</u>		<u>520.1</u>		<u>183.2</u>
Economic Development												
2500	Community Project	3,482.3		Redevelopment						3,482.3		
2501	Buena Clinton Project	52.6		Redevelopment/BC						52.6		
2502	Agency Debt Service	4,473.0		Redev./Redev. Debt. Services						4,473.0		
2503	Agency Real Property	305.0		Redevelopment						305.0		
2504	Tax Sharing Agreements	395.0		Redevelopment						395.0		
2505	Agency Planning	343.0		Redevelopment						343.0		
2507	Tax Rebates	95.0		Redevelopment						95.0		
2508	Inter-City Loans	642.9		Redevelopment						642.9		
2511	Business Retention	55.0		Redevelopment						55.0		
2512	G.G.Center Bldg Lease	610.6		Redevelopment						610.6		
2513	Coastline Bldg. Lease	316.6		Redevelopment						316.6		
2514	Marriott Rebate	600.0		Redevelopment						600.0		
2517	Homewood Rebate	100.0		Redevelopment						100.0		
2519	Embassy Rebate	165.7		Redevelopment						165.7		
2520	Gilbert St. Develop	42.0		Redevelopment						42.0		
2521	Boise Rebate	1,114.7		Redevelopment	339.7					775.0		
2522	Residence Inn Rebate	1,300.0		Redevelopment						1,300.0		
2523	Hyatt Rebate	1,600.0		Redevelopment						1,600.0		
2524	Kelswan Rebate	290.0		Redevelopment						290.0		
2525	Union Dodge Rehab Loan	185.0		Redevelopment						185.0		
2527	Augustine LTD	89.0		Redevelopment						89.0		
2528	GGUSD Capital Fac.	2,000.0		Redevelopment						2,000.0		
2529	Community Rehab Loan	17.0		Redevelopment						17.0		
2531	Sheraton Rebate	750.0		Redevelopment						750.0		
2545	C.O.P. Debt	1,559.8		Redevelopment						1,559.8		
2546	C.O.P. Admin/Bond Costs	5.0		Redevelopment						5.0		
2547	2003 Ref Bond Expense	5.0		Redev. Debt Service						5.0		
2701	Set Aside Admin.	791.3		Redevelopment/HSA						791.3		
2802	Travel Country Oper.	399.3		MHP		399.3						
2817	HSG Auth. Lease Payment	145.0		Redevelopment/HSA						145.0		
2850	Bertram Partners	60.0		Redevelopment/HSA						60.0		
2854	Single Family Rehab	150.0		Redevelopment/HSA						150.0		
	Division Total	<u>22,139.8</u>			<u>339.7</u>		<u>399.3</u>			<u>21,400.8</u>		

ECONOMIC DEVELOPMENT

	Total 07-08	Funding Source	Basic Services 07-08	Grant Services 07-08	Mobile Home Parks Services 07-08	Special Assessment Services 07-08	Water Services 07-08	Agency Services 07-08	Cable Services 07-08	Housing Services 07-08	Sewer Services 07-08	Refuse Services 07-08
<u>Detail for Division:</u>												
Labor	1,333.9							1,333.9				
Contractual Services	2,131.9				331.0			1,800.9				
Commodities	46.3							46.3				
Other	18,627.7		339.7		68.3			18,219.7				
Capital Outlay												
Division Total	<u>22,139.8</u>		<u>339.7</u>		<u>399.3</u>			<u>21,400.8</u>				
<u>TOTAL FOR DEPARTMENT:</u>												
LABOR	1,538.6						40.9	1,497.7				
CONTRACTUAL SERVICES	2,648.0		1.9		331.0		0.2	2,151.7				163.2
COMMODITIES	67.6						0.6	47.0				20.0
OTHER	18,636.4		343.6		68.3			18,224.5				
CAPITAL OUTLAY												
TOTAL DEPARTMENT	<u><u>22,890.6</u></u>		<u><u>345.5</u></u>		<u><u>399.3</u></u>		<u><u>41.7</u></u>	<u><u>21,920.9</u></u>				<u><u>183.2</u></u>
<u>AUTHORIZED POSITIONS FOR DEPARTMENT:</u>												
Economic Dev. Director	1											
Real Property Manager	1											
Senior Project Planner	2											
Project Planner	2											
Sr. Administrative Analyst	1											
Sr. Economic Dev. Specialist	1											
Real Property Agent	1											
Econ. Development Specialist	1											
Department Secretary	1											
Sr. Office Assistant	1											
TOTAL POSITIONS	<u><u>12</u></u>											

FINANCE DEPARTMENT

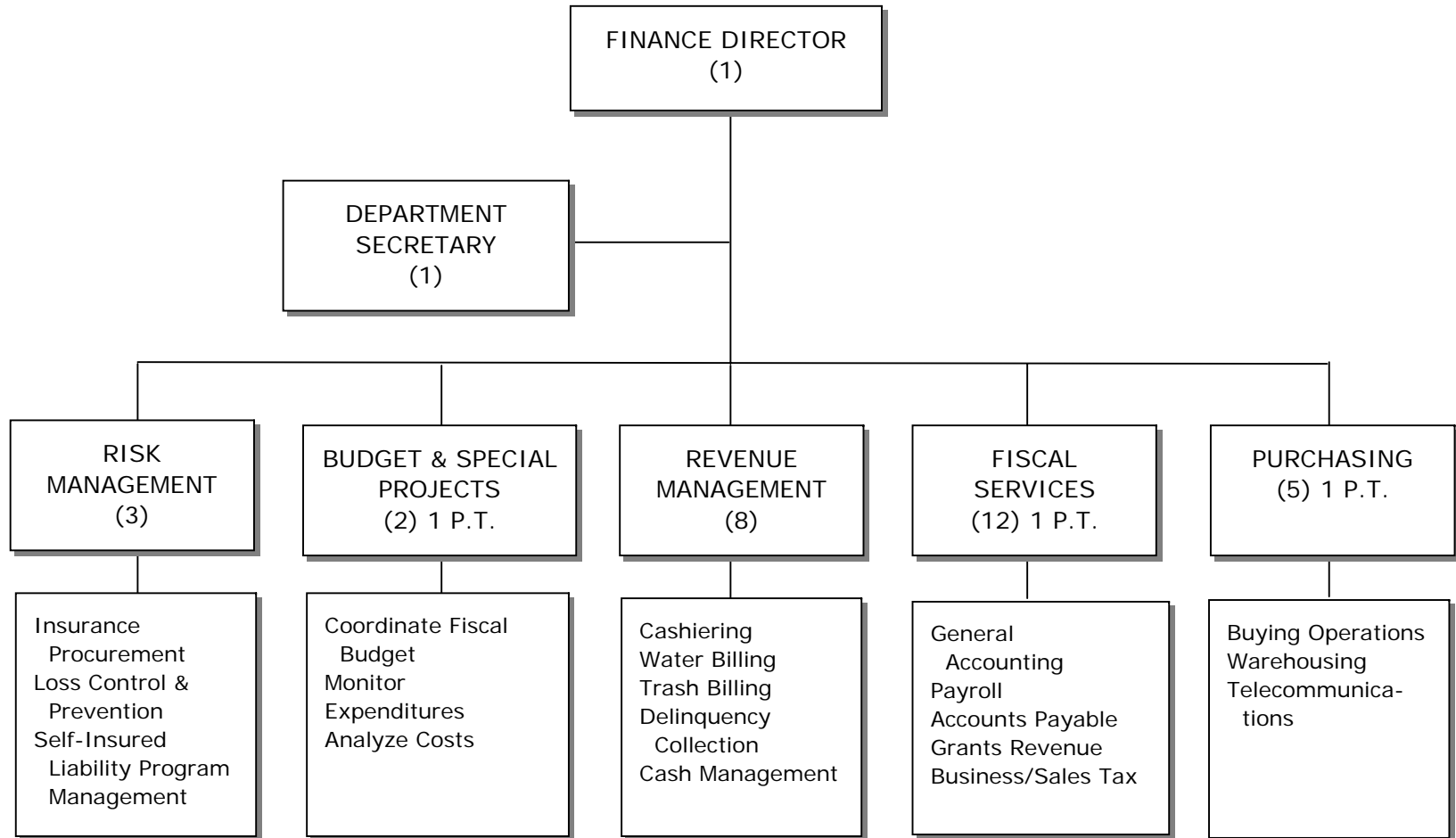
MISSION

The mission of the Finance Department is to provide financial and related organizational services to City Staff, the City Council, and citizens of the community, which are timely, accurate, and in accordance with, or exceeding, industry standards.

2007-08 GOALS

1. Enhance the internet website to provide citizens and other City departments with tools and information on financial reporting, budgeting, purchasing, water billing, trash billing, and business tax.
2. Seek out opportunities to enhance and streamline department processes, procedures, and internal controls utilizing technology.
3. Provide training opportunities to professionally grow and develop staff, and actively support, maintain, and strengthen teamwork with other City departments.
4. Prudently manage invested cash by using such techniques as "float management," carefully selected investment instrumentalities, and matching of investment maturities to forecasted cash needs, while providing for the necessary safety to avoid losses in principal.
5. Maintain financial reporting excellence, unqualified independent audit reports and grant compliance in accounting operations.
6. Continue to ensure equitability, while enhancing Business Tax compliance and enforcement.
7. Continue to make improvements in the budget preparation process by simplifying data capture, information sharing, communication and budget document production.
8. Implement an electronic payment processing system to better accommodate our customers by providing more payment options such as Web-Based and or Point-of-Service acceptance of Debit and or Credit Cards as well as the possibility of Electronic Funds Transfers (bank to bank).
9. Implement 2007-08 Strategic Plan work items as approved by the City Council and develop a reporting mechanism to measure goal achievement.

Finance



Total Number of Employees - 35
Full Time - 32
Part Time - 3

6/07

FINANCE

		Total		Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		07-08	Funding Source	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
				07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08
<u>DIVISIONS</u>													
Finance Department													
1000	Finance Admin/Analysis	356.5		356.5									
	Division Total	<u>356.5</u>		<u>356.5</u>									
<u>Detail for Division:</u>													
	Labor	306.5		306.5									
	Contractual Services	28.5		28.5									
	Commodities	3.8		3.8									
	Other	17.7		17.7									
	Capital Outlay												
	Division Total	<u>356.5</u>		<u>356.5</u>									
Budget													
1010	Budget/Special Projects	264.9		264.9									
	Division Total	<u>264.9</u>		<u>264.9</u>									
<u>Detail for Division:</u>													
	Labor	251.3		251.3									
	Contractual Services	0.6		0.6									
	Commodities	0.3		0.3									
	Other	12.7		12.7									
	Capital Outlay												
	Division Total	<u>264.9</u>		<u>264.9</u>									
Fiscal Services													
1020	General Accounting	401.1	Housing/Redevelop/ Sewer/Refuse/Water	316.2				6.8	19.7		21.8	18.3	18.3
1021	Financial Planning	292.5	Housing/Redevelop/ Sewer/Refuse/Water	127.9				21.9	8.4		6.7	104.8	22.8
1022	Payroll	110.9		110.9									
1024	Accounts Payable	100.3		100.3									
1026	Business Tax Operations	420.7		420.7									
	Division Total	<u>1,325.5</u>		<u>1,076.0</u>				<u>28.7</u>	<u>28.1</u>		<u>28.5</u>	<u>123.1</u>	<u>41.1</u>
<u>Detail for Division:</u>													
	Labor	1,080.0		834.7				26.1	28.1		28.5	122.3	40.3
	Contractual Services	155.8		151.6				2.6				0.8	0.8
	Commodities	26.2		26.2									
	Other	69.2		69.2									
	Capital Outlay												
	Division Total	<u>1,331.2</u>		<u>1,081.7</u>				<u>28.7</u>	<u>28.1</u>		<u>28.5</u>	<u>123.1</u>	<u>41.1</u>

FINANCE

		Total	Funding Source	Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		07-08		Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
		07-08		07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08
Revenue Management													
1030	Utility Billing	675.1	Water/Sewer/Refuse					588.5				83.6	3.0
1031	Refuse Billing	280.4	Refuse										280.4
1034	Revenue Operations	77.2	Sewer/Refuse	71.8								2.7	2.7
	Division Total	1,032.7		71.8				588.5				86.3	283.1
<u>Detail for Division:</u>													
	Labor	582.0		46.0				315.9				82.8	137.3
	Contractual Services	307.1		18.6				163.2					125.3
	Commodities	48.9		2.0				34.2					12.7
	Other	84.7		5.2				71.7					7.8
	Capital Outlay	10.0						3.5				3.5	3.0
	Division Total	1,032.7		71.8				588.5				86.3	286.1
Purchasing													
1094	Purchasing	264.8		264.8									
	Division Total	264.8		264.8									
<u>Detail for Division:</u>													
	Labor	174.7		174.7									
	Contractual Services	43.4		43.4									
	Commodities	2.4		2.4									
	Other	20.3		20.3									
	Capital Outlay	24.0		24.0									
	Division Total	264.8		264.8									
TOTAL FOR DEPARTMENT:													
	LABOR	2,394.5		1,613.2				342.0	28.1		28.5	205.1	177.6
	CONTRACTUAL SERVICES	535.4		242.6				165.8				0.8	126.1
	COMMODITIES	81.6		34.8				34.2					12.7
	OTHER	204.6		125.1				71.7					7.8
	CAPITAL OUTLAY	34.0		24.0				3.5				3.5	3.0
	TOTAL DEPARTMENT	3,250.1		2,039.7				617.2	28.1		28.5	209.4	327.2
AUTHORIZED POSITIONS FOR DEPARTMENT:													
	Finance Director	1											
	Financial Services Manager	1											
	Budget Services Manager	1											
	Revenue Manager	1											
	Purchasing Agent	1											
	Risk Management Supervisor	1											
	Accounting Supervisor	2											
	Senior Accountant	1											
	Senior Administrative Analyst	1											
	Risk/Loss Control Analyst	1											
	Business Tax Supervisor	1											
	Utility Revenue Supervisor												1
	Buyer												1
	Business Tax Inspector												1
	Accounting Technician												3
	Department Secretary												1
	Storekeeper												1
	Principal Account Specialist												4
	Liability Claims Assistant												1
	Senior Account Specialist												5
	Stock Clerk												1
	Office Assistant												1
	TOTAL POSITIONS												32

FIRE DEPARTMENT

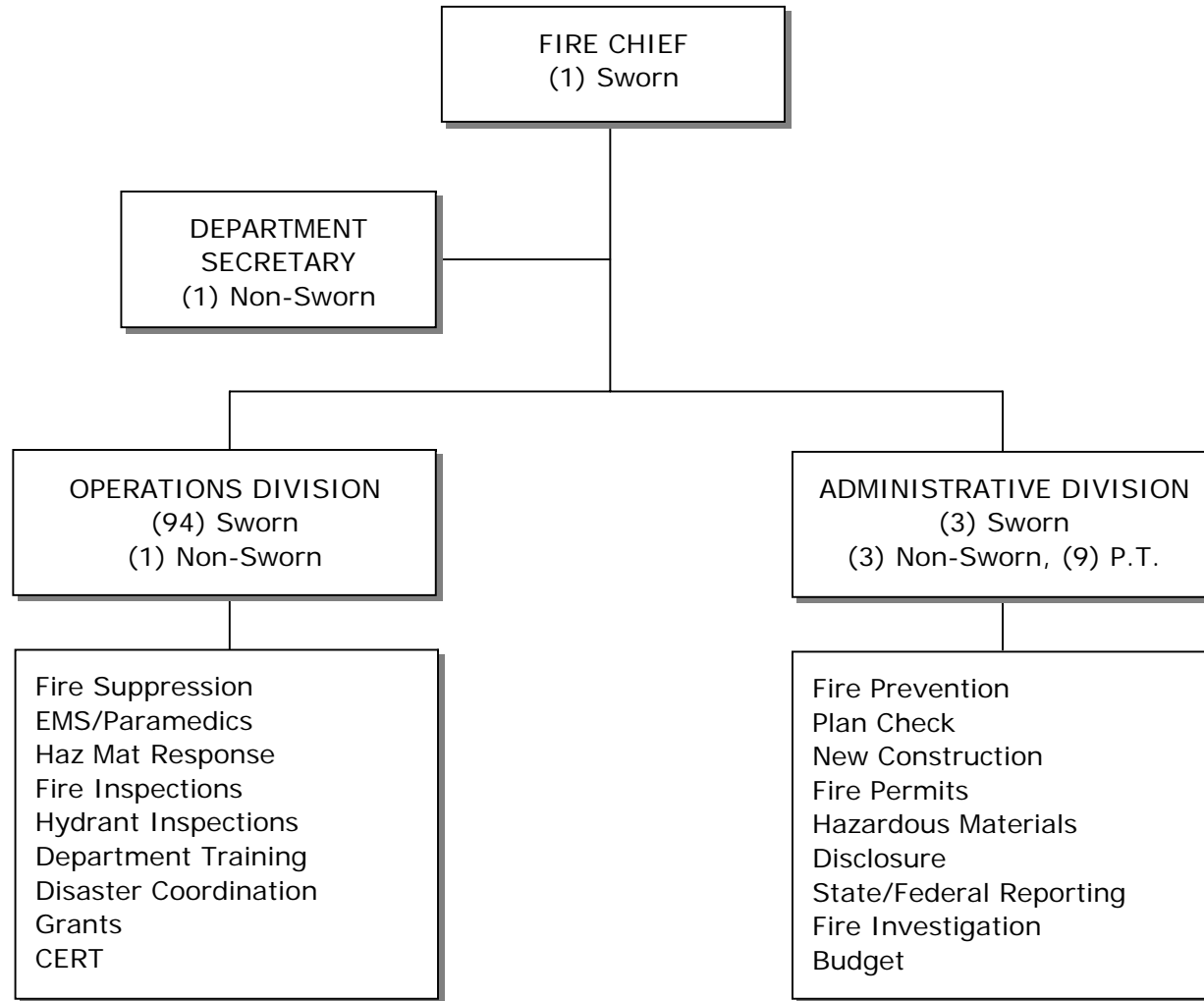
MISSION

The mission of the Fire Department is to provide the community with efficient, cost effective fire and life safety protection, emergency medical services, and protection from hazardous materials releases. This shall be accomplished through Department-wide proactive fire programs and the utilization of private enterprise for hazardous materials clean-up and disposal.

2007-08 GOALS

1. Continue activity and contact with the community by delivering Citizen Emergency Response Training (CERT), helping to prepare residents to deal with, and assist the community in, times of disaster.
2. Improve communications to the diverse populations within the community by ensuring language and cultural differences are recognized and a clear communication "connection" is made.
3. Expand the Fire Department Quality Improvement program by studying and improving response times, via time studies and reports capturing that information.
4. Provide a Leadership Development Training Program, teaching supervisors and future leaders management principles, ethical responsibility, job duties, and other job-related tasks expected in those leadership positions.
5. Actively support, maintain, and strengthen positive relationships with other City departments and fire departments outside the City.
6. Continue to seek technological solutions to enhance the effectiveness and efficiency of services provided to the community.
7. Implement 2007-08 Strategic Plan work items and develop a reporting mechanism to measure goal achievement.

Fire



Total Number of Employees - 112
Full Time Sworn - 98
Full Time Non-Sworn - 5
Part Time - 9

FIRE

		Total	Funding Source	Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		07-08		Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
		07-08		07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08
DIVISIONS													
Fire Administration													
5001	Fire Management	301.2		301.2									
5002	Fire General Admin.	206.2	Prop. 172	203.4			2.8						
	Division Total	507.4		504.6			2.8						
<u>Detail for Division:</u>													
	Labor	385.7		385.7									
	Contractual Services	39.9		39.9									
	Commodities	17.0		14.2			2.8						
	Other	64.8		64.8									
	Capital Outlay												
	Division Total	507.4		504.6			2.8						
Fire Suppression													
5100	Fire Contrl Mngment	2,606.4		2,606.4									
5101	Fire Cmbat/Fire Contrl	679.2	Prop. 172	632.8			46.4						
5102	Emg.Med/Fire Contrl	944.9		944.9									
5103	Comm./Fire Control	696.6	Prop. 172	651.6			45.0						
5104	Inspectn/Fire Control	229.6		229.6									
5105	Emg. Stdbby/Fire Contrl	8,172.4	Prop. 172/ Wrkrs.Comp.	8,147.4			25.0						
5106	MDT System	8.0	Prop. 172	8.0									
	Division Total	13,337.1		13,212.7			124.4						
<u>Detail for Division:</u>													
	Labor	10,958.0		10,958.0									
	Contractual Services	764.1		759.1			5.0						
	Commodities	220.5		155.7			64.8						
	Other	1,339.9		1,339.9									
	Capital Outlay	54.6											
	Division Total	13,337.1		13,212.7			124.4						
Paramedics													
5200	Paramed. Managment	120.1		120.1									
5202	Emg.Medic/Paramed.	785.4	Prop. 172	766.4			19.0						
5205	Emg.Stndby/Paramed.	3,196.0	Prop. 172	3,190.0			6.0						
	Division Total	4,101.5		4,076.5			25.0						
<u>Detail for Division:</u>													
	Labor	3,912.2		3,912.2									
	Contractual Services	14.0		8.0			6.0						
	Commodities	93.3		93.3									
	Other	63.0		63.0									
	Capital Outlay	19.0											
	Division Total	4,101.5		4,076.5			25.0						

FIRE

		Total	Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		07-08	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
Funding Source			07-08	07-08	Services	Services	07-08	07-08	07-08	07-08	07-08	07-08
Fire Prevention												
5300	Bureau Administration	323.3	323.3									
5301	Technical Support	251.2	251.2									
5302	Permit Control	213.5	213.5									
5303	Fire Investigation	42.1	42.1									
5304	Fire Safety Education	2.5	2.5									
5305	Fire Plan Check	17.5	17.5									
	Division Total	<u>850.1</u>	<u>850.1</u>									
<u>Detail for Division:</u>												
	Labor	671.6	671.6									
	Contractual Services	74.7	74.7									
	Commodities	18.4	18.4									
	Other	85.4	85.4									
	Capital Outlay	-	-									
	Division Total	<u>850.1</u>	<u>850.1</u>									
Emergency Services												
5061	Citizen Emerg Res. F	20.0	20.0									
5400	Emergency Services	440.1	440.1									
	Division Total	<u>460.1</u>	<u>460.1</u>									
<u>Detail for Division:</u>												
	Labor	412.2	412.2									
	Contractual Services	4.7	4.7									
	Commodities	21.5	21.5									
	Other	21.7	21.7									
	Capital Outlay	-	-									
	Division Total	<u>460.1</u>	<u>460.1</u>									
Hazardous Materials												
5055	Haz. Mat. Disclosure	210.4	210.4									
5056	Hazard Mat. Cleanup	52.5	52.5									
	Division Total	<u>262.9</u>	<u>262.9</u>									
<u>Detail for Division:</u>												
	Labor	190.9	190.9									
	Contractual Services	58.1	58.1									
	Commodities	2.3	2.3									
	Other	11.6	11.6									
	Capital Outlay	-	-									
	Division Total	<u>262.9</u>	<u>262.9</u>									

FIRE

	Total 07-08	Funding Source	Basic Services 07-08	Grant Services 07-08	Mobile Home Parks Services 07-08	Special Assessment Services 07-08	Water Services 07-08	Agency Services 07-08	Cable Services 07-08	Housing Services 07-08	Sewer Services 07-08	Refuse Services 07-08
TOTAL FOR DEPARTMENT:												
LABOR	16,530.6		16,530.6									
CONTRACTUAL SERVICES	955.5		944.5	11.0								
COMMODITIES	373.0		305.4	67.6								
OTHER	1,586.4		1,586.4									
CAPITAL OUTLAY	73.6				73.6							
TOTAL DEPARTMENT	<u>19,519.1</u>		<u>19,366.9</u>	<u>152.2</u>								

AUTHORIZED POSITIONS FOR DEPARTMENT:

Fire Chief	1
Fire Division Chief	2
Fire Battalion Chief	3
Fire Captain	28
Fire Engineer	24
Firefighter	40
Sr. Fire Protection Specialist	2
Administrative Analyst	1
Department Secretary	1
Senior Office Assistant	1
TOTAL POSITIONS	<u>103</u>

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HUMAN RESOURCES DEPARTMENT

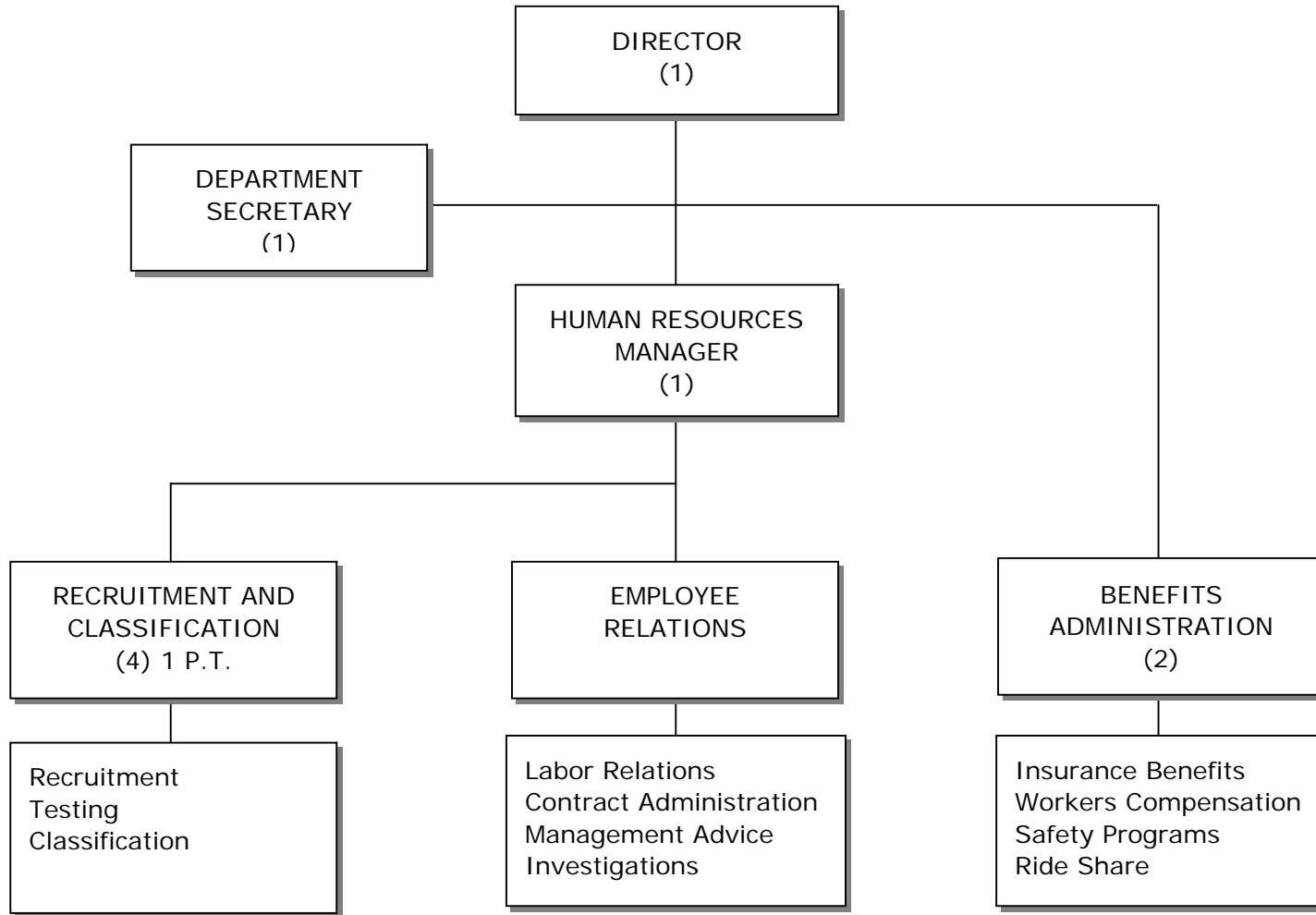
MISSION

The mission of the Human Resources Department is to provide guidance and support to our diverse community of employees and applicants, and to promote the City of Garden Grove as a great place to work and thrive. Human Resources places an emphasis on fairness and consistency in the recruitment, selection, retention and personal and professional development of the City's most important asset-our employees.

2007-08 GOALS

1. Continue to develop new, innovative outreach strategies for employee recruitment.
2. Implement NEOGov online application and applicant management system.
3. Increase outreach efforts to facilitate communication of benefit program information to employees.
4. Complete the update and streamlining of the City's classification specifications.
5. Enhance ancillary employee benefits: vision, dental, deferred compensation.
6. Enhance employee appreciation and recognition programs.
7. Continue implementation of Strategic Plan work items and refine measurements of goal achievement.
8. Revise and revamp Illness and Injury Prevention Plan.
9. Continue working with bargaining units on ways to ameliorate rapidly increasing health insurance costs.
10. Begin revision of personnel sections of the Municipal Code.

Human Resources



Total Number of Employees - 10
Full Time - 9
Part Time - 1

6/07

HUMAN RESOURCES

	Total 07-08	Funding Source	Basic Services 07-08	Grant Services 07-08	Mobile Home Parks Services 07-08	Special Assessment Services 07-08	Water Services 07-08	Agency Services 07-08	Cable Services 07-08	Housing Services 07-08	Sewer Services 07-08	Refuse Services 07-08
<u>DIVISIONS</u>												
Personnel Services												
6000 Personnel Recruit	454.9		454.9									
6001 Employee Relations	548.8		548.8									
6004 AQMD/Rideshare	176.1	Air Quality		176.1								
6005 Contingency	104.0		104.0									
Division Total	<u>1,283.8</u>		<u>1,107.7</u>	<u>176.1</u>								
<u>Detail for Division:</u>												
Labor	691.2		670.6	20.6								
Contractual Services	311.6		291.2	20.4								
Commodities	112.4		55.9	56.5								
Other	148.6		70.0	78.6								
Capital Outlay	20.0		20.0									
Division Total	<u>1,283.8</u>		<u>1,107.7</u>	<u>176.1</u>								
<u>TOTAL FOR DEPARTMENT:</u>												
LABOR	691.2		670.6	20.6								
CONTRACTUAL SERVICES	311.6		291.2	20.4								
COMMODITIES	112.4		55.9	56.5								
OTHER	148.6		70.0	78.6								
CAPITAL OUTLAY	20.0		20.0									
TOTAL DEPARTMENT	<u><u>1,283.8</u></u>		<u><u>1,107.7</u></u>	<u><u>176.1</u></u>								
<u>AUTHORIZED POSITIONS FOR DEPARTMENT:</u>												
Human Resources Director	1											
Division Manager	1											
Benefits Supervisor	1											
Principal Personnel Analyst	1											
Sr. Personnel Analyst	1											
Administrative Analyst	1											
Senior Administrative Aide	1											
Department Secretary	1											
Sr. Office Assistant	1											
TOTAL POSITIONS	<u><u>9</u></u>											

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INFORMATION TECHNOLOGY DEPARTMENT

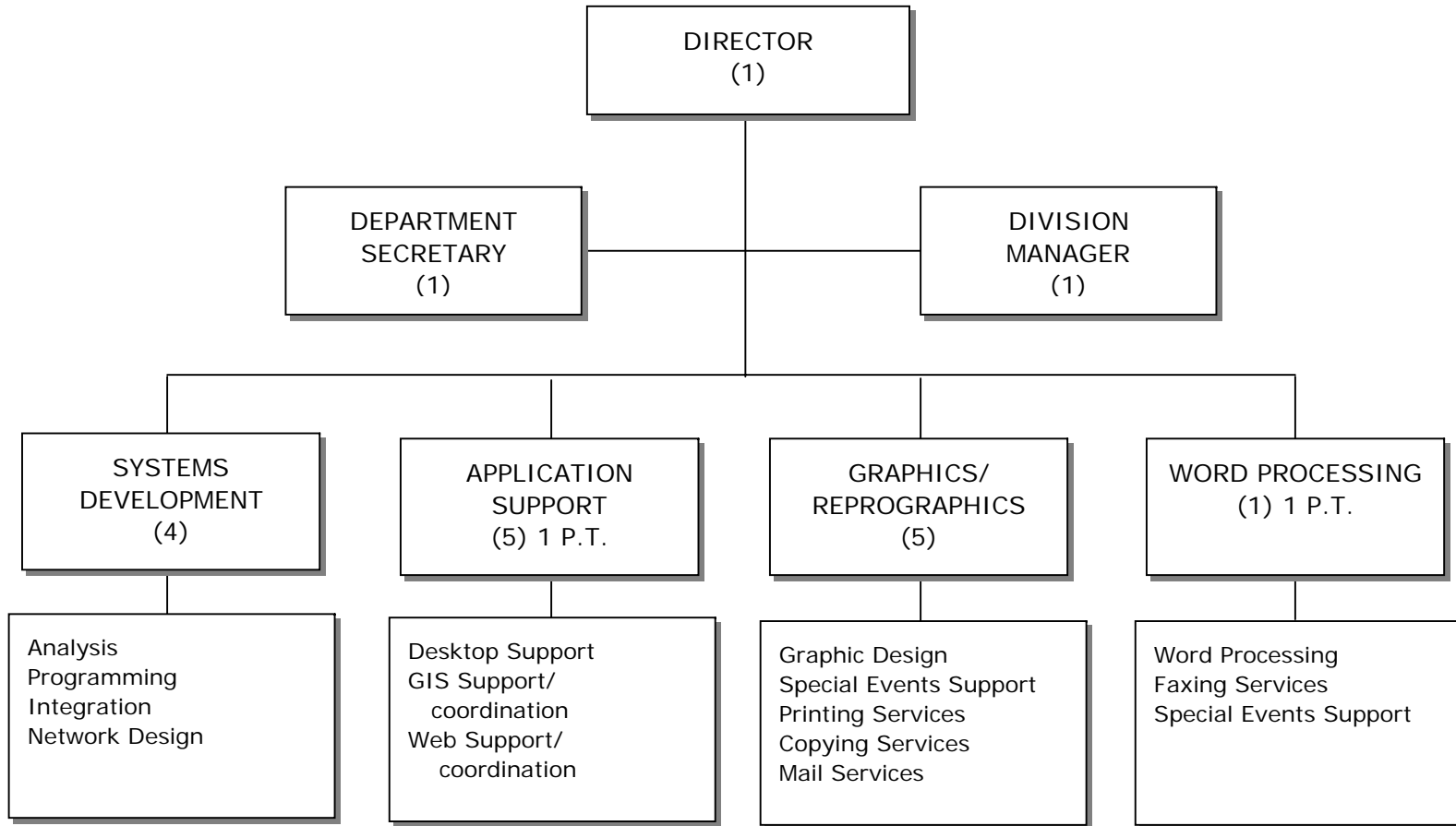
MISSION

The mission of the Information Technology Department is to provide effective and efficient communication, analysis, and tools that promote leadership, public safety, and an informed and involved public while using integrated systems based on open technology.

2007-08 GOALS

1. Provide excellent customer service through analysis, maintenance, integration, and the creation of information processing, storage, and communications systems that meet the City's present and future needs, and provide support and education for its employees.
2. Provide high quality printing, copying and mail services to the organization in a creative, timely and friendly manner.
3. Aid the organization by providing word processing, desktop publishing, graphic arts and faxing services so that it can effectively communicate both internally and with the public.
4. Implement 2007-08 Strategic Plan work items as approved by the City Council, provide the organization tools to help manage resources, and develop a reporting mechanism to measure goal achievement.

Information Technology



Total Number of Employees - 20
Full Time - 18
Part Time - 2

6/07

INFORMATION TECHNOLOGY

	Total 07-08	Funding Source	Basic Services 07-08	Grant Services 07-08	Mobile Home Parks Services 07-08	Special Assessment Services 07-08	Water Services 07-08	Agency Services 07-08	Cable Services 07-08	Housing Services 07-08	Sewer Services 07-08	Refuse Services 07-08
Admin. Services												
0051 Graphics/Repro.	581.6	Redevlopment/Hsg Water	572.5				4.6	4.0		0.5		
0052 Word Processing	161.7		161.7									
Division Total	<u>743.3</u>		<u>734.2</u>				<u>4.6</u>	<u>4.0</u>		<u>0.5</u>		
<u>Detail for Division:</u>												
Labor	468.0		468.0									
Contractual Services	115.1		106.0				4.6	4.0		0.5		
Commodities	33.4		33.4									
Other	116.8		116.8									
Capital Outlay	10.0		10.0									
Division Total	<u>743.3</u>		<u>734.2</u>				<u>4.6</u>	<u>4.0</u>		<u>0.5</u>		
<u>TOTAL FOR DEPARTMENT:</u>												
LABOR	468.0		468.0									
CONTRACTUAL SERVICES	115.1		106.0				4.6	4.0		0.5		
COMMODITIES	33.4		33.4									
OTHER	116.8		116.8									
CAPITAL OUTLAY	10.0		10.0									
TOTAL DEPARTMENT	<u>743.3</u>		<u>734.2</u>				<u>4.6</u>	<u>4.0</u>		<u>0.5</u>		
<u>AUTHORIZED POSITIONS FOR DEPARTMENT:</u>												
Info Technology Director	1											
Information Systems Manager	1											
Sr. Info. Systems Analyst	3											
Webmaster	1											
GIS Coordinator	1											
Information Tech. Program.	1											
Information Technology Tech.	3											
Department Secretary	1											
Administrative Aide	1											
Graphics Designer	2											
Sr. Repro. Equip. Operator	1											
Repro. Equipment Operator	2											
TOTAL POSITIONS	<u>18</u>											

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POLICE DEPARTMENT

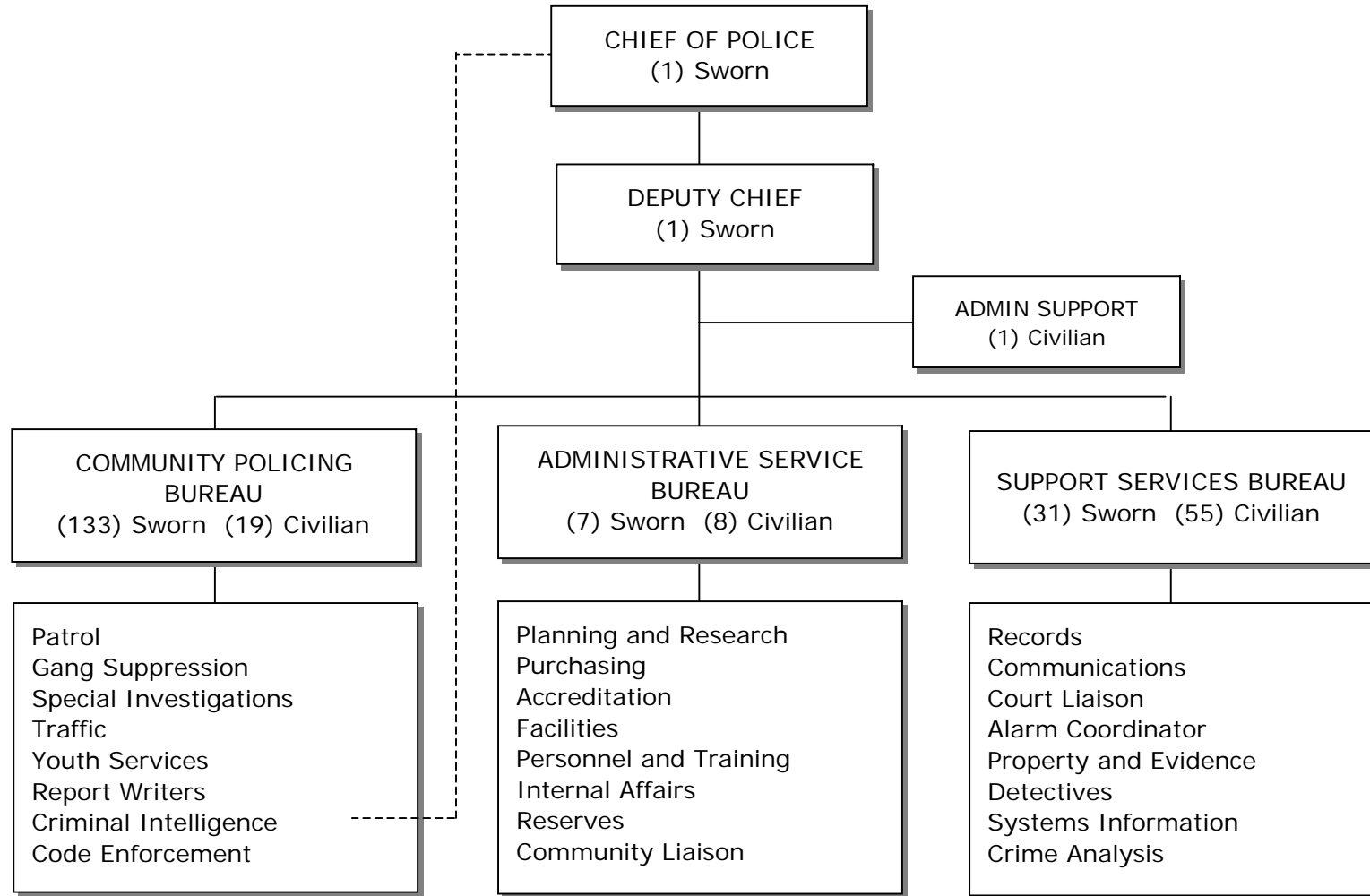
MISSION

The mission of the Garden Grove Police Department, through a community policing partnership, is to improve the quality of life in the City and provide a sense of safety and security to community members.

2007-08 GOALS

1. Maintain national accreditation by adhering to the standards set forth by the Commission on Accreditation for Law Enforcement Agencies.
2. Implement a Community Policing Problem Solving Team. This team will include a lieutenant, four police officers and six code enforcement officers. This team will identify areas in the City that are generating police and community complaints. This team will use all available resources to reduce the levels of city services required and improve the quality of life in the identified areas.
3. Complete the upgrade to the current CAD (Computer Aid Dispatch) system. This upgrade will require new hardware and software integrated into the existing CAD. This upgrade should extend the CAD system's operational life by approximately seven years.
4. Relocate the current long-term storage of evidence to an off-site facility. The off-site facility will relieve the department's storage issue for approximately five years while a long-term solution is identified.
5. Remodel the second floor of the current police facility. The new office configuration will house all investigative and administrative personnel. The remodel will allow for a more efficient use of limited space.
6. Supported by a grant from the Office of Traffic Safety, increase the number of arrests for Driving Under the Influence (DUI) by 10% over the arrests from 2006/07. Also, under the provisions of this grant, provide public education and awareness programs to reduce the number of DUI-related traffic collisions and also increase the usage of seat belts and child safety seats.
7. Working in cooperation with the Orange County District Attorney's Office, obtain a civil injunction against an identified territorial gang. This injunction will establish a safety zone in Garden Grove and will greatly reduce the impact it is having on the community.
8. Implement 2007-08 Strategic Plan work items as approved by the City Council and develop a reporting mechanism to measure goal achievement.

Police



Total Number of Employees - 334
Full Time Sworn - 173
Full Time Civilian - 83
Part Time - 78

6/07

POLICE

		Total	Funding Source	Basic Services	Grant Services	Mobile Home Parks Services	Special Assessment Services	Water Services	Agency Services	Cable Services	Housing Services	Sewer Services	Refuse Services
		07-08		07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08
DIVISIONS													
Police Management													
6600	Police Program Mgmt	1,841.2	Prop.172	1,655.0	186.2								
	Division Total	<u>1,841.2</u>		<u>1,655.0</u>	<u>186.2</u>								
<u>Detail for Division:</u>													
	Labor	614.8		614.8									
	Contractual Services	736.2		736.2									
	Commodities	73.8		21.4	52.4								
	Other	182.6		182.6									
	Capital Outlay	<u>233.8</u>		<u>100.0</u>	<u>133.8</u>								
	Division Total	<u>1,841.2</u>		<u>1,655.0</u>	<u>186.2</u>								
Community Policing													
6700	Community Policing	1,788.4		1,788.4									
6710	West Patrol Division	7,385.5	METHED	7,315.1	70.4								
6711	Report Writing	438.5		438.5									
6730	East Patrol Division	7,330.4		7,330.4									
6740	Neighborhood Traffic Unit	1,232.7		1,232.7									
6746	Red LT Enforc Prog	254.6	Red Lite Enf Prog	254.6									
6747	Traffic Offender	3.0	Traffic Offender	3.0									
6760	Gang Suppression Unit	1,516.4		1,516.4									
6762	Gang Suppr-CDBG	161.4	CDBG		161.4								
6765	Focus Neighborhood Unit	142.8	Redev. B.C.						142.8				
6770	Neighborhood Compliance	1,415.6	Redv/Hsng Set Aside	1,159.4					256.2				
6780	Special Investigations Unit	1,242.8		1,242.8									
6785	METHED	26.3	METHED	3.1	23.2								
6920	Communications	<u>2,542.1</u>		<u>2,542.1</u>									
	Division Total	<u>25,480.5</u>		<u>24,826.5</u>	<u>255.0</u>				<u>399.0</u>				
<u>Detail for Division:</u>													
	Labor	23,780.0		23,126.0	255.0				399.0				
	Contractual Services	504.3		504.3									
	Commodities	49.5		49.5									
	Other	875.7		875.7									
	Capital Outlay	<u>271.0</u>		<u>271.0</u>									
	Division Total	<u>25,480.5</u>		<u>24,826.5</u>	<u>255.0</u>				<u>399.0</u>				

POLICE

		Total	Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		07-08	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
Funding Source			07-08	07-08	Services	Services	07-08	07-08	07-08	07-08	07-08	07-08
Administrative Services - P.D.												
6800	Admin. Serv. Bureau	1,264.5	1,264.5									
6840	Post Cert Training	70.0	70.0									
6850	Police Reserves/Cadets	849.4	849.4									
6860	Community Liaison	400.1	400.1									
6870	Professional Standards	975.1	975.1									
6875	Police Vehicles	2,046.8	2,046.8	Red Lite Enf Prog								
6880	Crossing Guards	334.4	334.4									
6890	Jail Services	477.0	306.2	LLEBG/Prop. 172			170.8					
	Division Total	6,417.3	6,246.5				170.8					
<u>Detail for Division:</u>												
	Labor	2,914.3	2,914.3									
	Contractual Services	1,142.2	971.4				170.8					
	Commodities	106.5	106.5									
	Other	2,254.3	2,254.3									
	Capital Outlay											
	Division Total	6,417.3	6,246.5				170.8					
Support Services												
6795	Youth Services	1,114.8	1,114.8									
6900	Departmental Services	720.5	578.2	Prop. 172			142.3					
6910	Records	2,067.8	2,067.8	Traffic Offender								
6960	Investigations	3,861.6	3,861.6									
6961	Auto Task Force	2.8	2.8									
6962	SPEC Enf. Team	994.8	830.9	Prop. 172			163.9					
6963	Crime Analysis Unit	157.5	157.5									
6980	Property/Evidence	927.2	927.2									
	Division Total	9,847.0	9,540.8				306.2					
<u>Detail for Division:</u>												
	Labor	7,864.8	7,704.8				160.0					
	Contractual Services	983.6	983.6									
	Commodities	439.3	394.4				44.9					
	Other	461.9	458.0				3.9					
	Capital Outlay	97.4	97.4									
	Division Total	9,847.0	9,540.8				306.2					
TOTAL FOR DEPARTMENT:												
	LABOR	35,174.0	34,360.0				415.0				399.0	
	CONTRACTUAL SERVICES	3,366.3	3,195.5				170.8					
	COMMODITIES	669.1	571.8				97.3					
	OTHER	3,774.4	3,770.5				3.9					
	CAPITAL OUTLAY	602.2	371.0				231.2					
	TOTAL DEPARTMENT	<u>43,586.0</u>	<u>42,268.8</u>				<u>918.2</u>				<u>399.0</u>	

POLICE

Total	Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
07-08	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
Funding Source	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08

AUTHORIZED POSITIONS FOR DEPARTMENT:

Police Chief	1
Police Captain	4
Police Lieutenant	9
Police Sergeant	23
Police Records Supervisor	1
Police Communications Supv.	1
Police Services Supervisor	1
Police Officer	72
Police Officer A/MO	44
Police Officer B/MO	20
Police Fiscal Analyst	1
Communications Shift Supv.	4
Code Enforcement Officer	6
Special Officer	4
Public Safety Dispatcher	14
Police Records Shift Supv.	3
Sr. Administrative Aide	2
Department Secretary	1
Sr. Community Service Officer	11
Community Service Officer	13
Principal Office Assistant	2
Police Records Specialist	17
Senior Office Assistant	2
 TOTAL POSITIONS	 <u>256</u>

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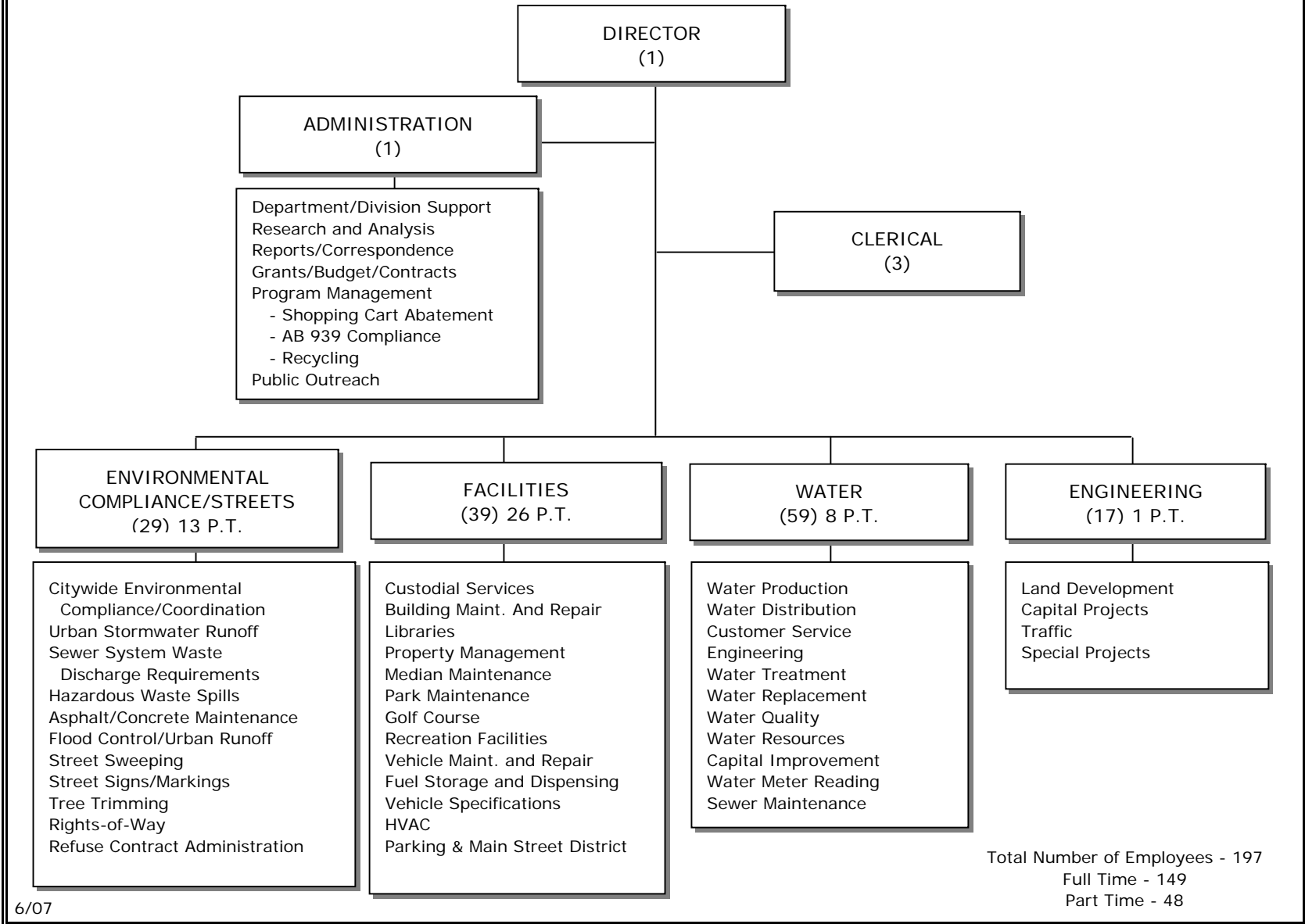
PUBLIC WORKS DEPARTMENT MISSION

The mission of the Public Works Department is to preserve and enhance the health, safety, and environment of the community of Garden Grove through a team effort and responsible use of public resources.

2007-08 GOALS

1. Implement the \$24.2 million 2007-08 Capital Improvement Plan as a work plan element for the Department.
2. Continue to administer and enhance the citywide environmental compliance program, including conformance with the NPDES Stormwater Permit, Waste Discharge Requirements for sewer collection systems, and programs and policies to prevent sewer system blockages.
3. Continue to make water system improvements to maintain the integrity of the infrastructure, including completing the new grant-funded well at Haster Street and Chapman Avenue (Well #30), updating the Water Master Plan, and implementing the Water Financial Plan.
4. Implement the Sewer Master Plan and capital improvement program to adequately address the sewer system's capacity and structural deficiencies and comply with the Waste Discharge Requirements.
5. Finalize staff support, citizen outreach, and advocacy in working with Caltrans and OCTA to facilitate construction of SR-22 Freeway improvements.
6. Continue to pursue new grant funding opportunities for public infrastructure and environmental enhancement programs and projects, and update the Department's grant funding activity record.
7. Implement the Facility Condition Assessment to address the City's infrastructure needs.
8. Continue and improve infrastructure strategies to complement economic development efforts.
9. Work with Garden Grove Disposal to ensure that the 50% waste diversion mandate established by AB 939 is met.
10. Enhance customer service through training, team problem solving, and information sharing, including continuation of focused training programs to assist existing staff to prepare for promotional opportunities.
11. Expand the Department's public awareness programs including the Public Works Open House, Equipment Show, Children's Drinking Water Festival and Construction Site Sign programs.
12. Continue to develop the GIS system as a means of effective record-keeping, data retrieval, and asset management, especially through working with Information Technology to develop a computerized process to record all maintenance activities.
13. Comply with new Air Quality Management District (AQMD) regulations on the Water Division's natural gas engines and emergency generators.
14. Continue to identify and implement solutions to mitigate traffic congestion and increase safety by monitoring traffic flow, re-evaluating signal timing, and implementing traffic calming measures.
15. Implement 2007-08 Strategic Plan work items as approved by the City Council and develop a reporting mechanism to measure goal achievement.

Public Works



PUBLIC WORKS

		Total	Funding Source	Basic Services	Grant Services	Mobile Home Parks Services	Special Assessment Services	Water Services	Agency Services	Cable Services	Housing Services	Sewer Services	Refuse Services
		07-08		07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08
DIVISIONS													
Engineering Services													
3123	Traffic Sig. Maintenance	564.6	Gas Tax/St. Lighting	331.2			233.4						
3205	Traffic Engineering	375.0	Gas Tax	375.0									
3206	Red Lt. Safety Program	755.3	Red Lite Enf Prog	755.3									
3210	Street Lighting	1,274.4	St. Lighting				1,274.4						
3220	Dedicated Fac./Water	37.7	Water Capital					37.7					
3230	Dedicated Fac./Sewer	32.2	Sewer Replacement									32.2	
3240	Capital Imprvmt Plan	122.5	Sewer/Refuse	103.1								8.6	10.8
3241	Special Projects	117.0		117.0									
3242	Operation Engineering	171.0		171.0									
3247	Home Imp./Developmt	624.8	Dev Impact Fee	624.8									
	Division Total	<u>4,074.5</u>		<u>2,477.4</u>			<u>1,507.8</u>	<u>37.7</u>				<u>40.8</u>	<u>10.8</u>
<u>Detail for Division:</u>													
	Labor	1,513.4		1,294.0			130.0	37.7				40.8	10.8
	Contractual Services	2,202.9		959.3			1,243.6						
	Commodities	69.4		66.9			2.6						
	Other	288.8		157.2			131.6						
	Capital Outlay												
	Division Total	<u>4,074.5</u>		<u>2,477.4</u>			<u>1,507.8</u>	<u>37.7</u>				<u>40.8</u>	<u>10.8</u>
Water Services													
3700	Water Operations	4,583.5	Water					4,583.5					
3710	Water Production	11,160.0	Water					11,160.0					
3780	Water LTD, Depr., O/H	4,629.3	Water					4,629.3					
	Division Total	<u>20,372.8</u>						<u>20,372.8</u>					
<u>Detail for Division:</u>													
	Labor	2,758.0						2,758.0					
	Contractual Services	236.6						236.6					
	Commodities	11,738.0						11,738.0					
	Other	5,635.2						5,635.2					
	Capital Outlay	5.0						5.0					
	Division Total	<u>20,372.8</u>						<u>20,372.8</u>					
Public Works - Administration													
3000	Public Works Gen.Admin	380.0	Water/St.Ltg/Sewer/Refuse/Fleet Mgmt	239.0			22.0	36.9				7.0	75.1
	Division Total	<u>380.0</u>		<u>239.0</u>			<u>22.0</u>	<u>36.9</u>				<u>7.0</u>	<u>75.1</u>
<u>Detail for Division:</u>													
	Labor	293.3		160.4			22.0	31.9				3.9	75.1
	Contractual Services	19.5		11.4				5.0				3.1	
	Commodities	9.1		9.1									
	Other	58.1		58.1									
	Capital Outlay												
	Division Total	<u>380.0</u>		<u>239.0</u>			<u>22.0</u>	<u>36.9</u>				<u>7.0</u>	<u>75.1</u>

PUBLIC WORKS

		Total		Basic	Grant	Mobile	Special	Water	Agency	Cable	Housing	Sewer	Refuse
		07-08	Funding Source	Services	Services	Home Parks	Assessment	Services	Services	Services	Services	Services	Services
		07-08		07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08	07-08
Street Maintenance													
3110	Street M/S/P	120.6	Gas Tax	120.6									
3111	Seal Coating	494.8	Gas Tax	494.8									
3112	Asphalt Maint./Overlay	776.4	Gas Tax	776.4									
3113	Concrete Maintenance	898.1	Gas Tax	898.1									
3114	Drainage/Misc. Maint.	269.0	Water					269.0					
3115	Graffiti Removal	307.7	Gas Tax/Redevelopment	266.4					41.3				
3116	R/W & Street Cleaning	1,015.5	Gas Tax	1,015.5									
3117	Spill Cleanup	115.0	Gas Tax	115.0									
3118	Tree Maintenance	1,038.6	Gas Tax	1,038.6									
3120	Traffic Maint. M/S/P	46.3	Gas Tax	46.3									
3121	Traffic Sign Maintenance	183.2	Gas Tax	183.2									
3122	Traffic Painting	147.6	Gas Tax	147.6									
3212	St. Overlay/Over 1"	902.5		902.5									
3213	Concrete Repl/Capital	326.4		326.4									
	Division Total	6,641.7		6,331.4				269.0	41.3				
<u>Detail for Division:</u>													
	Labor	2,591.3		2,356.0									
	Contractual Services	2,896.8		2,861.0				194.0	41.3				
	Commodities	357.9		347.6				35.8					
	Other	765.7		736.8				10.3					
	Capital Outlay	30.0		30.0				28.9					
	Division Total	6,641.7		6,331.4				269.0	41.3				
Building Maintenance													
3130	HVAC	175.3		175.3									
3131	Energy Retrofit	423.2		423.2									
3300	Facility Management M/S/P	64.3		64.3									
3310	Custodial Services	877.5		877.5									
3311	Agency Custodial	50.6	Redevelopment								50.6		
3320	Building Maint. & Repair	2,683.6		2,683.6									
	Division Total	4,274.5		4,223.9							50.6		
<u>Detail for Division:</u>													
	Labor	1,682.3		1,682.3									
	Contractual Services	1,159.6		1,109.0							50.6		
	Commodities	206.6		206.6									
	Other	951.9		951.9									
	Capital Outlay	274.1		274.1									
	Division Total	4,274.5		4,223.9							50.6		
Parks Maintenance													
2509	Parking District	3.6	Parking Dist. - Acq. & Mtn.					3.6					
2510	Main St. Assmt. District	18.5	Main St. Assess. District					18.5					
3500	Parks/Greenbelt M/S/P	31.8		31.8									
3510	Grounds Maintenance	1,148.1	Water/Park Fee	961.8						186.3			
3530	Parks Maintenance	700.0	Park Maintenance				700.0						
3540	R/W Landscape M/S/P	46.3		46.3									
3541	Median Maintenance	589.2		589.2									
3550	Willowick Golf Course	68.2	Golf Course	68.2									
	Division Total	2,605.7		1,697.3			722.1	186.3					

PUBLIC WORKS

	Total 07-08	Funding Source	Basic Services 07-08	Grant Services 07-08	Mobile Home Parks Services 07-08	Special Assessment Services 07-08	Water Services 07-08	Agency Services 07-08	Cable Services 07-08	Housing Services 07-08	Sewer Services 07-08	Refuse Services 07-08
<u>Detail for Division:</u>												
Labor	1,446.8		847.0			463.2	136.6					
Contractual Services	705.6		514.7			147.9	43.0					
Commodities	136.8		114.6			22.2						
Other	291.5		196.0			88.8	6.7					
Capital Outlay	25.0		25.0									
Division Total	<u>2,605.7</u>		<u>1,697.3</u>			<u>722.1</u>	<u>186.3</u>					
Equipment Maintenance												
3610 Eq. Service Operations	20.0	Fleet Mgmt	20.0									
Division Total	<u>20.0</u>		<u>20.0</u>									
<u>Detail for Division:</u>												
Labor												
Contractual Services	20.0		20.0									
Commodities												
Other												
Capital Outlay												
Division Total	<u>20.0</u>		<u>20.0</u>									
Environmental Compliance												
3010 Environmental Mgmt	325.6	Water/Sewer/ Refuse/Fleet Mgmt	41.1				24.4				220.1	40.0
3043 NPDES Program	683.3	Water	358.8				324.5					
Division Total	<u>1,008.9</u>		<u>399.9</u>				<u>348.9</u>				<u>220.1</u>	<u>40.0</u>
<u>Detail for Division:</u>												
Labor	322.9		135.5				33.7				114.5	39.2
Contractual Services	590.6		203.1				314.5				73.0	
Commodities	86.2		60.5								25.7	
Other	9.2		0.8				0.7				6.9	0.8
Capital Outlay												
Division Total	<u>1,008.9</u>		<u>399.9</u>				<u>348.9</u>				<u>220.1</u>	<u>40.0</u>
Sanitary Services												
3800 GGSD Sewer Oper.	4,317.3	GGSD Sewer Operations									4,317.3	
3810 GGSD Sewer Inspect	111.8	GGSD Sewer Operations									111.8	
3820 Sewer Later/Ln Prog	45.0	Sewer System Conting									45.0	
Division Total	<u>4,474.1</u>										<u>4,474.1</u>	
<u>Detail for Division:</u>												
Labor	1,286.0										1,286.0	
Contractual Services	980.2										980.2	
Commodities	214.0										214.0	
Other	1,965.9										1,965.9	
Capital Outlay	28.0										28.0	
Division Total	<u>4,474.1</u>										<u>4,474.1</u>	

PUBLIC WORKS

	Total 07-08	Funding Source	Basic Services 07-08	Grant Services 07-08	Mobile Home Parks Services 07-08	Special Assessment Services 07-08	Water Services 07-08	Agency Services 07-08	Cable Services 07-08	Housing Services 07-08	Sewer Services 07-08	Refuse Services 07-08
Solid Waste												
3900 GGSD Refuse Services	7,038.4	GGSD Refuse										7,038.4
3950 Waste Mgmt. Recycling	18.5	GGSD Refuse										18.5
Division Total	7,056.9											7,056.9
<u>Detail for Division:</u>												
Labor	43.5											43.5
Contractual Services	6,675.0											6,675.0
Commodities	1.7											1.7
Other	336.7											336.7
Capital Outlay												
Division Total	7,056.9											7,056.9
<u>TOTAL FOR DEPARTMENT:</u>												
LABOR	11,937.5		6,475.1			615.2	3,192.0	41.3			1,445.2	168.7
CONTRACTUAL SERVICES	15,486.8		5,678.6			1,391.5	634.9	50.6			1,056.2	6,675.0
COMMODITIES	12,819.7		805.1			24.8	11,748.4				239.7	1.7
OTHER	10,303.0		2,100.8			220.4	5,671.5				1,972.9	337.4
CAPITAL OUTLAY	362.1		329.1				5.0				28.0	
TOTAL DEPARTMENT	50,909.1		15,388.7			2,251.9	21,251.8	91.9			4,742.0	7,182.8
<u>AUTHORIZED POSITIONS FOR DEPARTMENT:</u>												
Public Works Director	1	Equipment Mechanic		6								
Engineering Services Manager	1	Maintenance Repair Worker		6								
Sr. Civil Engineer	1	Heavy Equipment Operator		4								
Traffic Engineer	1	Senior Water Service Worker		5								
Water Services Manager	1	Permit Technician		1								
Environmental Serv Manager	1	Department Secretary		1								
Project Engineer	2	Fire Apparatus Mechanic		1								
Division Manager	2	Small Engine Mechanic		1								
Principal Administrative Analyst	1	Water Production Operator		4								
Associate Engineer	5	Water Customer Service Worker		3								
Assistant Engineer	2	Sr. Park Maintenance Worker		7								
Custodial Supervisor	1	Sr. Street Maintenance Worker		8								
Public Works Supervisor	10	Principal Office Assistant		4								
Principal Engineering Tech.	1	Street Maintenance Worker		9								
Sr. Traffic Signal Electrician	1	Water Service Worker		11								
Water Production Electrician	1	Park Maintenance Worker		7								
Senior Administrative Analyst	2	Equipment Service Worker		1								
Construction Inspector	3	Sr. Sewer Maintenance Worker		3								
Senior Engineering Technician	3	Sewer Maintenance Worker		7								
Water Quality Technician	3	Custodian		2								
Public Works Foreman	6											
Senior Water Production Oper.	5	TOTAL POSITIONS		149								
Senior Environ. Serv. Spec.	2											
Admin. Analyst	1											
Traffic Signal Electrician	1											

CITY ATTORNEY'S OFFICE

City Attorney services are provided through contract with the law firm of Woodruff, Spradlin & Smart.

CITY ATTORNEY

	Total 07-08	Funding Source	Basic Services 07-08	Grant Services 07-08	Mobile Home Parks Services 07-08	Special Assessment Services 07-08	Water Services 07-08	Agency Services 07-08	Cable Services 07-08	Housing Services 07-08	Sewer Services 07-08	Refuse Services 07-08
<u>DIVISIONS</u>												
City Attorney												
5510 Legal Services	552.2		552.2									
5520 Special Legal Project	<u>23.0</u>		<u>23.0</u>									
Division Total	575.2		575.2									
Labor												
Contractual Services	558.0		558.0									
Commodities	7.0		7.0									
Other	10.2		10.2									
Capital Outlay												
Division Total	<u>575.2</u>		<u>575.2</u>									
<u>TOTAL FOR DEPARTMENT:</u>												
LABOR												
CONTRACTUAL SERVICES	558.0		558.0									
COMMODITIES	7.0		7.0									
OTHER	10.2		10.2									
CAPITAL OUTLAY												
TOTAL DEPARTMENT	<u><u>575.2</u></u>		<u><u>575.2</u></u>									

FY 2007-08

SPECIAL ASSESSMENTS (\$000)

	Street Lighting	Parking District (Acq. & Maint.)	Main St.	Park Maintenance	Total Special Assessment
<u>FUNDS AVAILABLE</u>					
Beginning Balance	\$ 541.3	\$ 163.6	\$ 11.1	\$ 0.0	\$ 716.0
FY 07-08 Assessments	<u>1,306.8</u>	<u>7.2</u>	<u>27.7</u>	<u>700.0</u>	<u>2,041.7</u>
Total Funds Available	1,848.1	170.8	38.8	700.0	2,757.7
<u>EXPENSES</u>					
Operations & Maintenance	1,555.1	3.6	18.5	700.0	2,277.2
Capital Improvements	<u>140.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>140.0</u>
Total Expenses	1,695.1	3.6	18.5	700.0	2,417.2
FUND BALANCE RESERVE	<u>\$ 153.0</u>	<u>\$ 167.2</u>	<u>\$ 20.3</u>	<u>\$ 0.0</u>	<u>\$ 340.5</u>

COMPARISON FY 2006-07 WITH FY 2007-08
COMMUNITY DEVELOPMENT BLOCK GRANT BUDGET (\$000)

<u>CDBG Categories</u>	<u>FY 06-07</u>	<u>FY 07-08</u>	<u>Change</u>	<u>% Change</u>
<u>ENTITLEMENT</u>				
Administration/Planning	\$ 524.6	\$ 500.3	\$ (24.3)	(4.6%)
Building Abatement	210.0	210.0	0.0	0.0%
Fair Housing Services	34.7	33.9	(0.8)	(2.3%)
Sr. Hm. Imp. Grant Program	0.0	0.0	0.0	0.0%
Sr. Meals & Services	30.2	30.2	0.0	0.0%
Section 108 Loan Payment	1,189.5	1,193.2	3.7	0.3%
Public Works	0.0	0.0	0.0	0.0%
Senior Citizens Center	210.4	209.1	(1.3)	(0.6%)
Focus Neighborhood Unit	161.4	161.4	0.0	0.0%
New Traffic Signal	10.0	10.0	0.0	0.0%
GG Blvd Intcep Brookhurst	715.8	0.0	(715.8)	N/A
Harbor Corridor Acq Blight	<u>0.0</u>	<u>323.1</u>	<u>323.1</u>	<u>N/A</u>
TOTAL	\$ 3,086.6	\$ 2,671.2	\$ (415.4)	(13.5%)

GARDEN GROVE WATER SYSTEM HISTORY

The City of Garden Grove established a municipal water department in 1958, and soon became the primary water retailer within City boundaries. It operated with three sub-systems, the "District System", the "Dyke System" and the "City-Owned System", cumulatively serving 29,000 customers.

The oldest and smallest portion, the "District System", was acquired from the County of Orange in 1960, serving 6,600 accounts. The "City-Owned System", made up of about 10,400 accounts, primarily consisted of facilities donated by subdividers. The "Dyke System", the largest component, had about 12,050 service connections. It was originally built and constructed by the Dyke Water Company, then sold to the City in 1965 to consolidate the various systems in the City of Garden Grove and provide an adequate, reliable water supply.

Today the Utilities Division is part of the Public Works Department, and is responsible for maintaining wells, reservoirs, and imported water connections. It also provides ongoing maintenance and repair to the water delivery system.

With a population of over 172,000, the water demand is almost 10 billion gallons per year. Garden Grove has 12 active wells with a pumping capacity of over 31,000 gallons per minute strategically located throughout the City. Its multi-use reservoirs have a total storage capacity of 53 million gallons, which is enough emergency storage for 2.8 days. Four import water connections provide the City with a total import capacity of 24,500 gallons per minute.

One of the most important jobs of the water supplier is to make sure that the water received is the safest and most healthful water possible. To accomplish this goal requires that we recognize the importance of the highest water quality standards, the presence of a comprehensive testing and monitoring program based on these standards, and the vigorous elimination of any nonconforming situations. In Garden Grove, all these elements of quality control receive the highest attention.

Although Garden Grove obtains more than two-thirds of its water supply from wells and groundwater storage, the import water supply plays an important role in fulfilling the needs of the City's residents and businesses.

Imported water is delivered to Orange County by way of the Colorado River Aqueduct and from Northern California's State Water Project, which are wonderful solutions to the problem of supplying water to the semi-arid region of Southern California. However, they cannot supply all of our water needs during serious drought periods, and limit development in their current configurations. Because we are susceptible to droughts, the need to conserve our water has become very important during wet, as well as dry, years.

The City of Garden Grove has adopted a Water Conservation Ordinance, which identifies stages of conservation based on a daily monitoring of the water supply. At the same time, the City has implemented a Water Block Rate Structure, which encourages water conservation. The City also participates in various Basin Management Programs, in coordination with major water agencies, which allows replenishment of the water basin, thus conserving water.

As part of the City's Water Master Plan, the Garden Grove Public Financing Authority issued its Series 1993 Revenue Bonds (Water Services Capital Improvement Program), to fund the design and construction of additions and improvements to the City's municipal water system. Bond projects include Lampson Reservoir, Trask Reservoir, Well No. 29 at Twin Lakes Freedom Park, new water mains, and rehabilitation of imported water connections. The City of Garden Grove Water Utilities Division plans to implement its Water Financial Plan in 2007-08.

CITY OF GARDEN GROVE WATER SUPPLY PROGRAM

BUSINESS PRINCIPLES

1. Satisfy Bond Covenant conditions under which outstanding water revenue bonds were issued.
2. Enterprise fund should break even, not generate a deficit.
3. In order to operate efficiently, a two (2) month cash flow is required, as well as maintenance of \$500,000 in reserves for contingencies.
4. Preserve replacement sinking fund. Ideal amount of fund should approach 5% of system value.
5. Maintain system and facilities up to industry standards by adequately funding new Capital Improvement Programs.

ISSUES

A. Federal and State Issues

1. New and stricter water quality mandates.
2. New and stricter requirements for NPDES permit.
3. New and stricter discharge requirements.
4. New and stricter AQMD requirements.

B. Local Issues

1. Comply with all state and federal water quality standards.
2. Continue to implement new State-mandated certification requirements.
3. Begin monitoring for unregulated contaminants as required by the EPA.
4. Comply with new AQMD regulations on six natural gas engines.
5. Continue to improve the infrastructure of the distribution system.
6. Implement an energy conservation program for water production.
7. Continue programs to meet the California Urban Water Conservation Council's Best Management Practices.
8. Develop a Geographic Information System (GIS) for water systems.

WATER SERVICES BUDGET

FY 2007-08 - 2009-10

(\$000)

<u>FUNDS AVAILABLE</u>	FY 06-07 Projected Year End	FY 07-08 Budget	FY 08-09 Forecast	FY 09-10 Forecast
BEGINNING BALANCE	\$ 680.0	\$ 15.2	\$ 1,013.4	\$ 1,489.4
BOND PROCEEDS (Annual Allocation)	0.0	0.0	5,051.0	2,499.0
TRANSFER FROM REPLACEMENT	241.1	1,000.0	0.0	0.0
REVENUES	18,636.1	22,981.0	27,577.0	29,645.0
ANNUAL COMMODITY INDEX	200.0	0.0	0.0	0.0
TRANSFER FROM RESERVES	0.0	0.0	0.0	0.0
LOAN FROM GENERAL FUND	0.0	2,000.0	0.0	0.0
TOTAL FUNDS AVAILABLE	19,757.2	25,996.2	33,641.4	33,633.4
<u>OPERATION EXPENDITURES</u>				
OPERATIONS				
LABOR	3,335.1	3,613.6	4,109.7	4,317.7
CONTRACTUAL SERVICES	846.6	814.0	942.0	980.8
COMMODITIES	495.0	856.5	735.0	776.0
VEHICLE / EQUIPMENT RENTALS	552.0	632.7	938.0	967.0
INSURANCE	263.3	263.3	263.3	263.3
ADMIN SUPPORT COSTS	1,660.3	1,539.2	1,539.2	1,539.2
PURCHASED WATER	11,300.0	11,160.0	11,200.0	11,200.0
LONG TERM DEBT	1,289.7	1,294.9	1,871.8	2,285.6
RESERVE DRAWDOWN PAYBACK	0.0	0.0	0.0	0.0
DEPRECIATION (REPLACEMENT)	0.0	1,792.1	1,802.0	1,856.6
STREET REPAIR CHARGE	0.0	0.0	2,700.0	2,700.0
TOTAL OPERATION EXPENDITURES	19,742.0	21,966.3	26,101.0	26,886.2
PROJECTED AMOUNT UNDER SPENT	0.0	0.0	0.0	0.0
NET OPERATION EXPENDITURES	19,742.0	21,966.3	26,101.0	26,886.2
<u>WATER CAPITAL EXPENDITURES</u>				
SECURITY IMPROVEMENTS	0.0	1,000.0	0.0	0.0
NEW CAPITAL IMPROVEMENTS	0.0	2,016.5	6,051.0	5,499.0
TOTAL CAPITAL EXPENDITURES	0.0	3,016.5	6,051.0	5,499.0
FUNDS AVAILABLE	19,757.2	25,996.2	33,641.4	33,633.4
WATER EXPENDITURES	19,742.0	24,982.8	32,152.0	32,385.2
ENDING BALANCE	\$ 15.2	\$ 1,013.4	\$ 1,489.4	\$ 1,248.2

WATER CAPITAL PROJECTS

FIVE YEAR PLAN
(\$000)

<u>PROJECTS</u>	<u>06-07</u>	<u>07-08</u>	<u>08-09</u>	<u>09-10</u>	<u>10-11</u>
1. WATER MAINS	\$ 0	\$ 599	\$ 4,337	\$ 4,527	\$ 4,724
2. PRODUCTION CAPITAL	0	1,417	1,714	972	1,603
3. SECURITY IMPROVEMENTS	<u>0</u>	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$ 0	\$ 3,016	\$ 6,051	\$ 5,499	\$ 6,327

WATER CAPITAL IMPROVEMENT PROJECTS

All Inclusive Capital Investment Plan	<u>\$ 776</u>
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CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER

FY 2007-08

CURRENT ESTIMATED COSTS

PROJECTS	NEW CAPITAL	REPLACEMENT
Water Services	\$ 641,300	\$ 274,778
Water Meter		450,518
Fire Hydrants		508,626
Main Valve		304,068
Security Improvements	1,000,000	
Water Main Improvements	598,900	254,145
Production Projects	776,300	
	\$ 3,016,500	\$ 1,792,135

WATER SERVICES REPLACEMENT PROGRAM

FIVE YEAR PLAN

(\$000)

BEGINNING BALANCE	\$2,600
REVENUE	85
DEPRECIATION	<u>1,792</u>
	<u>\$4,477</u>
TRANSFER TO CAPITAL	(1,000)
LESS REPLACEMENT COSTS	<u>(1,792)</u>
ENDING BALANCE	<u>\$1,685</u>

<u>PROJECTS</u>	<u>06-07</u>	<u>07-08</u>	<u>08-09</u>	<u>09-10</u>	<u>10-11</u>	<u>11-12</u>
1. WATER SERVICE	\$ 230	\$ 275	\$ 277	\$ 285	\$ 294	302
2. WATER METER	425	451	452	466	480	495
3. FIRE HYDRANT	433	509	511	527	542	559
4. MAIN VALVE	250	303	306	315	325	335
5. PRODUCTION	220	0	0	0	0	0
6. WATER MAIN	<u>155</u>	<u>254</u>	<u>256</u>	<u>264</u>	<u>272</u>	<u>280</u>
TOTAL	<u><u>\$1,713</u></u>	<u><u>\$1,792</u></u>	<u><u>\$1,802</u></u>	<u><u>\$1,857</u></u>	<u><u>\$1,913</u></u>	<u><u>\$1,971</u></u>

WATER REPLACEMENT PROJECTS

1. Replace deficient customer service lines on an as-needed basis.
2. Replace small and large deficient meters.
3. Replace deficient fire hydrants.
4. Replace non-repairable main line gate valves.
5. Replace production equipment as needed.
6. Replace water mains as needed.
7. Labor allocation for replacement program.

* Transfer for Gas Chlorine Replacements

WATER COST FACTOR

(PER ACRE FOOT)

	<u>06-07</u>	<u>07-08</u>	<u>08-09</u>	<u>09-10</u>	<u>10-11</u>
IMPORT WATER COST	\$ 519.0	\$ 547.0	\$ 575.0	\$ 604.0	\$ 634.0
POWER COSTS	\$ 58.0	\$ 58.0	\$ 60.0	\$ 60.0	\$ 61.0
REPLENISHMENT ASSESSMENT (GROUNDWATER)	\$ 223.0	\$ 243.0	\$ 245.0	\$ 255.0	\$ 260.0
EQUITY ASSESSMENT (OVER PUMPING COSTS)	\$ 329.0	\$ 347.0	\$ 364.0	\$ 382.0	\$ 388.0
BASIN PRODUCTION PERCENTAGE	69%	74%	72%	72%	72%

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GARDEN GROVE AGENCY FOR COMMUNITY DEVELOPMENT
DESCRIPTION AND OBJECTIVES

PROGRAM DESCRIPTION

The purpose of the Garden Grove Agency for Community Development is to enhance and promote economic development of all segments of the community through preservation, revitalization and development of existing and new facilities. The function of the Agency is to implement the amended Redevelopment Plan for the Garden Grove Community Project; implement the Redevelopment Plan for the Buena-Clinton Project Area; contribute toward the implementation of the Community Economic Development Strategy (CEDS), adopted in 1982; and implement the Community Development Improvement Goals and Strategies, adopted in 1990.

FISCAL YEAR 2007-08
MAJOR PROGRAM OBJECTIVES

Economic Development

1. Continue to implement the Harbor Boulevard Master Plan, along with the promotion and marketing of International West. The Agency envisions an entertainment district that will draw local residents and tourists to create a unique, exciting, urban entertainment node of hotels, restaurants, retail, and themed attractions. Explore housing opportunities that may complement uses in the master plan.
2. Continue to market new hotel sites to developers and assist in the expansion of existing hotels in the International West area.
3. Continue to market redevelopment sites within the Community Center.
4. Continue exploring development opportunities for the Century Triangle.
5. Implement the commercial/residential mixed-use development project for the Brookhurst Triangle.
6. Continue exploring the feasibility of expanding the Garden Grove Auto Center.
7. Continue to implement the Disposition and Development Agreement with Kam Sang Company, for the development of two new hotels on the west side of Harbor Boulevard, immediately south of the Crowne Plaza Hotel (Site B 2).
8. Continue to assist in marketing the Pavilion Plaza properties and pursue negotiations to renovate and expand the center.
9. Continue implementation of the Business Retention/Attraction/Marketing Programs. Continue the marketing efforts to attract new sales tax generators and point-of-sale businesses.

10. Continue the soil remediation of the development site and implement the Olson Company project to provide 12 single-family units on the south side of Garden Grove Boulevard between Harbor Boulevard and Rockinghorse Road.
11. Continue to deliver programs that will encourage the maintenance and improvement of both owner-occupied and rental housing in neighborhoods throughout the community.
12. Provide assistance to first-time homebuyers.
13. Continue implementation of senior citizen grant programs that are available throughout the City.
14. Develop and prepare a new City/Agency Marketing Plan to guide our efforts in City and Agency promotions.
15. Develop and adopt an Economic Development Strategy and then implement the priorities identified.

The Fiscal Year 2007-08 budget for the Garden Grove Agency for Community Development contains a wide breadth of projects and programs that will enhance the economic viability of the City and provide diverse community services and private facilities, enhancing the quality of life for Garden Grove residents.

CITY OF GARDEN GROVE
 GARDEN GROVE AGENCY FOR COMMUNITY DEVELOPMENT
 2007-08 FISCAL YEAR ADOPTED BUDGET ANALYSIS (\$000)

	Housing Set Aside	Community Project Area	Buena Clinton Area	Total Adopted Budget
<u>Funds Available:</u>				
Reserves and Ending Balances	\$ 2,700.0	\$ 0.0	\$ 200.0	\$ 2,900.0
Operating Revenues	4,862.5	19,800.0	580.0	25,242.5
Transfer From T.O.T. Sharing Fund	0.0	1,400.0	0.0	1,400.0
	<hr/>	<hr/>	<hr/>	<hr/>
Total Funds Available	\$ 7,562.5	\$ 21,200.0	\$ 780.0	\$ 29,542.5
<u>Less: Operating Expenditures:</u>				
General Operations (Schedule 1)	(1,487.2)	(3,043.7)	(157.8)	(4,688.7)
Indirect Overhead (Schedule 1)	(132.6)	(1,648.6)	(37.6)	(1,818.8)
Agency Reimbursement & Loan Repayment Agreements (Schedule 1)	0.0	(643.0)	0.0	(643.0)
Debt Service (Schedule 1)	0.0	(6,131.8)	0.0	(6,131.8)
Neighborhood Improvements (Schedule 1)	(560.0)	0.0	0.0	(560.0)
Pass-Thru Agreements/Rebate/Leased Buildings (Schedule 1)	(145.0)	(9,224.9)	0.0	(9,369.9)
	<hr/>	<hr/>	<hr/>	<hr/>
Total Operating Expenditures	(2,324.8)	(20,692.0)	(195.4)	(23,212.2)
Amount Available For Projects	<hr/>	<hr/>	<hr/>	<hr/>
	5,237.7	508.0	584.6	6,330.3
Less: Agency Development Projects (Schedule 2)	<hr/>	<hr/>	<hr/>	<hr/>
	(5,237.7)	(260.0)	(584.6)	(6,082.3)
Total Projects	(5,237.7)	(260.0)	(584.6)	(6,082.3)
Net Amount Available	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
	\$ 0.0	\$ 248.0	\$ 0.0	\$ 248.0

SCHEDULE 1
ANALYSIS OF AGENCY ADOPTED OPERATING PACKAGES (\$000)
FY 2007-08

Package No.	Description	Adopted Budget
	Agency General Operations	
0010	Agency Board	\$ 6.6
0020	Management	245.0
0021	Operations	8.7
0022	Manager Projects	0.5
0027	Employee Development	2.7
0030	Real Property	170.1
0051	Graphics/Reprographics	4.0
0060	Public Information	5.8
1020	General Accounting	19.7
1021	Financial Planning	8.4
2000	Community Development Management	136.5
2304	General Plan Update	12.5
2500	Community Project	1,833.7
2501	Buena-Clinton Project	15.0
2503	Agency Real Property	305.0
2504	Tax Sharing Agreements	395.0
2505	Agency Planning	343.0
2507	Tax Rebate	95.0
2511	Business Retention	55.0
2512	Garden Grove Center	610.6
2513	Coastline	316.6
2514	Marriott Suites Rebate	600.0
2517	Homewood Rebate	100.0
2519	Embassy Suites Rebate	165.7
2520	Gilbert Street Development	42.0
2521	Boise Rebate	775.0
2522	Residence Inn Rebate	1,300.0
2523	Hyatt Rebate	1,600.0
2524	Kelswan Rebate	290.0
2525	Union Dodge Rehabilitation Loan	185.0
2527	Augustine LTD	89.0
2528	GGUSD Capital Facilities	2,000.0
2529	Commerical Rehabilitation Loan	17.0
2531	Sheraton Rebate	750.0
2535	Civic Center Property Management	350.0
2701	Set Aside Administration	658.7
2810	Mobile Home Rehabilitation	150.0
2813	Home Improvement Loans	50.0
2814	Down Payment Assistance	100.0
2817	Housing Authority Lease Payment	145.0
2850	Bertram Partners	60.0
2854	Single Family Rehabilitation	150.0
2859	Senior Home Improvement Grants	50.0
3115	Graffiti Removal	41.3
3311	Agency Custodial	50.6
6765	Focus Neighborhood Unit	142.8
6770	Neighborhood Compliance	256.2
	Subtotal General Operations	<u>\$ 14,707.7</u>

SCHEDULE 1
 ANALYSIS OF AGENCY ADOPTED OPERATING PACKAGES (\$000)
 FY 2007-08
 (Continued)

Package No.	Description	Adopted Budget
Agency General Operations		
2500	Community Project Indirect Service Charge	<u>1,648.6</u>
2501	Buena-Clinton Proj. Indirect Service Charge	<u>37.6</u>
2502	Agency Debt Service	<u>4,473.0</u>
2508	Inter-City Loans	<u>642.9</u>
2545	C.O.P. Debt	<u>1,559.8</u>
2546	C.O.P. Administration/Bond Costs	<u>5.0</u>
2547	2003 Refund Bond Expense	<u>5.0</u>
2701	Set Aside Administration Indirect Service Charge	<u>132.6</u>
TOTAL OPERATING COSTS		<u><u>\$ 23,212.2</u></u>

SCHEDULE 2

CITY OF GARDEN GROVE
GARDEN GROVE AGENCY FOR COMMUNITY DEVELOPMENT
FY 2007-08 ADOPTED PROJECTS (\$000)

<u>AGENCY</u>	<u>AMOUNT</u>
Olson/Rockinghorse	\$ 250.0
Project B2 Harbor/Twintree	260.0
Housing Development Improvements	4,987.7
Buena Clinton	584.6
TOTAL AGENCY	<u>\$ 6,082.3</u>

HOUSING AUTHORITY

DESCRIPTION AND OBJECTIVES

PROGRAM DESCRIPTION

The Garden Grove Housing Authority provides rental subsidies for eligible low-income tenants. The Section 8 Rental Assistance Program is funded by federal grants through the Department of Housing and Urban Development. Qualified families are issued a voucher, which can be used in a privately owned rental unit, provided the unit meets Housing Quality Standards for health and safety. The rental subsidy is based on the tenant's income and family size. The Authority also administers a Family Self-Sufficiency Program, which assists housing participants to achieve economic self-sufficiency through education, training and employment.

FISCAL YEAR 2007-08 PROGRAM OBJECTIVES

1. Provide monthly rental subsidies for 2,337 low-income families.
2. Conduct approximately 4,000 initial and annual inspections to ensure subsidized units are meeting the Housing Quality Standards and the Building and Safety Codes.
3. Provide outreach activities to tenants, landlords and other support agencies.
4. Continue to implement the Family Self-Sufficiency Program to help housing clients towards economic self-sufficiency.

HOUSING AUTHORITY

FY 2007-08

ADOPTED BUDGET

<u>Program Descriptions</u>	<u>Amount</u>
City Administration	\$ 122,993
Vouchers Program	24,466,822
Family Self-Sufficiency Program	<u>85,190</u>
TOTAL	<u>\$ 24,675,005</u>

HOUSING AUTHORITY ADOPTED BUDGET

FY 2007-08

Housing Assistance Grant	07-08 Adopted Budget	Funding Source
Activity:		
Council/Commission		
0010 City Council	\$ 5,012	Housing Authority
City Management		
0021 Operations	5,219	Housing Authority
Support Services		
0051 Graphics/Reprographics	500	Housing Authority
Fiscal Services		
1020 General Accounting	21,790	Housing Authority
1021 Financial Planning	<u>6,723</u>	Housing Authority
Subtotal	28,513	
Community Development Operations		
2000 Community Dev. Management	83,749	Housing Authority
Housing Authority		
4102 Vouchers/Oper./HAP	24,466,822	Housing Authority
4103 Family Self-Sufficiency	<u>85,190</u>	Housing Authority
Subtotal	24,552,012	
Total Program	<u><u>\$ 24,675,005</u></u>	

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GARDEN GROVE SANITARY DISTRICT

Formed in 1924, the Garden Grove Sanitary District began providing sewer services to an unincorporated area of the County commonly known as Garden Grove. Like the rest of western Orange County, the Garden Grove area underwent a transition from rural agricultural land use to an urban environment of predominantly single-family homes and neighborhood commercial centers during the 1950s and 1960s. The Sanitary District played a significant role in the dramatic development of the region, providing vital sanitary services, in this case before the City incorporated.

In 1993, the City began the process to consolidate sanitation services in the community from two special districts--the Garden Grove Sanitary District and the Midway City Sanitary District--into one provider, the City of Garden Grove. In May of 1997, the City officially consolidated its sewer maintenance, refuse collection, and recycling efforts under one organization--the Garden Grove Sanitary District, whose borders were reorganized to be more contiguous with the City limits. The Garden Grove City Council acts as the Board of Directors of the Garden Grove Sanitary District, a subsidiary district of the City of Garden Grove.

Today, the Garden Grove Sanitary District provides sewer maintenance and contracts for refuse collection services with Republic Industries (formerly Taormina Industries), under the name "Garden Grove Disposal". With the assistance of its contractor, the Garden Grove Sanitary District developed and implemented a solid waste diversion plan to meet State diversion goals (AB 939) for the year 2000 and beyond. The plan features three bin curbside recycling for residential customers, which involves customer separation of green waste, recyclables, and refuse. Traditional trash service is provided to commercial accounts, utilizing large bins with commingled trash, and off-site separation of recyclables at a Material Recovery Facility (MRF).

In 2002, the Santa Ana Regional Water Quality Control Board adopted stringent, new environmental regulations for sewer collection systems known as Waste Discharge Requirements (WDR). The WDR specifically prohibits the discharge of sewage to any natural or man-made water stream, or any stormwater drainage system; requires the monitoring and reporting of any sanitary sewer overflows; and requires each sewer agency to develop a written sewer system management plan (SSMP) to meet the requirements of the Regional Board. Additionally, the Order required the District to perform a capacity evaluation and condition assessment of its sewer system by July 30, 2005 and September 30, 2005 respectively. This was accomplished as required. However, the assessment identified over \$54 million in capacity and condition deficiencies to the District's structural facilities, which was beyond the District's financial capabilities at that time. As a result, the Garden Grove Sanitary District Board adopted new rates for all residential and non-residential customers on September 13, 2005. The new rates are being used to implement a \$54 million Capital Improvement Program funded by a combination of increased revenue and bond financing.

GARDEN GROVE SANITARY DISTRICT
BUSINESS PRINCIPLES

1. Enterprise fund should break even, not operate in a deficit.
2. In order to operate efficiently, a two month cash flow is required, as well as maintenance of \$500,000 in reserves for contingencies.
3. Establish uniform service throughout the district.
4. Develop a replacement sinking fund. Ideal amount of fund should approach 5% of system value.
5. Improve system and facilities up to industry standards by adequately funding new Capital Improvement Programs.
6. Satisfy Debt Covenant conditions under which outstanding Sanitary District debt was issued.
7. Implement the 10-year financial plan.

ISSUES

- A. Federal and State Issues
 1. New and stricter Sanitary Sewer Overflow requirements.
- B. Local Issues
 1. Comply with all State and Federal sanitary sewer requirements.
 2. Implement fat, oil and grease control program.
 3. Comply with all components of the Waste Discharge Requirements.

GARDEN GROVE SANITARY DISTRICT
SEWER BUDGET
FY 2006-07 - 2008-09
(\$000)

	FY 06-07 Adopted Budget	FY 06-07 Projected Year End	2007/08 Adopted Budget	2008/09 Forecast
<u>FUNDS AVAILABLE</u>				
BEGINNING BALANCE	\$ 3,040.0	\$ 3,040.0	\$ 6,530.0	\$ 3,088.8
BOND PROCEEDS (Annual Allocation)	8,700.0	8,700.0	0.0	0.0
REVENUES	7,587.1	9,414.5	9,493.0	9,778.0
RATE ADJUSTMENT	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
FUNDS AVAILABLE	19,327.1	21,154.5	16,023.0	12,866.8
<u>OPERATION EXPENDITURES</u>				
OPERATIONS				
LABOR	1,379.1	1,150.4	1,619.7	1,658.7
CONTRACTUAL SERVICES	1,006.6	600.0	1,061.1	1,061.0
COMMODITIES	365.6	235.8	313.5	329.2
VEHICLE / EQUIPMENT RENTALS	182.6	164.5	205.4	364.5
INSURANCE	41.7	41.7	41.7	41.7
ADMIN SUPPORT COSTS	510.5	510.5	361.2	361.2
BOND ISSUANCE COSTS	0.0	0.0	0.0	0.0
DEBT SERVICE (Belgrave F.M. Replacement)	0.0	0.0	0.0	0.0
LATERAL LOAN PROGRAM	0.0	0.0	45.0	45.0
OPERATING RESERVE	30.0	30.0	30.0	30.0
SEWER SYSTEM CONTINGENCY RESERVE	<u>258.5</u>	<u>258.5</u>	<u>268.0</u>	<u>268.0</u>
TOTAL OPERATION EXPENDITURES	3,774.6	2,991.4	3,945.6	4,159.3
<u>SEWER CAPITAL</u>				
CAPITAL REPLACEMENT	1,041.6	1,058.1	1,278.8	1,308.9
NEW CAPITAL IMPROVEMENTS	<u>10,575.0</u>	<u>10,575.0</u>	<u>7,709.8</u>	<u>6,800.0</u>
CAPITAL EXPENDITURES	11,616.6	11,633.1	8,988.6	8,108.9
TOTAL EXPENDITURES	15,391.2	14,624.5	12,934.2	12,268.2
FUNDS AVAILABLE	19,327.1	21,154.5	16,023.0	12,866.8
EXPENDITURES	<u>15,391.2</u>	<u>14,624.5</u>	<u>12,934.2</u>	<u>12,268.2</u>
ENDING BALANCE	\$ 3,935.9	\$ 6,530.0	\$ 3,088.8	\$ 598.6

CAPITAL IMPROVEMENTS - PUBLIC WORKS
SEWER

FY 2007-08

DESCRIPTION	CURRENT ESTIMATED COSTS	
	NEW CAPITAL	REPLACEMENT
Sewer Main Improvements		
Project #7, 9, 61	5,802,000	0
Project #6, 70, 71	1,757,805	0
Belgrave Lift Station	150,000	0
Sewer Main & Manhole Installations	0	1,278,783
TOTAL	\$ 7,709,805	\$ 1,278,783

SEWER CAPITAL PROJECTS

FIVE YEAR PLAN

(\$000)

<u>PROJECTS</u>	<u>06-07</u>	<u>07-08</u>	<u>08-09</u>	<u>09-10</u>	<u>10-11</u>
1. SEWER MAINS	<u>\$ 10,575</u>	<u>\$ 7,709</u>	<u>\$ 6,800</u>	<u>\$ 5,478</u>	<u>\$ 5,683</u>
TOTAL	<u>\$ 10,575</u>	<u>\$ 7,709</u>	<u>\$ 6,800</u>	<u>\$ 5,478</u>	<u>\$ 5,683</u>

SEWER REPLACEMENT PROGRAM

FIVE YEAR PLAN

(\$000)

BEGINNING BALANCE	\$ 0
REVENUES	<u>0</u>
DEPRECIATION RESERVES - TRANSFER	<u>0</u>
DEPRECIATION - TRANSFER	<u>\$ 1,279</u>
LESS REPLACEMENT COSTS	<u>(1,279)</u>
ENDING BALANCE	<u><u>\$ 0</u></u>

<u>PROJECTS</u>	<u>06-07</u>	<u>07-08</u>	<u>08-09</u>	<u>09-10</u>	<u>10-11</u>
1. SEWER MAIN REPLACEMENT	\$ 842	\$ 1,079	\$ 1,109	\$ 1,174	\$ 1,243
2. MANHOLE REHABILITATION	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>
TOTAL	<u><u>\$ 1,042</u></u>	<u><u>\$ 1,279</u></u>	<u><u>\$ 1,309</u></u>	<u><u>\$ 1,374</u></u>	<u><u>\$ 1,443</u></u>

SEWER REPLACEMENT PROJECTS

1. Replace deficient sewer mains on an as-needed basis.
2. Replace deficient manholes as needed.

GARDEN GROVE SANITARY DISTRICT
SOLID WASTE BUDGET
FY 2007-08 - 2008-09
(\$000)

<u>FUNDS AVAILABLE</u>	<u>FY 06-07 Adopted Budget</u>	<u>2006/07 Projected Year End</u>	<u>2007/08 Adopted Budget</u>	<u>FY 08-09 Forecast</u>
BEGINNING BALANCE	\$ 140.0	\$ 140.0	\$ 0.0	\$ 134.4
REVENUES	7,863.7	7,400.0	7,853.9 **	8,089.6 **
RATE ADJUSTMENT	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
FUNDS AVAILABLE	8,003.7	7,540.0	7,853.9	8,224.0
 <u>OPERATION EXPENDITURES</u>				
OPERATIONS (REFUSE)				
LABOR	\$ 342.8	\$ 331.1	\$ 369.7	\$ 388.2
CONTRACTUAL SERVICES	6,791.6	6,900.4	6,967.2	7,245.9
COMMODITIES	24.7	1.6	46.5	69.8
VEHICLE / EQUIPMENT RENTALS	0.0	0.0	0.0	0.0
INSURANCE	213.9 *	13.9	13.9	183.9
ADMIN SUPPORT COSTS	293.0	293.0	322.2	335.1
OPERATING RESERVE	<u>200.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
TOTAL OPERATION EXPENDITURES	7,866.0	7,540.0	7,719.5 **	8,222.9 **
 FUNDS AVAILABLE				
EXPENDITURES	<u>7,866.0</u>	<u>7,540.0</u>	<u>7,719.5</u>	<u>8,222.9</u>
ENDING BALANCE	\$ 137.7	\$ 0.0	\$ 134.4	\$ 1.1

* Includes \$200.0 for Insurance Landfill Reserve

** Includes \$183.2 for GGSD Driving Range

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GARDEN GROVE CABLE TELEVISION

Cable television programming activities are divided into two general categories: Community Access, which consists of educational and entertainment programming of general and local interest, as well as programs produced by members of the community; and, Government Access, which consists primarily of public information programming.

Changes in the Cable Franchise have decreased the amount of support accruing to the Cable Television budget from Time Warner Cable. As a result, Cable Television operations are paid for out of a combination of franchise revenue and City General Fund revenue.

Cable television activities include the following:

Community Access

- Grants to individuals and groups to produce high quality entertainment and educational programming
- Equipment

Government Access

- Televising City Council and Agency for Community Development meetings
- Part-time staff to assist government access producers
- Purchase of promotional, training and pre-programmed tapes
- Equipment

CABLE BUDGET
 FY 2007-08
 (\$000's)

	Budget FY 06-07	Adopted Budget FY 07-08
<hr/>		
<u>FUNDS AVAILABLE</u>		
Beginning Balance	\$ 220.0	\$ 76.0
Revenue - Time Warner	100.0	100.0
Other Revenue	<u>11.5</u>	<u>11.5</u>
Total Funds Available	331.5	187.5
<u>EXPENDITURES</u>		
G.G. Cable Programming	18.5	20.3
Community Access	<u>161.1</u>	<u>149.5</u>
Total Expenses	179.6	169.8
<u>FUND BALANCE RESERVE</u>	<u>\$ 151.9</u>	<u>\$ 17.7</u>

CITY OWNED MOBILE HOME PARKS

In August, 1993, the Garden Grove Housing Authority purchased the Bahia Village and Emerald Isle mobilehome parks, to preserve unique and affordable housing opportunities in the community. The Housing Authority leased the parks to the City, and the City formed the Garden Grove Improvement Corporation (GGIC) to oversee and manage the daily operations of the parks. The GGIC is supported by staff from the City's Community Development Department.

The GGIC, under the direction of the City Council, is continuing its goals of maintaining rent stability while managing the parks in a responsible manner. In the coming year, the Improvement Corporation will focus on the following:

- Continuing to implement the Mobilehome Purchase Incentive Program to fill
- Providing capital improvements to the parks.
- Continuing to promote and encourage resident participation in the management of the parks.

MOBILE HOME PARK BUDGET
 FY 2007-08
 (\$000)

	Budget FY 06-07	Adopted Budget FY 07-08	Projected FY 08-09
<u>FUNDS AVAILABLE</u>			
Beginning Balance	\$ 0.0	\$ 128.9	\$ 319.1
Transfers			
Emerald Isle MHP	0.0	0.0	0.0
Bahia Village MHP	0.0	0.0	0.0
Travel Country RV	0.0	0.0	0.0
Revenue			
Emerald Isle MHP	817.1	857.9	900.8
Bahia Village MHP	1,512.2	1,516.5	1,592.3
Travel Country RV	<u>540.0</u>	<u>400.0</u>	<u>280.0</u>
Total Funds Available	\$ 2,869.3	\$ 2,903.3	\$ 3,092.2
<u>EXPENDITURES</u>			
Emerald Isle MHP	775.4	830.9	872.4
Bahia Village MHP	1,425.0	1,354.0	1,421.7
Travel Country RV	<u>540.0</u>	<u>399.3</u>	<u>280.0</u>
Total Expenses	\$ 2,740.4	\$ 2,584.2	\$ 2,574.1
Estimated Ending Balance	<u>\$ 128.9</u>	<u>\$ 319.1</u>	<u>\$ 518.1</u>

INTRODUCTION

2007-08 CAPITAL IMPROVEMENTS, PROJECTS, AND FACILITIES MAINTENANCE PLANS

Capital Improvement and Projects Plans

Capital Improvement Plans

The City of Garden Grove is responsible for the planning and operation of City capital improvements that lie within the public right-of-way. These improvements include streets, traffic signals and control devices, storm drains, streetlights, parks, and water systems. The 2007-08 Capital Improvements Plans have been developed based upon needs analyses. Priorities have been established considering safety, level of congestion, condition of existing improvements, and availability of financing. The major capital improvements can be categorized as follows:

Community/Economic Development

The Agency for Community Development is responsible for enhancing and promoting the economic development of all segments of the Garden Grove community through the preservation, revitalization, and development of existing and new neighborhoods and facilities. The redevelopment of blighted areas to spur increased economic vitality is another key mission. The 2007-08 Capital Improvement Plan, proposes funding for improvements along Harbor Boulevard and ongoing remediation at Rockinghorse and Garden Grove Boulevard.

Public Works

Public Works capital improvements consist of activities to maintain and improve the water system, sewer system and streets within the City, and to maintain the Sanitary District's retired landfill. These improvements include the installation of new fire hydrants, replacement of water production equipment such as meters, valves, and engine control systems, and the design and installation of new or improved water main systems throughout the City. Sewer projects include the replacement of old, damaged or undersized sewers, as well as improvements to other sewer-related facilities such as sewage pumps and manholes. Road overlays greater than one inch in depth, as well as a comprehensive sidewalk inspection and repair program, make up the street improvements.

Engineering Services projects are designed to improve the drainage, traffic signalization and control, and street systems throughout the City. Improvements include street reconstruction and widening, signal modifications at intersections, construction of storm drainage systems, and sidewalk and wheelchair ramp improvements.

Facilities Maintenance Plan

The 2007-08 Facilities Maintenance Plan has been developed to ensure that the City's buildings and building systems are properly serviced and maintained on a regular basis. As with the capital improvements plans, this plan is based upon needs analyses, taking into consideration the condition of existing facilities and utilization of space.

CAPITAL IMPROVEMENTS - COMMUNITY DEVELOPMENT

2007-08

Projects	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
Harbor Corridor Acquisition - Blight		<u>323,106</u>	(161) <u>323,106</u>
TOTAL	\$ 0	\$ 323,106	\$ 323,106

CAPITAL IMPROVEMENTS - ECONOMIC DEVELOPMENT

2007-08

Projects	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>Housing Development Improvements</u>			
Buena - Clinton Rehab.		\$ 584,600 (005)	\$ 584,600
Neighborhood Improv. Implmt.		4,987,722 (007)	4,987,722
<u>Harbor Blvd.</u>			
Median		10,000 (002)	10,000
<u>Rockinghorse/GG Blvd.</u>			
Ongoing Remediation Costs		250,000 (007)	250,000
<u>Marriott Hotel</u>			
Powerlines/Pole Relocation (Agency DDA Obligation)		250,000 (002)	250,000
TOTAL	\$ 0	\$ 6,082,322	\$ 6,082,322

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES
2007-08

	Fund Via Basic/Special		Fund Via Grant/Other		Total Cost
<u>STREET IMPROVEMENTS</u>					
1. Magnolia/Trask IIP	\$ 388,487	(040)	\$ 1,942,434	(423)	\$ 2,330,921
2. SR22 Bridge Improvements	130,100	(061)			130,100
	297,100	(040)			297,100
3. GMA #2 Administration			7,000	(423)	7,000
4. Trask Ave. Rubberized Asphalt			150,000	(231)	150,000
<u>STREET MAINTENANCE</u>					
1. Arterial Street Rehabilitation	1,800,000	(421)	1,655,200	(423)	3,455,200
	581,613	(040)			581,613
2. Residential Overlays	829,665	(111)			829,665
3. Residential Sealing	150,000	(111)			150,000
4. Sidewalk Inspection and Repair	137,000	(111)			137,000
<u>STORM DRAIN IMPROVEMENTS</u>					
1. Yockey/Newland (Line B-5)	490,000	(061)	556,300	(200)	1,046,300
2. Belgrave Channel	350,000	(061)			350,000
<u>TRAFFIC RELATED IMPROVEMENTS</u>					
1. Intersection Safety Improvements	50,000	(040)			50,000
2. Traffic Signal Interconnect	200,000	(040)			200,000
3. Traffic Signal Modifications	120,000	(040)			120,000
4. New Traffic Signal	140,000	(530)	10,000	(161)	150,000
5. Traffic Center Upgrade	138,400	(064)			138,400
Total	<u>\$ 5,802,365</u>		<u>\$ 4,320,934</u>		<u>\$ 10,123,299</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES (CONT'D)
(Available Beginning Balance Plus FY 07-08 Estimated Revenue)

BASIC / SPECIAL			GRANT		
Prop 1B	(040)	\$ 1,637,200	CDBG	(161)	\$ 10,000
Gas Tax 2105	(061)	970,100	EPA	(200)	556,300
Traffic Mitigation	(064)	138,400	CIWMB	(231)	150,000
Local "M"	(421)	1,800,000	Regional "M"	(423)	3,604,634
Street Lighting	(530)	140,000			
Subtotal		\$ 4,685,700	Subtotal		\$ 4,320,934

STREET MAINTENANCE FUNDING SUMMARY

General Fund	(111)	1,116,665
Operational Total		\$ 1,116,665

GRAND TOTAL \$ 10,123,299

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER

FY 2007-08

CURRENT ESTIMATED COSTS

<u>PROJECTS</u>	<u>NEW CAPITAL</u>	<u>REPLACEMENT</u>
Water Services	\$ 641,300	\$ 274,778
Water Meter		450,518
Fire Hydrants		508,626
Main Valve		304,068
Security Improvements	1,000,000	
Water Main Improvements	598,900	254,145
Production Projects All Inclusive Capital Investment Plan	<u>776,300</u>	
TOTAL	\$ 3,016,500	\$ 1,792,135

CAPITAL IMPROVEMENTS - PUBLIC WORKS
SEWER

FY 2007-08

DESCRIPTION	CURRENT ESTIMATED COSTS	
	NEW CAPITAL	REPLACEMENT
Sewer Main Improvements	\$ 7,559,805	\$ 1,278,783
Belgrave Lift Station	<u>150,000</u>	<u>0</u>
TOTAL	\$ 7,709,805	\$ 1,278,783

FACILITY MAINTENANCE PLAN

FY 2007-08

<u>PROJECTS</u>	<u>FUNDING</u>	<u>AMOUNT REQUESTED</u>
1. Replace roofs at Chapman and Bailey Street Libraries	(111)	\$ 45,000
2. ADA Items at Various City Locations	(111)	<u>224,082</u>
TOTAL		\$ 269,082

CAPITAL IMPROVEMENTS, PROJECTS,
STREETS AND FACILITIES MAINTENANCE
FUNDING SUMMARY

FY 2007-08

Funding	Total
Redevelopment (002)	\$ 260,000
Redevelopment/Buena Clinton (005)	584,600
Housing Set Aside (007)	5,237,722
State Bonds P-1B AB1266 (040)	1,637,200
Gas Tax 2105 (061)	970,100
Traffic Mitigation (064)	138,400
General Purpose (111)	1,417,945
CDBG (161)	333,106
EPA (200)	556,300
CIWMB (231)	150,000
Measure M (421)	1,800,000
Measure M Regional (423)	3,604,634
Street Lighting (530)	140,000
Water Capital (602)	3,016,500
Water Replacement (603)	1,792,135
Sewer Capital (631)	7,609,805
Sewer Replacement (632)	1,246,585
Sewer Fees (635)	<u>100,000</u>
TOTAL	\$ 30,595,032

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GENERAL STATISTICS

Garden Grove is the 26th largest city in California

Incorporation	June 18, 1956
Population	172,781
Land Area	17.9 square miles
Type of Government	Council-Manager
Streets	305 centerline miles
Medians and Frontages	409 (26.4 acres)
Parks and Recreation	186 acres (25 sites)
Water System	9.9 billion gallons used per year
Countywide Assessed Valuation (06-07)	\$381,007,390,998
Citywide Assessed Valuation (06-07)	\$11,290,792,778
Countywide Property Tax Rate	1% of Countywide assessed valuation
City's equivalent portion of Countywide property tax rate	.12% full assessed value
Paramedics 1974 voter approved indebtedness	\$.025 per \$100 City assessed valuation

FISCAL YEAR 2007-08

ADOPTED LABOR USAGE BY DEPARTMENT

	Adopted Budget Fiscal Year 2006-07	Year End Fiscal Year 2006-07	Adopted Budget Fiscal Year 2007-08
Fire	103	103	103
Sworn	98	98	98
Non-Sworn	5	5	5
Police	248	248	256
Sworn	166	166	173
Non-Sworn	82	82	83
Subtotal Public Safety	351	351	359
City Manager	9	10	10
Finance	31	31	32
Community Development	55	55	55
Public Works	147	147	149
Community Services	30	30	32
City Attorney	0	0	0
Human Resources	8	8	9
Economic Development	11	11	12
Information Technology	<u>19</u>	<u>18</u>	<u>18</u>
Subtotal Other	310	310	317
CITY TOTALS	<u>661</u>	<u>661</u>	<u>676</u>

LISTING OF NEW AND DELETED POSITIONS

FY 2006-07 New (Deleted) Positions In Adopted Budget

Economic Development Director (Pos. #R015) - City Manager	(1)
Senior Project Planner (Pos. #R025 & R033) - City Manager	(2)
Project Planner (Pos. #R259 & R261) - City Manager	(2)
Senior Administrative Analyst (Pos. #R169) - City Manager	(1)
Sr. Economic Develop. Specialist (Pos. #R262) - City Manager	(1)
Economic Development Specialist (Pos. #R035) - City Manager	(1)
Department Secretary (Pos. #R242) - City Manager	(1)
City Clerk (Pos. #R045) - City Manager	1
Deputy City Clerk (Pos. #R046) - City Manager	1
Senior Administrative Aide (Pos. #R929) - City Manager	1
Principal Office Assistant (Pos. #R268 & R432) - City Manager	2
Utility Billing Supervisor (Pos. #R433) - Finance	1
Senior Accountant (Pos. #R434) - Finance	1
Real Property Manager (Pos. #R131) - Community Development	(1)
Real Property Agent (Pos. #R036) - Community Development	(1)
Code Enforcement Officer (Pos. #R159, R160, R273, R275, R371, & R406) - Community Development	(6)
Principal Office Assistant (Pos. #R268) - Community Development	(1)
Deputy Director (Pos. #O021) - Community Development	1
Housing Supervisor (Pos. #O118 & O273) - Comm. Development	2
Administrative Analyst (Pos. #R438) - Community Development	1
Sr. Housing Specialist (Pos. #O160, O174, & O175) - Comm. Develop.	3
Housing Specialist (Pos. #O082, O153, O154, O155, O156, O159, O164, O171, O195, O225, O233, O234, & O235) - Community Development	13
Principal Office Assistant (Pos. #O096) - Comm. Development	1
Eligibility Technician (Pos. #O185 & O197) - Comm. Development	2
Office Assistant (Pos. #O168) - Community Development	1
Clerical Assistant (Pos. #O163) - Community Development	1
Deputy Director (Pos. #O021) - Community Services	(1)
Housing Supervisor (Pos. #O118 & O273) - Comm. Services	(2)
Senior Housing Specialist (Pos. #O160, O174, & O175) - Community Services	(3)
Housing Specialist (Pos. #O082, O153, O154, O155, O156, O159, O164, O171, O195, O225, O233, O234, & O235) - Community Services	(13)
Principal Office Assistant (Pos. #O096) - Community Services	(1)
Eligibility Technician (Pos. #O185 & O197) - Community Services	(2)
Office Assistant (Pos. #O168) - Community Services	(1)
Clerical Assistant (Pos. #O163) - Community Services	(1)
Division Manager (Pos. #R210) - Community Services	1
Sr. Administrative Analyst (Pos. #R349) - Community Services	1
Administrative Analyst (Pos. #R246 & R437) - Community Services	2
Senior Administrative Aide (Pos. #R395 & R396) - Community Serv.	2
Department Secretary (Pos. #R090) - Community Services	1
Principal Office Assistant (Pos. #R051) - Community Services	1
Fire Captain (Pos. #R418) - Fire	1
Administrative Analyst (Pos. #R419) - Fire	1
Police Lieutenant (Pos. #R421) - Police	1
Police Sergeant (Pos. #R422) - Police	1
Police Officer (Pos. #R424 & R423) - Police	2
Code Enforcement Officer (Pos. #R159, R160, R273, R275, R371, & R406) - Police	6

LISTING OF NEW AND DELETED POSITIONS
(Cont'd)

Community Service Officer (Pos. #R425, R426, R427, & R428) - Police	4
Administrative Analyst (Pos. #O188) - Personnel Services	(1)
Senior Employment Specialist (Pos. #O178) - Personnel Services	(1)
Employment Specialist (Pos. #O181 & O191) - Personnel Services	(2)
Clerical Assistant (Pos. #O173) - Personnel Services	(1)
Administrative Analyst (Pos. #R429) - Personnel Services	1
Administrative Services Director (Pos. #R200) - Admin. Services	(1)
Information Technology Director (Pos. #R150) - Admin. Services	(1)
City Clerk (Pos. #R045) - Administrative Services	(1)
Division Manager (Pos. #R210) - Administrative Services	(1)
Senior Information Systems Analyst (Pos. #R081, R153, & R154) - Administrative Services	(3)
Senior Administrative Analyst (Pos. #R349) - Administrative Services	(1)
Word Processing/Reprographics Supervisor (Pos. #R087) - Administrative Services	(1)
Deputy City Clerk (Pos. #R046) - Administrative Services	(1)
Administrative Analyst (Pos. #R246) - Admin. Services	(1)
GIS Coordinator (Pos. #R379) - Administrative Services	(1)
Information Systems Programmer (Pos. #O186) - Admin. Services	(1)
Senior Administrative Aide (Pos. #R395, R396, & R929) - Administrative Services	(3)
Information Systems Technician (Pos. #R156, R224, & R359) - Administrative Services	(3)
Department Secretary (Pos. #R090) - Administrative Services	(1)
Graphic Designer (Pos. #R368) - Administrative Services	(1)
Senior Repro Equipment Operator (Pos #R053) - Adm. Services	(1)
Principal Office Assistant (Pos. #R051) - Admin. Services	(1)
Senior Word Processing Operator (Pos. #R846) - Adm. Services	(1)
Reprographics Equipment Operator (Pos. #R055 & R380) - Administrative Services	(2)
Economic Development Director (Pos. #R015) - Economic Dev.	1
Real Property Manager (Pos. #R131) - Economic Development	1
Senior Project Planner (Pos. #R025 & R033) - Econ. Dev.	2
Project Planner (Pos. #R259 & R261) - Economic Development	2
Senior Administrative Analyst (Pos. #R169) - Econ. Dev.	1
Real Property Agent (Pos. #R036) - Economic Development	1
Sr. Economic Develop. Specialist (Pos. #R262) - Econ. Dev.	1
Economic Development Specialist (Pos. #R035) - Econ. Dev.	1
Department Secretary (Pos. #R242) - Economic Development	1
Information Technology Director (Pos. #R150) - Info. Tech.	1
Administrative Services Director (Pos. #R200) - Info. Tech.	1
Senior Information Systems Analyst (Pos. #R081, R087, R153, & R154) - Information Technology	4
Administrative Analyst (Pos. #R430) - Information Technology	1
GIS Coordinator (Pos. #R379) - Information Technology	1
Information Systems Programmer (Pos. #O186) - Info. Tech.	1
Information Systems Technician (Pos. #R156, R224, & R359) - Information Technology	3
Department Secretary (Pos. #R436) - Information Technology	1
Graphic Designer (Pos. #R368) - Information Technology	1
Senior Repro Equipment Operator (Pos #R053) - Info. Tech.	1
Senior Word Processing Operator (Pos. #R846) - Info. Tech.	1
Graphics Assistant (Pos. #R435) - Information Technology	1

LISTING OF NEW AND DELETED POSITIONS
(Cont'd)

Reprographics Equipment Operator (Pos. #R055 & R380) - Information Technology	2
Total FY 2006-07 Adopted Positions	661 (aa)
(aa) Includes 34 positions which are funded by grants and other sources.	
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FY 2006-07 New (Deleted) Positions Modified During Fiscal Year	
Employee Development Director (Pos. #R200) - City Manager	1
Administrative Services Director (Pos. #R200) - Information Technology	(1)
Total FY 2006-07 Positions At Year End	661 (bb)
(bb) Includes 34 positions which are funded by grants and other sources.	
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FY 2007-08 New (Deleted) Positions In Adopted Budget	
Administrative Analyst (Pos. #R011) - Finance	1
Construction Inspector (Pos. #R018) - Public Works	1
Street Maintenance Worker (Pos. #R058) - Public Works	1
Community Services Coordinator (Pos. #R057) - Community Services	1
Eligibility Technician (Pos. #R054) - Community Services	1
Police Lieutenant (Pos. #R020) - Police	1
Police Officer (Pos. #R024, R027, R039, R040, R047, & R048) - Police	6
Community Services Officer (Pos. #R019) - Police	1
Senior Office Assistant (Pos. #R050) - Human Resources	1
Senior Office Assistant (Pos. #R052) - Economic Development	1
Total FY 2007-08 Adopted Positions	676 (cc)
(cc) Includes 34 positions which are funded by grants and other sources.	
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FIVE-YEAR REVENUE SUMMARY
FY 2003-04 THROUGH FY 2007-08 (\$000)

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Projected	2007-08 Budget
BASIC CITY REVENUE FUNDS					
GENERAL PURPOSE FUNDS					
Sales Tax	\$ 18,556	\$ 19,493	\$ 19,453	\$ 20,590	\$ 21,210
Property Tax					
- General	8,580	9,533	10,378	10,450	10,800
- Paramedics	1,860	2,058	2,273	2,250	2,320
Property Transfer Tax *	687	830	706	600	620
Motor Vehicle Tax	7,598	11,613	13,129	10,920	11,250
Franchises	2,046	2,088	2,235	2,080	2,140
Business Tax	2,110	2,144	2,292	2,270	2,340
Bldg. Permits & Other Fees	2,077	2,264	2,956	2,650	2,700
Traffic Fines	1,146 **	1,500 **	1,787 **	1,560 **	1,000
Deferred Municipal Support	3,745	3,801	4,409	4,733	4,436
Hotel Visitors Tax	7,378	8,237	9,405	9,800	10,100
Other Income	3,362	3,445	2,653	2,610	2,610
Guarantee Fee	0	0	70 *	0	70 *
Parking Fines	833	762	1,001	830	860
Reimbursement Agreement	240	240	240	240	240
Land Sales	0	2	0	1,732	1,200
Interest	362	970	1,184	1,200	1,230
Grant OH Support	541	741	275	120	99
Street Repair/Loan Payback	1,350	1,350	0	0	0
Sports Facility Income	29	24	41	50	50
General Plan	0	0	630	0	0
Energy Retrofit/Fire Truck	0	2,438	0	0	0
Vehicle Fee Gap Loan Program	0	2,881	0	0	0
	62,500	76,414	75,117	74,685	75,275
MISCELLANEOUS FUNDS					
Gas Tax	2,076	2,106	2,100	2,150	2,150
Gas Tax 2105	1,103	1,106	1,088	1,150	1,150
State Traffic Congestion Relief Fund	N/A	0	767	1,262	0
Police Seizure	119	67	161	45	20
Golf Course Operations	641	616	623	650	650
Self-Supporting Recreation	651	594	605	600	600
Red Light Enforcement Program	N/A **	N/A **	N/A **	N/A **	1,025
Certificate of Participation	61	101	123	25	0
Traffic Offender Impound Fees	125	126	129	120	36
Hotel Visitors Tax Sharing	1,250	1,584	2,006	1,600	1,400
City Partnerships	100	25	75	100	100
	6,126	6,325	7,677	7,702	7,131
TOTAL BASIC OPERATIONAL REVENUE	68,626	82,739	82,794	82,387	82,406
CONSTRUCTION FUNDS (CAPITAL)					
State Bonds Prop. 1B AB 1266	N/A	N/A	N/A	N/A	1,637
Public Art	52	45	75	90	50
Park Fees	149	53	321	210	50
Drainage Fees	103	85	102	80	75
Measure M	1,952	1,811	2,050	1,800	1,800
Development Impact Fees	161	62	1,550	600	100
Traffic Mitigation Fees	295	237	293	250	250
	2,712	2,293	4,391	3,030	3,962
TOTAL BASIC CITY FUNDS	\$ 71,338	\$ 85,032	\$ 87,185	\$ 85,417	\$ 86,368

* Formally a Revenue Source in Other Income.

** Red Light Enforcement Program Included in Traffic Fines.

FIVE-YEAR REVENUE SUMMARY
FY 2003-04 THROUGH FY 2007-08 (\$000)

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Projected	2007-08 Budget
<u>GRANT REVENUE FUNDS</u>					
Public Safety/Augmentation	\$ 560	\$ 719	\$ 691	\$ 600	\$ 700
CDBG/Home/ESG	4,073	4,400	5,142	3,872	3,857
Federal Employment Grants	851	486	521	0	0
Misc. Operational Grants	1,316	1,105	1,352	1,048	1,063
Misc. Capital Grants	1,860	4,349	3,810	17,341	4,161
TOTAL GRANT FUNDS	8,660	11,059	11,516	22,861	9,781
<u>MOBILE HOME PARK FUNDS</u>					
Emerald Isle MHP	747	773	829	817	858
Bahia Village MHP	1,286	1,379	1,542	1,512	1,516
Travel Country RV	N/A	N/A	4,528	540	400
TOTAL MOBILE HOME PARK FUNDS	2,033	2,152	6,899	2,869	2,774
<u>SPECIAL ASSESSMENT FUNDS</u>					
Street Lighting	1,326	1,323	1,318	1,307	1,307
Park Maintenance	695	694	692	700	700
Main Street	32	33	34	33	35
TOTAL SPECIAL ASSESSMENTS	2,053	2,050	2,044	2,040	2,042
<u>WATER ENTERPRISE FUNDS</u>					
Water Revenue	18,485	18,146	18,652	18,836	24,981
TOTAL WATER FUNDS	18,485	18,146	18,652	18,836	24,981
<u>AGENCY FUNDS</u>					
Certificate of Participation	2	N/A	N/A	N/A	N/A
Community Project Area	14,202	17,394	20,653	19,011	19,800
Buena-Clinton	289	408	410	430	580
Housing Set Aside	4,619	4,460	4,645	4,625	4,863
TOTAL AGENCY FUNDS	19,112	22,262	25,708	24,066	25,243
<u>CABLE CORPORATION FUNDS</u>					
Garden Grove Cable Corporation	109	205	117	112	112
TOTAL CABLE CORPORATION FUNDS	109	205	117	112	112
<u>HOUSING AUTHORITY FUNDS</u>					
Housing Authority	22,087	22,729	23,761	24,661	24,675
Housing Authority Mod. Rehab.	1,097	764	0	0	0
TOTAL HOUSING AUTHORITY FUNDS	23,184	23,493	23,761	24,661	24,675
<u>SEWER FUNDS</u>					
GGSD/Sewer - Operations	3,670	3,807	6,697	9,195	9,280
GGSD/Sewer - Capital	4	0	(4)	0	0
GGSD/Sewer - Replacement	28	63	120	5	0
Cert. Of Part./Series A-2006	N/A	N/A	50	0	0
Sewer Fees	72	19	97	215	213
TOTAL SEWER FUNDS	3,774	3,889	6,960	9,415	9,493
<u>REFUSE FUNDS</u>					
GGSD/Refuse - Operations	6,611	6,782	6,633	7,310	7,671
GGSD/Golf Range	N/A	N/A	N/A	90	183
TOTAL REFUSE FUNDS	6,611	6,782	6,633	7,400	7,854
TOTAL ALL FUNDS	\$ 155,359	\$ 175,070	\$ 189,475	\$ 197,677	\$ 193,323

FIVE-YEAR OPERATING EXPENDITURES
SUMMARY BY DEPARTMENT
FY 2003-04 THROUGH 2007-2008 (\$000)

Department	2003-04 (Actual)	2004-05 (Actual)	2005-06 (Actual)	2006-07 (Budget)	2007-08 (Budget)
<u>Basic Services</u>					
Fire	\$ 14,420	\$ 15,999	\$ 17,813	\$ 18,758	\$ 19,367
Police	29,675	31,837	34,685	39,554	42,269
City Manager	2,353	627	616	1,347	1,714
Finance	1,492	2,895	3,040	1,873	2,040
Community Development	2,444	2,409	3,032	3,333	3,379
Public Works	9,667	12,308	11,223	14,981	15,388
Community Services	1,777	1,863	1,937	3,150	3,817
City Attorney	600	446	643	577	575
Personnel Services/Human Resources	797	745	721	1,144	1,108
Administrative Services	N/A	1,752	2,000	N/A	N/A
Economic Development	N/A	N/A	0	305	345
Information Technology	N/A	N/A	N/A	798	734
Total Basic Services	\$ 63,225	\$ 70,881	\$ 75,710	\$ 85,820	\$ 90,736
<u>Grant Services</u>					
Fire	131	30	420	141	152
Police	937	1,132	724	833	918
City Manager	0	0	0	0	0
Finance	0	0	0	0	0
Community Development	3,303	3,706	3,865	3,618	3,267
Public Works	163	161	694	1	0
Community Services	625	642	624	684	768
Personnel Services/Human Resources	981	635	675	162	176
Total Grant Services	\$ 6,140	\$ 6,306	\$ 7,002	\$ 5,439	\$ 5,281
<u>Mobile Home Parks</u>					
City Manager	0	1,958	2,425	0	0
Community Development	1,903	0	0	0	2,185
Economic Development	N/A	N/A	0	2,740	399
Total Mobile Home Parks	\$ 1,903	\$ 1,958	\$ 2,425	\$ 2,740	\$ 2,584
<u>Special Assessment</u>					
City Manager	12	68	68	24	25
Community Development	49	0	0	0	0
Public Works	1,689	1,851	1,774	2,193	2,252
Total Special Assessment	\$ 1,750	\$ 1,919	\$ 1,842	\$ 2,217	\$ 2,277
<u>Water Services</u>					
City Manager	34	8	8	11	18
Finance	476	455	483	585	617
Community Development	22	45	47	26	27
Public Works	19,097	19,986	19,780	19,192	21,252
Community Services	0	0	0	6	6
Administrative Services	N/A	4	5	N/A	N/A
Economic Development	N/A	N/A	0	42	42
Information Technology	N/A	N/A	N/A	5	4
Total Water Services	\$ 19,629	\$ 20,498	\$ 20,323	\$ 19,867	\$ 21,966

FIVE-YEAR OPERATING EXPENDITURES
SUMMARY BY DEPARTMENT
FY 2003-04 THROUGH 2007-2008 (\$000)

Department	2003-04 (Actual)	2004-05 (Actual)	2005-06 (Actual)	2006-07 (Budget)	2007-08 (Budget)
<u>Agency Services</u>					
Police	117	171	119	391	399
City Manager	241	18,981	20,096	242	263
Finance	14	8	9	35	28
Community Development	73,224	1,595	1,294	501	499
Public Works	32	28	59	89	92
Community Services	0	0	0	257	6
Administrative Services	N/A	3	13	N/A	N/A
Economic Development	N/A	N/A	0	20,592	21,921
Information Technology	N/A	N/A	N/A	4	4
Total Agency Services	\$ 73,628	\$ 20,786	\$ 21,590	\$ 22,111	\$ 23,212
<u>Cable Services</u>					
City Manager	196	0	0	0	0
Community Services	0	0	228	180	170
Administrative Services	N/A	199	0	N/A	N/A
Total Cable Services	\$ 196	\$ 199	\$ 228	\$ 180	\$ 170
<u>Housing Services</u>					
City Manager	3	2	2	9	10
Finance	21	26	19	26	28
Community Development	0	0	0	24,625	24,636
Community Services	23,160	23,464	22,800	0	0
Administrative Services	N/A	1	1	N/A	N/A
Information Technology	N/A	N/A	N/A	1	1
Total Housing Services	\$ 23,184	\$ 23,493	\$ 22,822	\$ 24,661	\$ 24,675
<u>Sewer Services</u>					
City Manager	0	0	0	1	4
Finance	18	18	25	176	210
Public Works	2,846	3,654	4,187	4,369	4,742
Community Services	0	0	0	3	3
Administrative Services	N/A	0	0	N/A	N/A
Total Sewer Services	\$ 2,864	\$ 3,672	\$ 4,212	\$ 4,549	\$ 4,959
<u>Refuse Services</u>					
City Manager	10	8	7	20	24
Finance	194	228	201	309	327
Public Works	6,519	6,102	7,054	7,334	7,183
Community Services	0	0	0	3	3
Administrative Services	N/A	0	0	N/A	N/A
Economic Development	N/A	N/A	N/A	0	183
Total Refuse Services	\$ 6,723	\$ 6,338	\$ 7,262	\$ 7,666	\$ 7,720
TOTAL CITY OPERATIONS	\$ 199,242	\$ 156,050	\$ 163,416	\$ 175,250	\$ 183,580
<u>Capital</u>					
Basic Services	4,170	2,791	3,214	2,805	4,546
Grant Services	2,371	7,262	4,890	18,067	4,644
Special Assessment Services	19	188	58	140	140
Water Services	2,103	1,056	1,302	1,714	3,017
Agency Services	5,797	6,005	7,741	4,833	6,082
Sewer Services	2,351	1,729	1,074	11,617	8,989
Total Capital	\$ 16,811	\$ 19,031	\$ 18,279	\$ 39,176	\$ 27,418
TOTAL ALL FUNDS	\$ 216,053	\$ 175,081	\$ 181,695	\$ 214,426	\$ 210,998

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FIVE-YEAR FORECAST ANALYSIS

In accordance with the provisions of the City of Garden Grove Municipal Code, a five-year forecast has been prepared. Below are described the ten components which make up the five-year forecast.

"Five-year Operating Revenue Projection," is based upon the assumptions that the economy will continue at a slow level of growth; the City's current revenue authority will not be changed; economic development projects are completed on schedule; and grant activities will receive reduced funding.

"Five-Year Operating Expenditure Projection by Department," anticipates growth due to inflation; maintenance of current program levels; shifting of a portion of grant funded activities to basic funds due to grant funding reductions; and the implementation of the five-year capital improvement program.

"Five-Year Projection Labor Usage," assumes that the current city staffing levels will be continued.

The "Projected Sources and Uses of Funds" pages contain revenue and expenditure information from previous pages in this book. Additional notes of interest for each fund group designation are noted below.

Basic Funded projections include beginning balances and the reimbursement agreement with the Agency for Community Development drawdown.

Grant Service Funds are projected to be spent out at the end of each year since most grants are programmed on a year-to-year basis.

Mobile Home Park Fund projections include modest revenue growth and inflation adjustments.

Special Assessment Funds include beginning balances with the objective being to maintain some reserve.

Water Enterprise Funds projections include reserves, replacement revenues, and additional revenues needed to balance the water budget, maintain a reserve, and meet bond covenants.

Agency for Community Development Funds include beginning balances. Projected sources and uses also include Agency and Housing Set Aside Revenues needed to fund operations, and to provide for debt service and redevelopment/housing projects.

Cable Funds include beginning balances.

Housing Authority revenue is projected to be fully expended for each year it is made available from the United States Department of Housing and Urban Development.

Sewer Funds include beginning balances, reserves, replacement reserves, and additional revenues needed to balance the sewer budget, maintain reserves, and meet bond covenants.

Refuse Fund includes beginning balances and an operating reserve. This fund does not include depreciation. The contractor will provide replacements for refuse trucks and barrels.

FIVE-YEAR
REVENUE PROJECTION
(In Thousands of Dollars)

	2007-08 (Budget)	2008-09 (Projected)	2009-10 (Projected)	2010-11 (Projected)	2011-12 (Projected)
<u>BASIC CITY REVENUE FUNDS</u>					
GENERAL PURPOSE FUNDS					
Sales Tax	\$ 21,210	\$ 21,850	\$ 22,700	\$ 23,381	\$ 24,082
Franchises	2,140	2,210	2,300	2,400	2,510
Bldg. Permits & Other Fees	2,700	2,700	2,700	2,700	2,700
Deferred Municipal Support	4,436	4,436	4,436	4,436	4,436
Hotel Visitors Tax	10,100	10,400	10,800	11,300	11,900
Other Income	2,680	2,760	2,880	3,040	3,160
Parking Fines	860	890	920	950	980
Reimbursement Agreement	240	240	240	240	240
Interest	1,230	1,280	1,320	1,350	1,370
Grant OH Support	99	120	120	120	120
Street Repair /Loan Payback	0	2,025	2,025	2,025	2,025
Property Tax					
- General	10,800	11,100	11,530	11,960	12,390
- Paramedics	2,320	2,390	2,460	2,530	2,600
Property Transfer Tax	620	640	660	680	700
Motor Vehicle Tax	11,250	11,580	12,000	12,400	12,800
Traffic Fines	1,000	1,000	1,000	1,000	1,000
Business Tax	2,340	2,400	2,500	2,600	2,700
Gas Tax	2,150	2,150	2,150	2,150	2,150
Gas Tax 2105	1,150	1,150	1,150	1,150	1,150
State Traffic Congestion Relief Fund	0	0	0	0	0
Police Seizure	20	20	20	20	20
Golf Course Operations	650	650	650	650	650
Sports Facility Income	50	50	50	50	50
Land Sales	1,200	0	0	0	0
Self-Supporting Recreation	600	600	600	600	600
Red Light Enforcement Program*	1,025	1,025	1,025	1,025	1,025
Certificate of Participation	N/A	N/A	N/A	N/A	N/A
Traffic Offender Impound Fees	36	36	36	36	36
Hotel Visitors Tax Sharing	1,400	1,267	1,292	1,318	1,344
City Partnerships	100	0	0	0	0
Subtotal Basic Operations	82,406	84,969	87,564	90,111	92,738
<u>Capital Revenue Funds</u>					
State Bonds Prop 1B AB 1266	1,637	1,275	1,275	1,275	0
Public Art	50	50	50	50	50
Park Fees	50	50	50	50	50
Drainage Fees	75	75	75	75	75
Measure M	1,800	1,800	1,800	1,800	1,800
Development Impact Fees	100	100	100	100	100
Traffic Mitigation Fees	250	250	250	250	250
Subtotal Basic Capital Revenue	3,962	3,600	3,600	3,600	2,325
TOTAL BASIC CITY FUNDS	\$ 86,368	\$ 88,569	\$ 91,164	\$ 93,711	\$ 95,063
<u>GRANT REVENUE FUNDS</u>					
Public Safety/Augmentation	700	720	740	760	780
CDBG/HOME/ESG	3,857	3,741	3,741	3,741	3,741
Federal Employment Grants	0	0	0	0	0
Misc. Operational Grants	1,063	500	500	500	500
Misc. Capital Grants	4,161	5,102	945	809	1,137
TOTAL GRANT FUNDS	9,781	10,063	5,926	5,810	6,158

* Formally a Revenue Source in Traffic Fines.

FIVE-YEAR
REVENUE PROJECTION (CONT'D)
(In Thousands of Dollars)

	2007-08 (Budget)	2008-09 (Projected)	2009-10 (Projected)	2010-11 (Projected)	2011-12 (Projected)
<u>MOBILE HOME PARK FUNDS</u>					
Emerald Isle MHP	858	901	928	956	985
Bahia Village MHP	1,516	1,592	1,640	1,689	1,740
Travel Country RV	400	280	288	297	306
TOTAL MOBILE HOME PARK FUNDS	2,774	2,773	2,856	2,942	3,031
<u>SPECIAL ASSESSMENT FUNDS</u>					
Street Lighting	1,307	1,308	1,308	1,308	1,308
Park Maintenance	700	700	700	700	700
Main Street	35	35	35	35	35
TOTAL SPECIAL ASSESSMENTS	2,042	2,043	2,043	2,043	2,043
<u>WATER ENTERPRISE FUNDS</u>					
Water Revenue	24,981	32,628	32,144	33,454	36,605
TOTAL WATER FUNDS	24,981	32,628	32,144	33,454	36,605
<u>AGENCY FUNDS</u>					
Community Project Area	19,800	20,394	21,006	21,636	22,287
Buena-Clinton	580	597	615	633	652
Housing Set Aside	4,863	5,009	5,159	5,314	5,473
TOTAL AGENCY FUNDS	25,243	26,000	26,780	27,583	28,412
<u>CABLE CORPORATION FUNDS</u>					
Garden Grove Cable Corporation	112	157	181	187	193
TOTAL CABLE CORPORATION FUNDS	112	157	181	187	193
<u>HOUSING AUTHORITY FUNDS</u>					
Housing Authority	24,675	22,800	22,800	22,800	22,800
Housing Authority Mod. Rehab.	0	1,200	1,200	1,200	1,200
TOTAL HOUSING AUTHORITY FUNDS	24,675	24,000	24,000	24,000	24,000
<u>SEWER FUNDS</u>					
GGSD/Sewer - Operations	9,493	9,778	10,201	10,642	11,102
TOTAL SEWER FUNDS	9,493	9,778	10,201	10,642	11,102
<u>SOLID WASTE FUNDS</u>					
GGSD/Refuse - Operations	7,671	7,902	8,335	7,549	6,769
GGSD/Golf Range	183	188	0	0	0
TOTAL REFUSE FUNDS	7,854	8,090	8,335	7,549	6,769
TOTAL ALL FUNDS	\$ 193,323	\$ 204,101	\$ 203,630	\$ 207,921	\$ 213,376

FIVE-YEAR EXPENDITURE PROJECTION BY DEPARTMENT
ALL BUDGET SECTIONS
(In Thousands of Dollars)

Department	2007-08 (Budget)	2008-09 (Projected)	2009-10 (Projected)	2010-11 (Projected)	2011-12 (Projected)
OPERATIONS					
<u>Basic Services</u>					
Fire	\$ 19,367	\$ 20,151	\$ 21,103	\$ 21,958	\$ 22,661
Police	42,269	43,979	46,058	47,924	49,458
City Manager	1,714	1,783	1,868	1,943	2,005
Finance	2,040	2,122	2,223	2,313	2,387
Community Development	3,379	3,516	3,682	3,831	3,954
Public Works	15,388	16,011	16,767	17,447	18,005
Community Services	3,817	3,971	4,159	4,328	4,466
City Attorney	575	598	627	652	673
Human Resources	1,108	1,153	1,207	1,256	1,296
Economic Development	345	359	376	391	404
Information Technology	734	764	800	832	859
TOTAL BASIC SERVICES	90,736	94,407	98,870	102,875	106,168
<u>Grant Services</u>					
Fire	152	157	143	144	144
Police	918	947	866	869	873
Community Development	3,267	3,371	3,081	3,094	3,106
Public Works	0	1	1	1	1
Community Services	768	792	724	727	730
Human Resources	176	181	166	166	167
TOTAL GRANT SERVICES	5,281	5,449	4,981	5,001	5,021
<u>Mobile Home Parks</u>					
Community Development	2,185	2,177	2,479	2,578	2,681
Economic Development	399	397	453	471	490
TOTAL MOBILE HOME PARKS	2,584	2,574	2,932	3,049	3,171
<u>Special Assessment</u>					
City Manager	25	26	26	27	28
Public Works	2,252	2,314	2,379	2,446	2,516
TOTAL SPECIAL ASSESSMENT	2,277	2,340	2,405	2,473	2,544
<u>Water Services</u>					
City Manager	18	21	22	23	25
Finance	617	733	755	785	858
Community Development	27	32	33	34	37
Public Works	21,252	25,253	26,012	27,050	29,538
Community Services	6	7	7	8	8
Economic Development	42	50	52	54	58
Information Technology	4	5	5	5	6
TOTAL WATER SERVICES	21,966	26,101	26,886	27,959	30,530

FIVE-YEAR EXPENDITURE PROJECTION BY DEPARTMENT
ALL BUDGET SECTIONS (CONT'D)
(In Thousands of Dollars)

Department	2007-08 (Budget)	2008-09 (Projected)	2009-10 (Projected)	2010-11 (Projected)	2011-12 (Projected)
<u>Agency Services</u>					
Police	\$ 399	\$ 448	\$ 427	\$ 430	\$ 441
City Manager	263	295	281	284	291
Finance	28	31	30	30	31
Community Development	499	560	533	538	552
Public Works	92	103	98	99	102
Community Services	6	7	7	7	7
Economic Development	21,921	24,586	23,431	23,646	24,252
Information Technology	4	4	4	4	4
TOTAL AGENCY SERVICES	<u>23,212</u>	<u>26,034</u>	<u>24,811</u>	<u>25,038</u>	<u>25,680</u>
<u>Cable Services</u>					
Community Services	<u>170</u>	<u>175</u>	<u>181</u>	<u>187</u>	<u>193</u>
TOTAL CABLE SERVICES	170	175	181	187	193
<u>Housing Services</u>					
City Manager	10	5	5	5	5
Finance	28	27	27	27	27
Community Development	24,636	23,966	23,966	23,966	23,966
Information Technology	<u>1</u>	<u>2</u>	<u>2</u>	<u>2</u>	<u>2</u>
TOTAL HOUSING SERVICES	24,675	24,000	24,000	24,000	24,000
<u>Sewer Services</u>					
City Manager	4	4	9	7	6
Finance	210	219	453	372	310
Public Works	4,742	4,944	10,238	8,397	6,994
Community Services	<u>3</u>	<u>3</u>	<u>6</u>	<u>5</u>	<u>4</u>
TOTAL SEWER SERVICES	4,959	5,170	10,706	8,781	7,314
<u>Solid Waste Services</u>					
City Manager	24	26	27	28	29
Finance	327	348	362	376	391
Public Works	7,183	7,651	7,954	8,271	8,599
Community Services	3	3	3	3	4
Economic Development	<u>183</u>	<u>195</u>	<u>203</u>	<u>211</u>	<u>219</u>
TOTAL SOLID WASTE SERVICES	7,720	8,223	8,549	8,889	9,242
TOTAL CITY OPERATIONS	<u>\$ 183,580</u>	<u>\$ 194,473</u>	<u>\$ 204,321</u>	<u>\$ 208,252</u>	<u>\$ 213,863</u>
<u>Capital Improv. Fund Sources</u>					
Basic	4,546	4,708	882	1,070	770
Grants	4,644	5,102	945	809	1,137
Water	3,017	6,051	5,499	6,327	5,883
Agency	6,082	1,481	3,261	3,863	4,076
Special Assessment	140	140	140	140	140
Sewer	<u>8,989</u>	<u>8,109</u>	<u>6,853</u>	<u>7,127</u>	<u>6,931</u>
TOTAL CITY CAPITAL	27,418	25,591	17,580	19,336	18,937
TOTAL CITY EXPENDITURE	<u>\$ 210,998</u>	<u>\$ 220,064</u>	<u>\$ 221,901</u>	<u>\$ 227,588</u>	<u>\$ 232,800</u>

FIVE-YEAR PROJECTION
LABOR USAGE

	2007-08 (Budget)	2008-09 (Projected)	2009-10 (Projected)	2010-11 (Projected)	2011-12 (Projected)
Fire	103	103	103	103	103
Sworn	98	98	98	98	98
Non-sworn	5	5	5	5	5
Police	256	256	256	256	256
Sworn	173	173	173	173	173
Non-sworn	83	83	83	83	83
Subtotal Public Safety	359	359	359	359	359
City Manager	10	10	10	10	10
Finance	32	32	32	32	32
Community Development	55	55	55	55	55
Public Works	149	149	149	149	149
Community Services	32	32	32	32	32
City Attorney	0	0	0	0	0
Human Resources	9	9	9	9	9
Economic Development	12	12	12	12	12
Information Technology	<u>18</u>	<u>18</u>	<u>18</u>	<u>18</u>	<u>18</u>
Subtotal Other	<u>317</u>	<u>317</u>	<u>317</u>	<u>317</u>	<u>317</u>
CITY TOTALS	<u><u>676</u></u>	<u><u>676</u></u>	<u><u>676</u></u>	<u><u>676</u></u>	<u><u>676</u></u>

PROJECTED SOURCES & USES OF
BASIC FUNDS
FISCAL YEAR 2007-08 through 2011-12
(In Thousands of Dollars)

	2007-08 (Budget)	2008-09 (Projected)	2009-10 (Projected)	2010-11 (Projected)	2011-12 (Projected)
<u>Sources</u>					
Reserve - Operations*	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Reimbursement Drawdown	240	240	240	240	240
Transfers	(828)	(667)	(692)	(718)	(744)
Other Funding Sources	0	6,088	7,536	20,717	21,225
For Balanced Budget					
Beginning Balance	24,036	10,694	5,600	4,200	4,200
Estimated Revenue	<u>86,028</u>	<u>88,610</u>	<u>91,268</u>	<u>83,706</u>	<u>86,217</u>
Total Sources of Funds	109,476	104,965	103,952	108,145	111,138
<u>Uses</u>					
Operations	90,736	94,407	98,870	102,875	106,168
Capital Improvements	4,546	4,708	882	1,070	770
Loan Arrangements in the					
General Fund-Water	2,000	N/A	N/A	N/A	N/A
Retired Medical Reserve	500	250	0	0	0
Contingency Reserve	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Uses of Funds	98,782	99,365	99,752	103,945	106,938
EST. BALANCE (Deficit)	10,694	5,600	4,200	4,200	4,200
Less: Restricted Balance	<u>(7,141)</u>	<u>(4,000)</u>	<u>(4,000)</u>	<u>(4,000)</u>	<u>(4,000)</u>
NET BALANCE	<u><u>3,553</u></u>	<u><u>1,600</u></u>	<u><u>200</u></u>	<u><u>200</u></u>	<u><u>200</u></u>

* By Council Policy, the General Fund Reserve was pooled with the Water Fund Reserve.

PROJECTED SOURCES & USES OF
GRANT SERVICES FUNDS
FISCAL YEAR 2007-08 through 2011-12
(In Thousands of Dollars)

	2007-08 (Budget)	2008-09 (Projected)	2009-10 (Projected)	2010-11 (Projected)	2011-12 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 632	\$ 488	\$ 0	\$ 0	\$ 0
<u>Revenues</u>					
CDBG/Home/ADDI/ESG	3,857	3,741	3,741	3,741	3,741
Fed. Employment Grants	0	0	0	0	0
Public Safety Aug.	700	720	740	760	780
Other Grants	<u>5,224</u>	<u>5,602</u>	<u>1,445</u>	<u>1,309</u>	<u>1,637</u>
TOTAL SOURCES	10,413	10,551	5,926	5,810	6,158
<u>Uses</u>					
Operations	5,281	5,449	4,981	5,001	5,021
Capital Improvements	<u>4,644</u>	<u>5,102</u>	<u>945</u>	<u>809</u>	<u>1,137</u>
Total Uses of Funds	9,925	10,551	5,926	5,810	6,158
ESTIMATED BALANCE	<u><u>\$ 488</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>

PROJECTED SOURCES AND USES OF
MOBILE HOME PARK FUNDS
FISCAL YEAR 2007-08 THROUGH 2011-12
(In Thousands of Dollars)

	2007-08 (Budget)	2008-09 (Projected)	2009-10 (Projected)	2010-11 (Projected)	2011-12 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 129	\$ 319	\$ 518	\$ 442	\$ 335
Transfers					
Emerald Isle MHP	0	0	0	0	0
Bahia Village MHP	0	0	0	0	0
Travel Country RV	0	0	0	0	0
Estimated Revenue					
Emerald Isle MHP	858	901	928	956	985
Bahia Village MHP	1,516	1,592	1,640	1,689	1,740
Travel Country RV	400	280	288	297	306
TOTAL SOURCES	2,903	3,092	3,374	3,384	3,366
<u>Uses</u>					
Operations					
Emerald Isle MHP	831	872	881	916	953
Bahia Village MHP	1,354	1,422	1,618	1,683	1,750
Travel Country RV	399	280	433	450	468
TOTAL USES	2,584	2,574	2,932	3,049	3,171
Estimated Ending Balance	<u>\$ 319</u>	<u>\$ 518</u>	<u>\$ 442</u>	<u>\$ 335</u>	<u>\$ 195</u>

PROJECTED SOURCES & USES OF
SPECIAL ASSESSMENT FUNDS
FISCAL YEAR 2007-08 through 2011-12
(In Thousands of Dollars)

	2007-08 (Budget)	2008-09 (Projected)	2009-10 (Projected)	2010-11 (Projected)	2011-12 (Projected)
OPERATIONS & CAPITAL IMPROVEMENTS					
<u>Sources</u>					
Beginning Balance	\$ 716	\$ 341	\$ 0	\$ 0	\$ 0
Street Lighting Assessments	1,307	1,308	1,308	1,308	1,308
Main Street	35	35	35	35	35
Park Maintenance	700	700	700	700	700
Anticipated Adjustment	0	96	502	571	641
TOTAL OPERATING & RESERVE FUNDS AVAILABLE	2,758	2,480	2,545	2,614	2,684
<u>Uses</u>					
Operations	2,277	2,340	2,405	2,473	2,544
Capital Improvements	140	140	140	140	140
TOTAL USES	2,417	2,480	2,545	2,613	2,684
REMAINING TOTAL RESERVES	<u>\$ 341</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1</u>	<u>\$ 0</u>

PROJECTED SOURCES & USES OF
WATER ENTERPRISE FUNDS
FISCAL YEAR 2007-08 through 2011-12
(In Thousands of Dollars)

	2007-08 (Budget)	2008-09 (Projected)	2009-10 (Projected)	2010-11 (Projected)	2011-12 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 15	\$ 1,013	\$ 1,489	\$ 1,248	\$ 416
Bond Proceeds (Annual Allocation)	0	5,051	2,499	2,327	3,922
Transfer From Replacement	1,000	0	0	0	0
Current Revenues	22,981	27,577	29,645	31,127	32,683
Annual Commodity Charge	0	0	0	0	0
Loan from General Fund	2,000	0	0	0	0
TOTAL OPERATING & RESERVE FUNDS AVAILABLE	25,996	33,641	33,633	34,702	37,021
<u>Uses</u>					
Operations and Maintenance					
General	17,340	18,188	18,505	19,225	19,974
Depreciation	1,792	1,802	1,856	1,913	1,971
Deferred Municipal Support	1,539	1,539	1,539	1,601	1,665
Debt Service	1,295	1,872	2,286	2,520	3,470
Operating Reserves ¹	0	0	0	0	250
Capital Improvements	3,017	6,051	5,499	6,327	5,883
Street Repair Charge	0	2,700	2,700	2,700	2,700
Replacement Sinking Fund	0	0	0	0	250
Rate Stabilization Fund	0	0	0	0	250
Total Uses	24,983	32,152	32,385	34,286	36,413
Projected Amt. Under Spent	0	0	0	0	0
Net Total Uses	24,983	32,152	32,385	34,286	36,413
BALANCE	\$ 1,013	\$ 1,489	\$ 1,248	\$ 416	\$ 608

¹ Business principles require a combined general/water fund reserve of \$500,000.

PROJECTED SOURCES AND USES OF
 AGENCY FOR COMMUNITY DEVELOPMENT FUNDS
 FISCAL YEAR 2007-08 THROUGH 2011-12
 (In Thousands of Dollars)

	2007-08 (Budget)	2008-09 (Projected)	2009-10 (Projected)	2010-11 (Projected)	2011-12 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 2,900	\$ 248	\$ 0	\$ 0	\$ 0
<u>Revenues</u>					
Community Project Area	19,800	20,394	21,006	21,636	22,287
Buena-Clinton	580	597	615	633	652
Housing Set Aside	4,863	5,009	5,159	5,314	5,473
Transfers to Mobile Home Parks	0	0	0	0	0
Transfers from T.O.T. Share Fnd	1,400	1,267	1,292	1,318	1,344
Transfers from C.O.P.	0	0	0	0	0
Transfer out to General Fund for Loan Abatement Payment	0	0	0	0	0
Total Funds Available	29,543	27,515	28,072	28,901	29,756
<u>Uses</u>					
Operations	4,689	4,877	5,072	5,275	5,486
Indirect Overhead	1,819	1,892	1,968	2,047	2,129
Agency Reimb. Agreements	643	672	703	737	774
Debt Service	6,132	7,516	6,005	5,994	6,007
Neighborhood Improvement	560	582	605	629	654
Pass Through Agreement/ Rebate Reimbursement	9,370	10,495	10,458	10,356	10,630
Loan Payment FNMA Projects	0	0	0	0	0
	6,082	1,481	3,261	3,863	4,076
Total Uses	29,295	27,515	28,072	28,901	29,756
ESTIMATED ENDING BALANCE	\$ 248	\$ 0	\$ 0	\$ 0	\$ 0

PROJECTED SOURCES AND USES OF
CABLE FUNDS
FISCAL YEAR 2007-08 THROUGH 2011-12
(In Thousands of Dollars)

	2007-08 (Budget)	2008-09 (Projected)	2009-10 (Projected)	2010-11 (Projected)	2011-12 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 76	\$ 18	\$ 0	\$ 0	\$ 0
<u>Revenues</u>					
Time Warner	100	120	120	120	120
Other Funding Sources	<u>12</u>	<u>37</u>	<u>61</u>	<u>67</u>	<u>73</u>
TOTAL SOURCES	188	175	181	187	193
<u>Uses</u>					
Cable Corp. Admin.	20	21	22	23	24
Community/Gov't Access	150	154	159	164	169
Cable Broadcast Production System	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL USES	170	175	181	187	193
ESTIMATED ENDING BAL.	<u>\$ 18</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

PROJECTED SOURCES AND USES OF
HOUSING AUTHORITY FUNDS
FISCAL YEAR 2007-08 THROUGH 2011-12
(In Thousands of Dollars)

	2007-08 (Budget)	2008-09 (Projected)	2009-10 (Projected)	2010-11 (Projected)	2011-12 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Housing Revenues	<u>24,675</u>	<u>24,000</u>	<u>24,000</u>	<u>24,000</u>	<u>24,000</u>
TOTAL SOURCES	24,675	24,000	24,000	24,000	24,000
<u>Uses</u>					
Operations	<u>24,675</u>	<u>24,000</u>	<u>24,000</u>	<u>24,000</u>	<u>24,000</u>
TOTAL USES	24,675	24,000	24,000	24,000	24,000
REMAINING TOTAL RESERVES	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>

PROJECTED SOURCES AND USES OF
SANITARY DISTRICT SEWER FUNDS
FISCAL YEAR 2007-08 THROUGH 2011-12
(In Thousands of Dollars)

Sewer	2007-08 (Budget)	2008-09 (Projected)	2009-10 (Projected)	2010-11 (Projected)	2011-12 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 6,530	\$ 3,089	\$ 599	\$ 20,461	\$ 16,318
Revenues					
Bond Proceeds (Annual Allocation)	0	0	26,155	0	0
Property Tax	1,883	1,956	2,015	2,075	2,137
Sewer Permits	7	7	7	7	7
Interest/Other	150	188	196	204	212
Replacement Revenues	1,279	1,309	1,374	1,443	1,515
Sewer User Fees	7,453	7,627	7,983	8,356	8,746
Operating Reserve Transfer	0	0	0	0	0
Total Funds Available	17,302	14,176	38,329	32,546	28,935
<u>Uses</u>					
Operations & Maintenance					
General	3,241	3,455	3,593	3,737	3,886
Administrative Service Charge	361	361	375	390	406
Debt Services	0	0	1,463	3,166	1,462
Depreciation	1,279	1,309	1,374	1,443	1,515
Debt Issuance Cost/Reserve	0	0	3,856	0	0
Operating Reserve	30	30	30	30	30
Capital Improvements	8,989	8,109	6,853	7,127	6,931
Sewer System Contingency Reserve	268	268	279	290	302
Sewer Lateral Loan Program	45	45	45	45	45
Total Expenditures	14,213	13,577	17,868	16,228	14,577
ESTIMATED ENDING BALANCE ¹	<u>\$ 3,089</u>	<u>\$ 599</u>	<u>\$ 20,461</u>	<u>\$ 16,318</u>	<u>\$ 14,358</u>

1 Estimated Ending Balance includes the depreciation reserve.

PROJECTED SOURCES AND USES OF
SANITARY DISTRICT SOLID WASTE
FISCAL YEAR 2007-08 THROUGH 2011-12
(In Thousands of Dollars)

	2007-08 (Budget)	2008-09 (Projected)	2009-10 (Projected)	2010-11 (Projected)	2011-12 (Projected)
<u>Funds Available</u>					
Beginning Balance	\$ 0	\$ 134	\$ 1	\$ (413)	\$ (927)
Revenues					
Service Fee Hauler	6,301	6,495	6,690	6,891	7,098
Service Fee Residential	627	646	665	685	706
Lien Collection Hauler	81	81	81	81	81
Lien Collection GGSD	9	9	9	9	9
Property Tax	263	271	279	287	296
Service Fee Commercial	314	323	333	343	353
GGSD Driving Range	183	188	0	0	0
Miscellaneous Revenue	76	77	78	79	80
Anticipated Adjustment	0	0	0	0	0
Total Funds Available	7,854	8,224	8,136	7,962	7,696
<u>Uses</u>					
<u>Operations & Maintenance</u>					
Contractual Services	7,006	7,285	7,576	7,879	8,194
General	350	561	583	606	630
Administrative Service Charge	322	335	348	362	376
Landfill Monitoring	42	42	42	42	42
Operating Reserve	0	0	0	0	0
Total Expenditures	7,720	8,223	8,549	8,889	9,242
ESTIMATED ENDING BALANCE	<u>\$ 134</u>	<u>\$ 1</u>	<u>\$ (413)</u>	<u>\$ (927)</u>	<u>\$ (1,546)</u>

INTRODUCTION

FIVE-YEAR CAPITAL IMPROVEMENT AND FACILITIES MAINTENANCE PLANS

The City of Garden Grove is responsible for the planning and operation of capital improvements that lie within the public right-of-way. These improvements include streets, traffic signals and control devices, storm drains, streetlights, parks, sewers and water systems. In addition, the City must develop and maintain the elements of its own buildings

Capital Improvement Plan

The Five-Year Capital Improvement Plan has been developed based upon several needs analyses, as well as adopted plans such as the Master Street, Drainage, and Water Plans. Priorities have been established considering: safety, level of congestion, assessed condition of existing improvements, and the availability of financing. Because of the limitations of the City's General Fund, potential outside sources of funding have been identified. Where appropriate, the need for bond financing and fee increases are also noted. The major capital improvements can be categorized as follows:

Community Services - Community Services projects are designed to improve the City's park system and publicly-used facilities such as the Community Meeting Center and Lake Senior Center. Over the next five years, identified projects include improvements to Atlantis Play Center, and Magnolia, Village Green, West Grove, Faylane, Eastgate, and Woodbury parks.

Public Works - Engineering Services projects are designed to improve the drainage, traffic signalization and control, and street systems throughout the City. Improvements identified in the Five-Year Plan include: street reconstruction and widening along Harbor Boulevard, Magnolia Street, and other arterials; signal modifications at major intersections; and construction of storm drainage systems. Sidewalk and wheelchair ramp improvements are also planned. Continued revenues for capital improvements directed at improving the arterial highway system will be forthcoming through State Proposition 42 and 1B transportation funds and funding resulting from the renewal of the half-cent local transportation sales tax (Measure

The other Public Works projects can be divided into three sub-categories: streets, sewers and water. Road overlays greater than one inch in depth as well as a comprehensive sidewalk inspection and repair program make up the streets improvements under Public Works. Sewer improvements include work to replace aging or damaged lines, replacing lines for which flow is over capacity, manhole rehabilitation, and other sewer-related facilities. Water improvements include the installation of new fire hydrants, replacement of water production equipment such as meters, valves, and engine control systems, and the design and installation of new or improved water main systems throughout the City.

Facilities Maintenance Plan

The Five-Year Facilities Maintenance Plan has been developed to ensure that the City's buildings and building systems are properly serviced and maintained on a regular basis. As with the capital improvements plans, this plan is based upon needs analyses, taking into consideration the age and condition of existing facilities and equipment. Major projects identified under this Plan include Americans With Disabilities Act compliance upgrades at various City locations, roof replacement at library and fire station locations, and the upgrade of several other major facilities.

CAPITAL IMPROVEMENTS - COMMUNITY SERVICES

Projects - Prioritized	Estimated Costs
2008-09	
Faylane Park	\$ 240,000
Eastgate Park	90,000
2009-2010	
Gutosky Park	\$ 150,000
Woodbury Park	150,000
2010-2011	
Jardin de los Ninos	\$ 100,000
Magnolia Park	137,000
West Grove Park	50,000
Village Green	45,000
2011-2012	
Atlantis Play Center	\$ 300,000
Eastgate Park	450,000
Woodbury Park	300,000

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES

2007-2008

	Fund Via Basic/Special		Fund Via Grant/Other		Total Cost
<u>STREET IMPROVEMENTS</u>					
Magnolia/Trask IIP	\$ 388,487	(040)	\$ 1,942,434	(423)	\$ 2,330,921
SR22 Bridge Improvements	130,100	(061)			130,100
	297,100	(040)			297,100
GMA #2 Administration			7,000	(423)	7,000
Trask Ave Rubberized Asphalt			150,000	(231)	150,000
<u>STREET MAINTENANCE</u>					
Arterial Street Rehabilitation	1,800,000	(421)	1,655,200	(423)	3,455,200
	581,613	(040)			581,613
Residential Overlays	829,665	(111)			829,665
Residential Sealing	150,000	(111)			150,000
Sidewalk Inspection and Repair	137,000	(111)			137,000
<u>STORM DRAIN IMPROVEMENTS</u>					
Yockey/Newland (Line B-5)	490,000	(061)	556,300	(200)	1,046,300
Belgrave Channel	350,000	(061)			350,000
<u>TRAFFIC RELATED IMPROVEMENTS</u>					
Intersection Safety Improvements	50,000	(040)			50,000
Traffic Signal Interconnect	200,000	(040)			200,000
Traffic Signal Modifications	120,000	(040)			120,000
New Traffic Signal	140,000	(530)	10,000	(161)	150,000
Traffic Center Upgrade	138,400	(064)			138,400
Total	<u>\$ 5,802,365</u>		<u>\$ 4,320,934</u>		<u>\$ 10,123,299</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES

2008-09

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Harbor/Trask IIP	\$ 128,008	\$ 640,041 (423)	\$ 768,049
Euclid/Trask IIP	82,072	410,360 (423)	492,432
Local Street Improvements	100,000		100,000
GMA #2 Administration		7,000 (423)	7,000
Harbor/Lampson		326,930 (423)	326,930
Brookhurst/Garden Grove IIP	100,000	537,910 (423)	637,910
Euclid/SR-22 EB On-Ramp	500,000	353,288 (423)	853,288
Fairview St/Trask Intersection Imp.		550,202 (423)	550,202
SR22 Bridge Improvements	1,262,147		1,262,147
<u>STREET MAINTENANCE</u>			
Arterial Street Rehabilitation	1,866,000	1,866,000	\$ 3,732,000
Cross Gutter Replacement	250,000		250,000
Arterial Overlays (Gilbert/Trask-GGB)			
Brookhurst/Chapman-Katella	178,462		178,462
Lampson/Manley-Valley View	56,283		56,283
Magnolia/Trask-Westminster	91,668		91,668
GGB/Magnolia-Gilbert	90,231		90,231
Taft/Century-Westminster	78,071		78,071
Residential Overlays	1,685,130		1,685,130
Residential Sealing	244,800		244,800
Sidewalk Inspection and Repair	100,000		100,000
<u>TRAFFIC RELATED IMPROVEMENTS</u>			
Intersection Safety Improvements	50,000		50,000
Traffic Signal Interconnect	250,000		250,000
Traffic Signal Modifications	120,000	80,000	200,000
Traffic Signal	140,000		140,000
Total	<u>\$ 7,372,872</u>	<u>\$ 4,771,731</u>	<u>\$ 12,144,603</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES

2009-2010

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Magnolia/Trask IIP	\$ 111,513	\$ 557,566	\$ 669,079
Local Street Improvements	100,000		100,000
GMA #2 Administration		7,000	7,000
<u>STREET MAINTENANCE</u>			
Arterial Street Rehabilitation			
Cross Gutter Replacement	250,000		250,000
Residential Overlays	1,685,130		1,685,130
Residential Sealing	244,800		244,800
Sidewalk Inspection and Repair	100,000		100,000
<u>TRAFFIC RELATED IMPROVEMENTS</u>			
Intersection Safety Improvements	50,000		50,000
Traffic Signal Interconnect	250,000		250,000
Traffic Signal Modifications	120,000	80,000	200,000
Traffic Signal	140,000		140,000
Total	<u>\$ 3,051,443</u>	<u>\$ 644,566</u>	<u>\$ 3,696,009</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES

2010-2011

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Euclid/Garden Grove IIP	\$ 100,000	\$ 390,000	\$ 490,000
Magnolia/Trask IIP	200,000		200,000
Local Street Improvements	100,000		100,000
GMA #2 Administration		7,000	7,000
<u>STREET MAINTENANCE</u>			
Arterial Street Rehabilitation			
Cross Gutter Replacement	250,000		250,000
Residential Overlays	1,685,130		1,685,130
Residential Sealing	244,800		244,800
Sidewalk Inspection and Repair	100,000		100,000
<u>TRAFFIC RELATED IMPROVEMENTS</u>			
Intersection Safety Improvements	50,000		50,000
Traffic Signal Interconnect	250,000		250,000
Traffic Signal Modifications	120,000	80,000	200,000
Traffic Signal	140,000		140,000
Total	<u>\$ 3,239,930</u>	<u>\$ 477,000</u>	<u>\$ 3,716,930</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES

2011-2012

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Local Street Improvements	100,000		100,000
GMA #2 Administration		7,000	7,000
<u>STREET MAINTENANCE</u>			
Cross Gutter Replacement	250,000		250,000
Residential Overlays	1,685,130		1,685,130
Residential Sealing	244,800		244,800
Sidewalk Inspection and Repair	100,000		100,000
<u>TRAFFIC RELATED IMPROVEMENTS</u>			
Intersection Safety Improvements	50,000		50,000
Traffic Signal Interconnect	250,000		250,000
Traffic Signal Modifications	120,000	80,000	200,000
Traffic Signal	140,000		140,000
Total	<u>\$ 2,939,930</u>	<u>\$ 87,000</u>	<u>\$ 3,026,930</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER

CURRENT ESTIMATED COSTS

DESCRIPTION	NEW CAPITAL	REPLACEMENT
2007-08		
Water Services	\$ 641,300	\$ 274,778
Water Meter		450,518
Fire Hydrants		508,626
Main Valve		304,068
Security Improvements	1,000,000	
Water Main Improvements	598,900	254,145
Production Projects:		
All Inclusive Capital Investment Plan	<u>776,300</u>	
TOTAL	\$ 3,016,500	\$ 1,792,135
2008-09		
Water Services	\$ 690,600	\$ 276,657
Water Meter	952,900	452,397
Fire Hydrants	445,500	510,977
Main Valve	1,603,100	305,947
Security Improvements		
Water Main Improvements	644,900	256,022
Production Projects:		
All Inclusive Capital Investment Plan	177,700	
Disinfection Program: Well No. 19, 24, 25	840,300	
Booster Pump Replacements:		
Westhaven (3), Lampson (5)	177,300	
Lampson Ps Pitch Roof	26,100	
Exhaust Stacks Corrections	16,900	
West GG Sumps	390,900	
Cathodic Protection	<u>84,700</u>	
TOTAL	\$ 6,050,900	\$ 1,802,000
2009-2010		
Water Services	742,300	\$ 285,040
Water Meter	981,500	466,105
Fire Hydrants	458,900	526,459
Main Valve	1,651,200	315,217
Security Improvements		
Water Main Improvements	693,100	263,779
Production Projects:		
Disinfection Program: Well No. 26, 29 & Westhaven Booster	757,500	
Booster Pump Replacements: Westhaven (3), Lampson (5), Magnolia (1)	<u>214,800</u>	
TOTAL	\$ 5,499,300	\$ 1,856,600

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER

CURRENT ESTIMATED COSTS

DESCRIPTION	NEW CAPITAL	REPLACEMENT
2010-11		
Water Services	\$ 796,400	\$ 293,677
Water Meter	1,011,000	480,228
Fire Hydrants	472,600	542,411
Main Valve	1,700,700	324,768
Security Improvements		
Water Main Improvements	743,600	271,771
Production Projects:		
Well 19: Improve, replace or construct building & SCADA	377,000	
Disinfection Program: Boosters @ Lampson, Trask, West GG	867,000	
Booster Pump Replacements: Westhaven (3), Lampson (5), Magnolia (1), Trask (5)	358,900	
TOTAL	\$ 6,327,200	\$ 1,912,855
2011-12		
Water Services	\$ 853,100	\$ 302,576
Water Meter	1,041,300	494,779
Fire Hydrants	486,800	558,846
Main Valve	1,751,800	334,608
Security Improvements		
Water Main Improvements	796,600	280,006
Production Projects:		
Well 24: Improve and replace SCADA system and controls	485,400	
Booster Pump Replacements: Westhaven (3), Lampson (5), Magnolia (1), Trask (5), West GG (3)	467,500	
TOTAL	\$ 5,882,500	\$ 1,970,815

CAPITAL IMPROVEMENTS - PUBLIC WORKS
SEWER

PROJECTS	<u>CURRENT ESTIMATED COST</u>	
	NEW CAPITAL	REPLACEMENT
2007-08		
<u>SEWER MAIN IMPROVEMENTS</u>	\$ 7,559,805	\$ 1,278,783
Belgrave Lift Station	<u>150,000</u>	<u> </u>
TOTAL	\$ 7,709,805	\$ 1,278,783
2008-09		
<u>SEWER MAIN IMPROVEMENTS</u>	\$ 4,400,000	\$ 1,308,914
Belgrave Lift Station	<u>2,400,000</u>	<u> </u>
TOTAL	\$ 6,800,000	\$ 1,308,914
2009-10		
<u>SEWER MAIN IMPROVEMENTS</u>	\$ 3,760,000	\$ 1,374,360
Harbor Lift Station	<u>1,718,584</u>	<u> </u>
TOTAL	\$ 5,478,584	\$ 1,374,360
2010-11		
<u>SEWER MAIN IMPROVEMENTS</u>	<u>\$ 5,683,838</u>	<u>\$ 1,443,078</u>
TOTAL	\$ 5,683,838	\$ 1,443,078
2011-12		
<u>SEWER MAIN IMPROVEMENTS</u>	<u>\$ 5,415,335</u>	<u>\$ 1,515,232</u>
TOTAL	\$ 5,415,335	\$ 1,515,232

FACILITY MAINTENANCE PLAN

PROJECT	COSTS
2007-08	
Replace roofs at Chapman and Bailey Street Libraries	\$ 45,000
ADA Items at Various City Locations	<u>224,082</u>
TOTAL	\$ 269,082
2008-09	
Fire Station Apparatus Door Replacement Program	\$ 65,000
ADA Items at Various City Locations	223,563
Roof Replacement at FS #2 and FS #3	<u>125,000</u>
TOTAL	\$ 413,563
2009-10	
ADA Items at Various City Locations	\$ 351,251
ADA Compliance Issues for Gem Theatre & Amphitheatre	376,813
CMC Carpet Replacement	<u>85,000</u>
TOTAL	\$ 813,064
2010-11	
Apply Protective/Reflective Coating to Police Building	\$ 21,000
Replace Roof over Apparatus Floor at FS #1 and Add 2 Drains	18,500
Replace/Upgrade Facades at FS #4 and #5	45,000
Remodel Fire Vehicle Maintenance Barn	<u>300,000</u>
TOTAL	\$ 384,500
2011-12	
Carpet at Various Fire Stations	125,000
Kitchen Remodel at Various Fire Stations	<u>325,000</u>
TOTAL	\$ 450,000